

2025/26 Draft Budget for Public Exhibition



BYRON
SHIRE
COUNCIL

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Draft 2025/2026 Budget

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CONSOLIDATED FUND FORECAST		
ESTIMATE 2024/25	BUDGET ITEMS	ESTIMATED 2025/26
	OPERATING RESULTS	
115,391,200	Operating Revenues	122,690,000
105,084,200	Less Operating Expenses	101,091,300
20,657,300	Less Depreciation	21,877,700
(10,350,300)	Operating Result before Capital Amounts	(279,000)
	Add Expenses Not Involving a Flow of Funds	
20,657,300	Depreciation	21,877,700
	Add Capital Grants and Contributions	
28,179,900	Capital Grants and Contributions	36,560,200
2,469,100	Section 94 Contributions (excluding interest)	2,469,100
	Add Non-operating Funds Employed	
9,253,600	Loan Funds Used	3,102,000
	Subtract Funds Deployed for Non-operating Purposes	
(79,224,300)	Capital Works	(61,155,100)
(4,047,500)	Repayment of Principal on Loans	(4,417,000)
(32,861,600)	Cash Surplus / (Deficit)	(1,842,100)
	Equity Movements	
(32,861,600)	Reserves - Increase / (Decrease)	(1,842,100)
0	Forecast result for the year - surplus / (deficit)	0
400,000	Accumulated Result - surplus / (deficit)	400,000

GENERAL FUND FORECAST		
ESTIMATE 2024/25	BUDGET ITEMS	ESTIMATED 2025/26
	OPERATING RESULTS	
	General Fund Activities	
78,981,000	Operating Revenues	83,596,100
75,419,600	Less Operating Expenses	71,479,400
15,830,500	Less Depreciation	16,558,200
(12,269,100)	Operating Result before Capital Amounts	(4,441,500)
	Add Expenses Not Involving a Flow of Funds	
15,830,500	Depreciation	16,558,200
	Add Capital Grants and Contributions	
26,769,900	Capital Grants and Contributions	36,560,200
969,100	Section 94 Contributions (excluding interest)	969,100
	Add Non-operating Funds Employed	
9,253,600	Loan Funds Used	3,102,000
	Subtract Funds Deployed for Non-operating Purposes	
(68,515,000)	Capital Works	(55,876,800)
(1,601,100)	Repayment of Principal on Loans	(1,828,800)
(29,361,500)	Cash Surplus / (Deficit)	(4,957,600)
	Equity Movements	
(29,361,500)	Reserves - Increase / (Decrease)	(4,957,600)
0	Forecast result for the year - surplus / (deficit)	0
400,000	Accumulated Result - surplus / (deficit)	400,000

WATER FUND FORECAST		
ESTIMATE 2024/25	BUDGET ITEMS	ESTIMATED 2025/26
	OPERATING RESULTS	
13,399,700	Operating Revenues	14,917,800
13,712,500	Less Operating Expenses	14,250,500
1,550,500	Less Depreciation	1,678,600
(1,863,300)	Operating Result before Capital Amounts	(1,011,300)
1,550,500	Add Expenses Not Involving a Flow of Funds Depreciation	1,678,600
1,410,000	Add Capital Grants and Contributions Capital Grants and Contributions	0
300,000	Section 64 Contributions (excluding interest)	300,000
	Add Non-operating Funds Employed	
(3,673,500)	Subtract Funds Deployed for Non-operating Purposes Acquisition of Assets	(2,693,100)
(2,276,300)	Cash Surplus / (Deficit)	(1,725,800)
	Equity Movements	
(2,276,300)	Reserves - Increase / (Decrease)	(1,725,800)
0	Working Capital - Increase / (Decrease)	0

SEWER FUND FORECAST		
ESTIMATE 2024/25	BUDGET ITEMS	ESTIMATED 2025/26
	OPERATING RESULTS	
23,010,500	Operating Revenues	24,176,100
15,952,100	Less Operating Expenses	15,361,400
3,276,300	Less Depreciation	3,640,900
7,058,400	Operating Result before Capital Amounts	5,173,800
	Add Expenses Not Involving a Flow of Funds	
3,276,300	Depreciation	3,640,900
	Add Capital Grants and Contributions	
0	Capital Grants and Contributions	0
1,200,000	Section 64 Contributions (excluding interest)	1,200,000
	Add Non-operating Funds Employed	
0	Loan Funds Used	0
	Subtract Funds Deployed for Non-operating Purposes	
(7,035,800)	Acquisition of Assets	(2,585,200)
(2,446,400)	Repayment of Principal on Loans	(2,588,200)
2,052,500	Cash Surplus / (Deficit)	4,841,300
	Equity Movements	
(1,223,800)	Reserves - Increase / (Decrease)	4,841,300
0	Working Capital - Increase / (Decrease)	0

Estimated Reserve Balances All Funds				
	Description	2024/25 Estimated Balance	Movement	2025/26 Estimated Balance
General Fund	Internal Reserves			
	Information Technology	0	0	0
	Council Holiday Parks	991,998	(401,300)	590,698
	Employee Leave Entitlements	571,642	0	571,642
	Waste Management Reserve	11,621,324	(5,794,800)	5,826,524
	Plant	4,468,688	518,200	4,986,888
	Quarry	457,726	(228,900)	228,826
	Risk Management Reserve	314,712	(4,200)	310,512
	Property Reserve	65,821	0	65,821
	Stormwater Levy Reserve	209,386	(216,700)	(7,314)
	IS Carryover	199,995	0	199,995
	Land & Natural Environment	223,897	(70,600)	153,297
	Footpath Dining	338,388	(68,700)	269,688
	Byron Bay Library	284,660	0	284,660
	Pay Parking - Council	0	0	0
	People & Culture	129,044	0	129,044
	Legal Services	75,000	0	75,000
	Community Development	136,300	(146,300)	(10,000)
	Childcare	154,367	(43,700)	110,667
	Investment Revaluation Reserve	0	0	0
	General Managers Program	69,724	0	69,724
	Election Reserve	43,114	100,000	143,114
	Environmental Levy	13,400	(13,400)	0
	Revolving Energy Fund	10,447	0	10,447
	DLG Financial Assistance Grant	0	0	0
	Tennis Court Reserve	8,000	0	8,000
	Asset Revaluation Reserve	20	0	20
	2017/18 Special Rate Carryover Reserve	142,447	(130,400)	12,047
	Mullumbimby Civic Hall	33,671	0	33,671
	Brunswick Heads Memorial Hall	30,572	0	30,572
	South Golden Beach Hall	14,770	0	14,770
	Infrastructure Renewal Reserve - Byron Bay	305,401	(47,200)	258,201
	Infrastructure Renewal Res - Non Byron	47,800	(47,800)	0
	Byron Bay Town Centre Masterplan	702,829	(12,800)	690,029
	Byron Library Exhibition Space	0	0	0
	Brunswick Valley Community Centre	0	0	0
	On Site Sewerage Management (Rate Notice)	4,600	5,900	10,500
	Property Development Reserve	548,737	(40,500)	508,237
	Bridge Replacement Fund	2,011	0	2,011
	Ocean Shores Community Centre	28,635	0	28,635
	Environment Enforcement Levy	93,599	0	93,599
	Information & Technology Service Fee	519,312	63,800	583,112
	Byron Bay Senior Citizens Hall	53,316	0	53,316
	Economic Development	83,467	0	83,467
	Land Remediation	9,848	0	9,848
	Community Building Maintenance	0	0	0
	Public Toilet Maintenance	311,568	(290,400)	21,168
	Volunteer Visitor Fund	55,766	0	55,766
	Byron Bay Construction Contingency	273,038	0	273,038
	Pay Parking - Council/TfNSW	152,092	0	152,092
	Pay Parking Meter Replacement	1,000,000	200,000	1,200,000
	Property Development Reserve - Lot 12 Bayshore	414,074	272,900	686,974
	Development & Certification	132,763	0	132,763
	Sale of Road Assets	51,346	0	51,346
	House Raising Reserve	59,426	0	59,426
	Flood Recovery	(8,695,008)	0	(8,695,008)
	Brunswick Heads Pay Parking	0	0	0
	Brunswick Heads Pay Parking IRR	261,500	1,037,000	1,298,500
	AGRN1119 IRW East Coast Flooding	0	0	0
	Infrastructure Recovery Contingency Reserve	1,165,332	0	1,165,332
	Aboriginal Cultural Heritage Protection	0	0	0
	Natural Disaster Opt-In Contribution	0	0	0
	Total Internal Reserves	18,207,165	(5,359,900)	12,847,265

Estimated Reserve Balances All Funds				
	Description	2024/25 Estimted Balance	Movement	2025/26 Estimted Balance
	External Reserves			
	Crown Reserves	280,724	(164,300)	116,424
	Domestic Waste Management	1,562,017	175,200	1,737,217
	Pay Parking - Crown	1,235,020	397,000	1,632,020
	Unexpended Loans	427,350	0	427,350
	Unexpended Grants	28,082,609	(800,400)	27,282,209
	Total External Reserves	31,587,720	(392,500)	31,195,220
	Developer Contributions			
	OPEN SPACES			
	Byron Bay	609,560	(74,800)	534,760
	Suffolk Park	198,529	(166,400)	32,129
	Mullumbimby	1,185,246	143,600	1,328,846
	Bangalow	540,514	127,500	668,014
	Brunswick Heads	129,592	20,500	150,092
	Ocean Shores	321,641	27,800	349,441
	Shire Wide	2,607,298	79,100	2,686,398
	Rural North	55,317	2,900	58,217
	Rural South	19,196	400	19,596
	COMMUNITY FACILITIES		0	
	Byron Bay/Suffolk Park	236,223	18,300	254,523
	Mullumbimby	55,984	3,100	59,084
	Bangalow	243,829	8,300	252,129
	Brunswick Heads	56,718	2,500	59,218
	Ocean Shores	104,342	22,000	126,342
	Shire Wide	316,100	91,600	407,700
	Rural North	12,812	1,600	14,412
	Rural South	92,607	2,500	95,107
	CARPARKING		0	
	Byron Bay	83,226	16,700	99,926
	Mullumbimby	152,976	8,000	160,976
	Bangalow	69,276	0	69,276
	Brunswick Heads	4,943	4,500	9,443
	Broken Head Hall	5	0	5
	CYCLEWAYS		0	
	Byron Bay / Suffolk Park	268,446	24,600	293,046
	Mullumbimby	465,362	29,600	494,962
	Bangalow	12,495	6,300	18,795
	Brunswick Heads	71,653	3,200	74,853
	Ocean Shores	100,513	8,400	108,913
	Rural North	19,856	400	20,256
	Rural South	116,326	2,500	118,826
	Shire Wide	43,775	5,500	49,275
	URBAN ROADS		0	
	Byron Bay / Suffolk Park	405,141	90,500	495,641
	Mullumbimby	706,443	25,400	731,843
	Bangalow	1,170,294	41,700	1,211,994
	Brunswick Heads	60,836	9,400	70,236
	Ocean Shores	112,542	23,800	136,342
	Batson Quarry	16,124	15,600	31,724

Estimated Reserve Balances All Funds				
	Description	2024/25 Estimted Balance	Movement	2025/26 Estimted Balance
Water Fund	RURAL ROADS		0	
	Shire Rural	(495,755)	14,800	(480,955)
	Mudges Quarry	20,397	900	21,297
	Leela Quarry	4,564	100	4,664
	Myocum Quarry (Council)	23,475	3,300	26,775
	Rural	2,603,288	204,500	2,807,788
	CIVIC & URBAN IMPROVEMENTS		0	
	Byron Bay / Suffolk Park	(20,384)	(1,000)	(21,384)
	Mullumbimby	6,247	200	6,447
	Bangalow	2,535	2,500	5,035
	Brunswick Heads	2,944	100	3,044
	Ocean Shores	156,214	3,400	159,614
	Rural North	(53,810)	(1,300)	(55,110)
	Rural South	63,059	1,300	64,359
	Broken Head Bus Shelter	4,007	100	4,107
	ADMINISTRATION	444,628	(119,200)	325,428
	SHIRE SUPPORT SERVICES		0	
	Shire - Rural	48,510	1,100	49,610
	Byron Bay / Suffolk Park	23,740	1,100	24,840
	Mullumbimby	16,962	1,800	18,762
	Bangalow	4,918	400	5,318
	Ocean Shores	6,878	300	7,178
	Brunswick Heads	704	0	704
	Rural North	39,123	3,200	42,323
	Rural South	4,535	7,000	11,535
	SECTION 94A LEVY	707,169	43,200	750,369
	Public Art Developer Contribution	72,700	0	72,700
	Total Section 94 Funds	14,279,690	794,400	15,074,090
	General Fund Bonds and Deposits			
	Bonds and Deposits	2,486,884	0	2,486,884.01
	Total General Fund	66,561,459	(4,958,000)	61,603,459
	External Reserves			
	Section 64 Developer Contributions	1,817,150	(980,000)	837,150
	Capital Works Reserve	1,764,703	(745,800)	1,018,903
	Grant Funding			
	Total Water Fund	3,581,853	(1,725,800)	1,856,053
Sewer Fund	External Reserves			
	Section 64 Developer Contributions	7,241,013	1,050,000	8,291,013
	Capital Works Reserve	7,019,374	3,649,900	10,669,274
	Plant Reserve	896,179	0	896,179
	Property Development - Temporary Housing	272,400	141,400	413,800
	Total Sewer Fund	15,428,966	4,841,300	20,270,266
TOTAL RESERVE FUNDING		85,572,279	(1,842,500)	83,729,778

GENERAL MANAGERS OFFICE					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Fees and Charges		
0	2,500	1000.4	Lease Preparation Income	2,500	0.00
			Legal Services Income		
48,800	25,000	10000	Legal Fees Recovered	25,000	0.00
48,800	27,500		Total Operating Revenues	27,500	
			OPERATING EXPENSES		
			General Managers Expenses		
1,220,505	1,329,800	2001.1	Salaries and Oncosts	1,380,000	3.78
1,753	4,000	2001.2	Travel and Accommodation	4,000	0.00
11,977	7,500	2005.5	Sundry Office Expenses	7,500	0.00
9,100	9,300	2005.22	Regional Analysis and Comparative Tool	0	(100.00)
0	27,800	2005.23	Implementation of New Crown Lands Act	0	(100.00)
30,000	30,000	2005.24	Develop Plan of Management for Crown Reserves	0	(100.00)
0	26,800	2005.26	Byron Town Centre Masterplan	2,000	(92.54)
0	15,200	2005.27	Document Preparation Costs	15,200	0.00
0	50,000	2005.28	Crown Land tenure management	50,000	0.00
0	80,000	2005.29	Byron Town Centre Plans of Management	0	(100.00)
28,000	28,000	2001.92	Motor Vehicles	28,000	0.00
			Legal Services		
394,083	435,400	2006.1	Salaries and Oncosts	453,100	4.07
4,532	2,600	2006.2	Administration Expenses	2,600	0.00
0	5,000	2006.5	Complaint Investigations	5,000	0.00
1,905	12,500	2006.7	Admininstration Cost Commercial Activities	12,500	0.00
1,334	8,000	2006.8	Lease Documentation and Review	8,000	0.00
538	5,000	2006.9	Crown Lease and Land Matter Costs	5,000	0.00
8,500	8,500	2006.92	Motor Vehicle Running Expenses	8,500	0.00
308,050	350,000	20001	General Legal Expenses	244,000	(30.29)
			Media and Communications		
3,876	3,700	2008.2	Sundry Expenses	4,000	8.11
2,881	2,700	2008.6	Advertising	3,000	11.11
1,594	3,200	2008.7	Photographic Library	2,600	(18.75)
33,025	0	2008.11	Community Survey	0	0.00
14,355	26,800	2008.13	Digital Engagement	26,800	0.00
5,997	21,400	2008.16	Community Newsletter (Something to Talk About)	21,400	0.00
12,901	34,300	2008.17	Printing, Branding and Graphic Design	34,300	0.00
			Indirect Costs		
381,504	477,000	2015.91	Support Services Allocated	377,900	(20.78)
(2,265,000)	(2,399,200)	2015.910a	Support Services Reallocated	(2,368,900)	(1.26)
211,409	605,300		Total Operating Expenses	326,500	
(211,409)	(577,800)		Operating Result - Surplus / (Deficit)	(299,000)	
(211,409)	(577,800)		Cash Result - Surplus / (Deficit)	(299,000)	
			Capital Movements		
	0	4108.1	Less Principal Repayments	0	
	0	4115	Less Transfer to Reserves	0	
	337,600	4116.001	Add Transfer from Reserves	55,000	
	0	4092	Add Capital Income	0	
	0	4110	Less Capital Purchases	0	
	0	4117.101	Add Section 94 Levies Applied	0	
	(240,200)		Cash Result after Capital Movements	(244,000)	

PEOPLE AND CULTURE					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	
103,214	108,800	1110.3	OPERATING REVENUES Statecover Scheme Performance Rebate	0	(100.00)
103,214	108,800		Total Operating Revenues	0	(100.00)
			OPERATING EXPENSES		
			People & Culture		
912,619	957,200	2007.1	Salaries	1,071,300	11.92
795	0	2007.3	Sundry Expenses	0	0.00
0	10,400	2007.4	Subscriptions	10,400	0.00
8,500	8,500	2007.92	Motor Vehicles	8,500	0.00
			Training and Development		
119,984	92,900	2105.5	Skills Development	92,900	0.00
96,451	81,700	2105.6	Conferences	81,700	0.00
125,925	72,200	2105.9	Organisation Development	102,200	41.55
25,535	38,200	2105.13	Education Assistance	38,200	0.00
99,558	75,000	2105.14	Compulsory Tickets and Licences	90,000	20.00
33,365	36,600	2105.15	Compliance	36,600	0.00
268	16,500	2105.16	Work Health & Safety	16,500	0.00
			Workers Compensation		
851,192	1,140,200	2111.1	Annual Premium	1,140,200	0.00
			Health and Injury Management		
2,975	5,400	2114.5	Return to Work Consulting Costs	5,400	0.00
1,179	8,300	2114.6	Health Monitoring	8,300	0.00
50,054	41,500	2114.8	Health and Wellbeing Initiatives	41,500	0.00
0	5,400	2114.9	Health & Wellbeing Expo	5,400	0.00
3,009	3,000	2114.11	Additional EAP services	3,000	0.00
			Employee Entitlements		
1,060,045	1,316,000	2115.1	Public Holidays	1,351,800	2.72
2,545,150	2,631,900	2115.2	Annual Leave	2,703,400	2.72
1,475,263	1,126,000	2115.3	Sick Leave	1,155,400	2.61
951,888	612,900	2115.4	Long Service Leave	628,700	2.58
99,957	164,500	2115.5	Special Leave	168,900	2.67
15,216	0	2115.6	Equalisation	0	0.00
56,167	76,800	2115.7	Maternity Leave	79,300	3.26
(10,000)	0	2115.8	Gratuities	0	0.00
1,968	0	2115.11	Climatic Leave Event	0	0.00
33,620	0	2115.12	Parental Leave	0	0.00
			Continued on Next Page		

PEOPLE AND CULTURE (con'td)					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	
3,202,507	3,614,800	2117.1	Superannuation		
47,490	0	2117.2	Council Contribution - Superannuation G'tee	3,867,000	6.98
219,375	240,000	2117.6	Children's Services	0	0.00
			Council Contribution - LGS Retirement Scheme	240,000	0.00
			Other Employee Costs		
6,383	8,500	2118.2	Uniform Issues (PPE)	8,500	0.00
38,718	57,100	2118.5	Recruitment - Advertising	57,100	0.00
13,022	5,200	2118.8	FBT	5,200	0.00
1,552	33,200	2118.9	Recruitment - Interview, Relocation & Induction	33,200	0.00
10,284	6,000	2118.11	Fitness For Work	10,000	66.67
24,850	20,700	2118.13	General Managers Performance Review	36,000	73.91
11,894	10,700	2118.14	Staff Recognition & Reward Scheme	10,700	0.00
17,968	1,000	2118.19	Sundry Expenses	1,000	0.00
0	3,700	2118.21	Job Evaluation System/Remuneration Reviews	4,100	10.81
22,804	10,400	2118.27	Recruitment E-Services	0	(100.00)
6,400	18,000	2118.33	Drug & Alcohol Testing	18,000	0.00
0	100,000	2118.34	HRIS Implementation	0	(100.00)
0	10,000	2118.35	Employee Relations Investigations	10,000	0.00
0	100,800	2118.36	Additional Award Payment, Outdoor Staff	107,400	6.55
15,241	14,300	2118.37	Staff Christmas Party	20,000	39.86
			Indirect Costs		
73,800	361,100	2121.91	Support Services Allocated	232,500	(35.61)
(954,396)	(1,337,200)	2121.910	Support Services Reallocated	(1,322,700)	(1.08)
(9,724,872)	(11,244,900)	2121.2	Oncosts Recovered	(12,177,600)	8.29
1,593,701	554,500		Total Operating Expenses	0	(100.00)
(1,490,487)	(445,700)		Operating Result - Surplus / (Deficit)	0	(100.00)
(1,490,487)	(445,700)		Cash Result - Surplus / (Deficit)	0	(100.00)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	108,800	4317.001	Less Transfer to Reserves	0	
	393,500	4040.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(161,000)		Cash Result after Capital Movements	0	

COUNCILLOR SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING EXPENSES		
			Mayoral Expenses		
64,390	66,800	2141.1	Mayoral Allowance	68,800	2.99
7,083	0	2141.2	Mayor Superannuation	0	0.00
14,000	14,000	2141.92	Motor Vehicles	14,000	0.00
			Councillor Expenses		
234,630	243,500	2145.1	Councillor Fees	250,800	3.00
12,439	18,000	2145.2	Councillors - Travel	18,000	0.00
15,897	15,000	2145.3	Councillors - Catering	15,000	0.00
33,212	30,000	2145.4	Councillors – Conferences and Professional Development	31,500	5.00
18,472	20,000	2145.5	Councillors - Telecommunications	22,000	10.00
6,542	4,000	2145.6	Councillors - Sundry Expenses	2,000	(50.00)
5,648	10,000	2145.11	Councillors - Carer's Expenses	5,000	(50.00)
64	1,800	2145.12	Councillors - IT Support Services	1,800	0.00
2,163	25,000	2145.14	Councillors - IT Equipment and Consumables	19,000	(24.00)
2,070	2,000	2145.15	Councillors - Assistance Program	2,000	0.00
25,810	35,700	2145.17	Councillor Superannuation Payments	38,300	7.28
792	4,500	2145.18	Councillors - Home Office Expenses	4,500	0.00
1,645	2,000	2145.19	Councillor Association Memberships	2,000	0.00
			Other Civic Expenses		
48,571	50,300	2151.1	Subscription Local Government Association	50,300	0.00
0	274,200	2151.2	Election Expenses	0	(100.00)
2,686	5,200	2151.3	Civic Receptions / Functions	5,500	5.77
1,805	5,200	2151.7	Council Committees, Guidance Group and Panel Meeting Expenses	5,000	(3.85)
0	10,000	2151.8	New Councillor Induction 2024 - 2028	0	(100.00)
8,895	14,000	2151.9	Annual Community Awards Program	15,000	7.14
			Mayor - Discretionary Allowance		
500	1,500	2153.13	Unallocated	1,500	0.00
2,200	3,500	2153.15	Mayoral Fund	3,500	0.00
			Regional Contributions		
35,166	36,300	2152.1	Northern Rivers Joint Organisation Membership	36,300	0.00
123,000	128,700	2152.3	Contribution - Rous County Council	133,600	3.81
0	5,200	2152.4	Contribution - Institute Public Works Engineers Australia	5,200	0.00
45,582	47,000	2152.5	Newlog Subscription	47,000	0.00
535	1,200	2152.6	Contribution - ANZAC Day	1,200	0.00
18,534	19,200	2152.8	Contribution - Arts Northern Rivers	19,200	0.00
5,000	5,000	2152.13	Contribution - Rescue Helicopter	5,000	0.00
5,000	5,000	2152.14	Contribution - Brunswick Valley Rescue	5,000	0.00
4,000	4,000	2152.15	Donation to North Coast Academy of Sport	4,000	0.00
5,000	5,000	2152.16	Brunswick Volunteer Marine Rescue	5,000	0.00
3,000	3,000	2152.17	Tweed/Byron Life Education	3,000	0.00
2,905	2,900	2152.19	Australian Coastal Councils Annual Fee	2,900	0.00
1,182	0	2152.21	Donation - Hall Hire Fees	0	0.00
			Indirect Costs		
353,604	364,600	2159.91	Support Services Allocated	302,900	(16.92)
1,112,019	1,483,300		Total Operating Expenses	1,145,800	(22.75)
(1,112,019)	(1,483,300)		Operating Result - Surplus / (Deficit)	(1,145,800)	(22.75)
(1,112,019)	(1,483,300)		Cash Result - Surplus / (Deficit)	(1,145,800)	(22.75)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	240,000	4007.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(1,243,300)		Cash Result after Capital Movements	(1,145,800)	

FINANCIAL SERVICES - General Purpose Revenues					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Rates		
21,450,810	22,552,500	1111.1	Residential Rate	23,895,800	5.96
2,503,038	2,641,600	1111.4	Business Rate - Byron Bay Town Centre	2,792,800	5.72
3,646,814	3,884,300	1111.8	Business Rate - Other Business	4,104,300	5.66
1,470,424	1,553,800	1111.9	Farmland Rate	1,640,600	5.59
438,200	438,200	1111.1	Environmental Levy	460,100	5.00
			Abandonments - Pensioners (S. 575)		
(339,465)	(360,000)	1113.1	Pensioner Abandonments	(350,000)	(2.78)
			Extra Charges		
477,971	448,800	1115.1	Extra Charges - Interest on General Rates	550,000	22.55
2,002	20,000	1115.2	Extra Charges - Legal Fees Recovered	20,000	0.00
0	(20,000)	1115.3	Debt Recovery Costs	(20,000)	0.00
338	1,000	1115.4	Dishonour Fees	1,000	0.00
			Postponed Rates		
(2,026)	(11,500)	1117.1	Rates Transfers to Postponed Rates Written Off	(3,000)	(73.91)
(3,028)	(4,200)	1117.2	Postponed Extra Charges Written Off	(3,000)	(28.57)
			General Purpose Grants		
2,444,393	425,400	1119.1	Financial Assistance Grant - General Purpose Component	2,840,700	567.77
179,161	200,000	1119.2	Pensioners Assistance Subsidy - General Rates	200,000	0.00
1,432,106	244,200	1119.3	Financial Assistance Grant - Roads Component	1,653,000	576.90
			Interest		
122,682	70,000	1121.1	Interest on Bank Accounts	110,000	57.14
3,031,766	2,600,400	1121.2	Interest on Investments	2,400,000	(7.71)
63,730	0	1121.5	Unrealised Gn/Loss on Investments	0	0.00
342,204	342,200	1123.1	Interest on Section 7.11 Levies	342,200	0.00
37,261,120	35,026,700		Operating Result - Surplus / (Deficit)	40,634,500	16.01
37,261,120	35,026,700		Cash Result - Surplus / (Deficit)	40,634,500	16.01
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	7,036,800	4149.001	Less Transfer to Reserves	6,220,500	
	3,723,300	4013.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	31,713,200		Cash Result after Capital Movements	34,414,000	

FINANCIAL SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Fees and Charges		
70,717	86,700	1131.1	Section 603 Certificates	86,700	0.00
4,432	0	1131.5	Debt Recovery Costs Recouped	0	0.00
58,200	58,200	1131.7	Tax Equivalent Charges to Water and Sewer	58,200	0.00
323	0	1131.14	Sundry Income	0	0.00
870	0	1131.15	Deferred Loan - Byron Bay Footbal Club	0	0.00
134,541	144,900		Total Operating Revenues	144,900	0.00
			OPERATING EXPENSES		
			Expenditure Control and Statutory Reporting		
758,976	814,200	2201.1	Salaries and Oncosts - Financial Management	919,000	12.87
170,156	86,800	2201.2	Salaries and Oncosts - Creditors	72,000	(17.05)
136,067	107,200	2201.7	Audit Fees	120,000	11.94
40,736	43,400	2201.8	Sundry Expenses	11,400	(73.73)
147,631	156,100	2201.9	Bank Fees	150,000	(3.91)
8	0	2201.10	Rounding	0	0.00
3,571	0	2201.12	Debt Recovery Costs	0	0.00
0	1,000	2201.14	Interest on Security Deposits	1,000	0.00
3,500	0	2201.92	Motor Vehicles	0	0.00
			Rates Control and Debt Recovery		
107,077	137,500	2205.1	Salaries and Oncosts	169,800	23.49
65,062	80,400	2205.2	Postage	82,000	1.99
104,599	105,900	2205.3	Valuation Fees	110,000	3.87
117,486	10,600	2205.4	Bad Debts Abandoned	30,000	183.02
47,337	42,400	2205.5	Printing	60,000	41.51
8,500	8,500	2205.92	Motor Vehicles	8,500	0.00
			Debt Servicing		
18,449	0	2231.2	Interest on Loans	0	0.00
			Indirect Costs		
(2,125,104)	(2,125,100)	2010.90	NCP and Governance	(1,006,400)	(52.64)
0	(434,800)	2010.95	Provision for Vacant Positions	(491,200)	12.97
337,596	394,800	2239.91	Support Services Allocated	275,200	(30.29)
(1,762,404)	(1,902,100)	2239.910a	Support Services Reallocated	(1,922,200)	1.06
(1,820,755)	(2,473,200)		Total Operating Expenses	(1,410,900)	(42.95)
1,955,296	2,618,100		Operating Result - Surplus / (Deficit)	1,555,800	(40.58)
1,955,296	2,618,100		Cash Result - Surplus / (Deficit)	1,555,800	(40.58)
			Capital Movements		
	0	4160.001	Less Loan Principal Repayments	0	
	0	4161.001	Less Transfer to Reserves	0	
	0	4016.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4018.101	Add Section 94 Levies Applied	0	
	2,618,100		Cash Result after Capital Movements	1,555,800	

INFORMATION SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Other Income		
0	5,000	1143.8	Sale of Assets	0	(100.00)
			Fees and Charges - Records Management		
92,179	5,000	1145.1	GIPA Act Formal Applications Fees	90,000	1,700.00
0	90,000	1145.2	Document Enquiries	0	(100.00)
0	200	1145.3	Subpoena Fees	0	(100.00)
92,179	100,200		Total Operating Revenues	90,000	(10.18)
			OPERATING EXPENSES		
			Salaries and Oncosts - IT and GIS		
1,076,326	1,171,000	2251.1	Salaries and Oncosts	1,227,300	4.81
48,229	51,900	2251.3	Specialist I.T. Support	50,000	(3.66)
2,434	0	2251.92	Motor Vehicles	0	0.00
			Corporate Software		
294,488	265,100	2254.13	Authority Property and Financial System Licence	275,000	3.73
4,208	11,300	2254.14	Authority Property and Financial System Maintenance	55,000	386.73
0	55,000	2254.17	TRIM Electronic Document Management System Licence	55,000	0.00
0	10,400	2254.19	TRIM Electronic Document Management System Maintenance	10,000	(3.85)
78,535	81,500	2254.23	ESRI Geographical Information Systems	81,500	0.00
388,270	415,000	2254.24	Microsoft Volume Licence Agreement	430,000	3.61
18,222	51,000	2254.25	Other Miscellaneous Software Licences	50,000	(1.96)
33,242	25,200	2254.26	Electronic Agendas and Minutes	40,000	58.73
26,085	27,100	2254.28	Process Mapping and Documentation Software	27,100	0.00
33,000	35,000	2254.29	Profile.id, Atlas.id and Economy.id Base Fees	35,000	0.00
30,000	33,000	2254.33	NearMap	33,000	0.00
0	16,600	2254.35	GIS online portal for community consultations	16,600	0.00
38,745	48,000	2254.36	Facilities Booking System	45,000	(6.25)
21,284	0	2254.37	PULSE Annual Licence	42,000	New
0	14,500	2254.38	CIBIS service license (Planning)	14,500	0.00
53,494	45,200	2254.39	Adobe software subscription	55,000	21.68
0	0	2254.41	LG Solutions	15,400	New
0	0	2254.42	EFT Sure	18,100	New
			Infrastructure Software		
55,676	120,000	2255.7	VMWare Virtualisation Licence and Maintenance	160,000	33.33
14,329	15,600	2255.9	Other Miscellaneous Infrastructure Licence and Maintenance	15,600	0.00
33,410	30,000	2255.11	CommVault Data Storage Systems Maintenance	45,000	50.00
5,204	0	2255.13	Infrastructure System Security Lic/Mntce	0	0.00
0	30,100	2255.14	Service Desk Licence and Maintenance	30,100	0.00
37,770	0	2255.16	Server Security (Sophos AV)	0	0.00
16,931	17,000	2255.17	Trapeze PDF Tool (SEE)	19,500	14.71
36,260	38,600	2255.18	Disaster Dashboard / Flood Warning Network Maintenance & Ops	38,600	0.00
13,963	14,500	2255.19	Cyber Security Vulnerability Management	60,000	313.79
9,080	9,300	2255.21	Electronic Signature Service	9,300	0.00
5,025	4,300	2255.22	Email Signature Subscription	5,000	16.28
			Hardware Replacement Maintenance		
15,342	23,600	2257.32	Other Miscellaneous Repair and Maintenance	23,600	0.00
0	6,700	2257.33	Connectivity Replacement and Upgrades	6,700	0.00
548,037	602,000	2257.35	Lease Payments Desktop and Server Hardware	680,000	12.96
1,358	65,000	2257.36	Server Hardware Maintenance	65,000	0.00
			CONTINUED ON NEXT PAGE		

INFORMATION SERVICES (con'td)					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Operating Expenses - IT and GIS		
1,190	9,600	2258.14	Call and Data Costs	9,600	0.00
20,365	18,000	2258.16	General Administration and Operations	20,000	11.11
25,704	26,000	2258.17	On-Call and Call out emergency arrangements	26,000	0.00
21,061	20,300	2258.18	Vendor Panel subscription	60,000	195.57
15,699	36,600	2258.19	LGSS Corporate Planning & Reporting	0	(100.00)
0	45,000	2258.21	Cyber Penetration Testing	45,000	0.00
0	46,700	2258.22	Firewall Replacement	0	(100.00)
13,883	0	2258.23	Authority Application Review	0	0.00
0	15,600	2258.24	Management Reporting	15,000	(3.85)
0	10,400	2258.25	Information Classification Scheme	10,400	0.00
39,592	82,000	2258.26	Cyber Security Proactive Monitoring	82,000	0.00
31,236	0	2258.27	GIS Alignment to Cadastre	0	0.00
0	0	2258.28	Switch operator app replacement	10,000	New
0	0	2258.29	Community groups Starlink internet	29,000	New
0	0	2258.31	HR application license	160,000	New
0	0	2258.32	Password manager subscription	21,000	New
0	0	2258.33	Smartsheets subscription	19,000	New
0	0	2258.34	Dash Pivot subscription	12,000	New
0	0	2258.35	Content Mgr to MS Teams sync	25,000	New
0	0	2258.37	Authority replacement	40,000	New
0	0	2258.38	Timecaddy	20,000	New
0	0	2258.39	"Data broker" service	50,000	New
0	0	2258.42	Server refresh	40,000	New
			Telecommunications		
133,731	117,300	2259.7	Web Hosting Costs	140,000	19.35
18,824	26,000	2259.8	PABX Repairs, Maintenance and Handsets	26,000	0.00
177,458	161,000	2259.11	Corporate Data Links	170,000	5.59
36,673	86,000	2259.13	WAN Data Links - Microwave	0	(100.00)
0	2,400	2259.14	Online Surveys (Comms)	0	(100.00)
3,865	8,400	2259.15	Online Newsletter (Comms)	8,400	0.00
14,700	26,000	2259.16	Open Forms E-Forms	26,000	0.00
3,716	4,300	2259.17	Zoom online meetings	4,300	0.00
			Non-Core Services		
75,816	75,000	2263.3	Admin - Multifunction Printers Rental and Maintenance	78,000	4.00
7,587	12,500	2263.4	Corporate Landlines - Mullum Admin Building Exchange	12,500	0.00
10,600	11,000	2263.5	CCTV for Main Beach Car Park	0	(100.00)
12,060	95,500	2263.6	Building Access Replacement	5,000	(94.76)
144,030	117,000	2264.1	IT Strategic Plan Actions	0	(100.00)
			Records Management		
338,643	344,200	2261.1	Salaries and Oncosts	382,800	11.21
107	1,800	2261.11	Stationery and Archival Costs	1,800	0.00
4,302	0	2261.13	Document Storage and Retrieval Costs	0	0.00
23,649	27,600	2261.14	Postage	28,000	0.00
			Indirect Costs		
32,100	32,300	2269.91	Support Services Allocated	51,500	59.44
(4,246,704)	(4,601,300)	2269.910a	Support Services Reallocated	(5,941,000)	29.12
(101,166)	190,700		Total Operating Expenses	(578,800)	(403.51)
193,345	(90,500)		Operating Result - Surplus / (Deficit)	668,800	(839.01)
193,345	(90,500)		<i>Add Back Depreciation</i>		
			Cash Result - Surplus / (Deficit)	668,800	(839.01)
			Capital Movements		
	0	4172.001	Less Loan Principal Repayments	0	
	0	4173.001	Less Transfer to Reserves	0	
	90,500	4019.101	Add Transfer from Reserves	0	
	0	4020	Add Capital Income	0	
	0	4174/5	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	668,800	

CORPORATE SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Grants and Contributions		
525,161	0	1102.4	Feb/March 22 Flood Buildings Claim PWA	0	0.00
			Feb 2022 Flood Event Insurance Income		
688,112	116,600	1199.5	Feb 2022 Flood Event Insurance Income	0	(100.00)
318	0	1199.6	Community Awards Ticket Sales	400	New
1,213,591	116,600		Total Operating Revenues	400	(99.66)
			OPERATING EXPENSES		
			Corporate & Community Services Directorate		
329,578	366,600	2171.1	Salaries and Oncosts	356,300	(2.81)
697	800	2171.5	Telecommunications	800	0.00
736	1,000	2171.6	Directors Sundries	1,000	0.00
0	5,000	2171.7	Child Safe Coordinator Salaries & Oncost	14,000	0.00
14,209	14,000	2171.92	Motor Vehicle	14,000	0.00
			Governance		
184,207	169,400	2176.1	Salaries and Oncosts	175,900	3.84
701	1,000	2176.2	Telephone	1,000	0.00
9,300	9,300	2176.92	Motor Vehicle Running Expenses	9,300	0.00
			Customer Services		
532,030	646,400	2016.1	Salaries and Oncosts	621,800	(3.81)
13,815	15,000	2016.5	Customer Service Initiatives	15,000	0.00
1,906	2,500	2016.6	Sundry Expenses	2,500	0.00
3,263	4,500	2016.7	Mullum Head Office Cash Collection	4,500	0.00
			Corporate Services		
688,688	824,700	2052.1	Salaries and Oncosts	867,500	5.19
1,089	2,000	2052.2	Salaries and Oncosts - Overtime for Meetings	5,000	150.00
4,297	5,000	2052.3	Sundry Expenses	5,500	10.00
12,415	10,000	2052.4	Integrated Planning, Reporting & Promos	10,000	0.00
14,306	28,000	2052.6	Internal Audit, Risk & Improvement Committee	28,000	0.00
91,014	107,500	2052.7	Internal Audit Function	110,000	2.33
4	2,000	2052.8	Printing	2,000	0.00
13,549	12,000	2052.9	Stationery	12,000	0.00
2,587	6,000	2052.11	Paper	6,000	0.00
1,250	5,000	2052.12	Delegations Management	5,000	0.00
5,814	5,200	2052.13	Milk, Tea & Coffee Supplies	5,500	5.77
4,900	6,000	2052.14	Grants Management	2,000	(66.67)
1,087	0	2052.16	Youth Leadership Program	0	0.00
6,974	8,000	2052.22	Copyright Licence Subscription	7,500	(6.25)
			CONTINUED ON NEXT PAGE		

CORPORATE SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Feb - March 2022 Flood Event Insurance Claim Works		
324,276	0	2055.2	Mullumbimby Civic Hall	0	0.00
1,909	0	2055.3	Mullumbimby Scout Hall	0	0.00
179,797	0	2055.4	CLIC Building	0	0.00
93,119	0	2055.6	RFS Mullumbimby Office	0	0.00
96,483	0	2055.18	Kohinur Hall	0	0.00
			Risk Management		
820,138	884,100	2221.2	Premium - Professional Indemnity/Public Liability	936,400	5.92
99,680	104,700	2221.3	Premium - Councillors / Staff Liability	113,800	8.69
5,393	5,400	2221.4	Premium - Personal Accident	6,200	14.81
10,025	10,800	2221.5	Premium - Casual Hirers Liability	11,400	5.56
912	900	2221.18	Premium - Carriers Liability	1,000	11.11
23,570	23,600	2221.19	Premium - Environmental Impairment Liability	27,000	14.41
38,605	47,500	2221.21	Premium - Crime	48,100	1.26
233	15,600	2225.1	Risk Mitigation Projects	10,000	(35.90)
11,793	50,000	2225.3	Insurance Claims	50,000	0.00
873	10,000	2225.8	Under Excess Insurance Claims	10,000	0.00
0	0	2225.9	Emergency Planning Committee	5,000	New
			Strategic Procurement		
2,868	5,200	2054.3	Staff Procurement Training	5,200	0.00
27,573	99,100	2054.4	Annual Procurement Plan	5,000	(94.95)
36,000	0	2054.7	Electricity Contract	0	0.00
			Indirect Costs		
493,104	336,900	2189.91	Support Services Allocated	434,400	28.94
(3,649,104)	(3,775,300)	2189.910a	Support Services Reallocated	(3,853,600)	2.07
555,664	75,400		Total Operating Expenses	92,000	22.02
657,927	41,200		Operating Result - Surplus / (Deficit)	(91,600)	(322.33)
			Add Back Depreciation		
657,927	41,200		Cash Result - Surplus / (Deficit)	(91,600)	(322.33)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	146,900	4109.001	Less Transfer to Reserves	100,000	
	142,300	4095.101	Add Transfer from Reserves	91,600	
	0		Add Capital Income	0	
	0		Capital Works	0	
	0	4094.101	Add Section 94 Levies Applied	0	
	36,600		Cash Result after Capital Movements	(100,000)	

COMMUNITY SERVICES - Community Development					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Sec. 355 Committees - Fees and Charges		
39,488	16,000	1170	Marvell Hall	16,000	0.00
62,322	40,000	1171	Mullum Civic Hall	40,000	0.00
53,510	25,000	1173	Brunswick Memorial Hall	25,000	0.00
11,552	0	1175	Brunswick Valley Community Centre	0	0.00
17,190	18,000	1177	Suffolk Park Community Hall	18,000	0.00
17,907	16,000	1179	South Golden Beach Community Centre	16,000	0.00
2,796	0	1181	Bangalow A & I Hall	0	0.00
41,951	44,800	1183	Ocean Shores Community Centre	44,800	0.00
497	0	1187	Bangalow Heritage House	0	0.00
			Community Development - Grants & Contributions		
189,122	0	1161.76	Community Recovery Officer - Resilience NSW	0	0.00
215,000	0	1161.77	Contribution - Siddle Family Foundation	0	0.00
0	100,000	1161.78	Spontaneous Volunteering	0	(100.00)
			Fees and Charges - Community Development		
134	0	1165.9	Bundjalung Colouring Books	0	0.00
0	72,700	1165.12	Public Art Voluntary Planning Contrib's	0	(100.00)
68,362	11,300	1184	Lone Goat Gallery	11,300	0.00
719,831	343,800		Total Operating Revenues	171,100	(50.23)
			OPERATING EXPENSES		
			Community Development and Assistance		
968,598	1,151,900	2331.1	Salaries and Oncosts - Community Services	1,224,200	6.28
2,925	0	2331.5	Emergency Housing	0	0.00
7,220	10,000	2331.8	Sundry Expenses	10,000	0.00
500	1,000	2331.52	Advertising	1,000	0.00
7,710	12,000	2331.53	Aboriginal/Torres Strait Islander Projects	16,200	35.00
2,823	38,100	2331.58	Aboriginal Leadership & Engagement	82,400	116.27
10,836	10,000	2331.59	Volunteering	10,100	1.00
0	1,600	2331.65	Reconciliation Week	1,600	0.00
0	1,000	2331.80	Youth Week Expenses	1,000	0.00
31,362	20,700	2331.82	Community Development Projects	21,500	3.86
0	32,200	2331.104	Homelessness Projects	32,200	0.00
4,052	27,300	2331.106	Arts and Cultural Projects	67,300	146.52
3,721	10,000	2331.109	Strategic & Research Projects	10,000	0.00
9,801	13,400	2331.112	Youth Initiatives	15,000	11.94
0	25,000	2331.116	Spontaneous Volunteering	0	(100.00)
0	15,000	2331.117	S355 Change Project	0	(100.00)
0	5,100	2331.118	Community Resilience and Recovery	5,200	1.96
0	13,000	2331.119	DIAP Development	10,000	(23.08)
82,837	22,300	2333	Lone Goat Gallery	22,300	0.00
18,504	18,500	2331.92	Motor Vehicles	18,500	0.00
			Community Wellbeing Projects		
27,120	18,100	2323.1	Public Art	18,100	0.00
27,636	48,300	2323.3	Safety Projects	38,800	(19.67)
159,789	169,000	2323.4	New Years Eve	190,000	12.43
21,678	10,200	2323.6	Inclusion Projects	10,200	0.00
4,636	0	2323.7	Schoolies Approvals	0	0.00
786	0	2323.11	Community Resilience Network (Disaster Preparedness)	0	0.00
0	15,000	2323.13	Creative Public Spaces Grant	0	(100.00)
			Sec. 355 Committees		
1,259	0	2324.1	S355 Administration	0	0.00
105	0	2321	Bangalow Heritage House	0	0.00
41,080	44,800	2322	Ocean Shores Community Centre	44,800	0.00
28,214	16,000	2329	Marvell Hall	16,000	0.00
53,967	40,000	2335	Mullumbimby Civic Centre	40,000	0.00
36,564	25,000	2336	Brunswick Memorial Hall	25,000	0.00
30,631	0	2337	Brunswick Valley Community Centre	0	0.00
25,180	18,000	2338	Suffolk Park Community Hall	18,000	0.00
24,450	16,000	2339	South Golden Beach Community Centre	16,000	0.00
23,123	0	2340	Bangalow A & I Hall	0	0.00
			CONTINUED ON NEXT PAGE		

COMMUNITY SERVICES - Community Development					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Donations and Activities		
0	2,000	2341.239	S356 Donation Administration	2,000	0.00
0	2,000	2341.9	Contribution - Community Facilities - Development Fees (Policy 5.2)	2,000	0.00
2,000	3,600	2341.23	Contribution - NAIDOC Week	3,700	2.78
47,100	48,900	2341.42	Contribution - Ocean Shores Pre-School Lease (Contra)	48,900	0.00
15,204	15,800	2341.91	Contribution - Mullumbimby Neighbourhood Centre (Contra)	15,800	0.00
62,904	65,300	2341.92	Contribution - Old Country Energy Bldg (Contra)	65,300	0.00
92,700	96,200	2341.133	Bangalow Community Childrens Ctre Contra	96,200	0.00
72,900	75,700	2341.228	BVC BB Old Station Masters Cottage (Contra)	75,700	0.00
5,100	5,300	2341.230	BYS Mullum War Widows Cottage (Contra)	5,300	0.00
41,196	42,800	2341.231	Lilly Pilly Community Pre-School (Contra)	42,800	0.00
30,504	31,700	2341.237	Mullumbimby District Cultural Centre (Contra)	31,700	0.00
52,957	57,500	2341.241	Community Initiatives Program	57,900	0.70
(100)	500	2341.242	Survival Day	1,000	100.00
0	0	2341.243	Creative Public Spaces Grant	15,000	New
			Building Community Resilience		
138	0	2430.3	Community Development Officer	0	0.00
21	0	2430.4	Program Funds for Community Dev Officer	0	0.00
41	0	2430.8	Extreme Weather Protocol	0	0.00
4,945	0	2430.13	Childrens Services Resilience Project	0	0.00
1,209	0	2430.18	Flood Planning and Preparation	0	0.00
28,773	0	2430.23	Community Development Officer Non Grant	0	0.00
			Feb 2022 Flood Event DPIE - Resilience		
16,000	0	2435.1	Individual Case Coordination	0	0.00
24,000	0	2435.2	Community Engagement - Resilience & Rec	0	0.00
97,245	0	2435.4	Local Recovery Coordinator	0	0.00
119,807	184,500	2435.6	Imp Resilience of Public Comms Channels	0	(100.00)
28,852	5,900	2435.7	Quick Response Mobile Disaster Comms	0	(100.00)
37,712	2,300	2435.9	Rev of Disaster Preparedness Dashboard	0	(100.00)
			Community Recovery Officer - Resilience NSW		
182,285	0	2436.1	Community Recovery Officer - Resilience NSW	0	0.00
			DPIE Local Council Support Package		
111,181	28,700	2437.1	Natural Disaster Planner	0	(100.00)
94,149	32,700	2437.2	Natural Disaster Policy Planner	0	(100.00)
37,973	0	2437.3	Discussion Paper: 'After the Floods: Working out Possibilites Together'	0	0.00
27,864	28,200	2437.4	Business & Visitor Economy Strategy	0	(100.00)
6,440	8,600	2437.6	Flooding & Drainage Easement Community Education Program	0	(100.00)
53,181	900	2437.7	Community Education Strategy & Review of Flood Options	0	(100.00)
20,000	10,000	2437.8	Byron Shire Event Strategy	0	(100.00)
17,476	0	2437.9	Review and Update of Byron DCP	0	0.00
51	0	2437.11	BSC Drainage Enhancement Program	0	0.00
79,064	10,900	2437.12	Emergency Communications	0	(100.00)
61,170	17,800	2437.13	Spontaneous Volunteering	0	(100.00)
106,163	45,800	2437.15	Project Managing Community Building Restoration	0	(100.00)
			Ending Rough Sleeping		
37,498	32,100	2442.1	Homelessness Projects	0	(100.00)
53,448	161,600	2442.2	Ending Rough Sleeping Salaries	0	(100.00)
			Spontaneous Volunteering		
0	35,000	2443.1	Spontaneous Volunteering - Project Officer	0	(100.00)
0	30,000	2443.2	Spontaneous Volunteering - Training	0	(100.00)
0	23,000	2443.3	Spontaneous Volunteering - Planning	0	(100.00)
0	7,000	2443.4	Spontaneous Volunteering - Engagement	0	(100.00)
0	5,000	2443.5	Spontaneous Volunteering - Contingency	0	(100.00)
			Indirect Costs		
320,100	403,800	2369.91	Support Services Allocated	483,700	19.79
3,646,356	3,369,600		Total Operating Expenses	2,912,400	(13.57)
(2,926,525)	(3,025,800)		Operating Result - Surplus / (Deficit)	(2,741,300)	(9.40)
0			Add Back Depreciation		
(2,926,525)	(3,025,800)		Cash Result - Surplus / (Deficit)	(2,741,300)	(9.40)
			Capital Movements		
	0	4226.001	Less Loan Principal Repayments	0	
	74,600	4227.001	Less Transfer to Reserves	0	
	730,400	4025.101	Add Transfer from Reserves	146,300	
	0	4026	Add Capital Income	0	
	0	4228/29	Less Capital Purchases	0	
	0	4027.101	Add Section 94 Levies Applied	0	
	(2,370,000)		Cash Result after Capital Movements	(2,595,000)	

COMMUNITY SERVICES - Childrens Services - Sandhills					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Operating Grants		
			Sandhills Operating Grants		
1,134,422	863,500	1201.2	Sandhills - Fee Relief Grants	897,500	3.94
5,986	0	1201.9	DEET - Training Subsidy	0	0.00
96,737	30,000	1201.28	Start Stronger Funding	37,000	23.33
			Sandhills Fees and Charges		
753,008	1,055,400	1221.1	Sandhills - Early Childhood	1,097,000	3.94
810	1,000	1221.2	Sandhills - Staff Charges for Meals	1,000	0.00
1,375	8,800	1221.3	Inclusion and Fundraising Levies	0	(100.00)
10,100	7,000	1221.5	Fundraising Levy	21,000	200.00
2,002,438	1,965,700		Total Operating Revenues	2,053,500	4.47
			OPERATING EXPENSES		
1,564,139	1,708,800	2401	Employee Costs	1,743,300	2.02
			Sandhills - Operating Expenses		
5,508	4,200	2401.11	Electricity	8,400	100.00
3,221	5,000	2401.12	Printing and Stationery	5,000	0.00
0	500	2401.13	Advertising	1,000	100.00
17,920	25,000	2401.15	General and Craft Consumables	25,000	0.00
47,663	50,000	2401.17	Food Drink & Consumables	55,000	10.00
20,655	15,000	2401.19	Sanitary/Garbage	10,000	(33.33)
58,399	49,800	2401.21	Cleaning	75,000	50.60
6,722	6,400	2401.22	Security	8,000	25.00
1,554	5,000	2401.23	Sundry Expenses	5,000	0.00
11,959	10,000	2401.24	Grounds Maintenance	30,000	200.00
2,373	5,000	2401.26	Telephone	5,000	0.00
66,780	31,100	2401.27	Building and Equipment Maintenance	50,000	60.77
6,223	6,400	2401.33	Insurance	6,500	1.56
0	5,000	2401.37	Prof Development	5,000	0.00
4,283	5,000	2401.42	Software and Licencing Fees	5,000	0.00
689	1,000	2401.43	First Aid Training/Supplies	1,000	0.00
1,671	3,000	2401.46	Excursions	2,000	(33.33)
1,070	0	2401.51	ECEC Flood Recovery Grant	0	0.00
20,768	30,000	2401.52	Start Stronger Funding	37,000	23.33
0	15,000	2401.53	Rent - Crown Land	15,000	0.00
8,969	0	2401.95	Rates and Charges	0	0.00
138,035	118,400	2999.33	Depreciation	138,000	16.55
			Indirect Costs		
208,296	248,900	2459.91	Support Services Allocated	345,200	38.69
2,196,898	2,353,500		Total Operating Expenses	2,580,400	9.64
(194,460)	(387,800)		Operating Result - Surplus / (Deficit)	(526,900)	35.87
138,035	118,400		Add Back Depreciation	138,000	
(56,425)	(269,400)		Cash Result - Surplus / (Deficit)	(388,900)	44.36
			Capital Movements		
	0	4238.001	Less Loan Principal Repayments	0	
	0	4239.001	Less Transfer to Reserves	0	
	20,500	4028.101	Add Transfer from Reserves	43,700	
	0	4029	Add Capital Income	0	
	0	4240	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(248,900)		Cash Result after Capital Movements	(345,200)	

COMMUNITY SERVICES - Public Libraries					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Operating Grants		
94,304	105,800	1251.1	Library Per Capita	100,000	(5.48)
54,029	59,400	1251.12	Local Priority Grant	59,000	(0.67)
10,000	0	1251.14	Strengthening Rural Communities	0	
158,333	165,200		Total Operating Revenues	159,000	(3.75)
			OPERATING EXPENSES		
			Administration Expenses		
1,669,000	1,845,600	2471.1	Contribution to Richmond Tweed Library	1,879,100	1.82
			Expenses of Providing Assets		
69,929	78,900	2475.1	Library Buildings Maint and Repair	81,500	3.30
39,620	37,400	2475.2	Library Lighting Power and Heating	38,800	3.74
80,633	107,200	2475.3	Library Cleaning Expenses	110,000	2.61
15,201	19,500	2475.5	Security	15,500	(20.51)
0	3,300	2475.6	Library Sundry Expenses	1,000	(69.70)
18,947	20,200	2475.17	Building Insurance	23,400	15.84
75,216	59,400	2475.18	Local Priorities Grants	59,000	(0.67)
10,000	0	2475.19	Strengthening Rural Communities	0	0.00
11,287	0	2475.21	Brunswick Heads Library Circulation Desk	0	0.00
70,840	0	2475.22	Council Share of RTRL	0	0.00
116,230	129,000	2999.71	Depreciation	116,200	(9.92)
18,544	31,400	2475.95	Library Buildings Rates and Charges	33,000	5.10
			Debt Servicing		
255,685	243,000	2478.1	Interest on Loans	230,200	(5.27)
			Indirect Costs		
128,100	135,500	2479.91	Support Services Allocated	110,300	(18.60)
2,579,233	2,710,400		Total Operating Expenses	2,698,000	(0.46)
(2,420,900)	(2,545,200)		Operating Result - Surplus / (Deficit)	(2,539,000)	(0.24)
116,230	129,000		Add Back Depreciation	116,200	
(2,304,670)	(2,416,200)		Cash Result - Surplus / (Deficit)	(2,422,800)	0.27
			Capital Movements		
	155,600	4250	Less Loan Principal Repayments	168,400	
	0		Less Transfer to Reserves	0	
	5,000	4031.101	Add Transfer from Reserves	0	
	0	4032	Add Capital Income	0	
	0	4252	Less Capital Purchases	0	
	96,500	4033	Add Section 94 Levies Applied	0	
	(2,470,300)		Cash Result after Capital Movements	(2,591,200)	

INFRASTRUCTURE SERVICES - SUPERVISION AND ADMINISTRATION					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING INCOME		
0	0		Total Operating Income	0	
			OPERATING EXPENSES		
			Directorate - Infrastructure Services		
626,504	489,900	3001.1	Salaries and Oncosts	482,800	(1.45)
157,500	0	3001.3	WHS Consultant	0	0.00
14,000	14,000	3001.92	Motor Vehicles	14,000	0.00
			Asset Management		
86,902	319,000	3005.1	Salaries and Oncosts	348,500	9.25
157,170	136,400	3005.5	Salaries and Oncosts	135,300	(0.81)
10,000	10,000	3005.92	Motor Vehicles	10,000	0.00
			Open Space and Recreational Management		
822,154	1,313,000	3006.1	Salaries and Oncosts	1,322,700	0.74
22,500	22,500	3006.92	Motor Vehicles	22,500	0.00
			Depot Services		
427,186	463,000	3008.1	Salaries and Oncosts	486,800	5.14
8,500	8,500	3008.92	Motor Vehicles	8,500	0.00
			Design and Survey		
491,491	470,300	3015.1	Salaries and Oncosts	640,900	36.27
27,499	26,500	3015.2	Survey and Resumption	26,500	0.00
0	10,600	3015.4	Engineering Consultant	10,600	0.00
33,996	34,000	3015.92	Motor Vehicles	25,500	(25.00)
			Other Operating Expenses		
36,163	26,300	3021.1	Mobile Telephones	26,300	0.00
9,379	6,300	3021.4	Sundry Office Expenses	10,000	58.73
73,212	33,600	3021.5	Software Maintenance Agreements	50,000	48.81
6,482	6,300	3021.7	Engineering Instruments	6,300	0.00
0	3,100	3021.8	General Operating Expenses	3,100	0.00
163,060	42,000	3021.12	O/door Training Wages	80,000	90.48
4,392	16,800	3021.15	Work Health Safety Management	76,900	357.74
52,178	52,600	3021.16	Uniform Issues (PPE)	60,000	14.07
0	5,300	3021.18	Meetings	8,000	50.94
144,752	0	3021.19	On Call Salaries & Oncosts	150,000	New
			Indirect Costs		
1,187,796	1,409,300	3029.91	Support Services Allocated	1,245,100	(11.65)
(4,041,000)	(4,652,900)	3029.910a	Support Services Reallocated	(4,967,300)	6.76
521,815	266,400		Total Operating Expenses	283,000	
(521,815)	(266,400)		Operating Result - Surplus / (Deficit)	(283,000)	
(521,815)	(266,400)		Cash Result - Surplus / (Deficit)	(283,000)	
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4329.101	Less Transfer to Reserves	0	
	266,400	4043.101	Add Transfer from Reserves	283,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

ASSET MANAGEMENT PLANNING					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING EXPENSES		
			Asset Management Planning		
509,235	576,700	3032.1	Salaries and Oncosts	589,500	2.22
420	0	3032.2	Sundry Expenses	0	0.00
6,033	3,200	3032.3	Asset Management Equipment Purchase and Hire	3,200	0.00
14,200	14,200	3032.92	Motor Vehicles	14,200	0.00
			Section 94 Expenses		
21,318	136,200	2208.1	Salaries and Oncosts	135,300	(0.66)
3,176	3,100	2208.2	Section 94 - Administration Expenses	3,100	0.00
0	150,000	2208.4	Section 94 - Consultants	50,000	(66.67)
8,500	8,500	2208.92	Motor Vehicles	8,500	0.00
			Other Asset Management Planning Costs		
0	16,100	3031.1	Asset Management Consultancy Services	16,100	0.00
2,000	47,800	3031.2	Asset Revaluation Services	80,000	67.36
34,118	30,200	3031.3	Specialist Condition Assessment Services	110,000	264.24
0	21,500	3031.6	Asset Management Plans	50,000	132.56
			Asset Management Software		
24,724	26,000	3033.1	Software - Assetic Predictor	32,700	25.77
5,455	5,600	3033.2	Software - Assetic Reflect Asset Support	6,200	10.71
14,791	18,300	3033.3	Software - Assetic Reflect Road Asset Management	19,700	7.65
5,455	5,600	3033.4	Software - Assetic Reflect Parks Asset Management	6,200	10.71
0	6,900	3033.6	Software - Assetic Maintenance Management Feasibility Study	0	(100.00)
0	0	3033.7	Software - Civica Recover	7,500	New
			Indirect Costs		
319,296	389,600	3039.91	Support Services Allocated	448,400	15.09
(1,048,068)	(1,151,100)	3039.910a	Support Services Reallocated	(1,383,700)	20.21
(79,348)	308,400		Total Operating Expenses	196,900	
79,348	(308,400)		Operating Result - Surplus / (Deficit)	(196,900)	(36.15)
0	0		Add Back Depreciation	0	
79,348	(308,400)		Cash Result - Surplus / (Deficit)	(196,900)	(36.15)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	200,600	4641.001	Less Transfer to Reserves	0	
	10,600	4642.001	Add Transfer from Reserves	0	
	200,600	4643.001	Add Capital Income	0	
	0	4644	Less Capital Purchases	0	
	297,800	4645.001	Add Section 94 Levies Applied	196,900	
	0		Cash Result after Capital Movements	0	

PROJECTS & COMMERCIAL DEVELOPMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING EXPENSES		
			Projects & Commercial Development		
229,867	309,900	3009.1	Salaries & Oncosts	298,400	(3.71)
9,800	9,800	3009.92	Motor Vehicles	9,800	0.00
			Other Expenses		
0	10,700	3012.1	Property Consultancy Services	10,700	0.00
0	8,600	3012.2	Survey Services	0	(100.00)
1,146	10,700	3012.3	Property Maintenance Services	0	(100.00)
3,026	0	3012.4	Sundry Expenses	0	0.00
25,544	0	3012.6	Rail Corridor Activation	25,000	New
			Debt Servicing		
0	60,000	3013.1	Interest on Loans	60,000	0.00
			Indirect Costs		
86,300	97,300	3019.91	Support Services	162,700	67.21
355,682	507,000		Total Operating Expenses	566,600	11.76
(355,682)	(507,000)		Operating Result - Surplus / (Deficit)	(566,600)	11.76
0	0		Add Back Depreciation	0	
(355,682)	(507,000)		Cash Result - Surplus / (Deficit)	(566,600)	11.76
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	0	4648	Less Transfer to Reserves	0	
	93,600	4646.101	Add Transfer from Reserves	0	
	0	4047	Add Capital Income	0	
	93,600	4680	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(507,000)		Cash Result after Capital Movements	(566,600)	

EMERGENCY SERVICES AND FLOODS					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
149,812	160,900	1651.1	Rural Fire Service Operating Grants Bush Fire - Operations	160,900	0.00
			Rural Fire Service Other Income		
1,000	22,800	1652.1	Donations	22,800	0.00
77,296	23,900	1652.4	RFS - Ballina	23,900	0.00
48,150	17,600	1652.5	RFS - Tweed	17,600	0.00
276,259	225,200		Total Operating Revenues	225,200	0.00
			OPERATING EXPENSES		
			Emergency Services		
0	10,800	2999.13	Depreciation	0	(100.00)
			Rural Fire Service Contributions		
318,175	313,200	2831.1	Contrib to Bush Fire Fighting Fund	313,200	0.00
129,563	129,700	2831.2	Contrib to NSW Fire Brigades	129,700	0.00
167,834	130,400	2831.3	Contrib to SES	130,400	0.00
			Rural Fire Service Operating Expenses		
3,453	6,400	2837.1	Phone Calls Duty Officer	6,400	0.00
0	6,400	2837.9	Telephone Calls	6,400	0.00
1,743	10,700	2838.22	Immediate Reception/Despatch	10,700	0.00
44,273	32,200	2839	Petrol and Oil	32,200	0.00
54,652	48,300	2840	Bush Fire Vehicles Maint and Repair	48,300	0.00
15,527	14,700	2841.1	Electricity	14,700	0.00
77	500	2841.3	Freight	500	0.00
6,114	6,300	2841.5	Insurance	6,300	0.00
495	1,000	2841.9	Pumps Maint and Repair	1,000	0.00
900	6,400	2841.11	Bush Fire Radios Maint and Repair	6,400	0.00
23,441	22,000	2841.13	Stations/Sheds Maint and Repair	22,000	0.00
23,372	26,800	2841.14	Sundry Expenses Bushfire	26,800	0.00
10,384	0	2841.15	Fire Fighting Expenses	0	0.00
5,391	5,400	2841.19	Office Maintenance	5,400	0.00
70,614	23,900	2841.21	RFS - Ballina	23,900	0.00
44,357	17,600	2841.22	RFS - Tweed	17,600	0.00
14,629	22,800	2841.23	Donations Dispersed to Various Brigades	22,800	0.00
10,847	0	2841.25	Station/Shed Maintenance & Repairs	5,000	New
1,555	0	2841.26	Mullum RFS Building Redevelopment	5,000	New
19,848	25,900	2999.10	Depreciation	19,800	(23.55)
			Other Emergency Service Expenses		
20,381	34,300	2842.1	Combined Local Emergency Management Committee (LEMC)	34,300	0.00
			Flood Management		
0	2,100	3045.1	Floodplain Management Authority Membership	2,100	0.00
56	0	3045.3	Brunswick Rvier Flood Warning Telemetry	1,000	New
23,986	40,000	3045.23	Disaster Dashboard / Flood Warning Network Maintenance & C	40,000	0.00
12,790	40,000	3045.24	Disaster Dashboard Improvements and Training	40,000	0.00
0	31,000	3045.25	Flood Warning Network Gauge Improvements	31,000	0.00
183,872	0	3045.28	WS River Flood Level Warning Systems	0	0.00
0	0	3045.29	Road Flood Warning System	1,000	New
			Indirect Costs		
204,000	291,000	3059.91	Support Services Allocated	265,000	(8.93)
1,412,328	1,299,800		Total Operating Expenses	1,268,900	(2.38)
(1,136,069)	(1,074,600)		Operating Result - Surplus / (Deficit)	(1,043,700)	(2.88)
19,848	36,700		Add Back Depreciation	19,800	
(1,116,221)	(1,037,900)		Cash Result - Surplus / (Deficit)	(1,023,900)	(1.35)
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0	4046.101	Add Transfer from Reserves	0	
	0	4047	Add Capital Income	0	
	0	4742	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(1,037,900)		Cash Result after Capital Movements	(1,023,900)	

DEPOT AND FLEET MANAGEMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Depot Services - Fees and Charges		
695	0	1701.3	Sundry Sale of Materials	0	0.00
			Depot Services - Fees and Charges - Internal		
216,996	225,200	1703.2	Stores Handling Charges	225,200	0.00
81,600	84,700	1703.3	Contribution to Depot from Water	84,700	0.00
81,600	84,700	1703.4	Contribution to Depot from Sewer	84,700	0.00
27,599	0	1703.5	Cont of Plant Purch from Water & Sewer	0	0.00
44,682	0	1703.6	Cont of Plant Purch from Water & Sewer	0	0.00
			Contributions		
338,755	320,000	1715.1	Staff - Contributions to Vehicles	320,000	0.00
791,927	714,600		Total Operating Revenues	714,600	0.00
			OPERATING EXPENSES		
			Depot Operating Expenses		
356,832	390,000	3071.1	Depot and Fleet Management - Wages and Oncosts	390,000	0.00
4,919	5,400	3071.2	Training Room Expenses	5,400	0.00
6,784	6,400	3071.3	Stores - Plant	6,400	0.00
17,196	29,000	3071.4	Store Operating Expenses	29,000	0.00
1,951	10,700	3071.5	Stores and Materials - Freight	10,700	0.00
3,905	5,400	3071.6	Two Way Radio Expenses	5,400	0.00
252,911	182,300	3071.7	Depot Sundry Expenses	182,300	0.00
63,820	57,100	3071.8	Depot Maintenance	60,000	5.08
54,074	85,700	3071.11	Workshop Operating Expenses	85,700	0.00
12,932	5,400	3071.12	Obsolete Stock Writeoff	5,400	0.00
(5,083)	5,400	3071.13	Stocktake Adjustment	5,400	0.00
11,030	11,400	3071.18	Building Insurance	11,400	0.00
981	115,800	2999.5	Depreciation	1,000	(99.14)
			Plant Operations		
3,530,923	1,889,200	3083.1	Plant Running Expenses	1,889,200	0.00
(7,018,854)	(5,000,000)	1705.1	Internal Hire Charges	(5,000,000)	0.00
1,277,002	1,169,100	2999.152	Depreciation	1,277,000	9.23
			Other Expenses		
32,556	40,000	3081.3	Fleet Management Costs	50,000	25.00
(1,949)	59,000	3081.4	Fringe Benefits Tax - Fleet	59,000	0.00
22,808	25,700	3081.7	CI - AusFleet	25,700	0.00
2,511	0	3081.8	Depot Operations Review	0	0.00
0	30,000	3081.11	Depot EV Charging Station	30,000	0.00
0	250,000	3081.12	Depot Safety and Urgent Works	0	(100.00)
			Debt Servicing		
0	0	3085.1	Interest on Loans	190,900	New
			Indirect Costs - Fleet and Depot		
615,204	644,900	3089.91	Support Services Allocated	794,000	23.12
(757,547)	17,900		Total Operating Expenses	113,900	536.31
1,549,474	696,700		Operating Result - Surplus / (Deficit)	600,700	(13.78)
1,277,984	1,284,900		Add Back Depreciation	1,278,000	
1,802,385	1,981,600		Cash Result - Surplus / (Deficit)	1,878,700	(5.19)
			Capital Movements		
	0	4752.001	Less Loan Principal Repayments	448,300	
	1,993,000	4753.001	Less Transfer to Reserves	1,441,800	
	2,105,000	4049.101	Add Transfer from Reserves	931,000	
	3,672,100	4050.401	Add Capital Income	0	
	5,777,100	4754.001	Less Capital Purchases	931,000	
	0		Add Section 94 Levies Applied	0	
	(11,400)		Cash Result after Capital Movements	(11,400)	

LOCAL ROADS AND DRAINAGE					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Operating Grants		
58,000	59,000	1721.3	Street Lighting Subsidy	60,000	1.69
3,272	1,200	1721.7	Dept of Education & Training	0	(100.00)
508,068	99,800	1721.21	Byron Drainage Study	0	(100.00)
1,556,547	0	1721.24	TfNSW Road Repair Program Potholes	0	0.00
43,234	60,000	1721.25	TfNSW Road Safety Officer Grant	60,000	0.00
6,668	0	1721.26	Look Out Before You Step Out	0	0.00
5,100	0	1721.27	Plan B - Win A Swag	0	0.00
8,223	0	1721.28	Placement of VAS signage	0	0.00
0	8,400	1721.29	Plan B Win a Breathalyser	0	(100.00)
0	10,000	1721.31	Vehicle Activated Speed Signage	0	(100.00)
0	0	1721.32	Bangalow Floodplain Risk Management Study and Plan	33,300	New
0	0	1721.33	North Byron (Brunswick River Catchment) Flood Study and Floodplain Risk Management Study and Plan Update	300,000	New
			Annual Charges		
309,342	310,400	1723.1	Stormwater Management Service Charge	310,700	0.10
			Pay Parking		
3,745,868	4,152,000	1722.13	Income Pay Parking - Off Street (Existing Meters)	4,152,000	0.00
73,415	0	1722.14	National Parks - Captain Cook Carpark	0	0.00
294,643	0	1722.15	Watego's - Dec 16 Onwards	0	0.00
869,072	0	1722.19	Mobile App Parking Income	0	0.00
581,735	121,000	1724.1	Income Coupon Pay Parking Resident Stickers	121,000	0.00
			Fees and Charges		
0	1,200	1725.1	Road Closures	1,200	0.00
1,990	2,100	1725.2	Sundry Income	2,100	0.00
271	500	1725.9	Hire of Banner Poles	500	0.00
122,869	0	1725.44	TAFE Road Access 2023	0	0.00
63,451	30,000	1726.1	Private Works	40,000	33.33
0	1,540,100	1732.1	Brunswick Heads Pay Parking	1,540,100	0.00
8,251,766	6,395,700		Total Operating Revenues	6,620,900	3.52
			OPERATING EXPENSES		
			Urban Drainage Maintenance		
442,262	576,100	3101.1	North - Urban Drainage Maintenance	576,100	0.00
363,040	378,900	3101.2	South - Urban Drainage Maintenance	378,900	0.00
40,883	57,100	3101.4	Belongil Mouth Cleaning	57,100	0.00
5,480	5,200	3101.5	Clarkes Beach Cleaning	8,000	53.85
0	10,400	3101.6	Tallow Mouth Cleaning and Monitoring	10,400	0.00
4,807	61,400	3101.11	SGB Flood Pump Maintenance 4.5 Planned	20,000	(67.43)
			Rural Drainage Maintenance		
223,528	202,400	3105.1	Rural Drainage Maintenance	202,400	0.00
			Urban Roads Maintenance		
6,133	150,000	3111.1	Patching Planned	160,000	6.67
12,874	31,100	3111.5	Shoulder Grading	31,100	0.00
1,602	22,200	3111.7	Urban Roads - Mowing With Slas Plan 24	22,200	0.00
11,553	13,000	3111.14	Guardrail Repairs Plan	15,000	15.38
10,396	31,100	3111.19	Road Markings Planned	31,100	0.00
31,412	41,500	3111.27	Other Road Items	50,000	20.48
8,530	14,500	3111.28	Kerb and Gutter Maintenance	15,000	3.45
265	23,900	3111.29	Roadside Waste Removal	23,900	0.00
41,513	0	3111.31	Urban Roads - Cycleways Maint 36 Plan	0	0.00
0	0	3111.32	Lane Grading Planned	30,000	New
			Urban Roads Cleaning		
371,412	438,000	3115.1	Streetsweeper - Early Morning Planned	460,000	5.02
			CONTINUED ON NEXT PAGE		

LOCAL ROADS AND DRAINAGE (Cont'd)					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
277,298	400,000	3121.1	Lighting Street Lighting Electricity Charges	325,000	(18.75)
72,924	31,000	3122.1	CCTV CCTV Monitoring and Maintenance	31,000	0.00
359,813	781,900	3125	Sealed Rural Roads Maintenance		
92	40,000	3125.1	Patching	977,000	24.95
66,310	4,400	3125.3	Heavy Patching	40,000	0.00
290,256	255,300	3125.5	Shoulder Grading Planned	200,000	4,445.45
109,860	280,000	3125.7	Mowing with Slasher Planned	260,000	1.84
3,280	0	3125.12	Roadside Tree Maintenance Planned	230,000	(17.86)
63,419	17,600	3125.13	Guidepost Repairs Plan 38	0	0.00
12,540	2,200	3125.27	Sealed Rural - Other Road Items Plan 38	25,000	42.05
53,330	0	3125.29	Roadside Waste Removal	2,200	0.00
5,831	5,400	3125.31	Sealed Rural Road - Signs and Lines	20,000	New
		3125.32	Sealed Rural Roads - Vegetation Control	0	(100.00)
430,975	436,000	3131	Unsealed Rural Roads Maintenance		
1,002	21,800	3131.5	Unsealed Roads Maintenance	386,000	(11.47)
0	1,600	3131.7	Mowing with Slasher	21,800	0.00
6,700	26,400	3131.9	Vegetation Control by Chemical	1,600	0.00
11,867	5,500	3131.12	Roadside Tree Maintenance	16,400	(37.88)
0	15,600	3131.13	Guidepost Repairs	10,000	81.82
20,800	2,700	3131.14	Guardrail Repairs	15,600	0.00
		3131.27	Other Road Items	10,000	270.37
48,888	37,600	3135.25	Bridge Maintenance Timber Bridge Maintenance	40,000	6.38
4,153	16,100	3135.26	Concrete Bridges	16,100	0.00
0	5,800	3135.28	Helen Street Footbridge Annual Maintenance	0	(100.00)
4,020	0	3141.1	Footpath Maintenance Paved Footpath Maintenance	0	0.00
0	51,900	3141.4	Footpath and Cycleway Maintenance	50,000	(3.66)
196,917	0	3145.17	Sign Maintenance R & W Sign Maintenance	0	0.00
0	247,000	3145.1	Sign Maintenance	247,000	0.00
216,376	30,000	3155.1	Private Works Various Jobs	40,000	33.33
5,287	8,000	3160.27	Pay Parking Pay Parking - Other Expenses	8,000	0.00
60,929	480,000	3160.28	Pay Parking - Maintenance	480,000	0.00
186,602	125,000	3160.32	Merchant Fees	125,000	0.00
46,941	80,000	3160.33	Transaction Fees	80,000	0.00
19,791	30,000	3160.35	Pay Parking - Cash Collection Expenses	30,000	0.00
69,486	106,400	3160.36	Pay Parking Employee Costs	110,400	3.76
30,032	40,000	3160.37	Pay Parking - Signs	40,000	0.00
56,450	40,000	3160.38	Line Marking	40,000	0.00
27,402	0	3160.41	Belongil Parking management Strategy	50,000	New
1,794	2,000	3160.47	Insurance	2,000	0.00
0	61,200	3160.48	Transport and Parking Project Officer	63,600	3.92
CONTINUED ON NEXT PAGE					

LOCAL ROADS AND DRAINAGE (Cont'd)					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Brunswick Heads Pay Parking		0.00
29	0	3176.2	Monitor Demand	0	0.00
70,535	0	3176.6	Updated Parking Study	0	0.00
0	80,000	3176.7	Project Management	80,000	0.00
0	524,000	3176.8	Parking Meter Purchase	0	(100.00)
0	73,000	3176.9	Operational Costs	73,000	0.00
0	46,500	3176.11	Pay by Phone App	46,500	0.00
0	100,000	3176.12	Cash Collections	100,000	0.00
0	100,000	3176.13	Other Admin and Contract Costs for Online Systems	100,000	0.00
0	100,000	3176.15	Installation of Signs and Lines	40,000	(60.00)
0	61,200	3176.16	Transport and Parking Project Officer	63,600	
			Other Expenses		
2,031	10,800	3161.1	Bus Shelters	10,800	0.00
3,413	41,500	3161.11	Carpark Maintenance 47 Plan	50,000	20.48
60,377	263,200	3161.12	Flood & Storm Damage 47.5 Plan	20,000	(92.40)
1,853	5,500	3161.13	Community Bus & Life Education Van	5,500	0.00
8,468	10,400	3161.36	Survey Investigation	15,000	44.23
0	1,000	3161.37	Banner Installations	1,000	0.00
959	0	3161.49	Maintenance Town Clock	2,000	New
14,700	0	3161.54	Small Plant Annual Charge	2,000	New
27,494	49,300	3161.69	New Years Eve Traffic Control	51,200	3.85
412,489	413,000	3161.80	Local Rd - Side Arm Hire 24.5	450,000	8.96
1,560	3,100	3161.113	Drains Software Annual Maintenance	0	(100.00)
235,355	129,000	3161.116	Salaries not allocated to Projects	140,000	8.53
729	0	3161.129	Blackspot and Safer Roads Grant Applications	0	0.00
231	500	3161.135	Bay Lane Data Sim Fee	500	0.00
556	0	3161.138	On-Call Allowance	0	0.00
13,242	0	3161.139	Local Area Traffic Management Program	0	0.00
431,716	0	3161.143	Bulk LED Upgrade of Street Lighting	0	0.00
14,807	110,000	3161.144	Capital Projects Grants Planning and Development	80,000	(27.27)
66,404	0	3161.145	Fixing Local Roads Pothole Repair	0	0.00
541,637	1,521,600	3161.146	TfNSW Road Repair Program Potholes	0	(100.00)
22,500	40,000	3161.148	Traffic Counts Shire Wide	50,000	25.00
43,564	60,000	3161.151	Road Safety Officer	60,000	0.00
13,967	0	3161.152	Towers Drive - One Way Trial	0	0.00
6,668	0	3161.153	Look Out Before You Step Out	0	0.00
1,696	0	3161.154	Plan B - Win A Swag	0	0.00
8,223	0	3161.155	Placement of VAS signage	0	0.00
0	40,000	3161.156	Coopers Lane RERRF	0	(100.00)
0	8,400	3161.159	Plan B Win a Breathalyser	0	(100.00)
0	10,000	3161.161	Vehicle Activated Speed Signage	0	(100.00)
0	5,500	3161.163	Traffic Survey and Analysis	0	(100.00)
0	0	3161.166	Development of Interegated Transport Plan	10,000	New
0	0	3161.167	Broken Heads Parking Management Strategy	30,000	New
0	0	3161.168	North Byron (Brunswick River Catchment) Flood Study and Floodplain Risk Management Study and Plan Update	450,000	New
0	0	3161.169	Bangalow Floodplain Risk Management Study and Plan Update	50,000	New
			Byron Bay Stormwater Drainage Maintenance		
20,206	10,400	3173.1	Tree Trimming, for street sweeper access	10,400	0.00
13,776	15,600	3173.2	Clearing Inlet Pits and Outlets	15,600	0.00
7,700	10,400	3173.3	Cleaning and Weed Spraying K & G	10,400	0.00
11,709	15,600	3173.4	Jet Cleaning Pipe Network	15,600	0.00
			Depreciation		
8,846,700	10,276,700	2999.130	Depreciation	11,957,700	16.36
			Debt Servicing		
283,265	298,400	3168.1	Interest on Loans	280,400	(6.03)
			Indirect Costs		
2,881,704	3,257,500	3169.91	Support Services Allocated	4,013,100	23.20
18,407,318	23,437,300		Total Operating Expenses	24,369,200	3.98
(10,155,552)	(17,041,600)		Operating Result - Surplus / (Deficit)	(17,748,300)	4.15
8,846,700	10,276,700		Add Back Depreciation	11,957,700	
(1,308,852)	(6,764,900)		Cash Result - Surplus / (Deficit)	(5,790,600)	(14.40)
			Capital Movements		
	525,200	4764.001	Less Loan Principal Repayments	525,000	
	9,792,600	4765.001	Less Transfer to Reserves	9,437,900	
	19,773,000	4052.101	Add Transfer from Reserves	12,380,000	
	16,175,600	4053	Add Capital Income	10,425,200	
	27,674,100	Misc	Less Capital Purchases	16,145,600	
	970,000	4054.101	Add Section 94 Levies Applied	0	
	(7,838,200)		Cash Result after Capital Movements	(9,093,900)	

TRANSPORT FOR NSW					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			External Contributions		
783,000	798,000	1745.1	Regional Roads Block Grant	798,000	0.00
112,000	115,000	1745.28	Traffic Facilities	115,000	0.00
1,532,260	0	1745.38	Nat Disaster Feb 2022 AGRN1012 IRW	0	0.00
0	1,354,200	1745.39	Nat Disaster Feb 2022 AGRN1012 IRW	0	(100.00)
2,427,260	2,267,200		Total Operating Revenues	913,000	(59.73)
			OPERATING EXPENSES		
			MR463 - Mullumbimby Road		
77,058	105,300	3211		105,300	0.00
0	20,000	3211.1	Patching	20,000	0.00
12,558	22,000	3211.7	Roadside Slashing	22,000	0.00
1,204	13,300	3211.8	Veg Control by Hand	13,300	0.00
556	0	3211.9	Veg Control by Chemical	0	0.00
0	20,100	3211.11	Other Road Drainage Maintenance	20,100	0.00
5901.99	11,000	3211.12	Roadside Tree Maintenance	11,000	0.00
909	0	3211.13	Guidepost Maintenance	0	0.00
0	5,100	3211.14	Guardrail Rep & Installation	5,100	0.00
0	5,000	3211.17	Regularly and Warning Sign Maintenance	5,000	0.00
0	1,000	3211.19	Road Markings	1,000	0.00
44,630	7,800	3211.22	Traffic Facilities	7,800	0.00
11,300	0	3211.43	Other Road Items	0	0.00
			MR545 - BH Rd to Ewingsdale Rd		
510,255	474,200	3213		474,200	
0	24,400	3213.1	Patching	24,400	0.00
163,746	80,000	3213.3	Heavy Patching	80,000	0.00
76,957	23,800	3213.5	Shoulder Grading	23,800	0.00
100,150	200,000	3213.7	Roadside Slashing	200,000	0.00
71,041	75,700	3213.8	Veg Control by Hand	75,700	0.00
6,152	0	3213.9	Veg Control by Chemical	0	0.00
0	3,300	3213.11	Other Road Drainage Maintenance	3,300	0.00
11,818	16,200	3213.12	Roadside Tree Maintenance	16,200	0.00
0	4,300	3213.13	Guidepost Maintenance	4,300	0.00
30,043	7,400	3213.14	Guiderepairs	7,400	0.00
7,537	15,000	3213.17	R & W Sign Maintenance	15,000	0.00
13,666	24,100	3213.19	Road Markings	24,100	0.00
614	0	3213.22	Traffic Facilities	0	0.00
28,532	0	3213.43	Other Road Items	0	0.00
			MR679 - Tweed Valley Way		
38,875	83,800	3214		83,800	0.00
0	11,000	3214.1	Patching	11,000	0.00
0	5,000	3214.5	Shoulder Grading	5,000	0.00
5,948	40,000	3214.7	Roadside Slashing	40,000	0.00
0	10,000	3214.8	Veg Control by Hand	10,000	0.00
2,674	5,500	3214.9	Veg Control by Chemical	5,500	0.00
5,241	0	3214.12	Roadside Tree Maint	0	0.00
0	5,000	3214.13	Guidepost Maintenance	5,000	0.00
13,402	0	3214.14	G/rail Rep & Installation	0	0.00
0	4,000	3214.17	R & W Sign Maintenance	4,000	0.00
0	1,900	3214.19	Road Markings	1,900	0.00
0	1,400	3214.22	Traffic Facilities	1,400	0.00
11,609	0	3214.43	Other Road Items	0	0.00
			MR689 - Brunswick Valley Way		
268,812	249,700	3216		249,700	0.00
			Flood Damage/Maintenance		
1,278,121	276,100	Various		0	(100.00)
			Indirect Costs		
593,400	667,000	3219.91	Support Services Allocated	567,600	(14.90)
2,766,521	1,856,100		Total Operating Expenses	1,480,600	(20.23)
(339,261)	411,100		Operating Result - Surplus / (Deficit)	(567,600)	(238.07)
(339,261)	411,100		Cash Result - Surplus / (Deficit)	(567,600)	(238.07)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	1,278,100		Less Transfer to Reserves	0	
	200,000	4055	Add Transfer from Reserves	0	
	0	4056	Add Capital Income	0	
	0	Misc	Less Capital Purchases	0	
	0	4057.101	Add Section 94 Levies Applied	0	
	(667,000)		Cash Result after Capital Movements	(567,600)	

INFRASTRUCTURE RECOVERY					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			External Contributions		
428,279	0	1746.2	EW Works	0	0.00
428,279	0		Total Operating Revenues	0	0.00
			OPERATING EXPENSES		
			Administration Costs		
8,708	55,000	3333.1	Salaries	55,000	0.00
0	5,000	3333.2	Motor Vehicles	10,000	100.00
0	10,000	3333.3	Office Equipment	10,000	0.00
0	5,000	3333.4	Software Licences	5,000	0.00
0	1,000	3333.5	Sundry Expenses	1,000	0.00
0	0	3333.6	Office Refurbishment		
8,708	76,000		Total Operating Expenses	81,000	6.58
419,571	(76,000)		Operating Result - Surplus / (Deficit)	(81,000)	6.58
419,571	(76,000)		Cash Result - Surplus / (Deficit)	(81,000)	6.58
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	6,472,300	4650.101	Add Transfer from Reserves	0	
	11,748,000	4651.001	Add Capital Income	26,135,000	
	18,167,000	4652	Less Capital Purchases	26,135,000	
	0		Add Section 94 Levies Applied	0	
	(22,700)		Cash Result after Capital Movements	(81,000)	

OPEN SPACE AND RECREATION					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Operating Grants		
220,137	221,500	1755.8	Department of Lands - cont to Crown Lands maintenance	221,500	0.00
29,825	29,300	1755.9	Department of Lands - cont to foreshores maintenance	29,300	0.00
0	67,100	1755.49	Sport Priority Needs Program	0	(100.00)
108,583	100,000	1755.51	TaHE Income	281,000	181.00
990	11,600	1755.53	Insurance Claim Recoveries	11,600	0.00
8,649	12,900	1755.54	Bush Regeneration Bio Banking	12,900	0.00
0	4,000	1755.55	Remove Illegal Campsites Sandhills Rve	0	(100.00)
0	82,900	1755.56	Crown Lands Contracted Works	0	(100.00)
			User Charges - Sportsfield Income		
27,005	35,000	1758	Sportsfield User Income	35,000	0.00
			User Charges - Tennis Court Income		
1,842	2,100	1759.1	Suffolk Park Tennis Courts	2,100	0.00
			Other Income		
208,983	216,900	1760.4	Surf Life Saving	216,900	0.00
4,000	0	1760.13	Compensatory Works Bush Regeneration	0	0.00
			Fees and Charges		
298,563	320,000	1761.1	Public Cemeteries Income	370,000	15.63
			Operational - Licence Fees - Temporary		
15,584	12,700	1193.1	Use of Council Land - Events	16,500	29.92
			Crown - Licence Fees Temporary Use		
34,708	30,000	1197.1	Use of Crown Reserve	35,000	16.67
			Other - Licence Fees - Access		
77,838	75,000	1200.1	Commercial Activities	85,000	13.33
			Tyagarah Aerodrome		
57,929	35,400	1204.1	Operational Leases	60,000	69.49
1,784	8,600	1204.2	User Charges	5,000	(41.86)
29,364	32,200	1204.4	Landing Fees	32,200	0.00
9,870	16,900	1204.5	Parking Fees	14,000	(17.16)
1,135,653	1,314,100		Total Operating Revenues	1,428,000	8.67
			OPERATING EXPENSES		
			Operational Lease/Rental Contracts		
15,692	15,600	2370.1	Aerodrome Crown Lease	15,600	0.00
			Planned Parks		
433,600	412,100	3231.1	Streets and Parks - Waste Collection and Disposal - Council	412,100	0.00
0	38,000	3231.1	Streets and Parks - Waste Collection and Disposal - Crown	38,000	0.00
(43,400)	(45,000)	3231.3	Subsidy from Waste Management	(45,000)	0.00
28,685	23,400	3235.1	Parks and Reserves Maint - Rural	28,200	20.51
896,418	519,000	3235.2	Parks and Reserves Maint - Byron Bay	653,000	25.82
441,275	470,900	3235.3	Parks and Reserves Maint - Mullumbimby	352,900	(25.06)
269,786	186,800	3235.5	Parks and Reserves Maint - Ocean Shores	220,800	18.20
274,485	166,100	3235.7	Parks and Reserves Maint - Bangalow	216,100	30.10
121,771	95,300	3235.8	Parks and Reserves Maint - Brunswick Hd	95,300	0.00
4,429	15,000	3235.9	Parks and Reserves Maint - Illegal Waste Removal	15,000	0.00
11,299	5,000	3235.17	Small Plant Annual Charge	0	(100.00)
83,780	60,000	3235.22	School Leavers Clean Up	50,000	(16.67)
163,902	137,000	3235.28	Apex Park Maintenance	0	(100.00)
204,931	145,300	3235.47	Urban Roadside Veg Control by Hand	145,300	0.00
18,357	17,100	3235.48	Urban Roadside Veg Control by Chem	17,100	0.00
111,566	186,100	3235.50	Urban Roadside Tree Maintenance	186,100	0.00
		3236	Parks and Reserves Maint - Crown		0.00
20,273	10,400	3236.1	Parks and Reserves Maint - Rural - Crown	10,400	0.00
246,256	127,100	3236.2	Parks and Reserves Maint - Byron Bay - Crown	264,000	107.71
46,109	48,400	3236.3	Parks and Reserves Maint - Mullumbimby - Crown	48,400	0.00
14,785	16,300	3236.5	Parks and Reserves Maint - Ocean Shores - Crown	16,300	0.00
64,708	80,700	3236.8	Parks and Reserves Maint - Brunswick Heads- Crown	61,800	(23.42)
20,002	10,700	3236.9	Parks-Illegal Waste Remo-Crown Plan 22	0	(100.00)
214	0	3236.19	Crown Land Water Charges	0	0.00
0	10,000	3236.21	Heritage Park Boat Ramp Maintenance	0	(100.00)
32,212	10,600	3238.1	Tennis Court Maintenance	20,000	88.68
			CONTINUED ON NEXT PAGE		

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Sportsfields Maintenance		
130,144	129,800	3248.1	Byron Bay Recreational Sports Fields - Council - Rev	129,800	0.00
24,321	15,900	3248.6	B/Bay - Rec Maint Upgrade - Council - Special Rate and Rev	15,900	0.00
46,779	17,600	3250.1	New Brighton Sports Fields - Council - Rev	17,600	0.00
8,243	7,400	3250.3	New Brighton - Maint Upgrade - Council - Special Rate	7,400	0.00
116,102	51,900	3251.1	Suffolk Park - Oval - Council	51,900	0.00
6,154	8,500	3251.3	Suffolk Park - Maint Upgrade Cncil	8,500	0.00
123,696	124,600	3252.1	Bangalow - Schultz - Council	124,600	0.00
6,475	18,700	3252.6	Bangalow - Maint Upgrade - Council	18,700	0.00
96,886	42,000	3253.1	Mullumbimby - Rec Barry Lom - Crown	42,000	0.00
73	7,500	3253.4	Mullum - Rec Maint Upgde - Crown	7,500	0.00
63,290	35,400	3254.1	Mullumbimby - Pine Soccer - Crown	35,400	0.00
5,651	7,400	3254.3	Mullum -Pine Maint Upgrade - Crown	7,400	0.00
92,647	68,000	3256.1	Brunswick Heads Sports Fields - Crown - Rev	68,000	0.00
5,339	21,200	3256.6	B/Heads Maint Upgrade - Crown - Special Rate	21,200	0.00
53,813	52,900	3259	Shara Boulevard Sportsfields	52,900	0.00
183,532	166,100	3262.1	Community Field Cavanbah	166,100	0.00
			Open Space & Recreation Projects		
63,320	86,100	3258.17	Concept plans for upgrade of Byron Bay Main Beach Foreshore	0	(100.00)
5,382	15,100	3258.26	Bush Regen Comp works for Transit Centre	0	(100.00)
4,451	0	3258.27	Mullumbimby Heritage Park Masterplan	0	0.00
38,200	0	3258.29	Pool Feasibility Study	0	0.00
49,256	0	3258.31	Reducing Light Pollution in Coastal Communities	0	0.00
0	70,000	3258.32	Apex Park Byron Public Amenity Design	0	(100.00)
0	40,000	3258.33	Design and Construction of Clarkes Beach Storage Shed	160,000	300.00
0	14,800	3258.34	Complete Shire Wide playground action plan	0	(100.00)
0	30,000	3258.35	Byron Foreshore Plan of Management	0	(100.00)
0	25,000	3258.36	Main Beach Playground Design	0	(100.00)
0	30,000	3258.37	Recreation Needs Study	0	(100.00)
0	0	3258.38	Accessible Beaches Engineering and Environmental Studies	20,000	New
			Above and Beyond Program		
18,631	18,400	3260.1	Above and Beyond Program	18,400	0.00
			Planned Miscellaneous		
179,239	182,900	3263.1	Continual Town/Reserves Cleaning	182,900	0.00
64,880	69,600	3263.3	Urban Tree Management	69,600	0.00
84,360	87,900	3263.5	Steam Weeding & Graffiti Removal Team	75,000	(14.68)
74,552	77,300	3263.8	Insurance	77,300	0.00
5,672	12,900	3263.11	Bush Regeneration Bio Banking	12,900	0.00
63,339	0	3263.14	Crown Lease Costs	0	0.00
8,103	10,700	3263.19	Public Art Maintenance	10,700	0.00
111,425	100,000	3263.23	TfNSW Bus Interchange and Rails Car Park	281,000	181.00
0	9,300	3263.25	Byron Skate Park Bush Regeneration	9,300	0.00
3,516	0	3263.26	Byron Skatepark Opening	0	0.00
0	11,600	3263.33	Storm Damage Mullumbimby Tennis Courts	11,600	0.00
0	82,900	3263.34	Crown Lands Contracted Works	0	(100.00)
0	35,000	3263.35	Cemetery Software	0	(100.00)
32,753	35,400	3264.1	Bushfire Hazard Reduction - Council Land	35,400	0.00
792,962	817,000	3267.1	Cont to Surf Life Saving - Non Income Crown Reserves	846,000	3.55
3,577	0	3268.1	Railway Corridor Maintenance	15,000	New
			CONTINUED ON NEXT PAGE		

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Planned Beaches/Crown Reserves		
3,393	41,900	3285.1	Foreshores Maintenance	51,900	23.87
26,980	58,200	3285.2	Beach Walkways Maintenance	58,200	0.00
			Sport Priority Needs Program		
38,392	0	3300.1	Mullumbimby Rec Ground - Cricket	0	0.00
38,832	0	3300.2	Byron Bay Croquet Club	0	0.00
30,208	37,200	3300.3	Tyagarah Fields Parachute Landing	0	(100.00)
254,727	95,300	3300.4	Mullumbimby Leagues Club Fields	0	(100.00)
			Planned Cemeteries		
18,698	17,200	3301.1	Byron Bay Cemetery Interments	17,200	0.00
38,340	32,500	3301.2	Byron Bay Cemetery Maintenance	32,500	0.00
2,900	3,000	3301.3	Small Plant Annual Charge	3,000	0.00
4,325	5,200	3301.4	Payroll Tax 95.1	5,200	0.00
92,316	41,500	3305.1	Mullumbimby Cemetery Interments	55,000	32.53
177,027	124,600	3305.2	Mullumbimby Cemetery Maintenance	140,000	12.36
14,867	8,100	3311.1	Clunes Cemetery Interments	12,000	48.15
31,592	21,500	3311.2	Clunes Cemetery Maintenance	25,000	16.28
13,332	16,600	3315.1	Bangalow Cemetery Interments	16,600	0.00
22,245	48,300	3315.2	Bangalow Cemetery Maintenance	48,300	0.00
			Aerodrome Costs		
34,652	24,400	3321.1	Mowing	34,000	39.34
832	800	3321.4	Insurance	800	0.00
3,750	5,300	3321.8	Remedial Drainage Works	5,300	0.00
3,026	10,400	3321.9	Airstrip Levelling	5,000	(51.92)
54,921	62,600	3321.11	Airfield Inspections	60,000	(4.15)
9,422	12,700	3321.95	Rates & Water Charges	12,700	0.00
			Bush Regeneration Team		
295,957	258,400	3323.1	Bush Regeneration Team	258,400	0.00
12,891	10,200	3323.2	Op Costs - Bush Regeneration Team	10,200	0.00
12,666	73,500	3323.7	Bush Regeneration - Lot 12 Bayshore Drive	17,100	(76.73)
0	34,200	3323.8	Bush Regen to Implement VMP	0	(100.00)
10,000	10,000	3323.92	Motor Vehicle	10,000	0.00
1,087,693	1,812,400		Depreciation	1,163,300	(35.81)
			Debt Servicing		
23,257	16,000	3318.1	Interest on Loans	8,200	(48.75)
			Indirect Costs		
1,468,596	1,698,800	3319.91	Support Services Allocated	2,012,800	18.48
9,873,734	9,979,500		Total Operating Expenses	9,484,100	(4.96)
(8,738,082)	(8,665,400)	8,786,041	Operating Result - Surplus / (Deficit)	(8,056,100)	(7.03)
1,087,693	1,812,400	(2,773,831)	<i>Add Back Depreciation</i>	1,163,300	
(7,650,389)	(6,853,000)		Cash Result - Surplus / (Deficit)	(6,892,800)	0.58
			Capital Movements		
	118,700	4833.001	Less Loan Principal Repayments	126,600	
	107,100	4834.001	Less Transfer to Reserves	122,100	
	8,773,600	4058.101	Add Transfer from Reserves	1,420,500	
	1,119,400	4059	Add Capital Income	0	
	9,286,600	4835/4841	Less Capital Purchases	693,000	
	920,800	4060.101	Add Section 94 Levies Applied	320,000	
	(5,551,600)		Cash Result after Capital Movements	(6,094,000)	

QUARRIES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
0	0		Total Operating Revenues	0	0.00
			OPERATING EXPENSES		
			Operating Expenses		
1,943	0	3341.2	Sundry Expenses	0	0.00
129,286	0	3341.5	Unwinding costs for quarry remediation	0	0.00
209,489	350,000	3341.7	Myocum Quarry Upgrade & Remediation Wks	0	(100.00)
48,997	0	3341.25	Project Management / Site Supervision	0	0.00
0	150,000	3341.27	Spoil Management Strategy - Spoil Transfer Station	0	(100.00)
0	100,000	3341.28	Myocum Quarry Upgrade & Rem Wks Lot 4	200,000	100.00
458,412	344,000	2999.103	Depreciation	458,400	33.26
			Indirect Costs		
0	0	3349.90	NCP Governance	0	0.00
0	15,100	3349.91	Support Services Allocated	28,900	91.39
848,127	959,100		Total Operating Expenses	687,300	(28.34)
(848,127)	(959,100)		Operating Result - Surplus / (Deficit)	(687,300)	(28.34)
458,412	344,000		Add Back Depreciation	458,400	
(389,715)	(615,100)		Cash Result - Surplus / (Deficit)	(228,900)	(62.79)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4846.001	Less Transfer to Reserves	0	
	615,100	4061.101	Add Transfer from Reserves	228,900	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

WASTE AND RECYCLING SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Collection & Disposal Charges - External Users		
1,849,692	1,871,400	1801.1	Commercial - Annual Charges	2,132,000	13.93
2,188,484	2,298,500	1801.3	Annual Waste Operations Charge	2,443,200	6.30
30,785	32,000	1801.4	National Parks Public Bins	36,000	12.50
4,593	6,000	1801.5	Crown Bins Brunswick Hds Boat harbour	6,200	3.33
0	6,500	1801.6	Special Waste Collection Contribution	6,500	0.00
			Collection & Disposal Charges - Internal Users		
390,200	483,600	1805.2	Streets and Parks (Bins) - Parks - Internal Charge	485,300	0.35
			Other Income		
20,994	24,000	1807.1	Lease - 1 Dingo Lane East	24,000	0.00
5,673	6,000	1807.2	Myocum Land Agistment	6,000	0.00
33,273	35,500	1807.3	Manse Road Property	35,500	0.00
3,164	0	1807.4	Public Place Bin Enclosures	0	0.00
			Waste Disposal Charges - External Customers		
3,948,247	4,000,000	1811.1	Waste Disposal Fees - Self haul	4,000,000	0.00
173,889	200,000	1811.3	Sale of Scrap Metal	150,000	(25.00)
218,117	190,000	1811.13	Byron Shire Second Hand Shop	200,000	5.26
171,276	100,000	1811.24	CDS Kerbside Refund Revenue	170,000	70.00
			Operating Grants		
65,561	68,100	1641.1	Pensioner Subsidy	67,900	(0.29)
7,500	0	1641.4	EPA Grant - On The Ground	0	0.00
89,812	0	1641.6	WASM Litter Prevention Grant	0	0.00
138,950	59,500	1641.7	LG Waste Solutions Round 2	0	(100.00)
252,000	0	1641.8	WASM Litter Prevention S3	0	0.00
			Fees and Charges - Domestic		
7,693,490	7,942,400	1645.1	Domestic Waste Management Charges	8,367,300	5.35
(123,553)	(121,100)	1645.2	Pensioner Abandonements	(122,400)	1.07
245	500	1645.4	Compost Bins	500	0.00
17,162,390	17,202,900		Total Operating Revenues	18,008,000	4.68
			OPERATING EXPENSES		
			Myocum Landfill		
868,682	800,000	3413.1	Management Costs	950,000	18.75
			Myocum Transfer Station		
1,777,041	1,523,000	3414.4	Transfer Station Operations	2,000,000	31.32
10,277	12,500	3414.7	Waste Tyre Collection	13,000	4.00
186,471	190,000	3414.17	Second Hand Shop Operations	230,000	21.05
3,642,902	4,433,200	3414.19	Mixed Waste Transport & Disposal	5,125,000	15.60
16,747	30,000	3414.22	Recycling Transport and Disposal	30,000	0.00
			CONTINUED ON NEXT PAGE		

WASTE AND RECYCLING SERVICES (Cont'd)					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER	BUDGET ITEMS	ESTIMATED 2025/26	%
			Kerbside Collection		
570,578	650,000	3415.1	Management Costs	700,000	7.69
541,187	556,000	3415.2	Domestic Residual Collection	575,500	3.51
537,113	553,000	3415.3	Domestic Recycling Collection	572,400	3.51
687,855	751,500	3415.4	Recycling Transport and Disposal	782,400	4.11
612,121	654,000	3415.5	Domestic Organics Collection	676,600	3.46
905,163	965,900	3415.6	Organics Disposal	1,000,100	3.54
195,380	214,700	3415.7	Commerical Collection	222,200	3.49
510,288	509,700	3415.8	Council Street and Park Bins	527,500	3.49
1,408	5,000	3415.11	Special Event Recycling and Waste Collection	5,000	0.00
131,318	187,200	3415.21	Public Place Bin Maintenance & Cleaning	195,000	4.17
42,716	65,500	3415.22	Dog Waste Bags and Dispensers	67,800	3.51
5,846	20,000	3415.23	Public Cigarette Bins	20,000	0.00
289,102	304,300	3415.24	Organics Transport	309,200	1.61
0	5,000	3415.25	Special Waste Collection Subsidy	5,000	0.00
			Other Expenditure		
1,178	2,000	3416.1	Clean Up Australia Day	3,000	50.00
102,514	125,000	3416.2	Education and Promotion	150,000	20.00
131,104	270,000	3416.3	Waste Management Strategy (Implementation)	300,000	11.11
31,306	35,000	3416.4	Contribution to NEWF	35,000	0.00
17,475	25,000	3416.5	Dingo Lane East Property Maintenance/fee	25,000	0.00
159	50,000	3416.7	3 & 29 Manse Road, Myocum Maintenance	25,000	(50.00)
34222.56	2,300	3416.14	Insurance	3,000	30.43
774	240,000	3416.19	Butler St Landfill Contamination Assessment	150,000	(37.50)
75122	12,500	3416.23	Renewal of Weighbridge Software	15,000	20.00
11340	200,000	3416.24	Illegal dumping and litter Education and Enforcement Program	100,000	(50.00)
97,972	5,000	3416.28	Preliminary Investigations, Simpsons Ck	0	(100.00)
18,563	0	3416.35	EPA Grant - On The Ground	0	0.00
89,812	0	3416.37	WASM Litter Prevention Grant	0	
0	252,000	3416.38	WASM Litter Prevention S3	0	
121	198,500	3416.39	LG Waste Solutions Round 2	0	
0	60,000	3416.41	Resource Recovery Centre Masterplan	0	
0	0	3416.42	FOGO Expansion Feasibility Project	35,000	
0	0	3416.43	Asset Management Plan - Byron Resource Recovery Centre	30,000	
0	0	3416.44	Litter Prevention and Education	100,000	
42,500	42,500	3416.92	Motor Vehicles	42,500	0.00
498,180	594,300	2999.54	Depreciation - Other Waste Management	498,000	(16.20)
			Debt Servicing		
218,039	44,800	3418.1	Interest on loans	40,700	(9.15)
			Indirect Costs		
580,500	569,400	3419.91	Support Services Allocated	827,000	45.24
420,996	668,800	2809.91	DWM Support Services Allocated	901,600	34.81
13,904,073	15,827,600		Total Operating Expenses	17,287,500	9.22
3,258,318	1,375,300		Operating Result - Surplus / (Deficit)	720,500	(47.61)
498,180	594,300		Add Back Depreciation	498,000	
3,756,498	1,969,600		Cash Result - Surplus / (Deficit)	1,218,500	(38.13)
			Capital Movements		
	83,900	4961.101	Less Loan Principal Repayments	88,100	
	642,500	4962.101	Less Transfer to Domestic Waste Reserves	175,200	
	0	4962.101	Less Transfer to Waste Management Reserve	0	
	0	4963.101	Add Transfer from Domestic Waste Reserve	0	
	1,096,800	4963.101	Add Transfer from Waste Management Reserve	5,794,800	
	0	4964.101	Add Capital Income	0	
	2,340,000	4859	Less Capital Purchases	6,750,000	
	0	4965.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
0			Cash Result after Capital Movements	0	

FIRST SUN HOLIDAY PARK					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Fees and Charges		
1,121,613	1,285,200	1261.1	Cabin Accommodation	1,373,200	6.85
1,664,163	1,282,400	1261.3	Tourist - Sites	1,326,400	3.43
32,435	0	1261.4	Income Adjustment for Fees in Advance	0	0.00
227,611	321,000	1261.5	Lodgings	357,500	11.37
190,392	238,600	1261.6	Safari Tent Income	285,200	19.53
31,660	16,500	1269.1	Washing Machine	16,900	2.42
835	16,300	1269.2	Other Income	16,600	1.84
8,007	5,200	1269.8	Beautify Byron Contribution	5,400	3.85
2,978	0	1269.9	WI-FI Sales	0	0.00
11,921	10,300	1269.11	Merchant Fees Collected	0	(100.00)
3,291,615	3,175,500		Total Operating Revenues	3,381,200	6.48
			OPERATING EXPENSES		
0	71,600	2511.1	Advertising / Marketing / Sponsorships	73,200	2.23
0	5,000	2511.3	Conference & Seminar Cost	5,000	0.00
903,994	825,600	2511.4	Management Contract	879,100	6.48
72,401	61,300	2511.5	Electricity	67,400	9.95
19,504	13,400	2511.6	Gas	14,700	9.70
1,036	2,500	2511.7	Printing & Stationery	2,600	4.00
3,905	0	2511.8	License Fee	0	0.00
34,144	23,000	2511.9	General Maintenance	23,700	3.04
21,471	74,700	2511.10	Cabin and Lodging Maintenance	76,500	2.41
2,820	2,500	2511.11	Manager's Residence - Mtce.	2,600	4.00
63,811	15,000	2511.12	Maintenace Contractors	15,400	2.67
4,760	10,800	2511.13	Telephones	11,100	2.78
6,047	5,000	2511.14	Chemicals and Cleaning	5,100	2.00
10,791	47,400	2511.15	Rubbish Removal	49,300	4.01
96,064	44,000	2511.16	Sundry Expenses	45,400	3.18
150,264	0	2511.17	Lease payments - ARTC	0	0.00
1,223	0	2511.22	L'dry/BBQ's/Kitchen/Toilets/Showers Mtce	0	0.00
563	0	2511.25	RMS Computer System Licence	0	0.00
13,774	0	2511.26	Park Surveys	0	0.00
1,440	0	2511.28	Compliance Audit Report	0	0.00
13,381	10,000	2511.31	Building Insurance	11,000	10.00
6,030	0	2511.32	Bush Regeneration	0	0.00
0	48,600	2511.34	Linen	50,800	4.53
0	168,100	2511.35	Project Officers - 2 Year Term	0	(100.00)
86,690	103,000	2511.95	Rates & Charges	105,500	2.43
46,419	53,400	2511.96	Water Charges	54,700	2.43
0	0	2528.1	Debt Servicing Costs	159,100	
			Depreciation		
125,799	181,000	2999.142	First Sun - Depreciation	125,800	(30.50)
			Indirect Costs		
962,700	962,700	2529.9	NCP, Governance and Dividend	962,700	0.00
316,896	314,600	2529.91	Support Services Allocated	279,700	(11.09)
2,965,926	3,043,200		Total Operating Expenses	3,020,400	(0.75)
325,688	132,300		Operating Result - Surplus / (Deficit)	360,800	172.71
125,799	181,000		Add Back Depreciation	125,800	
451,488	313,300		Cash Result - Surplus / (Deficit)	486,600	55.31
			Capital Movements		
	0	4262.001	Less Loan Principal Repayments	84,600	
	204,300	4263.001	Less Transfer to Reserves	289,000	
	0	4034.101	Add Transfer from Reserves	0	
	2,240,000	4035	Add Capital Income	2,139,500	
	2,349,000	4264-4270	Less Capital Purchases	2,252,500	
	0	4036.101	Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

SUFFOLK BEACHFRONT HOLIDAY PARK					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Fees and Charges - Council Owned Parks		
172,010	156,300	1271.1	Cabin Accommodation	159,400	1.98
107,982	117,900	1271.2	Permanent Income	177,400	50.47
669,584	571,300	1271.3	Tourist - Sites	582,700	2.00
193,867	190,700	1271.6	Safari Tents	194,600	2.05
15,784	12,600	1279.1	Washing Machine	12,900	2.38
12,078	11,000	1279.2	Other Income	11,200	1.82
8,318	8,300	1279.3	Electricity	9,500	14.46
3,513	0	1279.4	Public liability Insurance Contribution	0	-
7,766	0	1279.6	Beautify Byron Contribution	0	-
960	0	1279.7	WiFi - Permanents	0	-
2,206	0	1279.8	WiFi - Guests	0	-
1,194,067	1,068,100		Total Operating Revenues	1,147,700	7.45
			OPERATING EXPENSES		
1,452	11,300	2521.1	Advertising / Marketing / Sponsorships	11,500	1.77
423,022	405,900	2521.4	Management Contract	436,100	7.44
2,887	2,500	2521.7	Printing & Stationery	2,600	4.00
0	200	2521.8	License Fee	200	0.00
5,715	15,400	2521.9	General Maintenance	15,800	2.60
14,377	8,600	2521.11	Manager's Residence - Mtce.	8,800	2.33
3,551	6,000	2521.13	Telephone / Fax / Internet / Computers	6,100	1.67
12,085	1,000	2521.14	Chemicals and Cleaning	1,000	0.00
21,017	17,800	2521.15	Rubbish Removal	18,500	3.93
25,332	24,700	2521.16	Sundry Expenses	25,200	2.02
52,362	50,800	2521.19	Electricity and Gas	52,300	2.95
12,384	19,100	2521.21	Power / Water / Sewer / Sormwater Maintenance	19,600	2.62
5,461	17,800	2521.22	Amenites Maintenance - Laundry/BBQ's/Camp Kitchen/toilets	18,200	2.25
10,902	22,100	2521.23	Grounds Maintenance - Sites/roads/fencing/landscaping	22,600	2.26
0	10,800	2521.24	Security	11,100	0.00
0	4,000	2521.25	Computer system maintenance	4,100	2.50
1,286	0	2521.26	Council Administration Wages	0	0.00
25,222	35,700	2521.27	Cabin Maintenance	36,600	2.52
167	0	2521.33	Reclassification Planning	0	0.00
16,629	0	2521.34	Compliance Audit Report	0	0.00
8,339	0	2521.35	Business Plan	0	0.00
65,878	63,000	2521.37	Project Officer - ATO Compliance	0	(100.00)
4,993	3,700	2521.39	Building Insurance	3,800	2.70
0	12,000	2521.41	Linen	12,300	2.50
37,107	35,500	2521.95	Rates & Charges	36,400	2.54
45,789	35,500	2521.96	Water Charges	36,400	2.54
			Depreciation		
13,060	46,900	2999.143	Suffolk Park - Depreciation	13,100	(72.07)
0	28,300	2531.1	Debt Servicing Costs	222,200	685.16
			Indirect Costs		
43,704	43,700	2530.90	NCP, Governance and Dividend	43,700	0.00
180,900	199,400	2530.91	Support Services Allocated	185,800	(6.82)
1,033,622	1,121,700		Total Operating Expenses	1,244,000	10.90
160,444	(53,600)		Operating Result - Surplus / (Deficit)	(96,300)	79.66
13,060	46,900		Add Back Depreciation	13,100	
173,504	(6,700)		Cash Result - Surplus / (Deficit)	(83,200)	1,141.79
			Capital Movements		
	43,400	4275.001	Less Loan Principal Repayments	133,400	
	0	4271.001	Less Transfer to Reserves	0	
	216,400	4272.101	Add Transfer from Reserves	345,300	
	841,500	4273	Add Capital Income	962,500	
	1,007,800	4264-4270	Less Capital Purchases	1,091,200	
	0	4036.101	Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

CAVANBAH CENTRE					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Multipurpose Centre Room Hire Charges		
10,066	14,400	1281.1	Meeting Room - M1a	16,000	11.11
(33)	0	1281.2	Meeting Room - M1b	0	0.00
14,543	11,600	1281.3	Meeting Room - M2	14,000	20.69
43,092	38,000	1281.4	Multi-Function Room - MF1	43,000	13.16
37,124	28,000	1281.5	Multi-Function Room - MF2	40,000	42.86
68,708	60,000	1282	Multipurpose Centre Court 1 Hire Charges	65,000	8.33
75,405	60,000	1283	Multipurpose Centre Court 2 Hire Charges	75,000	25.00
			Multipurpose Centre Other Income		
15,336	12,000	1284.1	Food and Beverage Sales	14,000	16.67
25,746	30,700	1284.2	Kitchen	30,700	0.00
1,289	3,000	1284.4	External Netball Courts	3,000	0.00
0	500	1284.5	Main Foyer Hire	0	(100.00)
9	0	1284.6	Key Provision	100	New
2,332	0	1284.8	Complex Hire - Events	2,500	New
1,677	4,300	1284.9	Storage Area - Large	4,300	0.00
201	100	1284.13	Photocopying	100	0.00
13,570	15,800	1284.15	AFL Lease	15,800	0.00
54	100	1284.17	Internet Usage	100	0.00
155	200	1284.18	Table Tennis	200	0.00
1,044	1,000	1284.19	Memberships	1,000	0.00
11,082	5,000	1284.21	Additional User Charges	10,000	100.00
6,003	2,500	1284.22	Equipment Hire	5,000	100.00
1,690	2,500	1284.23	Administration Fees	2,500	0.00
34,413	20,000	1284.24	Social Sports	40,000	100.00
8,332	10,000	1284.25	Casual Use - Senior	10,000	0.00
5,940	7,300	1284.26	Casual Use - Junior	7,300	0.00
560	500	1284.27	Concession casuals	500	0.00
463	4,000	1284.28	Event Equipment/Staff Hire Income	5,000	25.00
3,792	4,000	1284.32	LED Signage	4,000	0.00
0	1,000	1284.34	Staffing Out of Operating Hours	2,500	150.00
382,594	336,500		Total Multipurpose Centre Income	411,600	22.32
42,613	0	1762	Total Sportsfields User Charges Income	0	0.00
425,207	336,500		Total Operating Revenues	411,600	22.32
			OPERATING EXPENSES		
			Multipurpose Centre Management Costs		
336,476	372,900	2431.1	Salaries and Oncosts (Council & Temporary)	313,400	(15.96)
0	35,000	2431.5	CAV Static Guard	35,000	0.00
			Multipurpose Centre Building Maintenance		
1,057	1,200	2432.1	Air Conditioning Maintenance	1,200	0.00
1,260	4,200	2432.2	Building Maintenance	4,200	0.00
3,465	5,000	2432.3	Furniture & Fittings Maintenance	5,000	0.00
3,675	1,300	2432.4	Electrical Maintenance	2,000	53.85
3,866	5,000	2432.5	Plumbing Maintenance	5,000	0.00
13,490	18,500	2432.6	Pest & Fire Inspections	10,000	(45.95)
2,025	3,000	2432.7	Sanitary Services	2,500	(16.67)
2,723	2,600	2432.8	Sport Equipment Maintenance	5,000	92.31
			Multipurpose Centre Operational Costs		
948	1,600	2433.1	Advertising and Marketing	1,000	(37.50)
28,775	15,000	2433.2	Electricity	35,000	133.33
22,301	36,000	2433.3	Insurance	25,000	(30.56)
65,557	65,000	2433.4	Rates & Charges	65,000	0.00
1,923	1,600	2433.5	Telephone	1,600	0.00
48,870	15,000	2433.6	Security	12,000	(20.00)

CAVANBAH CENTRE					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
131	0	2433.7	IT	500	New
64,643	70,000	2433.8	Cleaning	65,000	(7.14)
2,213	2,000	2433.9	Food and Beverage Supplies	2,000	0.00
5,819	9,500	2433.11	Approvals and Licences	7,500	(21.05)
1,906	1,900	2433.12	Sundry Expenses	1,500	(21.05)
1,382	1,500	2433.16	Bank Fees	1,500	0.00
874	500	2433.18	Marketing	500	0.00
872	3,500	2433.20	Event Equipment Hire Expense	1,500	(57.14)
301	0	2433.26	Active Fest	0	0.00
318	0	2433.27	Internal Fee Waivers	0	0.00
0	(76,000)	2433.28	Less Expenditure Reduction to be determined	0	(100.00)
0	0	2433.31	Strategic Planning Review	20,000	New
0	187,700	2999.81	Depreciation	187,700	0.00
			Debt Servicing		
47,189	46,100	2438.1	Interest on Loans	41,500	(9.98)
			Indirect Costs		
247,296	283,200	2439.91	Support Services Allocated	329,700	16.42
909,354	1,112,800		Total Multipurpose Centre Expenditure	1,181,800	6.20
			Cavanbah Sports Centre		
14,315	15,000	3249.7	Outbuilding Maintenance	15,000	0.00
338	1,500	3249.8	Carpark Maintenance	1,500	0.00
2,175	2,600	3249.9	Lighting Maintenance	2,600	0.00
16,828	19,100		Total Sportsfield Maintenance Expenditure	19,100	0.00
926,181	1,131,900		Total Operating Expenses	1,200,900	6.10
			Multipurpose Centre		
(526,760)	(776,300)		Operating Result - Surplus / (Deficit)	(770,200)	
0	187,700		Add Back Depreciation	187,700	
(526,760)	(588,600)		Cash Result - Surplus / (Deficit)	(582,500)	
			Sportsfield Maintenance		
25,785	(19,100)		Operating Result - Surplus / (Deficit)	(19,100)	
0	0		Add Back Depreciation	0	
25,785	(19,100)		Cash Result - Surplus / (Deficit)	(19,100)	
			Overall		
(500,974)	(795,400)		Operating Result - Surplus / (Deficit)	(789,300)	(0.77)
0	187,700		Add Back Depreciation	187,700	
(500,974)	(607,700)		Cash Result - Surplus / (Deficit)	(601,600)	(1.00)
			Capital Movements		
	67,700	4120	Less Loan Principal Repayments	72,200	
	0	4121.001	Less Transfer to Reserves	0	
	417,800	4127.101	Add Transfer from Reserves	212,000	
	174,900	4128	Add Capital Income	0	
	407,000	4122	Less Capital Purchases	212,000	
	0	4129.101	Add Section 94 Levies Applied	0	
	(489,700)		Cash Result after Capital Movements	(673,800)	

FACILITIES MANAGEMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Community - Lease/ Rental Agreements		
29,245	30,300	1188.1	Byron Bay Tennis Courts	30,300	0.00
72,900	75,700	1188.2	Old Station Masters Cottage Byron Bay (Contra)	75,700	0.00
9,417	9,000	1188.3	Other Community	9,000	0.00
92,700	96,200	1188.4	Bangalow Community Childrens Ctre Contra	96,200	0.00
19,459	20,700	1188.5	Temporary Housing	20,700	0.00
			Community - User Fees and Charges		
165,072	130,100	1189.1	Byron Bay Swimming Pool	165,000	26.83
8,676	13,000	1189.3	Electric Vehicle Charging Station	15,000	15.38
			Operational - Lease/ Rental Agreements		
0	11,700	1191.2	Admininstration Building Ballina Shire RFS	11,700	0.00
62,904	65,300	1191.4	Old Country Energy Building (Contra)	65,300	0.00
47,569	48,900	1191.5	Ocean Shores (Billinudgel) Pre-School (Contra)	48,900	0.00
29,105	17,300	1191.7	Other Operational	30,000	73.41
41,707	42,800	1191.9	Lilly Pilly Community Pre-School	42,800	0.00
30,504	31,700	1191.11	Mullum District Cultural Ctre (Drill Hal	31,700	0.00
253,140	272,900	1191.12	TAFE Licence at Bayshore Drive	272,900	0.00
			Crown - Lease/ Rental Agreements		
234,821	243,000	1195.1	Byron Bay Pool Café	243,000	0.00
16,142	15,600	1195.2	Other Crown Reserves	15,600	0.00
			Crown - User Fees and Charges		
87,048	130,100	1196.1	Mullumbimby Swimming Pool	150,000	15.30
			Other - Lease/ Rental Agreements		
18,645	15,800	1198.2	Mullumbimby Neighbourhood Centre (Contra)	15,800	0.00
5,100	5,300	1198.5	Crown Lease Mullum War Widows Cottage	5,300	0.00
4,754	2,600	1198.6	Other Leases	4,800	84.62
11,909	12,400	1198.7	Catholic Healthcare Lease - Mullumbimby	12,400	0.00
23,787	24,500	1198.8	Airspace Leases	24,500	0.00
			Insurance Claim income		
46,624	0	1202.9	10 Lawson Street - Vehicle Damage	0	0.00
3,642	0	1202.11	Admin Building Sensor Light Damage	0	0.00
5,811	0	1202.12	Admin Buidling Courtyard Window	0	0.00
			Grants & Contributions		
17,043	0	1203.9	Public Works Mullum Pool	0	0.00
0	18,900	1203.1	EV Charging Station Grant DCCEEW	0	(100.00)
1,337,723	1,333,800		Total Operating Revenues	1,386,600	3.96
			CONTINUED ON NEXT PAGE		

FACILITIES MANAGEMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	
					%
			OPERATING EXPENSES		
			Council Administration Centre		
			Maintenance - Preventative		
110,324	119,000	2291.1	Cleaning Contract	119,000	0.00
7,033	17,500	2291.4	Security Services	17,500	0.00
7,780	10,800	2291.6	Lift Maintenance	10,800	0.00
10,586	18,700	2291.12	Cleaning Consumables	12,000	(35.83)
8,041	14,100	2291.18	Pest Control	12,100	(14.18)
			Maintenance - Unplanned		
35,813	35,200	2291.5	Air-conditioning repairs	35,200	0.00
48,801	43,300	2291.7	Building Maintenance	95,000	119.40
24,251	15,200	2291.15	Electrical Repairs	41,900	175.66
21,970	12,600	2291.17	Plumbing	12,600	0.00
7,700	10,100	2291.19	Ground Works	10,100	0.00
			Maintenance - Planned		
7,690	24,900	2291.16	Air-conditioning Replacement	24,900	0.00
			Services		
103,803	124,600	2291.2	Electricity Supply	124,600	0.00
20,424	17,500	2291.13	Waste and Sanitation	17,500	0.00
13,692	13,000	2291.21	Indoor Plant Hire	13,000	0.00
			Fees and Charges		
58,383	23,000	2291.22	Insurance	60,000	160.87
0	0	2291.25	Revolving Energy Fund	0	0.00
15,554	95,500	2291.27	Infrastructure Recovery Renovations	0	(100.00)
22,423	27,300	2291.95	Rates and Council Charges	27,300	0.00
			Other		
16,371	2,100	2291.3	Furniture and Fittings	2,100	0.00
7,348	163,700	2999.2	Depreciation	206,700	26.27
			Operational - Byron Bay Swimming Pool		
34,940	54,300	2301.1	Byron Bay Pool - Maintenance	50,000	(7.92)
22,589	64,400	2301.2	Byron Bay Pool - Council Rates and Charges	64,400	0.00
27,305	26,000	2301.3	Byron Bay Pool - Cleaning and Hygiene	26,000	0.00
29,071	33,200	2301.4	Byron Bay Pool - Electricity	33,200	0.00
252,763	262,000	2301.5	Byron Bay Pool - Contract	262,000	0.00
6,729	8,400	2301.6	Byron Bay Pool - Services	8,000	(4.76)
4,022	3,200	2301.7	Consulting/Approvals	0	(100.00)
6,842	7,100	2301.8	Byron Bay Pool - Insurance	7,100	0.00
			Crown - Mullumbimby Swimming Pool		
9,799	46,500	2305.1	Mullumbimby Pool - Maintenance	46,500	0.00
42,668	75,000	2305.2	Mullumbimby Pool - Council Rates and Charges	75,000	0.00
17,879	5,400	2305.3	Mullumbimby Pool - Cleaning and Hygiene	15,000	177.78
38,060	46,700	2305.4	Mullumbimby Pool - Electricity	100,000	114.13
273,698	273,000	2305.5	Mullumbimby Pool - Contract	360,000	31.87
13,138	6,600	2305.6	Mullumbimby Pool - Services	6,600	0.00
5,202	5,400	2305.8	Mullumbimby Pool - Insurance	5,400	0.00
			Other Property Expenses		
2,222	0	2306.37	Kohinur Hall Flood Remediation	0	0.00
4,274	0	2306.38	Electric Vehicle Charging Stn Maintenanc	0	0.00
46,624	0	2306.39	10 Lawson Street - Vehicle Damage	0	0.00
2,500	0	2306.41	Expenses for Catholic Heathcare Site	0	0.00
0	29,400	2306.42	New EV Charging Stations 2024	0	(100.00)

FACILITIES MANAGEMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	
					%
6,344	0	2308	Countrylink Building, Byron Bay		
		2308.95	Rates & Charges - Property	0	0.00
800,754	90,300		Community - Maintenance - Planned	0	
0	38,700	2320.51	Urgent Unplanned Community Building Maintenance response	0	(100.00)
0	599,400	2320.151	Asbestos Removal Program	0	
0	165,000	2320.172	Marvell Hall Design New Front Access Ramp	0	(100.00)
0	32,100	2320.181	Byron Library Roof Repairs	0	(100.00)
0	140,000	2320.187	Mullumbimby District Neighbourhood Centre	0	(100.00)
0	13,400	2320.193	Fire Safety Services Audit	0	(100.00)
0	25,000	2320.194	Mullumbimby Community Preschool	0	(100.00)
0	60,000	2320.198	Federal Pre-School - New Roof to main building	0	(100.00)
0	20,000	2320.199	RFS Mullumbimby - New windows to East and West elevations	0	(100.00)
0	130,000	2320.201	Council Chambers - Roof replacement	0	(100.00)
			Community - Maintenance - Preventative		
4,660	4,700	2353.1	Building Condition Assessments	5,000	6.38
10,765	19,400	2353.2	Pest Control	14,400	(25.77)
36,357	24,900	2353.3	Security	24,900	0.00
25,863	16,900	2353.4	Fire Safety	16,900	0.00
1,506	0	2353.5	Cleaning	0	0.00
			Community - Maintenance - Reactive		
17,911	7,800	2354.1	Electrical Repairs	10,000	28.21
12,960	18,700	2354.2	Safety Works	16,500	(11.76)
13,002	13,500	2354.3	Plumbing	13,500	0.00
48,848	31,700	2354.4	General	31,700	0.00
12,151	12,700	2354.5	Vandal Damage	12,700	0.00
57,281	46,700	2354.6	Public Toilets	46,700	0.00
13,539	5,200	2354.7	Old Countrylink Building	10,000	92.31
			Community - Services		
18,670	15,600	2355.1	Electricity Supply	15,600	0.00
22,940	18,400	2355.2	Hygiene Services	18,400	0.00
			Community - Fees and Charges		
150,989	160,900	2356.2	s356 General Rates (Property Management)	160,900	0.00
166,667	140,400	2356.4	Insurance	140,400	0.00
			Operational - Maintenance - Unplanned		
0	5,200	2372.2	Other Operational	0	(100.00)
			Crown - Maintenance - Unplanned		
38,883	29,600	2375.2	Public Toilet Crown	34,800	17.57

FACILITIES MANAGEMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Other Tenure Lease/Rental Contracts		
8,789	3,700	2376.1	Lease - ARTC	3,700	0.00
0	2,700	2376.2	Licence Agreement - Suffolk Park Public School Site	2,700	0.00
18,200	17,400	2376.4	Crown Lease - Mullum Neighbourhood Centre	17,400	0.00
0	4,700	2376.5	Crown Lease - Mullum War Widows Cottage	4,700	0.00
10,860	2,200	2376.7	South Golden Beach Community Centre	2,200	0.00
592	0	2376.8	Other Operational	0	0.00
			Administration Costs		
0	3,600	2377.3	Storage Sheds	0	(100.00)
			Former Mullumbimby Hospital		
6,333	0	2379.3	Demolition Costs	0	0.00
338	0	2379.6	Independent Peer Review	0	0.00
22,869	95,800	2379.8	Maintenance	57,800	(39.67)
6,737	0	2379.95	Rates & Charges - Property	0	0.00
			Former Byron Hospital		
19,173	0	2390.1	Assessment	0	0.00
1,064	0	2390.3	Administrative Establishment	0	0.00
8,741	53,300	2390.4	Maintenance	0	(100.00)
			Planned Public Toilets		
395,942		3283	Council Land - Maintenance & Cleaning		
0	4,600	3283.1	Public Toilets Council - Rural	5,400	17.39
0	134,200	3283.2	Public Toilets Council - Byron Bay	144,200	7.45
0	83,000	3283.3	Public Toilets Council - Mullumbimby	93,000	12.05
0	65,500	3283.4	Public Toilets Council - Ocean Shores	70,500	7.63
0	43,400	3283.5	Public Toilets Council - Suffolk Park	48,200	11.06
0	95,700	3283.6	Public Toilets Council - Bangalow	100,700	5.22
446,398		3284	Crown Land - Maintenance & Cleaning		
0	208,500	3284.2	Public Toilets Crown - Byron Bay	208,500	0.00
0	155,600	3284.7	Public Toilets Crown - Brunswick Heads	155,600	0.00
			Debt Servicing		
310,481	467,500	2318.1	Interest on Loans	428,100	(8.43)
			Indirect Costs		
429,996	449,200	2319.91	Support Services	468,000	4.19
(711,696)	(692,600)	2319.97	Admin Centre Recharged	(842,300)	21.61
			Depreciation		
543,100	649,100	2999.151	Depreciation	384,600	0.00
4,367,106	5,468,000		Total Operating Expenses	3,826,900	(30.01)
(3,029,383)	(4,134,200)		Operating Result - Surplus / (Deficit)	(2,440,300)	(40.97)
550,448	812,800		Add Back Depreciation	591,300	
(2,478,935)	(3,321,400)		Cash Result - Surplus / (Deficit)	(1,849,000)	(44.33)
			Capital Movements		
	606,600	4184.001	Less Loan Principal Repayments	182,200	
	987,000	4185.001	Less Transfer to Reserves	987,000	
	2,565,800	4022.101	Add Transfer from Reserves	2,051,700	
	52,000	4023	Add Capital Income	0	
	1,412,800	4186	Less Capital Purchases	1,666,500	
	629,900	4024.101	Add Section 94 Levies Applied	0	
	(3,080,100)		Cash Result after Capital Movements	(2,633,000)	

DEVELOPMENT AND CERTIFICATION					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Development Assessment - Fees and Charges		
115,172	124,600	1603.1	Advertising Income	110,000	(11.72)
41,440	42,000	1603.2	Development Panel Advice	42,000	0.00
26,582	27,200	1603.8	Eng. Plan Assessment Fees (Const. Cert)	38,000	39.71
12,929	12,700	1603.18	Flood Information Certificate	15,000	18.11
3,421	4,200	1603.19	Design Excellence Panel Meeting Fees	5,000	19.05
860	0	1603.21	Heritage Exemption Application Fees	2,500	New
758,426	1,000,000	1601.1	Development Application Fees	850,000	(15.00)
			Operating Grants		
0	17,600	1604.1	Heritage Advisor	18,000	2.27
22,727	0	1604.5	Strong Start Planner Cadetships	0	0.00
			Certification - Fees and Charges - Regulated		
108,261	157,800	1611.2	Certification Inspections	157,800	0.00
3,444	8,000	1611.3	Complying Development Certificate	8,000	0.00
446,091	320,000	1611.4	Building Construction Certificates	280,000	(12.50)
47,479	25,300	1611.16	Building Certificates - 149D	40,000	58.10
359,164	360,000	1611.17	Section 68 Approvals and Inspection - Part B	400,000	11.11
1,750	4,300	1611.24	DEEWR Traineeship Incentives	4,300	0.00
338	500	1611.26	Pool Resuscitation Signs	500	0.00
270,427	200,000	1611.28	Information and Technology Service Fee	200,000	0.00
18,391	20,000	1611.31	Swimming Pool Act fees	20,000	0.00
18,364	20,000	1611.32	Fire Safety fees	20,000	0.00
26,621	21,400	1611.33	Occupation Certificates	20,000	(6.54)
0	0	1611.34	Subdivision Works Certificates	30,000	New
0	0	1611.35	Subdivision Certificates	60,000	New
0	0	1611.36	Holiday Park Inspection Fees	21,300	New
			Certification - Fees and Charges - Non-Regulated		
31,812	20,800	1611.1	Certificate Registration Fee (Compliance Certificates)	25,000	20.19
144,982	128,900	1611.18	Applicaton and Inspection Fees Roads Act	150,000	16.37
73,545	164,400	1611.23	Income Activities over Road Reserve	162,000	(1.46)
			Certification - Commercial Property - Fees and Charges		
189,598		1152	Lease - Footpath Usage		0.00
0	6,100	1152	Lease - Footpath Usage - Bangalow	14,100	131.15
0	100	1152	Lease - Footpath Usage - Billinudgel	200	100.00
0	14,400	1152	Lease - Footpath Usage - Brunswick Head	33,200	130.56
0	11,200	1152	Lease - Footpath Usage - Byron Bay	25,800	130.36
0	25,500	1152	Lease - Footpath Usage - Mullumbimby	58,800	130.59
0	7,800	1152	Lease - Footpath Usage - Other	18,000	130.77
			Certification - Miscellaneous Revenue		
17,383	2,400	1611.13	Sundry Building Control Income	2,400	0.00
			Operating Grants		
0	6,500	1612.2	Heritage Advisor	6,500	0.00
5,500	6,000	1612.3	Local Places	6,000	0.00
			Customer Service		
7,956	25,000	1613.1	Sundry Administrative Sales	1,000	(96.00)
90	2,100	1613.2	Commission on Long Service Levy	2,100	0.00
2,752,752	2,786,800		Total Operating Revenues 60,700	2,847,500	2.18

DEVELOPMENT AND CERTIFICATION					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING EXPENSES		
			Directorate & Managers - SEE		
888,934	928,600	2701.1	Salaries and Oncosts	976,800	5.19
3,008	5,100	2701.5	Sundry Expenses	5,100	0.00
1,500	0	2701.6	NRPP Panel Member Costs	10,000	New
19,628	214,200	2701.8	Priority Planning Projects	50,000	(76.66)
50,500	50,500	2701.92	Motor Vehicles	50,500	0.00
			Planning Services		
1,038,462	1,386,900	2705.1	Salaries and Oncosts	1,498,600	8.05
17,800	17,800	2705.92	Motor Vehicles	27,900	56.74
			Development Assessment - Planning Team		
83,040	25,000	2711.3	Planning Overtime	25,000	0.00
64,184	50,000	2711.4	Temporary Resourcing	50,000	0.00
11,460	25,000	2711.5	Expert/Consultant Advice	25,000	0.00
			Certification Services		
1,178,392	1,274,600	2751.1	Salaries and Oncosts	1,316,000	3.25
29,974	31,000	2751.4	Overtime	31,000	0.00
24,384	17,600	2751.5	Heritage Advisor	17,600	0.00
18,371	18,000	2751.6	Local Places Grant	18,000	0.00
76,968	76,500	2751.92	Motor Vehicles	76,500	0.00
			Development Support & Administration		
855,305	585,900	2754.1	Salaries and Oncosts	269,800	(53.95)
			Other Expenses		
1,533	5,100	2715.1	Advertising	5,100	0.00
10,958	13,500	2715.2	Telecommunications	13,500	0.00
16,267	20,700	2715.4	Sundry Office Expenses	20,700	0.00
1,636	93,400	2715.11	Online Applications	47,500	(49.14)
84,761	86,200	2715.13	Information and Technology Service Fee Expenditure	86,200	0.00
0	2,100	2715.14	National Seachange Taskforce	2,100	0.00
0	45,000	2715.15	Regional NSW Planning Portal Grant	0	(100.00)
66,499	1,300	2715.17	NSW Planning Portal API Grant 2022	0	(100.00)
1,575	0	2715.18	Design Excellence Panel Member Fees	5,000	New
2,735	0	2715.19	Strong Start Planner Cadetships	0	0.00
			Commercial Property		
63,171	61,500	2753.1	Footpath Dining	67,300	9.43
			Indirect Costs		
1,647,900	1,657,500	2729.91	Support Services Allocated	1,534,900	(7.40)
6,258,944	6,693,000		Total Operating Expenses	6,230,100	(6.92)
(3,506,192)	(3,906,200)		Operating Result - Surplus / (Deficit)	(3,382,600)	(13.40)
(3,506,192)	(3,906,200)		Cash Result - Surplus / (Deficit)	(3,382,600)	(13.40)
			Capital Movements		
	0		Less Principal Repayments	0	
	1,234,200	4870.001	Less Transfer to Reserves	1,319,200	
	647,900	4067.101	Add Transfer from Reserves	255,000	
(392,900)	969,100	4068.301	Add Capital Income	969,100	
	0		Less Capital Purchases	0	
	0	4069.101	Add Section 94 Levies Applied	0	
	0	4876.1	Less Section 94 Works	0	
	(3,523,400)		Cash Result after Capital Movements	(3,477,700)	

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Operating Grants		
87,000	0	1501.53	CMP for Byron Bay Embayment	0	0.00
20,000	0	1501.112	Addressing Priority Flood Impacts in BSC	0	0.00
2,712	0	1501.114	WIRES - No Bat No Me Project	0	0.00
75,941	0	1501.115	Stage 2 - Southern Coastal Management Pg	0	0.00
0	103,300	1501.121	CMP Byron Shire Coastal Zone Stages 3&4	25,000	(75.80)
0	31,600	1501.122	Cavvanbah & Belongil Beach Dune Recovery	0	(100.00)
0	300,000	1501.123	Northern Rivers Watershed Initiative	0	(100.00)
239,239	0	1501.124	Byron TCntr Urban Design Based Housing	0	0.00
3,000	0	1501.125	Revegetating Streams in the Brunswick Catchment Booklet	0	0.00
10,000	0	1501.126	Middleton Flying Fox Camp Habitat Restoration	0	0.00
15,000	0	1501.127	Koala Trees Field Guide	0	0.00
10,000	0	1501.128	Wildlife Corridor Information Portal	0	0.00
300,000	0	1501.129	Implement RLS for Saddle Road	0	0.00
0	56,700	1501.131	CMP Byron Shire Estuaries Stage 3	30,000	(47.09)
0	50,000	1501.132	NR Watershed Inititaive - Soil Mentor	0	(100.00)
0	185,000	1501.133	Housing Support Program (Stream One)	0	(100.00)
189,413	0		Applicant Funded DCP's/LEP's	0	0.00
			Community Planning - Contributions		
56,690	0	1504.4	Energy Savings Certificates	0	0.00
50,000	0	1504.6	NSW Recon Auth Affordable Housing 2	0	0.00
			Fees and Charges		
154,504	139,300	1505.43	Section 149 Certificates	139,300	0.00
10,185	51,300	1505.46	Sewer Location Plan Fees	51,300	0.00
0	20,400	1505.52	Revolving Energy Fund	20,400	0.00
77	0	1505.53	Frog Posters	0	0.00
6,232	0	1505.58	Car Share Parking	0	0.00
55	0	1505.59	Traps - Pest Animal Mngt Plan	0	0.00
1,230,048	937,600		Total Operating Revenues	266,000	(71.63)
			OPERATING EXPENSES		
			Employee Expenses		
1,640,316	1,862,600	2601.1	Salaries and Oncosts	2,092,400	12.34
26,300	26,300	2601.92	Motor Vehicles	17,000	(35.36)
			Office Expenses		
2,556	8,000	2601.3	Advertising	8,000	0.00
584	1,800	2601.4	Printing and Stationery	1,800	0.00
21,219	13,800	2601.6	Sundry Office Expenses	13,800	0.00
29,764	0	2601.14	Azility Subscription	0	0.00
0	30,000	2601.15	GHG Emissions Reporting	35,000	16.67
			Environmental Strategic Studies/Plans		
30	5,800	2605.32	Studies and Plans	10,800	86.21
0	0	2605.42	Planning Studies	10,000	New
6,965	22,000	2605.63	Sustainability Program - Includes Climate Conversations (\$7K), and	24,000	9.09
544	22,400	2605.65	Revolving Energy Fund	22,400	0.00
6,487	21,300	2605.74	Comprehensive Koala Plan of Management	18,400	(13.62)
21,326	37,400	2605.83	CMP for Byron Bay Embayment	30,000	(19.79)
671	16,300	2605.101	Coastal Hazard Monitoring	8,500	(47.85)
849	0	2605.108	LEP and DCP Review	0	0.00
28,156	15,100	2605.112	Mullumbimby Masterplan Project Plan	0	(100.00)
2,668	0	2605.113	Bangalow Village Plan	0	0.00
19,657	15,000	2605.114	Shirewide Flying Fox Management Plan	15,000	0.00
18,171	21,300	2605.119	E-Zones Planning Proposals	25,000	17.37
4,082	0	2605.122	Jonson Street Protection Works Stage 1:Design & CBA	0	100.00

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
22,000	22,800	2605.127	Brunswick Valley Landcare Land for Wildlife Program	23,600	3.51
64,283	60,000	2605.133	Mullum Hospital LEP Amendment	0	(100.00)
308	0	2605.152	Centennial Circuit One-Way Trial	0	0.00
16,205	5,100	2605.171	Federal Movement & Place Project	0	(100.00)
13,752	0	2605.179	Koala Habitat Restoration Program	0	0.00
8,930	0	2605.181	Coastal Mgmt Pgm Recreational Uses Pjct	0	0.00
65,282	500	2605.183	Addressing Priority Flood Impacts in BSC	0	(100.00)
65,270	21,800	2605.188	Flood Response Planning	0	(100.00)
6,475	0	2605.189	WIRES - No Bat No Me Project	0	0.00
65,722	10,200	2605.191	Stage 2 - Southern Coastal Management Pg	0	(100.00)
11,800	0	2605.192	Richmond River CMP	0	0.00
11,020	174,000	2605.193	Solar LED Signs for Koala Road Strike Mitigation	0	(100.00)
5,318	2,000	2605.194	Regional Partnership Koala Habitat Resto	0	(100.00)
12,500	57,300	2605.195	Review Byron Shire Pest Management Plan	0	(100.00)
22,030	0	2605.196	NSW Koala Monitoring Framework	0	0.00
7,550	0	2605.197	Honeysuckle Hill Burn	0	0.00
0	155,000	2605.198	CMP Byron Shire Coastal Zone Stages 3&4	50,000	(67.74)
9,880	0	2605.199	Review and Finalise Baywood Chase Water Quality Mgt Plan	0	0.00
13	8,000	2605.201	Place Planning Collective Administration	0	(100.00)
0	63,200	2605.202	Cavvanbah & Belongil Beach Dune Recovery	0	(100.00)
40,000	10,000	2605.203	Affordable Housing Contribution Scheme 2	0	(100.00)
0	91,300	2605.205	Stage 1 BBTC Density Study	0	(100.00)
0	5,000	2605.206	Revegetating Streams in the Brunswick Catchment Booklet	0	(100.00)
5,586	4,400	2605.207	Middleton Flying Fox Camp Habitat Restoration	0	(100.00)
10,000	3,000	2605.208	Koala Trees Field Guide	0	(100.00)
0	10,000	2605.209	Wildlife Corridor Information Portal	0	(100.00)
0	30,000	2605.211	Energy Resilience Audits for Council's Caravan Parks	0	(100.00)
0	25,000	2605.212	Affordable Housing Contribution Scheme	10,000	(60.00)
0	0	2605.213	Residential Strategy	50,000	New
0	59,800	2605.214	Place Plan North Byron Coastal Communities	0	(100.00)
0	5,000	2605.215	Educational media on natural environment	5,000	0.00
37	309,000	2605.216	Northern Rivers Watershed Initiative	0	(100.00)
0	60,000	2605.217	Saddle Road Development Precinct Aboriginal Heritage and Environ	0	(100.00)
0	85,000	2605.218	CMP Byron Shire Estuaries Stage 3	60,000	(29.41)
0	60,000	2605.219	Saddle Road Development Precinct Structure	0	(100.00)
0	30,000	2605.221	Saddle Road Development Precinct Planning Proposal and DCP	0	(100.00)
0	150,000	2605.222	Saddle Road Development Precinct Infrastructure Priority Plan	0	(100.00)
0	60,000	2605.223	Stage 2 BBTC AHCS	0	(100.00)
0	30,000	2605.224	Stage 3 BBTC LEP and DCP	0	(100.00)
0	57,900	2605.225	Project BBTC grant management	0	(100.00)
0	50,000	2605.226	7D Scenic Escarpment Zone Areas	0	(100.00)
0	50,000	2605.227	NR Watershed Inititaive - Soil Mentor	0	(100.00)
0	185,000	2605.228	Housing Support Program (Stream One)	0	(100.00)
0	23,000	2605.229	Brunswick Heads Foreshore - Community Opportunity Workshop	0	(100.00)
			Environmental Levy		
14,326	43,300	2606.25	Wild Dog, Fox and Feral control Program	43,300	0.00
14,683	34,900	2606.27	Biodiversity Conservation Strategy	24,400	(30.09)
24,555	30,000	2606.34	Emissions Reduction Strategy	30,000	0.00
0	0	2606.38	Regenerative Agriculture Small Grant Program	10,500	New
12,538	0	2615	Applicant Funded Local Environment Plans	0	0.00
			Indirect Costs		
666,600	704,800	2619.91	Support Services Allocated	730,300	3.62
3,027,007	4,905,400		Total Operating Expenses	3,369,200	(31.32)
(1,796,959)	(3,967,800)		Operating Result - Surplus / (Deficit)	(3,103,200)	(21.79)
(1,796,959)	(3,967,800)		Cash Result - Surplus / (Deficit)	(3,103,200)	(21.79)
			Capital Movements		
	0		Less Principal Repayments	0	
	190,000	4113.001	Less Transfer to Reserves	0	
	1,437,400	4004.101	Add Transfer from Reserves	300,500	
	0	4005	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4006.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	(2,720,400)		Cash Result after Capital Movements	(2,802,700)	

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Environment - Fees and Charges		
13,780	21,300	1625.1	Caravan Parks Inspection Fees	0	(100.00)
59,190	57,100	1625.3	Itinerant Vendors / Market Stall Permits	57,100	0.00
0	20,800	1625.4	Market Inspection Fees	10,500	0.00
94,015	105,700	1625.7	Food/Health Inspection Fees	105,700	0.00
0	500	1625.8	Other Local Government Act Approvals	500	0.00
120,331	131,700	1625.19	Food Administration Fee	131,700	0.00
			Environment - Miscellaneous Revenues		
10,400	5,300	1629.3	Administration Fees	5,300	0.00
7,844	0	1629.9	DET Traineeships	0	0.00
			Environment - On-Site Sewage Fees and Charges		
86,706	41,100	1625.5	On-Site Sewage - Operation and Installation Applications	31,600	(23.11)
(102)	0	1625.6	On-Site Sewage Compliance Inspections	0	0.00
242,464	257,700	1625.23	On Site Sewerage Management	268,600	4.23
			Compliance - Fees & Charges		
47,766	32,100	1631.2	Section 735A Certificates	47,100	46.73
897	1,600	1675.1	Animal Impounding Fees	1,600	0.00
33	200	1675.3	Permits - Beaches	200	0.00
5,077	4,800	1675.4	Permits - Buskers	4,800	0.00
406	1,000	1675.6	Release and Maintenance Fees - Dogs/Cats	1,000	0.00
0	500	1675.9	Land Clearing Inspection Fees (Overgrown)	500	0.00
6,649	8,900	1675.13	Compliance Inspections	8,900	0.00
(114)	21,600	1675.16	Swimming Pool Inspections	0	(100.00)
			Fees and Charges - Animals		
26,219	63,300	1671.3	Dog Registrations	25,000	(60.51)
745	200	1671.4	Microchip Implant Fees - Dogs and Cats	200	0.00
			Fines and Other Revenues		
2,202,358	1,880,000	1681.1	Infringement Revenue - Parking and Other	2,000,000	6.38
32,386	0	1681.3	Companion Animals Rebate	0	0.00
(1,262)	0	1681.7	Environmental Enforcement Levy	0	0.00
			Miscellaneous Revenues		
58,096	50,000	1633.1	Administrative Fees - Notice & Orders	50,000	0.00
3,013,883	2,705,400		Total Operating Revenues	2,750,300	1.66

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING EXPENSES		
			Environmental Health		
575,720	642,400	2781.1	Salaries and Oncosts	680,800	5.98
1,304	15,000	2781.2	Overtime	15,000	0.00
53,500	53,300	2781.92	Motor Vehicles	53,300	0.00
			Compliance		
891,447	1,172,300	2783.1	Salaries and Oncosts	1,147,000	(2.16)
125,791	57,000	2783.2	Overtime	60,000	5.26
24,087	24,000	2783.92	Motor Vehicles	24,000	0.00
			PES Administration Employee Expenses		
0	0	2784.1	Salaries and Oncosts	390,700	New
			Infringement Processing		
423,977	492,800	2861.1	Salaries and Oncosts	509,500	3.39
81,954	57,000	2861.3	Overtime	60,000	5.26
26,650	26,300	2861.92	Motor Vehicles	26,300	0.00
			Miscellaneous Expenses		
277,250	174,000	2871.1	Collection Fees on Fine Income	174,000	0.00
13,765	30,000	2871.2	Hand held Infringement Devices Support & Maintenance	30,000	0.00
5,728	25,700	2871.3	Licence Plate Recognition Support & Maintenance	25,700	0.00
0	11,000	2871.5	Sundry Expenses	11,000	0.00
15,939	31,100	2785.1	Environmental Monitoring	31,100	0.00
7	2,100	2785.2	Advertising	2,100	0.00
24,171	20,000	2785.5	Telecommunications	20,000	0.00
7,835	10,000	2785.11	Minor Equipment	10,000	0.00
8,598	11,000	2785.12	Sundry Expenses	11,000	0.00
198,896	177,300	2785.29	On Site Sewerage Management	182,300	2.82
57,396	0	2785.36	Compliance Priorities Program - Option 1	0	0.00
			Public Order and Safety Expenses		
3,579	6,400	2865.1	Abandoned Vehicle Disposal	6,400	0.00
12,317	16,100	2865.2	Advertising / Postage /Printing / Unforms	16,100	0.00
5,130	5,500	2865.4	Impounding Expenses	5,500	0.00
6,735	9,000	2865.9	Signage	10,000	11.11
2,042	2,100	2865.11	Vet Fees	2,100	0.00
5,706	10,700	2865.12	Sundry Expenses	10,700	0.00
24,897	0	2865.16	Companion Animal Fees	0	0.00
18,601	10,700	2865.19	Local Court Prosecution Costs	10,700	0.00
1,655	4,400	2865.20	Public Education (Including Pet Awareness Expenses)	4,400	0.00
3,615	10,700	2865.28	Investigation Consultants	10,700	0.00
2,678	0	2865.31	Impounding Expenses	3,000	New
833	800	2865.34	Building Insurance	800	0.00
0	0	2865.35	PSAP Act Impounding Expenses	20,000	New
8,802	3,600	2999.11	Depreciation - Animal Control	8,800	144.44
2,148	2,100	2999.14	Depreciation - Ranger Services	2,100	0.00
			Local Govt Support Package - Companion Animals		
75,837	22,500	2870.1	Animal Education and Enforcement Officer	0	(100.00)
7,965	50,700	2870.2	Companion Animals Education Program	0	(100.00)
21,347	72,700	2870.3	Educational Signage	0	(100.00)
0	30,000	2870.4	Microgrants	0	(100.00)
			Indirect Costs		
799,969	854,700	2799.91	Support Services Allocated	961,000	12.44
3,817,870	4,145,000		Total Operating Expenses	4,536,100	9.44
(803,987)	(1,439,600)		Operating Result - Surplus / (Deficit)	(1,785,800)	24.05
10,949	5,700		Add Back Depreciation	10,900	
(793,038)	(1,433,900)		Cash Result - Surplus / (Deficit)	(1,774,900)	23.78
			Capital Movements		
	0		Less Principal Repayments	0	
	302,700	4894.1	Less Transfer to Reserves	268,600	
	353,200	4073.101	Add Transfer from Reserves	262,700	
	0		Add Capital Income	0	
	0	4895	Less Capital Purchases	0	
	0		Less Section 94 Works	0	
	(1,383,400)		Cash Result after Capital Movements	(1,780,800)	

ECONOMIC DEVELOPMENT					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Other Revenue		
1,270	26,000	1004.2	Film Applications	26,000	0.00
410	2,600	1004.3	Event Applications	2,600	0.00
3,212	3,400	1004.4	Temp Lic – Activities on Council Land	3,400	0.00
0	2,600	1004.5	Temp Lic – Activities on Crown Land	2,600	0.00
			Operating Grants		
63,755	0	1006.5	Communities Community Events Program	0	0.00
0	0	1006.7	Special Entertainment Precinct	180,000	New
68,648	34,600		Total Operating Revenues	214,600	520.23
			OPERATING EXPENSES		
			Economic Development		
1,189	3,200	2343.1	Sundry Expenses	3,200	0.00
3,503	15,700	2343.13	Industry Plans	15,700	0.00
3,852	19,700	2343.14	Sector Capacity Building	19,700	0.00
			Tourism		
0	700	2011.19	Telecommunications	700	0.00
2,041	12,500	2011.27	Tourism Memberships and Projects	12,500	0.00
0	20,000	2011.31	NC Tourism Symposium and Tourism Awards	0	(100.00)
			Economic Development and Tourism		
87,670	128,000	2014.1	Salaries and on-costs	140,200	9.53
417	0	2014.18	Agribusiness	0	0.00
10,000	10,400	2014.31	Brunswick Heads Visitor Centre	10,000	(3.85)
0	0	2014.33	Special Entertainment Precinct	180,000	New
14,000	14,000	2014.92	Motor Vehicle Running Expenses	14,000	0.00
			Events		
175,680	238,100	2017.1	Events Officers	379,100	59.22
0	18,400	2017.2	Events Plan	18,400	0.00
836	5,300	2017.3	Events communications and application	5,300	0.00
24,852	34,300	2017.4	Festival Funding Support	34,300	0.00
5,000	0	2017.7	Byron Writers Festival	6,000	New
63,246	15,000	2017.11	Unsung Heroes – NSW Social Cohesion Gran	0	(100.00)
			Indirect Costs		
211,296	205,900	2013.91	Support Services Allocated	186,500	(9.42)
603,582	741,200		Total Operating Expenses	1,025,600	38.37
(534,934)	(706,600)		Operating Result - Surplus / (Deficit)	(811,000)	14.77
(534,934)	(706,600)		Cash Result - Surplus / (Deficit)	(811,000)	14.77
			Capital Movements		
	0		Less Principal Repayments	0	
	0	4935.001	Less Transfer to Reserves	0	
	14,900	4096.101	Add Transfer from Reserves	0	
	0	4097	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4098	Add Section 94 Levies Applied	0	
	(691,700)		Cash Result after Capital Movements	(811,000)	

WATER SUPPLIES					
ACTUAL	ESTIMATED	LEDGER	BUDGET ITEMS	ESTIMATED	
2023/24	2024/25	ACCOUNT		2025/26	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
2,518,063	2,713,400	6011.1	Residential	3,146,500	15.96
639,583	684,700	6011.2	Non-Residential	797,600	16.49
(126,841)	(136,200)	6011.3	Pensioner Adandonments	(136,200)	0.00
			Water Consumption Charges		
6,423,160	6,839,100	6021.1	Water Consumption Charges - Residential	7,479,100	9.36
2,932,531	2,838,000	6021.2	Water Consumption Charges - Non-Residential	3,035,300	6.95
851	0	6021.5	Non-Residential Recycled Water	0	0.00
			Grants		
66,623	88,000	6001.1	Pensioners Subsidy	88,000	0.00
			Fees		
0	500	6031.2	Rental of 18 Fletcher St	500	0.00
53,480	65,000	6031.3	Byron Library Rental from Water Fund	65,000	0.00
94,624	119,200	6031.4	Connection / Tapping Fees	120,000	0.67
10,171	13,100	6031.5	Sales of Water - Standpipes	13,000	(0.76)
76,966	12,500	6031.6	Sundry Income (Includes Meter Test)	80,000	540.00
20,849	13,600	6031.13	Optus Lease - Patterson St Reservoir	22,000	61.76
0	5,500	6031.14	Rainwater Tank Rebate from Rous	0	(100.00)
20,314	20,300	6031.15	Optus Lease - Wategos Reservoir	22,000	8.37
2,152	0	6031.18	Optus Lease - Tongarra Rd Reservior	3,000	New
57,143	57,000	6031.19	Telstra Leases - Wategos, Patterson, SP	60,000	5.26
			Other Revenues		
31,854	6,300	6041.1	Extra Charges	30,300	380.95
69,943	11,600	6041.3	Interest on Consumption Charges	11,600	0.00
74,886	48,100	6051.1	Interest on Investments	80,100	66.53
12,966,353	13,399,700		Total Operating Revenues	14,917,800	11.33

WATER SUPPLIES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING EXPENSES		
			Employee Costs - Engineering & Supervision		
280,238	324,500	6105.1	Salaries and Oncosts	391,700	20.71
25,188	12,000	6105.92	Motor Vehicle Running Expenses	12,000	0.00
			Employee Costs - Engineering S64 Assessment		
74,990	73,700	6107	Salaries and Oncosts	38,400	(47.90)
			Employee Costs - Compliance		
219,796	228,300	6111.1	Salaries and Oncosts	238,800	4.60
			Employee Costs - Administration and Education		
204,074	165,600	6115.1	Salaries and Oncosts	207,900	25.54
			Meter Reading Contract		
58,102	63,600	6121.2	Payment to AMRS	60,000	(5.66)
			Training and Recruitment		
5,886	20,800	6125.3	Technical Skills	20,000	(3.85)
			Administration Expenses		
191	0	6141.1	Printing & Stationery	200	New
23,339	50,400	6141.2	Communication Systems	30,000	(40.48)
1,913	15,600	6141.6	Misc Equip/Expenses	10,000	(35.90)
13,234	14,500	6141.9	s356 Water Supplies Management (Community Bu	14,000	(3.45)
941	10,400	6141.11	Fletcher St Property Expenses	1,000	(90.38)
0	2,000	6141.12	Books/Journals	2,000	0.00
108,663	101,800	6141.14	Payroll Tax	100,000	(1.77)
3,770	4,700	6141.25	Rainwater Tank Rebate	4,000	(14.89)
29,100	30,800	6141.27	Tax Equivalent Payments to General Fund	30,000	(2.60)
0	26,000	6141.32	Audit of Best Practice Management Compliance	0	(100.00)
22,973	51,900	6141.38	Water Directorate	50,000	(3.66)
0	2,400	6141.39	Rent Donation -18 Fletcher Street	0	(100.00)
16,459	15,600	6141.45	Old Library Expenses	0	(100.00)
82,400	88,200	6141.47	Building and Property Insurance	88,200	0.00
0	2,000	6141.57	Depot Clean Up Yard	2,000	0.00
			Abandonments		
88,473	35,600	6145.2	Rates Abandoned	85,600	140.45

WATER SUPPLIES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			General Operation & Maintenance		
1,264,845	930,000	6205.6	Water Mains Maintenance	1,400,000	50.54
426,770	780,000	6205.7	Water Mains Operation	450,000	(42.31)
139,262	210,000	6205.11	Reservoir Operation	200,000	(4.76)
33,760	65,000	6205.12	Reservoir Maintenance	50,000	(23.08)
327,016	340,000	6205.15	Other Operation	340,000	0.00
15,006	12,500	6205.16	Other Maintenance	15,000	20.00
5,572,051	6,374,300	6205.22	Purchase of Water	6,943,900	8.94
1,678,620	1,550,500	6211.93	Depreciation	1,678,600	8.26
			Mullumbimby		
38,660	41,500	6235.1	WTW Planned Maintenance	40,000	(3.61)
62,121	150,000	6235.6	WTW Chemicals	100,000	(33.33)
698,031	450,000	6235.7	WTW Operation	800,000	77.78
			Water System Support Services		
39,970	105,000	6244.1	IT/Hardware	50,000	(52.38)
57,117	115,000	6244.2	SCADA	60,000	(47.83)
74,266	160,000	6244.3	Software/Applications/Licences	80,000	(50.00)
64,945	150,000	6244.4	Asset Management	70,000	(53.33)
87,333	320,000	6244.5	Strategic, Management and Imp'ment Plans	300,000	(6.25)
			Indirect Costs		
81,600	84,700	6159.1	Contribution to Depot - General Fund	84,700	0.00
1,467,600	1,519,100	6159.91	Support Services	1,881,100	23.83
559,400	559,400	6159.90	NCP/Governance	0	(100.00)
13,948,103	15,263,000		Total Operating Expenses	15,929,100	4.36
(981,750)	(1,863,300)		Operating Result - Surplus / (Deficit)	(1,011,300)	(45.73)
1,678,620	1,550,500		Add Back Depreciation	1,678,600	
696,870	(312,800)		Cash Result - Surplus / (Deficit)	667,300	(313.33)
			Capital Movements		
	0	6,424	Less Loan Principal Repayments	0	
	346,300	6437.001	Less Transfer to Reserves	967,300	
	2,347,000		Add Transfer from Reserves	1,413,100	
	1,710,000	6404.301	Add Capital Income	300,000	
	3,673,500		Less Capital Purchases	2,693,100	
	275,600		Add Section 64 Levies Applied	1,280,000	
	0		Cash Result after Capital Movements	0	

SEWERAGE SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
15,789,350	17,040,500	7011.1	Residential	18,045,000	5.89
2,566,991	2,763,000	7011.2	Non-Residential	2,964,500	7.29
79,437	86,100	7011.3	Trade Waste Fixed Charges	80,700	(6.27)
(121,087)	(131,100)	7011.4	Pensioner Adandonments	(131,100)	0.00
			User Charges		
2,249,563	2,320,500	7021.2	Non-Residential	2,276,200	(1.91)
390,028	320,000	7021.3	Liquid Trade Waste Charges	329,300	2.91
			Grants		
64,074	74,300	7001.1	Pensioners Subsidy	74,300	0.00
			Fees		
490	0	7031.6	Property Rental Income	0	0.00
24,411	3,100	7031.9	Sundry Income	3,100	0.00
282,312	99,900	7031.14	Trade Waste Processing Fees	99,900	0.00
236,519	108,300	7031.15	Plant Income	108,300	0.00
0	15,800	7031.19	Lease - 125 Vallances Rd	15,800	0.00
9,927	21,100	7031.21	Agistment - Vallances Rd House	21,100	0.00
400	0	7031.24	Agistment - Pony Paddock	0	0.00
19,469	18,700	7031.25	Vallance Road STP Optus Tower	18,700	0.00
28,673	42,000	7031.26	Application - Dispose of Waste to Sewer	42,000	0.00
0	1,000	7031.31	Recycled Water Meters	1,000	0.00
136,213	141,400	7031.32	Temporary Housing	141,400	0.00
245,294	0	7031.33	Leachate Charges	0	0.00
			Other Revenues		
191,755	28,000	7041.1	Extra Charges	28,000	0.00
5,042	13,000	7041.3	Interest on Res Consumption Charges	13,000	0.00
3,238	300	7041.5	Interest on Trade Waste Consumption	300	0.00
15,530	2,000	7041.7	Interest on Non-Res Consumption Charges	2,000	0.00
344,889	42,600	7051.1	Interest on Investments	42,600	0.00
22,562,518	23,010,500		Total Operating Revenues	24,176,100	5.07

SEWERAGE SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			OPERATING EXPENSES		
			Employee Costs - Engineering & Supervision		
272,706	324,500	7105.1	Salaries and Oncosts	391,700	20.71
25,153	12,000	7105.92	Motor Vehicle Running Expenses	12,000	0.00
			Employee Costs - Engineering S64 Assessment		
77,394	73,700	7106.1	Salaries and Oncosts	38,400	0.00
			Employee Costs - Compliance		
181,016	228,300	7111.1	Salaries and Oncosts	238,800	4.60
			Employee Costs - Administration and Education		
209,004	187,600	7115.1	Salaries and Oncosts	230,800	23.03
			Meter Reading Contract		
21,235	38,100	7121.2	Payment to AMRS	38,100	0.00
			Training and Recruitment		
2,395	20,800	7125.3	Technical Skills	20,800	0.00
			Administration Expenses		
0	1,000	7141.1	Printing & Stationery	1,000	0.00
19,083	81,500	7141.2	Communication Systems	81,500	0.00
3,431	10,400	7141.6	Misc Equip/Expenses	10,400	0.00
0	3,100	7141.8	Laundry	3,100	0.00
57,430	51,900	7141.9	Community Buildings - Sewer Charge	51,900	0.00
0	5,200	7141.12	Books/Journals	5,200	0.00
107,786	96,500	7141.14	Payroll Tax	96,500	0.00
29,100	32,200	7141.19	Taxation Equivalent Payments	32,200	0.00
10,758	10,400	7141.24	Maintenance Lease - Vallances Rd	10,400	0.00
81,409	185,000	7141.38	Property Insurance	185,000	0.00
0	5,200	7141.56	Recycled Water Meters (Sewer)	5,200	0.00
			Abandonments		
148,505	52,000	7151.2	Other Rates Abandoned	52,000	0.00
0	5,000	7151.3	Bad Debts Abandoned - Sewer	5,000	0.00

SEWERAGE SERVICES					
ACTUAL 2023/24	ESTIMATED 2024/25	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2025/26	%
			Other Expenses		
129,802	103,800	7155.1	Property Maintenance Costs	103,800	0.00
64,525	0	7155.8	Emergency Response - Byron STP Fire	0	0.00
			General Operation		
27,599	0	7201.14	Plant Purchases	0	0.00
			Plant Running Expenses		
3,533	76,200	7203.1	Fuel and Oil	76,200	0.00
7,102	0	7203.2	Parts and Materials	0	0.00
4,709	0	7203.3	Tyres	0	0.00
7,593	0	7203.4	Contract Repairs	0	0.00
3,692	0	7203.7	Insurance and Registration	0	0.00
			General Maintenance		
393,270	460,000	7205.5	Gravity Mains Operation	400,000	(13.04)
420,652	430,000	7205.6	Gravity Mains Maintenance	400,000	(6.98)
554,167	800,000	7205.9	SPS Operation	700,000	(12.50)
667,919	650,000	7205.11	SPS Maintenance	550,000	(15.38)
439,363	380,000	7205.12	SPS Power	380,000	0.00
1,118,438	1,800,000	7205.21	Treatment Operations Expenses	1,800,000	0.00
720,875	780,000	7205.22	Chemical Costs	780,000	0.00
501,267	680,000	7205.23	Energy Costs	680,000	0.00
470,725	950,000	7205.24	Treatment Effluent Management	950,000	0.00
206,108	400,000	7205.25	Treatment Biosolids Management	400,000	0.00
987,418	970,000	7205.26	Treatment Maintenance	870,000	(10.31)
567,012	990,000	7205.27	Other Operations Expenses	990,000	0.00
88,693	100,000	7205.28	Other Maintenance	100,000	0.00
224,897	220,000	7205.31	Bush Regen Works - STP's	220,000	0.00
2,000	13,000	7205.32	Wild Dog and Fox Program	13,000	0.00
3,640,877	3,276,300	7209.93	Depreciation	3,640,900	11.13
			Sewer System Support Services		
47,861	105,000	7244.1	IT/Hardware	105,000	0.00
49,576	115,000	7244.2	SCADA	115,000	0.00
74,458	160,000	7244.3	Software/Applications/Licences	160,000	0.00
52,494	150,000	7244.4	Asset Management	150,000	0.00
137,676	320,000	7244.5	Strategic, Management and Improvement Plans	320,000	0.00
			Indirect Costs		
1,909,500	1,750,000	7169.91	Support Services	2,164,800	23.70
559,300	559,300	7169.90	NCP/Governance	0	(100.00)
81,600	84,700	7169.2	Contribution to Depot Cost Sewer	84,700	0.00
			Debt Servicing		
1,639,082	1,480,700	7161.1	Interest on Loans	1,338,900	(9.58)
17,050,186	19,228,400		Total Operating Expenses	19,002,300	(1.18)
5,512,332	3,782,100		Operating Result - Surplus / (Deficit)	5,173,800	36.80
3,640,877	3,276,300		Add Back Depreciation	3,640,900	11.13
9,153,209	7,058,400		Cash Result - Surplus / (Deficit)	8,814,700	24.88
			Capital Movements		
	2,446,400	7430.1	Less Loan Principal Repayments	2,588,200	
	5,812,000	7437.1	Less Transfer to Reserves	7,426,500	
	4,813,500	7403.101	Add Transfer from Reserves	2,435,200	
	1,200,000	7401.301	Add Capital Income	1,200,000	
	7,035,800		Less Capital Purchases	2,585,200	
	2,222,300	7405.101	Add Section 64 Levies Applied	150,000	
	0		Cash Result after Capital Movements	0	

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Depot Services & Fleet Management									
Small Plant Replacements	56,000					56,000	Plant		
Motor Vehicle Replacements	500,000					500,000	Plant		
Box Trailer	5,000					5,000	Plant		
Box Trailer	5,000					5,000	Plant		
Box Trailer	5,000					5,000	Plant		
Plant Trailer	6,000					6,000	Plant		
Box Trailer	6,000					6,000	Plant		
Plant Trailer	8,000					8,000	Plant		
Emulsion tank	10,000					10,000	Plant		
Agrifarm ACS HD 180	22,000					22,000	Plant		
Agrifarm ACS HD 180	22,000					22,000	Plant		
Kubota F3690 Outfront Mower	33,000					33,000	Plant		
Kubota F3690 Outfront Mower	33,000					33,000	Plant		
Tip Forklift	50,000					50,000	Plant		
Fuso Canter 615 & Service Body	60,000					60,000	Plant		
Kubota U55 Mini Excavator	110,000					110,000	Plant		
Depot Services & Fleet Management - Total	931,000	0	0		0	931,000		0	0
Local Roads & Drainage									
Bridges									
Bridge Capital Maintenance Works Program	121,000							121,000	
Causeway Captial Maintenance Works Program	255,000	120,000						135,000	
Major Culverts Capital Maintenance Works Program	210,600	120,000						90,600	
Footpaths, Kerb & Gutter									
Access ramps and footpaths Works Program	110,000					0	IRR Non Byron	110,000	
Replacement of damaged Kerb and Gutter Shire Wide as per inspection Report	40,000							40,000	
Active Transport Network Capital Renewal Program - As per inspection report	50,000							50,000	
Drainage									
Urban Laneway Drainage Master Planning Program	60,000					60,000	Property Development		
Stormwater Capital Renewal Works Program	330,000							330,000	
Urban Main Renewal / Relign Program - CCTV & conditoning assessments	200,000					130,000	Stormwater	70,000	
Coomburra Crescent Overland Flowpath - Design	80,000					80,000	Stormwater		
32 Coomurra Crescent Overland Flow Path Design and Easement	250,000					100,000	Stormwater	150,000	
Massey Green Stormwater Renewal	100,000					100,000	IRR Non Byron		
SGB Street Drainage Upgrade - Gloria Street West - Construction	206,900					206,900	Stormwater		
Road Works									
Byron Bay Town Centre Masterplan Projects	520,900					520,900	BBTCMP		
Heavy Patching	590,000					110,000	IRR Byron	480,000	
Reseals Program	1,247,600					707,500	\$282,700 IRR Non Byron	540,100	
Renewal of Roads Side Barriers Program - Shire Wide	200,000						\$424,800 IRR Byron	200,000	
Gravel Resheeting Program	375,000							375,000	
Retaining Structures Renewal Program	113,400							113,400	
Local Area Traffic Management Facilities	100,000					100,000	IRR Non Byron		
Murwillumbah Road Retaining Wall Renewal AID 47206 (as per cond rep) - Construction	250,000	250,000							
Cowper Middleton Street Sandhills Drainage	5,600,000	5,600,000							
Cowper Street Outlet	100,000					100,000	Unexpended Grant		
Middleton Street Drainage	400,000					400,000	Unexpended Grant		

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Sandhills Detention Basin	300,000					300,000	Unexpended Grant		
Broken Head Rd & Clifford St Intersection	1,299,000	1,299,000							
Byron St Bangalow Crossing	340,000	340,000							
Mullumbimby Betterment	2,277,600	2,277,600							
Shirley Street Roundabout	248,600	248,600							
Goonengerry School Safety Improvements	170,000	170,000							
Local Roads & Drainage - Total	16,145,600	10,425,200	0		0	2,915,300		2,805,100	0

Infrastructure Recovery									
EPAR04 - Bridge Guard Rail Replacement	200,000	200,000							
EPAR05A - Main Arm Valley Causeways	4,500,000	4,500,000							
EPAR05B - Additional Main Arm Causeways	800,000	800,000							
EPAR06 - Upper Wilsons Creek Road Repairs	250,000	250,000							
EPAR07 - Wanganui Road Main Causeway Replacement	180,000	180,000							
EPAR09 - Main Arm Valley Road Repairs	500,000	500,000							
EPAR11 - Mullumbimby Road Repairs	1,600,000	1,600,000							
EPAR12A - Wilson Creek Road Repairs	400,000	400,000							
EPAR12B - Wilson Creek Road Repairs	1,000,000	1,000,000							
EPAR13 - Shirewide Minor Landslip Repairs	200,000	200,000							
EPAR14 - Shirewide Intermediate Landslip Repairs	1,600,000	1,600,000							
EPAR15 - Shirewide Intermediate Landslip Repairs	800,000	800,000							
EPAR16 - Federal Drive Landslip Repair	60,000	60,000							
EPAR17 - Shirewide Various Landslip Repairs	900,000	900,000							
EPAR18 - Shirewide Various Landslip Repairs	1,180,000	1,180,000							
EPAR19 - Tristan Paradae Landslip Repair	80,000	80,000							
EPAR20 - Huonbrook Road Major Landslip Repair	150,000	150,000							
EPAR21 - Huonbrook Road Repairs	50,000	50,000							
EPAR22 - Huonbrook Road Landslip Repairs	100,000	100,000							
EPAR23 - Huonbrook Road Drainage Structures	600,000	600,000							
EPAR24 - Coopers Lane Major Culvert Repairs	400,000	400,000							
EPAR25 - Coppers Shoot and Picadilly Hill Road Repairs	225,000	225,000							
EPAR26 - Shirewide Gravel Road Repairs	50,000	50,000							
EPAR27 - Wilsons Creek Road Landslip Repairs	1,900,000	1,900,000							
EPAR28 - Shirewide Landslip Repairs	1,200,000	1,200,000							
EPAR29 - The Pocket Road Repairs	150,000	150,000							
EPAR30 - Middle Pocket Road Culvert	90,000	90,000							
EPAR31 - Shirewide Landslip Repairs	3,400,000	3,400,000							
EPAR32 - Shirewide Landslip Repairs	3,000,000	3,000,000							
EPAR34 - Huonbrook Road Revegetation Works	7,000	7,000							
EPAR35 - Left Bank Road Repairs	530,000	530,000							
EPAR38 - Coppers Creek Road Repairs	15,000	15,000							
EPAR39 - Wanganui Minor Causeway Repairs	18,000	18,000							
Infrastructure Recovery - Total	26,135,000	26,135,000	0		0	0		0	

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Open Space and Recreation									
Renewal of playground equipment (Shire wide - emergent)	25,000							25,000	
Clarks / Main Beach Irrigation	140,000		140,000	BB - Open Space					
Sports Facilities Renewal - New Brighton Tom Kendall	40,000							40,000	
Sports Facilities Renewal - Suffolk Skate Park	100,000							100,000	
Playground Renewal - Brunswick Heads Rec	88,000							88,000	
Apex Park Playground Renewal/Upgrade Design	120,000					120,000	Crown		
Linda Vidler Shelter & Path Extention	180,000		180,000	SP - Open Space					
Open Space and Recreation - Total	693,000	0	320,000		0	120,000		253,000	0
Waste Disposal Facility									
Upgrade and renewal at the BRRC + MQRRC	250,000	-				250,000	Waste Management Facility		
On-site leachate Management Project	5,000,000					5,000,000	Waste Management Facility		
Rehabilitation of Myocum Landfill	100,000					100,000	Waste Management Facility		
Renewal of Public Place Bin Network	80,000					80,000	Waste Management Facility		
Stormwater Management Plan Implementation. Phase 2	950,000					950,000	Waste Management Facility		
New plant purchase - Byron Resource Recovery Centre	120,000					120,000	Waste Management Facility		
Rental Property Refurbishment	250,000					250,000	Waste Management Facility		
Waste Disposal Facility - Total	6,750,000	0	0		0	6,750,000		0	0
Cavanbah Centre									
Cavanbah Centre Building Renewals	59,000							59,000	
Meeting Room Carpet replacement	3,000							3,000	
Fully Sanding of courts	150,000							150,000	
Cavanbah Centre - Total	212,000	0	0		0	0		212,000	0

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Holiday Parks									
First Sun									
Cabins	23,000					23,000	Holiday Park		
Painting	23,000					23,000	Holiday Park		
Bbqs, Signs, Minor works	29,000					29,000	Holiday Park		
Sites	28,000					28,000	Holiday Park		
Compliance Works Program	10,000					10,000	Holiday Park		
Remove 4 existing cabins (7-10)	44,000				44,000	-			
Install 4 new 2-storey duplex cabins	1,408,000				1,408,000	-			
Install new Hippie Hut on sites 120 &121	165,000				165,000				
Install 3 new studio cabins on sites 70-72	495,000				495,000				
Change northern fence to eliminate view impediment	15,400				15,400				
Remove telephone box and extend campsites 49 & 50 to achieve minimum area	6,600				6,600				
Install new EV charging station pad	5,500				5,500				
Sub Total	2,252,500	0	0		2,139,500	113,000		0	0
Suffolk Park									
Painting	26,400					26,400	Holiday Park		
Bbqs, Signs, Minor works	33,000					33,000	Holiday Park		
Safari Tents	31,900					31,900	Holiday Park		
Cabins	26,400					26,400	Holiday Park		
Compliance Works	11,000					11,000	Holiday Park		
New amenities	880,000				880,000	-			
Create 2 new powered sites in central precinct	27,500				27,500	-			
Demolish old amenities	55,000				55,000	-			
Sub Total	1,091,200	0	0	0	962,500	128,700	0	0	0
Total Council Parks	3,343,700	0	0	0	3,102,000	241,700	0	0	0
Facilities Management									
Byron Bay Pool Improvements	29,800					29,800	IRR Byron		
Mullumbimby Pool Improvements	27,800							27,800	
Tom Kendall Clubroom Renewal	40,000							40,000	
Public Toilets Special Rate Variation	132,000								132,000
Council Head Office Awning Renewal	50,000							50,000	
Buildings Sandhills Preschool - Roof, Paint, Cladding & Window repairs	250,000							250,000	
Swimming Pool Building Renewals	100,000							100,000	
Tyagarah Airfield Building Renewals	32,000							32,000	
Public Amenities - Brunswick Surf Club Design	25,000					25,000	Public Toilet		
Public Amenities - Brunswick Heads Rec G	540,300					397,400	Public Toilet	142,900	
Mullumbimby Scout Hall Flood Refurbishment	319,600					319,600	Community Building Maintenance		
Mullumbinby Youth Cottage Re-Stump	60,000							60,000	
Brunswick Library Re-Stump	60,000							60,000	
Facilities Management - Total	1,666,500	0	0		0	771,800		762,700	132,000
Total General Fund	55,876,800	36,560,200	320,000		3,102,000	11,729,800		4,032,800	132,000

WATER FUND - CAPITAL WORKS PROGRAM AND FUNDING		Funding Source				
		2025/26 Budget	Grants	S64	Loans	Reserves
BANGALOW						
Hydrant - Renewal/Assessment		20,000				20,000
WPS - Renewal/Assessment		2,000				2,000
Water Valves - Renewal/Assessment		10,000				10,000
Sub Total		32,000	0	0	0	32,000
BRUNSWICK HEADS						
Water Mains - Renewal/Assessment						
Hydrant - Renewal/Assessment		20,000				20,000
Water Valves - Renewal/Assessment		10,000				10,000
Sub Total		30,000	0	0	0	30,000
MULLUMBIMBY						
Tuckeroo Supply Main from Scott Woods Re		360,000				360,000
Cemetery to Main Arm Rs Watermain upgrade		0				0
WPS - Renewal/Assessment		8,400				8,400
Hydrant - Renewal/Assessment		20,000				20,000
Water Valves - Renewal/Assessment		10,000				10,000
Tallowood Ridge Estate Supply Main - Brushbox		550,000		550,000		
PRV design & installation at Fantail Court		80,000		80,000		
Mullum WTP - UV Detailed Design		50,000				50,000
Sub Total		1,078,400	0	630,000	0	448,400
OCEAN SHORES						
Water Mains - Renewal/Assessment						
Narooma Drive/Tinbin/etc Main Renewals		0		0		0
WPS - Renewal/Assessment		6,200				6,200
Hydrant - Renewal/Assessment		20,000				20,000
Water Valves - Renewal/Assessment		10,000				10,000
Sub Total		36,200	0	0	0	36,200
BYRON BAY						
Paterson St Reservoir		150,000				150,000
Ewingsdale Rd Watermain		1,300,000		650,000		650,000
Hydrant - Renewal/Assessment		20,000				20,000
WPS - Renewal/Assessment		400				400
Water Valves - Renewal/Assessment		10,000				10,000
Sub Total		1,480,400	0	650,000	0	830,400
MISCELLANEOUS						
Misc Safety Upgrades		10,400				10,400
Drinking Water Management Strategy Review		5,000				5,000
Water Meter Replacement Program		20,700				20,700
Sub Total		36,100	0	0	0	36,100
TOTAL CAPITAL WORKS		2,693,100	0	1,280,000	0	1,413,100

SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description		2025/26 Budget	Grants			
			Grants	S64	Loans	Reserves
BANGALOW						
SPS - Renewal/Assessment	Renewal	36,000				36,000
Sewer Mains - Renewal/Assessment		0				0
Bangalow STP - Renewal/Assessment		20,000				20,000
Manhole - Renewal/Assessment		0				0
Sub Total		56,000	0	0	0	56,000
BYRON BAY						
SPS - Renewal/Assessment	Renewal	294,000				294,000
Byron Bay STP - Renewal/Assessment	Renewal	20,000				20,000
Byron Bay STP - Dewatering Plant Detailed Design		50,000		25,000		25,000
Sub Total		364,000	0	25,000	0	339,000
BRUNSWICK HEADS						
SPS - Renewal/Assessment	Renewal	30,000				30,000
Sub Total		30,000	0	0	0	30,000
MULLUMBIMBY						
SPS - Renewal/Assessment	Renewal	175,000				175,000
Brunswick Valley STP - Renewal/Assessment		20,000				20,000
Sub Total		195,000	0	0	0	195,000
OCEAN SHORES						
SPS - Renewal/Assessment		464,500				464,500
Sewer Mains - Renewal/Assessment		765,000				765,000
Ocean Shores STP - Renewal/Assessment		20,000				20,000
Ocean Shores STP - Dewatering Plant Detailed Design		50,000		25,000		25,000
Ocean Shores to BrunsValley STP Transfer Main - Detailed Design		200,000		100,000		100,000
Sub Total		1,499,500	0	125,000	0	1,374,500
MISCELLANEOUS						
Misc Safety Upgrades	New	20,700				20,700
Energy Efficiency Improvements		100,000				100,000
Implementation of Effluent Management Strategy		20,000				20,000
Telemetry System renewals/upgrades		300,000				300,000
Sub Total		440,700	0	0	0	440,700
TOTAL CAPITAL WORKS		2,585,200	0	150,000	0	2,435,200