



2023/24 Detailed Budget for Council Adoption



BYRON SHIRE COUNCIL

2023/2024 Budget

CONTENTS

1	CONSOLIDATED CASH RESULT
2	GENERAL FUND CASH RESULT
3	WATER FUND CASH RESULT
4	SEWER FUND CASH RESULT
5-7	ESTIMATED RESERVE BALANCES
	General Manager
8	General Managers Office
9-10	People & Culture
	Corporate & Community Services
11	Councillor Services
12	General Purpose Revenues
13	Financial Services
14-15	Information Services
16-17	Corporate Services
18-19	Community Development
20	Sandhills
21	Childrens Services
22	Library Services
	Infrastructure Services
23	Supervision and Administration
24	Asset Management Planning
25	Projects & Commercial Development
26	Emergency Services
27	Depot Services
28-30	Local Roads & Drainage
31	Transport for New South Wales
32	Infrastructure Recovery
33-35	Open Spaces and Recreation
36	Quarries
37-38	Waste & Recycling Management
39	First Sun Holiday Park
40	Suffolk Park Holiday Park
41-42	Cavanbah Sports Centre
43-46	Facilities Management
	Sustainable Environment & Economy
47-48	Development & Certification
49-50	Planning Policy & Natural Environment
51-52	Environment & Compliance
53	Economic Development
	WATER FUND
	Water Fund
54-56	Water Supply - Management
	SEWER FUND
	Sewer Fund
57-59	Sewerage Services- Management
	CAPITAL WORKS
60-65	General Fund Capital Works
66	Water Fund Capital Works
67	Sewer Fund Capital Works

CONSOLIDATED FUND FORECAST

ESTIMATE 2022/23	BUDGET ITEMS	ESTIMATED 2023/24
	OPERATING RESULTS	
116,591,200	Operating Revenues	114,352,800
102,911,500	Less Operating Expenses	98,324,900
20,489,600	Less Depreciation	20,523,000
(6,809,900)	Operating Result before Capital Amounts	(4,495,100)
	Add Expenses Not Involving a Flow of Funds	
20,489,600	Depreciation	20,523,000
	Add Capital Grants and Contributions	
37,215,100	Capital Grants and Contributions	148,970,800
1,969,100	Section 94 Contributions (excluding interest)	1,969,100
	Add Non-operating Funds Employed	
1,200,000	Loan Funds Used	10,487,100
	Subtract Funds Deployed for Non-operating Purposes	
(75,996,700)	Capital Works	(185,980,100)
(4,642,800)	Repayment of Principal on Loans	(4,084,600)
(26,575,600)	Cash Surplus / (Deficit)	(12,609,800)
	Equity Movements	
(26,575,600)	Reserves - Increase / (Decrease)	(12,174,800)
0	Forecast result for the year - surplus / (deficit)	(435,000)
0	Accumulated Result - surplus / (deficit)	(435,000)

GENERAL FUND FORECAST

ESTIMATE 2022/23	BUDGET ITEMS	ESTIMATED 2023/24
	OPERATING RESULTS	
	General Fund Activities	
85,550,200	Operating Revenues	80,930,600
76,672,900	Less Operating Expenses	71,626,300
15,662,800	Less Depreciation	15,696,200
(6,785,500)	Operating Result before Capital Amounts	(6,391,900)
	Add Expenses Not Involving a Flow of Funds	
15,662,800	Depreciation	15,696,200
	Add Capital Grants and Contributions	
37,215,100	Capital Grants and Contributions	145,370,800
969,100	Section 94 Contributions (excluding interest)	969,100
	Add Non-operating Funds Employed	
1,200,000	Loan Funds Used	10,487,100
	Subtract Funds Deployed for Non-operating Purposes	
(60,646,800)	Capital Works	(173,651,000)
(2,009,500)	Repayment of Principal on Loans	(1,305,000)
(14,394,800)	Cash Surplus / (Deficit)	(8,824,700)
	Equity Movements	
(14,394,800)	Reserves - Increase / (Decrease)	(8,389,700)
0	Forecast result for the year - surplus / (deficit)	(435,000)
0	Accumulated Result - surplus / (deficit)	(435,000)

WATER FUND FORECAST		
ESTIMATE 2022/23	BUDGET ITEMS	ESTIMATED 2023/24
	OPERATING RESULTS	
11,255,700	Operating Revenues	12,277,700
11,648,700	Less Operating Expenses	12,019,700
1,550,500	Less Depreciation	1,550,500
(1,943,500)	Operating Result before Capital Amounts	(1,292,500)
1,550,500	Add Expenses Not Involving a Flow of Funds Depreciation	1,550,500
	Add Capital Grants and Contributions	
0	Capital Grants and Contributions	3,600,000
250,000	Section 64 Contributions (excluding interest)	250,000
	Add Non-operating Funds Employed	
	Subtract Funds Deployed for Non-operating Purposes	
(6,938,400)	Acquisition of Assets	(6,915,000)
(7,081,400)	Cash Surplus / (Deficit)	(2,807,000)
	Equity Movements	
(7,081,400)	Reserves - Increase / (Decrease)	(2,807,000)
0	Working Capital - Increase / (Decrease)	0

SEWER FUND FORECAST		
ESTIMATE 2022/23	BUDGET ITEMS	ESTIMATED 2023/24
	OPERATING RESULTS	
19,785,300	Operating Revenues	21,144,500
14,589,900	Less Operating Expenses	14,678,900
3,276,300	Less Depreciation	3,276,300
5,195,400	Operating Result before Capital Amounts	3,189,300
	Add Expenses Not Involving a Flow of Funds	
3,276,300	Depreciation	3,276,300
	Add Capital Grants and Contributions	
0	Capital Grants and Contributions	0
750,000	Section 64 Contributions (excluding interest)	750,000
	Add Non-operating Funds Employed	
0	Loan Funds Used	0
	Subtract Funds Deployed for Non-operating Purposes	
(8,411,500)	Acquisition of Assets	(5,414,100)
(2,633,300)	Repayment of Principal on Loans	(2,779,600)
(1,823,100)	Cash Surplus / (Deficit)	(978,100)
	Equity Movements	
(5,099,400)	Reserves - Increase / (Decrease)	(978,100)
0	Working Capital - Increase / (Decrease)	0

Estimated Reserve Balances All Funds

	Description	2022/23 Estimated Balance	Movement	2023/24 Estimated Balance
General Fund	Internal Reserves			
	Information Technology	27	0	27
	Council Holiday Parks	829,448	(208,700)	620,748
	Employee Leave Entitlements	571,642	0	571,642
	Waste Management Reserve	7,781,616	1,536,100	9,317,716
	Plant	2,825,324	(2,825,300)	24
	Quarry	1,224,522	48,600	1,273,122
	Risk Management Reserve	301,287	(44,200)	257,087
	Property Reserve	91,421	0	91,421
	Stormwater Levy Reserve	182,414	(143,700)	38,714
	IS Carryover	289,068	(48,800)	240,268
	Land & Natural Environment	104,818	(60,500)	44,318
	Footpath Dining	402,761	(98,200)	304,561
	Byron Bay Library	289,702	0	289,702
	Pay Parking - Council	21,200	(21,200)	0
	People & Culture	290,315	0	290,315
	Legal Services	24,410	0	24,410
	Community Development	207,094	(35,800)	171,294
	Childcare	173,046	97,500	270,546
	General Managers Program	41,783	(1,800)	39,983
	Election Reserve	115,714	60,000	175,714
	Environmental Levy	6,304	2,000	8,304
	Revolving Energy Fund	10,447	0	10,447
	Tennis Court Reserve	29,100	0	29,100
	Asset Revaluation Reserve	10,620	0	10,620
	2017/18 Special Rate Carryover Reserve	256,337	(262,300)	(5,963)
	Brunswick Heads Memorial Hall	23,498	0	23,498
	South Golden Beach Hall	13,706	0	13,706
	Infrastructure Renewal Reserve - Byron Bay	73,844	(68,550)	5,294
	Infrastructure Renewal Res - Non Byron	1,222,669	(701,000)	521,669
	Byron Bay Town Centre Masterplan	297,659	106,050	403,709
	Byron Library Exhibition Space	18,281	0	18,281
	Suffolk Park Community Hall	2,370	0	2,370
	On Site Sewerage Management (Rate Notice)	71,700	(63,300)	8,400
	Property Development Reserve	488,947	(171,800)	317,147
	Bridge Replacement Fund	2,011	0	2,011
Ocean Shores Community Centre	12,837	0	12,837	
Environment Enforcement Levy	62,300	(62,300)	0	
Information & Technology Service Fee	419,224	(114,700)	304,524	
Byron Bay Senior Citizens Hall	83,747	0	83,747	
Economic Development	46,967	0	46,967	
Land Remediation	9,848	0	9,848	
WHS Incentive	16	0	16	
Community Building Maintenance	76,700	(71,600)	5,100	
Public Toilet Maintenance	48,103	0	48,103	
Volunteer Visitor Fund	30,168	0	30,168	
Byron Bay Construction Contingency	120,000	0	120,000	
Pay Parking - Council/TfNSW	78,191	0	78,191	
Pay Parking Meter Replacement	600,000	200,000	800,000	
Development & Certification	238,900	0	238,900	
Corporate Services	5,000	(5,000)	0	
Sale of Road Assets	6,837	0	6,837	
House Raising Reserve	59,426	0	59,426	
	Total Internal Reserves	20,321,860	(3,008,500)	17,313,360

Estimated Reserve Balances All Funds

	Description	2022/23 Estimated Balance	Movement	2023/24 Estimated Balance
	External Reserves			
	Crown Reserves	(65,582)	79,300	13,718
	Domestic Waste Management	1,342,127	813,900	2,156,027
	Pay Parking - Crown	619,897	382,800	1,002,697
	Unexpended Loans	2,461,345	(1,007,000)	1,454,345
	Unexpended Grants	4,472,726	(4,472,726)	0
	Total External Reserves	8,830,512	(4,203,726)	4,626,786
	Developer Contributions			
	OPEN SPACES			
	Byron Bay	311,197	65,200	376,397
	Suffolk Park	558,764	(184,200)	374,564
	Mullumbimby	1,007,535	96,900	1,104,435
	Bangalow	343,440	127,500	470,940
	Brunswick Heads	52,611	20,500	73,111
	Ocean Shores	131,687	27,800	159,487
	Shire Wide	2,119,327	79,100	2,198,427
	Rural North	40,458	2,900	43,358
	Rural South	16,659	400	17,059
	COMMUNITY FACILITIES		0	
	Byron Bay/Suffolk Park	56,910	18,300	75,210
	Mullumbimby	37,815	3,100	40,915
	Bangalow	215,318	8,300	223,618
	Brunswick Heads	17,154	2,500	19,654
	Ocean Shores	50,675	22,000	72,675
	Shire Wide	763,975	91,600	855,575
	Rural North	8,627	1,600	10,227
	Rural South	102,700	2,500	105,200
	CARPARKING		0	
	Byron Bay	59,455	16,700	76,155
	Mullumbimby	132,837	8,000	140,837
	Bangalow	(33)	0	(33)
	Brunswick Heads	185,439	4,500	189,939
	Broken Head Hall	4	0	4
	CYCLEWAYS		0	
	Byron Bay / Suffolk Park	284,493	24,600	309,093
	Mullumbimby	424,143	29,600	453,743
	Bangalow	6,101	6,300	12,401
	Brunswick Heads	52,792	3,200	55,992
	Ocean Shores	94,672	(52,500)	42,172
	Rural North	16,114	400	16,514
	Rural South	104,931	2,500	107,431
	Shire Wide	20,945	5,500	26,445
	URBAN ROADS		0	
	Byron Bay / Suffolk Park	285,270	(264,100)	21,170
	Mullumbimby	620,872	25,400	646,272
	Bangalow	1,335,612	41,700	1,377,312
	Brunswick Heads	214,227	9,400	223,627
	Ocean Shores	82,267	23,800	106,067
	Batson Quarry	488	15,600	16,088

Estimated Reserve Balances All Funds

	Description	2022/23 Estimated Balance	Movement	2023/24 Estimated Balance
	RURAL ROADS		0	
	Shire Rural	(261,896)	14,800	(247,096)
	Mudges Quarry	18,128	900	19,028
	Leela Quarry	4,151	100	4,251
	Myocum Quarry (Council)	18,759	3,300	22,059
	Rural	785,704	661,932	1,447,636
	CIVIC & URBAN IMPROVEMENTS		0	
	Byron Bay / Suffolk Park	(19,384)	(1,000)	(20,384)
	Mullumbimby	5,622	200	5,822
	Bangalow	113,341	2,500	115,841
	Brunswick Heads	2,644	100	2,744
	Ocean Shores	142,084	3,400	145,484
	Rural North	(52,510)	(1,300)	(53,810)
	Rural South	56,545	1,300	57,845
	Broken Head Bus Shelter	3,807	100	3,907
	ADMINISTRATION	425,758	(66,800)	358,958
	SHIRE SUPPORT SERVICES		0	
	Shire - Rural	44,081	1,100	45,181
	Byron Bay / Suffolk Park	21,050	1,100	22,150
	Mullumbimby	14,097	1,800	15,897
	Bangalow	4,201	400	4,601
	Ocean Shores	6,116	300	6,416
	Brunswick Heads	654	0	654
	Rural North	29,112	3,200	32,312
	Rural South	(2,465)	7,000	4,535
	SECTION 94A LEVY	236,271	43,200	279,471
	Total Section 94 Funds	11,351,352	964,232	12,315,584
	General Fund Bonds and Deposits			
	Bonds and Deposits	2,507,984		2,507,984.01
	Total General Fund	40,503,724	(6,247,994)	34,255,730
Water Fund	External Reserves			
	Section 64 Developer Contributions	373,965	(276,000)	97,965
	Capital Works Reserve	3,343,262	(2,531,000)	812,262
	Total Water Fund	3,717,227	(2,807,000)	910,227
Sewer Fund	External Reserves			
	Section 64 Developer Contributions	3,465,405	(610,000)	2,855,405
	Capital Works Reserve	1,180,785	(504,300)	676,485
	Plant Reserve	896,179	0	896,179
	Property Development - Temporary Housing	136,200	136,200	272,400
	Total Sewer Fund	5,678,569	(978,100)	4,700,469
	TOTAL RESERVE FUNDING	49,899,519	(10,033,094)	39,866,426

GENERAL MANAGERS OFFICE					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Fees and Charges		
5,370	0	1000.4	Lease Preparation Income	2,500	New
			Legal Services Income		
110,806	25,500	10000	Legal Fees Recovered	25,000	(1.96)
116,176	25,500		Total Operating Revenues	27,500	
			OPERATING EXPENSES		
			General Managers Expenses		
1,077,378	1,074,700	2001.1	Salaries and Oncosts	1,222,600	13.76
0	4,100	2001.2	Travel and Accommodation	4,000	(2.44)
3,304	7,600	2005.5	Sundry Office Expenses	7,500	(1.32)
8,695	8,700	2005.22	Regional Analysis and Comparative Tool	9,000	3.45
0	30,000	2005.23	Implementation of New Crown Lands Act	0	(100.00)
0	0	2005.24	Develop Plan of Management for Crown Reserves	60,000	New
967	0	2005.26	Byron Town Centre Masterplan	2,000	New
28,000	28,000	2001.92	Motor Vehicles	28,000	0.00
			Legal Services		
462,768	442,300	2006.1	Salaries and Oncosts	451,600	2.10
976	3,100	2006.2	Administration Expenses	2,500	(19.35)
2,413	11,800	2006.5	Complaint Investigations	15,000	27.12
4,427	8,500	2006.6	Document Preparation Costs	7,500	(11.76)
0	12,700	2006.7	Administration Cost Commercial Activities	15,000	18.11
11,666	10,100	2006.8	Lease Documentation and Review	10,500	3.96
0	6,000	2006.9	Crown Lease and Land Matter Costs	6,200	3.33
8,500	8,500	2006.92	Motor Vehicle Running Expenses	8,500	0.00
210,620	328,100	20001	General Legal Expenses	210,000	(36.00)
			Media and Communications		
6,554	3,500	2008.2	Sundry Expenses	3,500	0.00
1,706	2,500	2008.6	Advertising	2,500	0.00
1,692	3,000	2008.7	Photographic Library	3,000	0.00
182	1,500	2008.8	Branding	0	(100.00)
0	35,000	2008.11	Community Survey	35,000	0.00
8,201	31,200	2008.13	Digital Engagement	25,000	(19.87)
6,320	10,100	2008.14	Printing	0	(100.00)
0	21,600	2008.16	Community Newsletter (Something to Talk About)	20,000	(7.41)
0	0	2008.17	Printing, Branding and Graphic Design	32,100	New
			Indirect Costs		
311,500	335,500	2015.91	Support Services Allocated	381,500	13.71
(1,981,200)	(2,022,300)	2015.910a	Support Services Reallocated	(2,265,000)	12.00
174,668	405,800		Total Operating Expenses	297,500	
(174,668)	(380,300)		Operating Result - Surplus / (Deficit)	(270,000)	
(174,668)	(380,300)		Cash Result - Surplus / (Deficit)	(270,000)	
			Capital Movements		
	0	4108.1	Less Principal Repayments	0	
	0	4115	Less Transfer to Reserves	0	
	177,700	4116.001	Add Transfer from Reserves	61,800	
	0	4092	Add Capital Income	0	
	0	4110	Less Capital Purchases	0	
	0	4117.101	Add Section 94 Levies Applied	0	
	(202,600)		Cash Result after Capital Movements	(208,200)	

PEOPLE AND CULTURE					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
96,653	98,700	1110.3	OPERATING REVENUES Statecover Scheme Performance Rebate	0	(100.00)
96,653	98,700		Total Operating Revenues	0	(100.00)
			OPERATING EXPENSES		
			People & Culture		
809,909	744,200	2007.1	Salaries	862,100	15.84
906	0	2007.3	Sundry Expenses	0	0.00
0	12,200	2007.4	Subscriptions	10,000	(18.03)
8,500	8,500	2007.92	Motor Vehicles	8,500	0.00
			Training and Development		
65,265	87,700	2105.5	Skills Development	89,500	2.05
56,942	77,200	2105.6	Conferences	78,700	1.94
33,152	68,200	2105.9	Organisation Development	69,600	2.05
16,440	36,100	2105.13	Education Assistance	36,800	1.94
80,411	70,900	2105.14	Compulsory Tickets and Licences	72,300	1.97
35,413	34,600	2105.15	Compliance	35,300	2.02
0	15,600	2105.16	Work Health & Safety	15,900	1.92
			Workers Compensation		
633,710	797,500	2111.1	Annual Premium	700,000	(12.23)
			Health and Injury Management		
2,880	5,100	2114.5	Return to Work Consulting Costs	5,200	1.96
9,550	7,800	2114.6	Health Monitoring	8,000	2.56
34,800	36,500	2114.8	Health and Wellbeing Initiatives	40,000	9.59
5,291	5,100	2114.9	Health & Wellbeing Expo	5,200	1.96
1,110	23,900	2114.11	Additional EAP services	0	(100.00)
			Employee Entitlements		
963,244	1,121,300	2115.1	Public Holidays	1,209,100	7.83
2,322,678	2,242,600	2115.2	Annual Leave	2,418,300	7.83
1,199,871	963,400	2115.3	Sick Leave	1,036,400	7.58
437,797	525,500	2115.4	Long Service Leave	564,800	7.48
121,942	140,200	2115.5	Special Leave	151,200	7.85
(12,589)	0	2115.6	Equalisation	0	0.00
38,661	64,300	2115.7	Maternity Leave	70,100	9.02
1,000	0	2115.8	Gratuities	0	0.00
374,878	0	2115.11	Climatic Leave Event	0	0.00
			Continued on Next Page		

PEOPLE AND CULTURE (con'td)					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	
2,595,288	2,821,900	2117.1	Superannuation		
64,781	0	2117.2	Council Contribution - Superannuation G'tee	3,156,900	11.87
163,914	240,000	2117.6	Children's Services	0	0.00
			Council Contribution - LGS Retirement Scheme	240,000	0.00
			Other Employee Costs		
2,353	8,000	2118.2	Uniform Issues (PPE)	8,200	2.50
29,660	50,700	2118.5	Recruitment - Advertising	55,000	8.48
3,351	6,800	2118.8	FBT	5,000	(26.47)
1,506	28,100	2118.9	Recruitment - Interview, Relocation & Induction	32,000	13.88
4,640	4,400	2118.11	Fitness For Work	4,500	2.27
0	10,100	2118.13	General Managers Performance Review	10,300	1.98
9,595	10,100	2118.14	Staff Recognition & Reward Scheme	10,300	1.98
3,134	3,100	2118.19	Sundry Expenses	3,200	3.23
3,374	3,500	2118.21	Job Evaluation System/Remuneration Reviews	3,600	2.86
7,776	7,800	2118.27	Recruitment E-Services	10,000	28.21
64,249	0	2118.32	COVID-19 Virus Pandemic	0	0.00
0	32,100	2118.33	Drug & Alcohol Testing	10,300	(67.91)
			Indirect Costs		
75,300	67,700	2121.91	Support Services Allocated	73,800	9.01
(853,500)	(832,600)	2121.910	Support Services Reallocated	(954,400)	14.63
(8,729,441)	(9,406,700)	2121.2	Oncosts Recovered	(10,155,700)	7.96
687,744	143,400		Total Operating Expenses	0	(100.00)
(591,091)	(44,700)		Operating Result - Surplus / (Deficit)	0	(100.00)
(591,091)	(44,700)		Cash Result - Surplus / (Deficit)	0	(100.00)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	98,700	4317.001	Less Transfer to Reserves	0	
	143,400	4040.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

COUNCILLOR SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Mayoral Expenses		
45,140	46,000	2141.1	Mayoral Allowance	64,400	40.00
13,550	14,000	2141.92	Motor Vehicles	14,000	0.00
			Councillor Expenses		
167,916	189,900	2145.1	Councillor Fees	234,600	23.54
10,603	18,000	2145.2	Councillors - Travel	18,000	0.00
12,888	12,200	2145.3	Councillors - Catering	15,000	22.95
14,524	31,500	2145.4	Councillors – Conferences and Professional Development	30,000	(4.76)
16,757	22,000	2145.5	Councillors - Telecommunications	20,000	(9.09)
1,117	4,000	2145.6	Councillors - Sundry Expenses	4,000	0.00
4,973	0	2145.7	Councillors - Professional Development	0	0.00
9,077	4,000	2145.11	Councillors - Carer's Expenses	10,000	150.00
702	1,800	2145.12	Councillors - IT Support Services	1,800	0.00
18,144	34,200	2145.14	Councillors - IT Equipment and Consumables	25,000	(26.90)
2,475	2,000	2145.15	Councillors - Assistance Program	2,000	0.00
0	24,800	2145.17	Councillor Superannuation Payments	32,900	32.66
0	4,500	2145.18	Councillors - Home Office Expenses	4,500	0.00
			Other Civic Expenses		
46,269	47,000	2151.1	Subscription Local Government Association	48,500	3.19
222,324	0	2151.2	Election Expenses	20,000	New
13,715	4,100	2151.3	Civic Receptions / Functions	5,000	21.95
1,107	6,000	2151.7	Council Committees, Guidance Group and Panel Meeting Expenses	5,000	(16.67)
7,342	0	2151.8	New Councillor Induction 2021 - 2025	0	0.00
0	0	2151.9	Annual Community Awards Program	13,500	New
			Mayor - Discretionary Allowance		
3,786	5,400	2153.13	Unallocated	1,500	(72.22)
0	0	2153.15	Mayoral Fund	3,500	New
			Regional Contributions		
30,100	38,600	2152.1	Northern Rivers Joint Organisation Membership	34,000	(11.92)
118,165	118,600	2152.3	Contribution - Rous County Council	122,400	3.20
4,550	4,600	2152.4	Contribution - Institute Public Works Engineers Australia	5,000	8.70
40,383	43,400	2152.5	Newlog Subscription	44,900	3.46
801	1,200	2152.6	Contribution - ANZAC Day	1,200	0.00
880	13,400	2152.7	Contribution - Australia Day	0	(100.00)
18,500	18,300	2152.8	Contribution - Arts Northern Rivers	18,500	1.09
5,200	5,200	2152.13	Contribution - Rescue Helicopter	5,000	(3.85)
5,200	5,200	2152.14	Contribution - Brunswick Valley Rescue	5,000	(3.85)
4,000	4,000	2152.15	Donation to North Coast Academy of Sport	4,000	0.00
5,200	5,200	2152.16	Brunswick Volunteer Marine Rescue	5,000	(3.85)
3,000	3,300	2152.17	Tweed/Byron Life Education	3,000	(9.09)
2,669	2,700	2152.19	Australian Coastal Councils Annual Fee	2,800	3.70
			Indirect Costs		
295,100	320,400	2159.91	Support Services Allocated	353,600	10.36
1,146,158	1,055,500		Total Operating Expenses	1,177,600	11.57
(1,146,158)	(1,055,500)		Operating Result - Surplus / (Deficit)	(1,177,600)	11.57
(1,146,158)	(1,055,500)		Cash Result - Surplus / (Deficit)	(1,177,600)	11.57
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0	4007.101	Add Transfer from Reserves	20,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(1,055,500)		Cash Result after Capital Movements	(1,157,600)	

FINANCIAL SERVICES - General Purpose Revenues					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Rates		
19,920,136	20,375,900	1111.1	Residential Rate	21,379,400	4.92
2,321,389	2,386,500	1111.4	Business Rate - Byron Bay Town Centre	2,504,000	4.92
3,393,294	3,510,000	1111.8	Business Rate - Other Business	3,682,500	4.91
1,370,986	1,403,000	1111.9	Farmland Rate	1,474,100	5.07
399,700	399,700	1111.1	Environmental Levy	418,100	4.60
			Abandonments - Pensioners (S. 575)		
(371,738)	(400,000)	1113.1	Pensioner Abandonments	(360,000)	(10.00)
			Extra Charges		
44,190	40,000	1115.1	Extra Charges - Interest on General Rates	210,000	425.00
888	20,000	1115.2	Extra Charges - Legal Fees Recovered	20,000	0.00
0	(20,000)	1115.3	Debt Recovery Costs	(20,000)	0.00
456	1,000	1115.4	Dishonour Fees	1,000	0.00
			Postponed Rates		
(4,254)	(11,500)	1117.1	Rates Transfers to Postponed Rates Written Off	(11,500)	0.00
2,029	(4,200)	1117.2	Postponed Extra Charges Written Off	(4,200)	0.00
			General Purpose Grants		
2,885,419	592,600	1119.1	Financial Assistance Grant - General Purpose Component	2,450,100	313.45
201,085	220,000	1119.2	Pensioners Assistance Subsidy - General Rates	200,000	(9.09)
1,716,947	350,400	1119.3	Financial Assistance Grant - Roads Component	1,444,000	312.10
			Interest		
1,417	70,000	1121.1	Interest on Bank Accounts	20,000	(71.43)
239,971	762,300	1121.2	Interest on Investments	1,101,500	44.50
(675,478)	0	1121.5	Unrealised Gn/Loss on Investments	0	0.00
100,000	307,900	1123.1	Interest on Section 7.11 Levies	342,200	11.14
31,546,438	30,003,600		Operating Result - Surplus / (Deficit)	34,851,200	16.16
31,546,438	30,003,600		Cash Result - Surplus / (Deficit)	34,851,200	16.16
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	5,874,500	4149.001	Less Transfer to Reserves	5,757,100	
	2,789,000	4013.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	26,918,100		Cash Result after Capital Movements	29,094,100	

FINANCIAL SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Fees and Charges		
78,641	60,000	1131.1	Section 603 Certificates	86,700	44.50
3,382	0	1131.5	Debt Recovery Costs Recouped	0	0.00
0	57,100	1131.7	Tax Equivalent Charges to Water and Sewer	58,200	1.93
56,400	0	1131.14	Sundry Income	0	0.00
138,423	117,100		Total Operating Revenues	144,900	23.74
			OPERATING EXPENSES		
			Expenditure Control and Statutory Reporting		
627,355	718,200	2201.1	Salaries and Oncosts - Financial Management	753,100	4.86
80,156	75,700	2201.2	Salaries and Oncosts - Creditors	81,600	7.79
112,311	101,300	2201.7	Audit Fees	103,300	1.97
27,385	40,500	2201.8	Sundry Expenses	41,800	3.21
131,468	120,000	2201.9	Bank Fees	150,400	25.33
8	0	2201.10	Rounding	0	0.00
1,153	0	2201.12	Debt Recovery Costs	0	0.00
275	1,000	2201.14	Interest on Security Deposits	1,000	0.00
14,000	14,000	2201.92	Motor Vehicles	14,000	0.00
			Rates Control and Debt Recovery		
107,586	124,000	2205.1	Salaries and Oncosts	127,300	2.66
61,697	76,000	2205.2	Postage	77,500	1.97
92,396	100,000	2205.3	Valuation Fees	102,000	2.00
52,179	10,000	2205.4	Bad Debts Abandoned	10,200	2.00
41,741	40,000	2205.5	Printing	40,800	2.00
8,500	8,500	2205.92	Motor Vehicles	8,500	0.00
			Debt Servicing		
44,172	28,600	2231.2	Interest on Loans	9,800	(65.73)
			Indirect Costs		
(2,325,100)	(2,425,100)	2010.90	NCP and Governance	(2,125,100)	(12.37)
276,200	302,700	2239.91	Support Services Allocated	337,600	11.53
(1,502,600)	(1,671,900)	2239.910a	Support Services Reallocated	(1,762,400)	5.41
(2,149,119)	(2,336,500)		Total Operating Expenses	(2,028,600)	(13.18)
2,287,543	2,453,600		Operating Result - Surplus / (Deficit)	2,173,500	(11.42)
2,287,543	2,453,600		Cash Result - Surplus / (Deficit)	2,173,500	(11.42)
			Capital Movements		
	275,900	4160.001	Less Loan Principal Repayments	254,400	
	0	4161.001	Less Transfer to Reserves	0	
	0	4016.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4018.101	Add Section 94 Levies Applied	0	
	2,177,700		Cash Result after Capital Movements	1,919,100	

INFORMATION SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Other Income		
1,990	0	1143.4	Councillor Equipment Sales	0	0.00
5,079	0	1143.5	DET Trainee Contribution	0	0.00
			Fees and Charges - Records Management		
53,926	7,300	1145.1	GIPA Act Formal Applications Fees	7,400	1.37
1,227	102,000	1145.2	Document Enquiries	86,400	(15.29)
547	200	1145.3	Subpoena Fees	200	0.00
62,769	109,500		Total Operating Revenues	94,000	(14.16)
			OPERATING EXPENSES		
			Salaries and Oncosts - IT and GIS		
1,001,325	991,500	2251.1	Salaries and Oncosts	1,087,200	9.65
11,758	64,200	2251.3	Specialist I.T. Support	50,000	(22.12)
14,000	14,000	2251.92	Motor Vehicles	14,000	0.00
			Corporate Software		
187,785	192,200	2254.13	Authority Property and Financial System Licence	243,000	26.43
10,000	10,500	2254.14	Authority Property and Financial System Maintenance	10,900	3.81
19,636	20,800	2254.15	Authority Asset Information Management System Licence	0	(100.00)
42,187	38,600	2254.17	TRIM Electronic Document Management System Licence	46,500	20.47
6,059	6,400	2254.18	TRIM Electronic Document Management Integration Licence	0	(100.00)
2,992	12,800	2254.19	TRIM Electronic Document Management System Maintenance	10,000	(21.88)
70,360	70,900	2254.23	ESRI Geographical Information Systems	87,200	22.99
312,667	381,000	2254.24	Microsoft Volume Licence Agreement	394,700	3.60
36,010	10,100	2254.25	Other Miscellaneous Software Licences	25,000	147.52
31,737	18,900	2254.26	Electronic Agendas and Minutes	27,600	46.03
9,000	9,500	2254.27	Client Server Tools 4J Maintenance	0	(100.00)
23,587	24,900	2254.28	Process Mapping and Documentation Software	25,800	3.61
30,000	34,500	2254.29	Profile.id, Atlas.id and Economy.id Base Fees	35,700	3.48
2,152	4,900	2254.30	Civica Business Intelligence System (BIS) Annual License Fees	0	(100.00)
25,000	26,100	2254.33	NearMap	30,000	14.94
6,548	16,000	2254.35	GIS online portal for community consultations	16,600	3.75
24,750	25,800	2254.36	Facilities Booking System	40,500	56.98
0	9,000	2254.38	CIBIS service license (Planning)	14,000	55.56
0	42,000	2254.39	Adobe software subscription	43,500	3.57
			Infrastructure Software		
66,976	39,200	2255.7	VMWare Virtulisation Licence and Maintenance	40,000	2.04
2,026	0	2255.8	Citrix Remote Access/ Virtualisation Licence and Maintenance	0	0.00
20,248	5,800	2255.9	Other Miscellaneous Infrastructure Licence and Maintenance	15,000	158.62
0	15,200	2255.11	CommVault Data Storage Systems Maintenance	24,000	57.89
23,992	14,700	2255.14	Service Desk Licence and Maintenance	29,000	97.28
22,460	0	2255.15	Email Filtering and Hosted Archiving	0	0.00
3,819	48,000	2255.16	Server Security (Sophos AV)	49,000	2.08
12,500	12,200	2255.17	Trapeze PDF Tool (SEE)	12,400	1.64
34,045	36,500	2255.18	Disaster Dashboard / Flood Warning Network Maintenance & Ops	37,200	1.92
0	9,100	2255.19	Cyber Security Vulnerability Management	9,300	2.20
0	7,000	2255.21	Electronic Signature Service	10,000	42.86
0	4,000	2255.22	Email Signature Subscription	4,100	2.50
			Hardware Replacement Maintenance		
16,560	15,600	2257.32	Other Miscellaneous Repair and Maintenance	19,600	25.64
0	6,300	2257.33	Connectivity Replacement and Upgrades	6,500	3.17
4,921	5,100	2257.34	Security Maintenance and Replacement	7,500	47.06
428,305	509,400	2257.35	Lease Payments Desktop and Server Hardware	580,000	13.86
4,539	10,100	2257.36	Server Hardware Maintenance	10,300	1.98
			CONTINUED ON NEXT PAGE		

INFORMATION SERVICES (con'td)					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			Operating Expenses - IT and GIS		
1,452	0	2258.14	Call and Data Costs	0	0.00
12,117	6,700	2258.16	General Administration and Operations	6,800	1.49
6,590	18,600	2258.17	On-Call and Call out emergency arrangements	19,000	2.15
36,562	18,200	2258.18	Vendor Panel subscription	19,600	7.69
9,840	34,600	2258.19	LGSS Corporate Planning & Reporting	35,300	2.02
0	0	2258.21	GIS - LEP alignment to Cadastre	80,000	New
0	0	2258.22	Firewall replacement	45,000	New
0	0	2258.23	Authority application review	30,000	New
0	0	2258.24	Management Reporting	15,000	New
0	0	2258.25	Information classification scheme	10,000	New
0	0	2258.26	Cyber security proactive monitoring	110,000	New
			Telecommunications		
95,898	105,200	2259.7	Web Hosting Costs	113,000	7.41
20,523	10,100	2259.8	PABX Repairs, Maintenance and Handsets	25,000	147.52
111,386	110,600	2259.11	Corporate Data Links	134,600	21.70
33,765	46,100	2259.13	WAN Data Links - Microwave	60,000	30.15
1,128	5,100	2259.14	Online Surveys (Comms)	5,200	1.96
4,467	5,100	2259.15	Online Newsletter (Comms)	5,200	1.96
6,952	35,500	2259.16	Open Forms E-Forms	25,000	(29.58)
0	4,000	2259.17	Zoom online meetings	4,100	2.50
			Non-Core Services		
60,920	81,000	2263.3	Admin - Multifunction Printers Rental and Maintenance	82,600	1.98
16,912	16,000	2263.4	Corporate Landlines - Mullum Admin Building Exchange	12,000	(25.00)
0	10,400	2263.5	CCTV for Main Beach Car Park	10,600	1.92
0	26,000	2263.6	Building Access Replacement	50,000	92.31
135,191	356,400	2264.1	IT Strategic Plan Actions	0	(100.00)
			Records Management		
273,914	314,900	2261.1	Salaries and Oncosts	326,200	3.59
836	1,700	2261.11	Stationery and Archival Costs	1,700	0.00
0	2,400	2261.12	Document Production Costs	0	(100.00)
6,382	1,500	2261.13	Document Storage and Retrieval Costs	0	(100.00)
21,879	26,100	2261.14	Postage	26,600	0.00
			Indirect Costs		
31,985	30,300	2269.91	Support Services Allocated	32,100	5.94
(3,375,500)	(3,759,900)	2269.910a	Support Services Reallocated	(4,246,700)	12.95
21,146	269,400		Total Operating Expenses	94,000	(65.11)
41,624	(159,900)		Operating Result - Surplus / (Deficit)	0	(100.00)
			<i>Add Back Depreciation</i>		
41,624	(159,900)		Cash Result - Surplus / (Deficit)	0	(100.00)
			Capital Movements		
	0	4172.001	Less Loan Principal Repayments	0	
	0	4173.001	Less Transfer to Reserves	0	
	159,900	4019.101	Add Transfer from Reserves	0	
	0	4020	Add Capital Income	0	
	0	4174/5	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

CORPORATE SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Grants and Contributions		
24,000	24,000	1102.2	Australia Day - Covid Safe Grants Prgm	0	(100.00)
			Strategic Procurement		
604	0	1103.1	LG Procurement Rebate	0	0.00
			Feb 2022 Flood Event Insurance Income		
0	27,400	1199.1	Feb 2022 Flood Event Insurance Income	0	(100.00)
24,604	51,400		Total Operating Revenues	0	(100.00)
			OPERATING EXPENSES		
			Corporate & Community Services Directorate		
235,561	315,700	2171.1	Salaries and Oncosts	338,400	7.19
968	800	2171.5	Telecommunications	800	0.00
0	1,500	2171.6	Directors Sundries	1,000	0.00
14,000	14,000	2171.92	Motor Vehicle	14,000	0.00
			Governance		
237,757	153,400	2176.1	Salaries and Oncosts	168,600	9.91
1,266	1,200	2176.2	Telephone	800	(33.33)
9,300	9,300	2176.92	Motor Vehicle Running Expenses	9,300	0.00
			Customer Services		
536,016	600,500	2016.1	Salaries and Oncosts	606,300	0.97
881	5,100	2016.5	Customer Service Initiatives	15,000	194.12
853	2,500	2016.6	Sundry Expenses	2,500	0.00
6,829	6,100	2016.7	Mullum Head Office Cash Collection	6,200	1.64
			Corporate Services		
673,234	690,400	2052.1	Salaries and Oncosts	722,300	4.62
345	3,000	2052.2	Salaries and Oncosts - Overtime for Meetings	3,000	0.00
10,508	10,000	2052.3	Sundry Expenses	5,000	(50.00)
22,730	10,000	2052.4	Integrated Planning, Reporting & Promos	10,000	0.00
11,943	25,700	2052.6	Internal Audit Committee	20,000	(22.18)
62,950	97,100	2052.7	Internal Audit Function	86,500	(10.92)
1,840	8,000	2052.8	Printing	4,300	(46.25)
6,568	12,000	2052.9	Stationery	12,000	0.00
2,791	8,500	2052.11	Paper	6,400	(24.71)
13,640	9,100	2052.12	Delegations Management	9,300	2.20
2,420	10,000	2052.13	Milk, Tea & Coffee Supplies	5,000	(50.00)
4,738	5,500	2052.14	Grants Management	5,600	1.82
159	0	2052.16	Youth Leadership Program	10,000	New
22,000	0	2052.17	Byron Model	0	0.00
10,792	24,000	2052.19	Australia Day - Covid Safe Grants Prgm	0	(100.00)
269,401	0	2052.21	Feb 2022 Flood Event Admin Costs	0	0.00
0	5,800	2052.22	Copyright Licence Subscription	0	(100.00)
			CONTINUED ON NEXT PAGE		

CORPORATE SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			Feb - March 2022 Flood Event Insurance Claim Works		
2,506	0	2055.1	Mullumbimby District Neighbourhood Centr	0	0.00
6,217	0	2055.2	Mullumbimby Civic Hall	0	0.00
1,215	0	2055.3	Mullumbimby Scout Hall	0	0.00
10,546	0	2055.4	CLIC Building	0	0.00
6,744	0	2055.5	Council Chambers	0	0.00
4,040	0	2055.6	RFS Mullumbimby Office	0	0.00
77,080	0	2055.7	Mullumbimby Swimming Pool	0	0.00
3,155	0	2055.11	Tom Kendall Park	0	0.00
12,610	0	2055.12	Bangalow Parklands (Weir Park)	0	0.00
5,961	0	2055.16	Wilson Creek RFS Station House	0	0.00
0	27,400	2055.19	Flood Damaged CCTV	0	(100.00)
			Risk Management		
678,150	762,900	2221.2	Premium - Professional Indemnity/Public Liability	850,000	11.42
84,296	92,700	2221.3	Premium - Councillors / Staff Liability	105,000	13.27
5,191	5,700	2221.4	Premium - Personal Accident	6,300	10.53
8,289	9,300	2221.5	Premium - Casual Hirers Liability	10,300	10.75
11,315	0	2221.11	Property (ISR) Rebate	0	0.00
793	800	2221.18	Premium - Carriers Liability	1,300	62.50
21,926	22,900	2221.19	Premium - Environmental Impairment Liability	30,500	33.19
28,352	33,700	2221.21	Premium - Crime	35,700	5.93
23,013	15,000	2225.1	Risk Mitigation Projects	15,000	0.00
19,204	50,000	2225.3	Insurance Claims	50,000	0.00
0	10,000	2225.8	Under Excess Insurance Claims	10,000	0.00
			Strategic Procurement		
6,500	5,000	2054.3	Staff Procurement Training	5,000	0.00
916	14,100	2054.4	Annual Procurement Plan	55,400	292.91
27,700	0	2054.7	Electricity Contract	30,000	New
			Indirect Costs		
400,500	445,800	2189.91	Support Services Allocated	493,100	10.61
(3,242,000)	(3,358,200)	2189.910a	Support Services Reallocated	(3,649,100)	8.66
363,710	166,300		Total Operating Expenses	110,800	(33.37)
(339,106)	(114,900)		Operating Result - Surplus / (Deficit)	(110,800)	(3.57)
			<i>Add Back Depreciation</i>		
(339,106)	(114,900)		Cash Result - Surplus / (Deficit)	(110,800)	(3.57)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	80,000	4109.001	Less Transfer to Reserves	80,000	
	97,300	4095.101	Add Transfer from Reserves	124,800	
	0		Add Capital Income	0	
	0		Capital Works	0	
	0	4094.101	Add Section 94 Levies Applied	0	
	(97,600)		Cash Result after Capital Movements	(66,000)	

COMMUNITY SERVICES - Community Development					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Sec. 355 Committees - Fees and Charges		
23,271	9,100	1170	Marvell Hall	9,300	2.20
77,110	37,700	1171	Mullum Civic Hall	38,500	2.12
31,687	13,000	1173	Brunswick Memorial Hall	13,300	2.31
38,165	40,600	1175	Brunswick Valley Community Centre	0	(100.00)
10,969	15,200	1177	Suffolk Park Community Hall	15,500	1.97
13,425	11,200	1179	South Golden Beach Community Centre	11,400	1.79
31,731	42,400	1183	Ocean Shores Community Centre	43,200	1.89
246	0	1187	Bangalow Heritage House	0	0.00
			Community Development - Grants & Contributions		
1,000,000	0	1161.72	Feb 2022 Flood Event DPIE - Resilience	0	0.00
2,000,000	0	1161.73	Local Government Flood Recovery Grant	0	0.00
0	15,000	1161.74	Regional Yth - Summer H'day Break 22/23	0	(100.00)
0	91,700	1161.75	Flood Anniversary Funding	0	(100.00)
0	36,000	1161.76	Community Recovery Officer - Resilience NSW	0	(100.00)
			Fees and Charges - Community Development		
153	0	1165.9	Bundjalung Colouring Books	0	0.00
56,794	11,100	1184	Lone Goat Gallery	11,300	0.00
3,283,552	323,000		Total Operating Revenues	142,500	(55.88)
			OPERATING EXPENSES		
			Community Development and Assistance		
902,261	816,900	2331.1	Salaries and Oncosts - Community Services	890,000	8.95
1,997	0	2331.5	Emergency Housing	0	0.00
7,294	9,600	2331.8	Sundry Expenses	9,800	2.08
1,813	1,000	2331.52	Advertising	1,000	0.00
8,049	9,600	2331.53	Aboriginal/Torres Strait Islander Projects	9,100	(5.21)
0	16,700	2331.58	Aboriginal Committee Management	26,800	60.48
0	10,000	2331.59	Volunteering	10,200	2.00
0	2,000	2331.65	Reconciliation/NAIDOC Week	1,500	(25.00)
0	1,000	2331.80	Youth Week Expenses	1,000	0.00
44,905	48,400	2331.82	Community Development Projects	25,000	(48.35)
3,000	0	2331.84	Harmony Day	0	0.00
0	9,200	2331.89	Aboriginal Consultative Committee	0	(100.00)
6,575	8,400	2331.102	Community Stakeholder Consultation	0	(100.00)
16,710	43,700	2331.104	Homelessness Projects	31,000	(29.06)
500	39,000	2331.106	Arts and Cultural Projects	21,500	(44.87)
32,527	10,000	2331.109	Consultants	10,200	2.00
0	5,000	2331.112	Youth Initiatives	10,500	110.00
0	6,800	2331.113	Community Support	0	(100.00)
0	10,000	2331.114	Arts and Creative Industries Summit 2022	0	(100.00)
0	15,000	2331.115	Regional Yth - Summer H'day Break 22/23	0	(100.00)
51,907	11,100	2333	Lone Goat Gallery	41,500	273.87
27,800	27,800	2331.92	Motor Vehicles	18,500	(33.45)
			Community Wellbeing Projects		
11,260	33,000	2323.1	Public Art	17,400	(47.27)
7,455	0	2323.2	Wellbeing Indicators	0	0.00
23,682	39,200	2323.3	Safety Projects	36,900	(5.87)
227,178	162,800	2323.4	New Years Eve	162,800	0.00
12,049	19,900	2323.6	Inclusion Projects	12,400	(37.69)
0	5,100	2323.7	Schoolies Approvals	0	(100.00)
1,000	0	2323.8	Seniors Week	0	0.00
0	2,500	2323.11	Community Resilience Network (Disaster Preparedness)	2,600	4.00
			Sec. 355 Committees		
1,337	0	2324.1	S355 Administration	0	0.00
4,200	0	2321	Bangalow Heritage House	0	0.00
33,257	42,400	2322	Ocean Shores Community Centre	43,200	1.89
8,095	9,100	2329	Marvell Hall	9,300	2.20
1,364	0	2332	Mullumbimby Pioneer Centre	0	0.00
111,553	37,700	2335	Mullumbimby Civic Centre	38,500	2.12
37,570	13,000	2336	Brunswick Memorial Hall	13,300	2.31
58,183	40,600	2337	Brunswick Memorial Hall	0	(100.00)
24,429	15,200	2338	Suffolk Park Community Hall	15,500	1.97
25,359	11,200	2339	South Golden Beach Community Centre	11,400	1.79
			CONTINUED ON NEXT PAGE		

COMMUNITY SERVICES - Community Development					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			Section 356 Donations and Activities		
0	3,000	2341.239	S356 Donation Administration	3,100	3.33
11,451	13,500	2341.2	Contribution - Staff Christmas Party	13,800	2.22
0	2,000	2341.9	Contribution - Community Facilities - Development Fees (Policy 5.2)	2,000	0.00
0	2,000	2341.23	Contribution - NAIDOC Week	3,500	75.00
46,200	46,200	2341.42	Contribution - Ocean Shores Pre-School Lease (Contra)	47,100	1.95
14,900	14,900	2341.91	Contribution - Mullumbimby Neighbourhood Centre (Contra)	15,200	2.01
61,700	61,700	2341.92	Contribution - Old Country Energy Bldg (Contra)	62,900	1.94
90,900	90,900	2341.133	Bangalow Community Childrens Ctre Contra	92,700	1.98
71,500	71,500	2341.228	BVC BB Old Station Masters Cottage (Contra)	72,900	1.96
5,000	5,000	2341.230	BYS Mullum War Widows Cottage (Contra)	5,100	2.00
40,400	40,400	2341.231	Lilly Pilly Community Pre-School (Contra)	41,200	1.98
29,900	29,900	2341.237	Mullumbimby District Cultural Centre (Contra)	30,500	2.01
40,390	48,000	2341.241	Community Initiatives Program	52,800	10.00
0	0	2341.242	Survival Day	500	New
			Building Community Resilience		
37,298	0	2430.1	Upgrade to Disaster Dashboard	0	0.00
5,000	15,000	2430.2	IP for Climate Wise Community	0	(100.00)
73,364	91,500	2430.3	Community Development Officer	0	(100.00)
1,257	18,300	2430.4	Program Funds for Community Dev Officer	0	(100.00)
0	9,900	2430.5	Dev of Workshop Training Materials	0	(100.00)
0	40,000	2430.6	Stengthening Community Workshops	0	(100.00)
19,133	15,900	2430.7	Street Meets	0	(100.00)
7,616	5,000	2430.8	Extreme Weather Protocol	0	(100.00)
5,262	0	2430.9	Strengthening Business Cohesion Workshop	0	0.00
9,091	0	2430.10	Aboriginal Custodianship and C for C Dev	0	0.00
70,909	0	2430.11	Aboriginal Custodianship and C for C Wor	0	0.00
111,383	23,000	2430.12	Overall Program Manager	0	(100.00)
0	75,000	2430.13	Childrens Services Resilience Project	0	(100.00)
0	41,800	2430.14	Audit of Evacuation and Recovery Centres	0	(100.00)
100,273	0	2430.15	Feasibility Study Emergency Services Hub	0	0.00
73,472	0	2430.16	Develop an Asset Protection Zone	0	0.00
99,521	0	2430.17	Est a Local Emergency Ops Centre	0	0.00
73,200	0	2430.18	Flood Planning and Preparation	0	0.00
			Feb 2022 Flood Event DPIE - Resilience		
0	30,000	2435.1	Individual Case Coordination	0	(100.00)
0	70,000	2435.2	Community Engagement - Resilience & Rec	0	(100.00)
0	50,000	2435.3	Breakfast Coordinator@ Homeless Hub	0	(100.00)
3,759	141,200	2435.4	Local Recovery Coordinator	0	(100.00)
22,528	17,500	2435.5	Disaster Recovery Officer	0	(100.00)
0	415,000	2435.6	Imp Resilience of Public Comms Channels	0	(100.00)
8,657	41,300	2435.7	Quick Response Mobile Disaster Comms	0	(100.00)
0	140,000	2435.8	SGB Resilience Betterment Program	0	(100.00)
0	40,000	2435.9	Rev of Disaster Preparedness Dashboard	0	(100.00)
0	20,000	2435.11	Recovery Centre, Mullumbimby	0	(100.00)
			Community Recovery Officer - Resilience NSW		
0	36,000	2436.1	Community Recovery Officer - Resilience NSW	0	(100.00)
			DPIE Local Council Support Package		
0	220,000	2437.1	Natural Disaster Planner	0	(100.00)
0	220,000	2437.2	Natural Disaster Policy Planner	0	(100.00)
0	60,000	2437.3	Discussion Paper: 'After the Floods: Working out Possibilites Together'	0	(100.00)
0	70,000	2437.4	Business & Visitor Economy Strategy	0	(100.00)
0	500,000	2437.5	SGB Resilience Betterment Program	0	(100.00)
0	15,000	2437.6	Flooding & Drainage Easement Community Education Program	0	(100.00)
0	40,000	2437.7	Community Education Strategy & Review of Flood Options	0	(100.00)
0	50,000	2437.8	Byron Shire Event Strategy	0	(100.00)
0	25,000	2437.9	Review and Update of Byron DCP	0	(100.00)
0	390,000	2437.11	BSC Drainage Enhancement Program	0	(100.00)
0	90,000	2437.12	Emergency Communications	0	(100.00)
0	90,000	2437.13	Spontaneous Volunteering	0	(100.00)
0	50,000	2437.14	Regional Marketing & Promotion Campaign	0	(100.00)
0	180,000	2437.15	Project Managing Community Building Restoration	0	(100.00)
			Flood Anniversary Funding		
0	91,700	2441.1	Flood Anniversary Funding - Events	0	(100.00)
			Indirect Costs		
286,500	294,900	2369.91	Support Services Allocated	320,100	8.55
3,113,873	5,684,900		Total Operating Expenses	2,234,300	(60.70)
169,679	(5,361,900)		Operating Result - Surplus / (Deficit)	(2,091,800)	(60.99)
0			Add Back Depreciation		
169,679	(5,361,900)		Cash Result - Surplus / (Deficit)	(2,091,800)	(60.99)
			Capital Movements		
	0	4226.001	Less Loan Principal Repayments	0	
	30,000	4227.001	Less Transfer to Reserves	0	
	3,384,700	4025.101	Add Transfer from Reserves	35,800	
	0	4026	Add Capital Income	0	
	0	4228/29	Less Capital Purchases	0	
	0	4027.101	Add Section 94 Levies Applied	0	
	(2,007,200)		Cash Result after Capital Movements	(2,056,000)	

COMMUNITY SERVICES - Childrens Services - Sandhills					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Operating Grants		
			Sandhills Operating Grants		
0	0	1201.1	Sandhills - Early Childhood Centre (DOCs)	30,000	New
811,520	800,000	1201.2	Sandhills - Fee Relief Grants	788,700	(1.41)
1,575	8,000	1201.9	DEET - Training Subsidy	8,000	0.00
2,262		1201.14	Presenter Payments	0	0.00
9,087		1201.19	Presenter Payments	0	0.00
(165)	0	1201.26	Parents Committee Contribution	0	0.00
30,000	0	1201.27	Community Grants Program	0	0.00
0	13,300	1201.28	Star Stronger Funding	0	(100.00)
			Sandhills Fees and Charges		
554,470	980,000	1221.1	Sandhills - Early Childhood	964,000	(1.63)
522	3,000	1221.2	Sandhills - Staff Charges for Meals	1,000	(66.67)
580	16,000	1221.3	Inclusion and Fundraising Levies	9,800	(38.75)
6,900	0	1221.5	Fundraising Levy	7,000	New
1,416,751	1,820,300		Total Operating Revenues	1,808,500	(0.65)
			OPERATING EXPENSES		
1,219,471	1,571,700	2401	Employee Costs	1,574,900	0.20
47,682	73,400	2401.1	Cooks Wages	76,400	4.09
114,404	80,500	2401.2	Admin Assistant Salary	76,400	(5.09)
82,546	199,300	2401.4	Teachers Wages	188,100	(5.62)
197,200	734,100	2401.5	Assistant wages	656,700	(10.54)
114,625	217,800	2401.6	Workers Wages	297,700	36.69
533,831	3,500	2401.8	Casuals	3,500	0.00
129,183	263,100	2401.9	Directors Wages	276,100	4.94
2,042	5,000	2395.1	Sandhills Staff - Training	5,000	0.00
			Sandhills - Operating Expenses		
4,132	6,100	2401.11	Electricity	4,000	(34.43)
5,630	5,000	2401.12	Printing and Stationery	5,500	10.00
709	0	2401.13	Advertising	1,000	New
(32)	0	2401.14	Postage	0	0.00
25,775	25,000	2401.15	General and Craft Consumables	25,000	0.00
4,571	0	2401.16	Equipment Purchases	0	0.00
43,763	48,000	2401.17	Food Drink & Consumables	40,000	(16.67)
4,717	10,000	2401.19	Sanitary/Garbage	10,000	0.00
52,115	53,600	2401.21	Cleaning	48,000	(10.45)
5,727	6,000	2401.22	Security	6,200	3.33
11,539	7,100	2401.23	Sundry Expenses	5,300	(25.35)
5,380	7,800	2401.24	Grounds Maintenance	4,000	(48.72)
4,214	4,100	2401.26	Telephone	4,200	2.44
30,831	25,000	2401.27	Building and Equipment Maintenance	30,000	20.00
4,048	3,000	2401.33	Insurance	3,000	0.00
3,575	10,000	2401.37	Prof Development	5,000	(50.00)
100	0	2401.39	WHS Maintenance	0	0.00
1	0	2401.41	Bank Fees	0	0.00
4,707	3,600	2401.42	Software and Licencing Fees	3,000	(16.67)
138	1,000	2401.43	First Aid Training/Supplies	1,000	0.00
426	5,000	2401.46	Excursions	5,500	10.00
350	0	2401.50	Woolworths Landcare Grant Expenditure	0	0.00
0	30,000	2401.51	ECEC Flood Recovery Grant	0	(100.00)
0	13,300	2401.52	Start Stronger Funding	30,000	125.56
7,242	7,900	2401.95	Rates and Charges	0	(100.00)
118,437	26,900	2999.33	Depreciation	26,900	0.00
			Indirect Costs		
175,500	190,700	2459.91	Support Services Allocated	208,300	9.23
1,735,109	2,065,800		Total Operating Expenses	2,045,800	(0.97)
(318,358)	(245,500)		Operating Result - Surplus / (Deficit)	(237,300)	(3.34)
118,437	26,900		Add Back Depreciation	26,900	
(199,922)	(218,600)		Cash Result - Surplus / (Deficit)	(210,400)	(3.75)
			Capital Movements		
	0	4238.001	Less Loan Principal Repayments	0	
	2,100	4239.001	Less Transfer to Reserves	0	
	107,500	4028.101	Add Transfer from Reserves	2,100	
	0	4029	Add Capital Income	0	
	77,500	4240	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(190,700)		Cash Result after Capital Movements	(208,300)	

COMMUNITY SERVICES - Childrens Services - Other Childrens Services					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Operating Grants		
			Grant Income - Byron Bay Services		
86,394	103,300	1209.3	Fee Relief Grant	114,500	10.84
30,000	0	1209.6	ECEC Flood Recovery Grant	0	0.00
			Grant Income - Brunswick Heads Services		
91,308	74,000	1210.3	Fee Relief Grant	98,200	32.70
30,000	0	1210.6	ECEC Flood Recovery Grant	0	0.00
			Grant Income - Mullumbimby		
1,599	0	1211.2	Dep Education Subsidy	0	0.00
59,232	37,400	1211.3	Fee Relief Grant	53,800	43.85
30,000	0	1211.19	ECEC Flood Recovery Grant	0	0.00
			Fee Income		
67,272	126,200	1227.1	Byron Bay	139,900	10.86
49,801	90,500	1227.2	Brunswick Heads	120,000	32.60
27,151	45,700	1227.3	Mullumbimby	65,700	43.76
74,000	0	1227.4	ASC Government Vouchers	0	0.00
546,757	477,100		Total Operating Revenues	592,100	24.10
			OPERATING EXPENSES		
			Outside of School Hours Care		
0	42,500	2383.1	Administration Salaries	44,300	4.24
750	0	2383.2	Team Leader	0	0.00
448	0	2383.3	Quality Assurance Expenses	0	0.00
2,802	0	2383.5	Telecommunications	0	0.00
			Byron Bay OSHC		
115,861	150,800	2380.1	Employee Costs	150,000	(0.53)
3,833	7,000	2380.3	General/Craft/Consumables	8,000	14.29
3,818	5,000	2380.4	Food/Drink	5,500	10.00
10,435	12,000	2380.5	Excursions	9,000	(25.00)
0	7,600	2380.6	Rent	7,600	0.00
0	30,000	2380.7	Byron - ECEC Flood Recovery Grant	0	(100.00)
			Brunswick Heads OSHC		
115,973	127,800	2382.1	Employee Costs	127,000	(0.63)
3,209	0	2382.2	Casuals	0	0.00
17,749	8,000	2382.3	General/Craft/Consumables	8,000	0.00
3,600	6,000	2382.4	Food/Drink	5,000	(16.67)
6,686	10,000	2382.5	Excursions	7,500	(25.00)
(2,907)	6,400	2382.6	Rent	6,400	0.00
0	30,000	2382.7	Brunswick - ECEC Flood Recovery Grant	0	(100.00)
			Mullumbimby OSHC		
98,426	127,800	2384.1	Employee Costs	105,000	(17.84)
1,647	0	2384.2	Employee Costs	0	0.00
3,380	4,000	2384.3	General/Craft/Consumables	3,200	(20.00)
1,854	4,500	2384.4	Food/Drink	2,300	(48.89)
3,955	5,000	2384.5	Excursions	3,700	(26.00)
0	30,000	2384.7	Mullumbimby - ECEC Flood Recovery Grant	0	(100.00)
			Indirect Costs		
94,700	98,000	2460.91	Support Services	114,600	16.94
486,217	712,400		Total Operating Expenses	607,100	(14.78)
60,540	(235,300)		Operating Result - Surplus / (Deficit)	(15,000)	(93.63)
60,540	(235,300)		Cash Result - Surplus / (Deficit)	(15,000)	(93.63)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4103.001	Less Transfer to Reserves	99,600	
	137,300	4104.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(98,000)		Cash Result after Capital Movements	(114,600)	

COMMUNITY SERVICES - Public Libraries					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Operating Grants		
94,798	103,200	1251.1	Library Per Capita	86,800	(15.89)
57,669	57,700	1251.12	Local Priority Grant	30,400	
152,467	160,900		Total Operating Revenues	117,200	(27.16)
			OPERATING EXPENSES		
			Administration Expenses		
1,444,600	1,558,900	2471.1	Contribution to Richmond Tweed Library	1,669,000	7.06
			Expenses of Providing Assets		
60,531	60,800	2475.1	Library Buildings Maint and Repair	76,000	25.00
22,056	30,400	2475.2	Library Lighting Power and Heating	36,000	18.42
83,043	101,300	2475.3	Library Cleaning Expenses	103,300	1.97
12,306	13,800	2475.5	Security	12,000	(13.04)
50	1,500	2475.6	Library Sundry Expenses	1,500	0.00
0	19,100	2475.17	Building Insurance	19,100	0.00
94,044	85,000	2475.18	Local Priorities Grants	30,400	(64.24)
119,000	129,000	2999.71	Depreciation	129,000	0.00
30,789	26,800	2475.95	Library Buildings Rates and Charges	30,000	11.94
			Debt Servicing		
276,930	266,800	2478.1	Interest on Loans	254,800	(4.50)
			Indirect Costs		
110,300	116,700	2479.91	Support Services Allocated	128,100	9.77
2,253,649	2,410,100		Total Operating Expenses	2,489,200	3.28
(2,101,182)	(2,249,200)		Operating Result - Surplus / (Deficit)	(2,372,000)	5.46
119,000	129,000		Add Back Depreciation	129,000	
(1,982,182)	(2,120,200)		Cash Result - Surplus / (Deficit)	(2,243,000)	5.79
			Capital Movements		
	131,800	4250	Less Loan Principal Repayments	143,800	
	0		Less Transfer to Reserves	0	
	27,300	4031.101	Add Transfer from Reserves	0	
	0	4032	Add Capital Income	0	
	0	4252	Less Capital Purchases	0	
	0	4033	Add Section 94 Levies Applied	0	
	(2,224,700)		Cash Result after Capital Movements	(2,386,800)	

INFRASTRUCTURE SERVICES - SUPERVISION AND ADMINISTRATION					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING INCOME		
0	0		Total Operating Income	0	
			OPERATING EXPENSES		
			Directorate - Infrastructure Services		
596,430	499,400	3001.1	Salaries and Oncosts	505,100	1.14
0	50,100	3001.3	WHS Consultant	0	(100.00)
14,000	14,000	3001.92	Motor Vehicles	14,000	0.00
			Asset Management		
251,929	294,700	3005.5	Salaries and Oncosts	306,700	4.07
10,000	10,000	3005.92	Motor Vehicles	10,000	0.00
			Open Space and Recreational Management		
482,665	848,400	3006.1	Salaries and Oncosts	894,400	5.42
0	123,600	3006.1	Salaries and Oncosts	128,700	4.13
0	115,000	3006.1	Salaries and Oncosts	10,500	(90.87)
22,500	22,500	3006.92	Motor Vehicles	22,500	0.00
			Depot Services		
372,599	409,300	3008.1	Salaries and Oncosts	425,100	3.86
8,500	8,500	3008.92	Motor Vehicles	8,500	0.00
			Design and Survey		
292,672	495,000	3015.1	Salaries and Oncosts	551,000	11.31
20,553	25,000	3015.2	Survey and Resumption	25,500	2.00
0	10,000	3015.4	Engineering Consultant	10,200	2.00
0	0	3015.6	Civil Construction Tender Panel	0	0.00
34,000	25,500	3015.92	Motor Vehicles	34,000	33.33
			Other Operating Expenses		
41,416	25,300	3021.1	Mobile Telephones	25,300	0.00
7,136	6,100	3021.4	Sundry Office Expenses	6,100	0.00
36,652	32,400	3021.5	Software Maintenance Agreements	32,400	0.00
2,000	6,100	3021.7	Engineering Instruments	6,100	0.00
1,582	3,000	3021.8	General Operating Expenses	3,000	0.00
36,807	40,500	3021.12	O/door Training Wages	40,500	0.00
12,902	16,200	3021.15	Work Health Safety Management	16,200	0.00
46,419	50,700	3021.16	Uniform Issues (PPE)	50,700	0.00
0	5,100	3021.18	Meetings	5,100	0.00
			Indirect Costs		
986,000	1,065,100	3029.91	Support Services Allocated	1,187,800	11.52
(3,485,000)	(3,674,200)	3029.910a	Support Services Reallocated	(4,041,000)	9.98
(208,238)	288,700		Total Operating Expenses	139,200	
208,238	(288,700)		Operating Result - Surplus / (Deficit)	(139,200)	
208,238	(288,700)		Cash Result - Surplus / (Deficit)	(139,200)	
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4329.101	Less Transfer to Reserves	0	
	288,700	4043.101	Add Transfer from Reserves	139,200	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

ASSET MANAGEMENT PLANNING					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Asset Management Planning		
471,580	540,100	3032.1	Salaries and Oncosts	560,600	3.80
2,295	0	3032.2	Sundry Expenses	0	0.00
747	3,000	3032.3	Asset Management Equipment Purchase and Hire	3,100	3.33
14,574	14,200	3032.92	Motor Vehicles	14,200	0.00
			Section 94 Expenses		
120,144	123,600	2208.1	Salaries and Oncosts	128,700	4.13
4,311	3,000	2208.2	Section 94 - Administration Expenses	3,000	0.00
0	4,300	2208.4	Section 94 - Consultants	4,300	0.00
8,500	8,500	2208.92	Motor Vehicles	8,500	0.00
			Other Asset Management Planning Costs		
25,926	15,200	3031.1	Asset Management Consultancy Services	15,500	1.97
46,100	10,100	3031.2	Asset Revaluation Services	10,300	1.98
1,443	41,100	3031.3	Specialist Condition Assessment Services	41,900	1.95
13,373	20,300	3031.6	Asset Management Plans	20,700	1.97
			Asset Management Software		
36,975	30,900	3033.1	Software - Assetic Predictor	31,500	1.94
12,926	5,400	3033.2	Software - Assetic Reflect Asset Support	6,000	11.11
8,264	12,600	3033.3	Software - Assetic Reflect Road Asset Management	19,000	50.79
0	5,400	3033.4	Software - Assetic Reflect Parks Asset Management	6,000	11.11
			Indirect Costs		
242,100	285,900	3039.91	Support Services Allocated	319,300	11.68
(925,000)	(984,200)	3039.910a	Support Services Reallocated	(1,048,100)	6.49
84,258	139,400		Total Operating Expenses	144,500	
(84,258)	(139,400)		Operating Result - Surplus / (Deficit)	(144,500)	3.66
0	0		Add Back Depreciation	0	
(84,258)	(139,400)		Cash Result - Surplus / (Deficit)	(144,500)	3.66
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4641.001	Less Transfer to Reserves	0	
	0	4642.001	Add Transfer from Reserves	0	
	0	4643.001	Add Capital Income	0	
	0	4644	Less Capital Purchases	0	
	139,400	4645.001	Add Section 94 Levies Applied	144,500	
	0		Cash Result after Capital Movements	0	

PROJECTS & COMMERCIAL DEVELOPMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Projects & Commercial Development		
245,364	236,200	3009.1	Salaries & Oncosts	298,200	26.25
18,300	9,800	3009.92	Motor Vehicles	9,800	0.00
			Other Expenses		
0	10,100	3012.1	Property Consultancy Services	10,300	1.98
0	8,100	3012.2	Survey Services	8,300	2.47
0	10,100	3012.3	Property Maintenance Services	10,300	1.98
0	50,000	3012.6	Rail Corridor Activation	0	(100.00)
			Debt Servicing		
0	0	3013.1	Interest on Loans	60,000	New
			Indirect Costs		
87,500	83,500	3019.91	Support Services	86,200	3.23
351,164	407,800		Total Operating Expenses	483,100	18.46
(351,164)	(407,800)		Operating Result - Surplus / (Deficit)	(483,100)	18.46
0	0		Add Back Depreciation	0	
(351,164)	(407,800)		Cash Result - Surplus / (Deficit)	(483,100)	18.46
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	1,057,500	4648	Less Transfer to Reserves	0	
	2,048,100	4646.101	Add Transfer from Reserves	0	
	1,200,000	4047	Add Capital Income	0	
	2,217,500	4680	Less Capital Purchases	0	
	26,900		Add Section 94 Levies Applied	0	
	(407,800)		Cash Result after Capital Movements	(483,100)	

EMERGENCY SERVICES AND FLOODS					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Operating Grants		
149,317	138,000	1771.18	Emergency Service Levy Subsidy	0	(100.00)
			Rural Fire Service Operating Grants		
143,995	152,000	1651.1	Bush Fire - Operations	155,000	1.97
			Rural Fire Service Other Income		
0	22,000	1652.1	Donations	22,000	0.00
33,781	23,000	1652.4	RFS - Ballina	23,000	0.00
21,534	17,000	1652.5	RFS - Tweed	17,000	0.00
348,627	352,000		Total Operating Revenues	217,000	(38.35)
			OPERATING EXPENSES		
			Emergency Services		
0	10,800	2999.13	Depreciation	10,800	0.00
			Rural Fire Service Contributions		
238,146	318,000	2831.1	Contrib to Bush Fire Fighting Fund	318,200	0.06
96,332	95,800	2831.2	Contrib to NSW Fire Brigades	129,600	35.28
51,402	110,000	2831.3	Contrib to SES	167,800	52.55
			Rural Fire Service Operating Expenses		
4,432	6,100	2837.1	Phone Calls Duty Officer	6,200	1.64
0	6,100	2837.9	Telephone Calls	6,200	1.64
11,304	10,100	2838.22	Immediate Reception/Despatch	10,300	1.98
21,443	30,400	2839	Petrol and Oil	31,000	1.97
25,339	45,600	2840	Bush Fire Vehicles Maint and Repair	46,500	1.97
10,729	14,200	2841.1	Electricity	14,200	0.00
37	500	2841.3	Freight	500	0.00
4,207	7,400	2841.5	Insurance	7,400	0.00
0	1,000	2841.9	Pumps Maint and Repair	1,000	0.00
286	6,100	2841.11	Bush Fire Radios Maint and Repair	6,200	1.64
14,381	20,800	2841.13	Stations/Sheds Maint and Repair	21,200	1.92
20,895	25,300	2841.14	Sundry Expenses Bushfire	25,800	1.98
6,098	5,100	2841.19	Office Maintenance	5,200	1.96
35,957	23,000	2841.21	RFS - Ballina	23,000	0.00
22,219	17,000	2841.22	RFS - Tweed	17,000	0.00
0	22,000	2841.23	Donations Dispersed to Various Brigades	22,000	0.00
12,757	0	2841.25	Station/Shed Maintenance & Repairs	0	0.00
24,276	25,900	2999.10	Depreciation	25,900	0.00
			Other Emergency Service Expenses		
20,381	32,400	2842.1	Combined Local Emergency Management Committee (LEMC)	33,000	1.85
			Flood Management		
1,591	2,000	3045.1	Floodplain Management Authority Membership	2,000	0.00
22,003	0	3045.3	Brunswick Rvier Flood Warning Telemetry	0	0.00
0	25,000	3045.23	Disaster Dashboard / Flood Warning Network Maintenance & C	26,000	4.00
36,848	40,500	3045.24	Disaster Dashboard Improvements and Training	42,000	3.70
30,104	30,400	3045.25	Flood Warning Network Gauge Improvements	31,000	1.97
0	25,000	3045.26	ICOLL Water Quality Monitoring Upgrade and Telemetry	0	(100.00)
0	5,000	3045.27	Byron Flood Model Warehouse	0	(100.00)
			Indirect Costs		
177,900	187,900	3059.91	Support Services Allocated	204,000	8.57
889,070	1,149,400		Total Operating Expenses	1,234,000	7.36
(540,442)	(797,400)		Operating Result - Surplus / (Deficit)	(1,017,000)	27.54
24,276	36,700		Add Back Depreciation	36,700	
(516,166)	(760,700)		Cash Result - Surplus / (Deficit)	(980,300)	28.87
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0	4046.101	Add Transfer from Reserves	0	
	0	4047	Add Capital Income	0	
	0	4742	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(760,700)		Cash Result after Capital Movements	(980,300)	

DEPOT AND FLEET MANAGEMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Depot Services - Fees and Charges		
765	0	1701.5	Cat Trap Hire	0	0.00
0	156,300	1701.6	Sale of Plant	0	(100.00)
			Depot Services - Fees and Charges - Internal		
382	0	1703.1	Workshop Income	0	0.00
210,000	212,700	1703.2	Stores Handling Charges	217,000	2.02
60,000	80,000	1703.3	Contribution to Depot from Water	81,600	2.00
60,000	80,000	1703.4	Contribution to Depot from Sewer	81,600	2.00
118,936	53,500	1703.5	Cont of Plant Purch from Water & Sewer	0	(100.00)
0	48,000	1703.6	Cont of Plant Purch from Water & Sewer	0	(100.00)
0	18,300	1703.7	Cont of Plant Purch from Waste	0	(100.00)
0	46,100	1703.8	Cont of Plant Purch from Open Space	0	(100.00)
			Contributions		
315,061	280,000	1715.1	Staff - Contributions to Vehicles	320,000	14.29
765,145	974,900		Total Operating Revenues	700,200	(28.18)
			OPERATING EXPENSES		
			Depot Operating Expenses		
283,835	390,000	3071.1	Depot and Fleet Management - Wages and Oncosts	390,000	0.00
19,508	5,100	3071.2	Training Room Expenses	5,200	1.96
4,222	6,100	3071.3	Stores - Plant	6,200	1.64
31,162	27,400	3071.4	Store Operating Expenses	27,900	1.82
10,883	10,100	3071.5	Stores and Materials - Freight	10,300	1.98
563	5,100	3071.6	Two Way Radio Expenses	5,200	1.96
134,055	172,200	3071.7	Depot Sundry Expenses	175,600	1.97
10,009	50,800	3071.8	Depot Maintenance	55,000	8.27
53,647	81,000	3071.11	Workshop Operating Expenses	82,600	1.98
114	5,100	3071.12	Obsolete Stock Writeoff	5,200	1.96
(767)	5,100	3071.13	Stocktake Adjustment	5,200	1.96
0	18,500	3071.18	Building Insurance	18,500	0.00
0	10,000	3071.101	Depot Clean Up Yard	0	(100.00)
981	115,800	2999.5	Depreciation	115,800	0.00
			Plant Operations		
1,673,730	1,750,000	3083.1	Plant Running Expenses	1,820,000	4.00
(3,376,533)	(3,200,000)	1705.1	Internal Hire Charges	(3,500,000)	9.38
1,131,856	1,126,300	2999.152	Depreciation	1,126,300	0.00
			Other Expenses		
5,059	25,300	3081.3	Fleet Management Costs	25,800	1.98
17,662	55,700	3081.4	Fringe Benefits Tax - Fleet	56,800	1.97
20,380	24,300	3081.7	CI - AusFleet	24,800	2.06
0	10,100	3081.8	Depot Operations Review	0	(100.00)
			Debt Servicing		
0	0	3085.1	Interest on Loans	0	0.00
			Indirect Costs - Fleet and Depot		
576,400	580,800	3089.91	Support Services Allocated	615,200	5.92
596,768	1,274,800		Total Operating Expenses	1,071,600	(15.94)
168,377	(299,900)		Operating Result - Surplus / (Deficit)	(371,400)	23.84
1,132,838	1,242,100		Add Back Depreciation	1,242,100	
302,432	942,200		Cash Result - Surplus / (Deficit)	870,700	(7.59)
			Capital Movements		
	0	4752.001	Less Loan Principal Repayments	0	
	959,800	4753.001	Less Transfer to Reserves	4,561,300	
	1,100,100	4049.101	Add Transfer from Reserves	7,394,000	
	0		Add Capital Income	3,672,100	
	1,101,000	4754.001	Less Capital Purchases	7,394,000	
	0		Add Section 94 Levies Applied	0	
	(18,500)		Cash Result after Capital Movements	(18,500)	

LOCAL ROADS AND DRAINAGE					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Operating Grants		
55,000	55,000	1721.3	Street Lighting Subsidy	55,000	0.00
11,741	7,900	1721.19	OEH Bypass Biobanking	0	(100.00)
465,480	0	1721.21	Byron Drainage Study	0	0.00
0	223,600	1721.22	Fixing Local Roads Pothole Repair	0	(100.00)
0	100,000	1721.23	DPE - Tennyson Connection Project	0	(100.00)
0	1,110,700	1721.24	TfNSW Road Repair Program Potholes	0	(100.00)
0	0	1721.25	TfNSW Road Safety Officer Grant	60,000	New
			Annual Charges		
306,662	307,200	1723.1	Stormwater Management Service Charge	307,600	0.13
			Fees and Charges		
2,245,424	3,791,000	1722.13	Income Pay Parking - Off Street (Existing Meters)	4,000,000	5.51
498003.5	560,000	1724.1	Income Coupon Pay Parking Resident Stickers	560,000	0.00
0	1,200	1725.1	Road Closures	1,200	0.00
1,861	2,000	1725.2	Sundry Income	2,000	0.00
0	500	1725.9	Hire of Banner Poles	500	0.00
46,050	30,000	1726.1	Private Works	30,000	0.00
46,341	100,000	1728.1	Pay Parking - Council/TfNSW	65,000	(35.00)
			Other Income		
105,976	0	1731.1	COVID-19 Testing Site Costs (NSW Health)	0	0.00
14,000	0	1731.2	NPWS North Head Road	0	0.00
3,796,539	6,289,100		Total Operating Revenues	5,081,300	(19.20)
			OPERATING EXPENSES		
			Urban Drainage Maintenance		
682,477	549,900	3101.1	North - Urban Drainage Maintenance	555,000	0.93
267,234	456,900	3101.2	South - Urban Drainage Maintenance	365,000	(20.11)
64,465	87,200	3101.4	Belongil Mouth Cleaning	55,000	(36.93)
2,298	2,000	3101.5	Clarkes Beach Cleaning	5,000	150.00
0	0	3101.6	Tallow Mouth Cleaning and Monitoring	10,000	New
1,970	20,000	3101.11	SGB Flood Pump Maintenance 4.5 Planned	4,000	(80.00)
			Rural Drainage Maintenance		
123,602	187,700	3105.1	Rural Drainage Maintenance	195,000	3.89
			Urban Roads Maintenance		
313,057	283,200	3111			
		3111.1	Patching Planned	0	(100.00)
76,855	55,700	3111.3	Heavy Patching Planned	58,000	4.13
48,718	121,400	3111.5	Shoulder Grading	30,000	(75.29)
21,398	0	3111.7	Urban Roads - Mowing With Slas Plan 24	21,400	New
0	0	3111.14	Guardrail Repairs Plan	12,500	New
11,797	18,200	3111.19	Road Markings Planned	30,000	64.84
70,325	20,300	3111.27	Other Road Items	40,000	97.04
26,806	7,100	3111.28	Kerb and Gutter Maintenance	14,000	97.18
564	22,300	3111.29	Roadside Waste Removal	23,000	3.14
60,673	10,100	3111.31	Urban Roads - Cycleways Maint 36 Plan	0	(100.00)
			Urban Roads Cleaning		
313,732	355,200	3115.1	Streetsweeper - Early Morning Planned	572,000	61.04
12,056	65,800	3115.2	Streetsweeper - Normal Hours Planned	0	(100.00)
			CONTINUED ON NEXT PAGE		

LOCAL ROADS AND DRAINAGE (Cont'd)					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
312,847	379,900	3121.1	Lighting Street Lighting Electricity Charges	400,000	5.29
3,240	0	3121.7	Additional Lighting Project	8,000	New
36,443	28,400	3122.1	CCTV CCTV Monitoring and Maintenance	29,000	2.11
743,184	613,200	3125	Sealed Rural Roads Maintenance		
30,438	22,300	3125.1	Patching	640,000	4.37
65,855	29,000	3125.3	Heavy Patching	30,000	34.53
202,156	277,900	3125.5	Shoulder Grading Planned	110,200	280.00
6,586	2,500	3125.7	Mowing with Slasher Planned	246,000	(11.48)
12,956	2,500	3125.8	Vegetation Control by Hand Planned	0	(100.00)
182,053	167,100	3125.9	Vegetation Control by Chemical Planned	0	(100.00)
16,238	4,100	3125.12	Roadside Tree Maintenance Planned	173,100	3.59
4,493	21,100	3125.13	Guidepost Repairs Plan 38	0	(100.00)
1,016	8,300	3125.14	Sealed Rural - Guardrail Repairs Plan 38	0	(100.00)
21,841	16,200	3125.19	Sealed Rural - Road Markings Plan	0	(100.00)
2,891	2,000	3125.27	Sealed Rural - Other Road Items Plan 38	17,000	4.94
0	0	3125.29	Roadside Waste Removal	2,100	5.00
0	0	3125.31	Sealed Rural Road - Signs and Lines	13,000	New
0	0	3125.32	Sealed Rural Roads - Vegetation Control	5,200	New
523,556	498,000	3131	Unsealed Rural Roads Maintenance		
5,088	20,300	3131.5	Unsealed Roads Maintenance	420,000	(15.66)
6,415	1,500	3131.7	Mowing with Slasher	21,000	3.45
8,409	15,200	3131.9	Vegetation Control by Chemical	1,500	0.00
1,987	5,100	3131.12	Roadside Tree Maintenance	15,800	3.95
470	12,200	3131.13	Guidepost Repairs	5,300	3.92
2,626	900	3131.14	Guardrail Repairs	15,000	22.95
10,621	2,500	3131.15	Unsealed Rural - Dead Animal Rem 41 Plan	0	(100.00)
0	12,200	3131.27	Other Road Items	2,600	4.00
0	0	3131.29	Unsealed Rural-R/side Waste Rem 43 Plan	0	(100.00)
0	0	3131.32	Unsealed Rural - Waste Removal	15,000	New
2,947	35,500	3135	Bridge Maintenance		
22,410	15,200	3135.25	Timber Bridge Maintenance	36,200	1.97
0	5,500	3135.26	Concrete Bridges	15,500	1.97
0	5,500	3135.28	Helen Street Footbridge Annual Maintenance	5,600	1.82
93,816	6,000	3141	Footpath Maintenance		
0	0	3141.1	Paved Footpath Maintenance	0	(100.00)
0	0	3141.4	Footpath and Cycleway Maintenance	50,000	New
206,728	192,100	3145	Sign Maintenance		
2,501	30,400	3145.17	R & W Sign Maintenance	0	(100.00)
0	0	3145.18	General Sign Maintenance	0	(100.00)
0	0	3145.1	Sign Maintenance	225,000	New
69,570	30,400	3155	Private Works		
0	480,000	3155.1	Various Jobs	30,000	(1.32)
4,640	8,000	3160	Pay Parking		
368,110	20,000	3160.1	Paid Parking Expenditure	0	(100.00)
68,122	130,000	3160.27	Pay Parking - Other Expenses	8,000	0.00
57,939	80,000	3160.28	Pay Parking - Maintenance	480,000	2,300.00
0	0	3160.32	Merchant Fees	120,000	(7.69)
21,425	105,000	3160.33	Transaction Fees	120,000	50.00
79,887	89,500	3160.34	Licences for Handheld Devices	0	0.00
8,754	45,000	3160.35	Pay Parking - Cash Collection Expenses	50,000	(52.38)
25,824	45,000	3160.36	Pay Parking Employee Costs	100,100	11.84
13,070	0	3160.37	Pay Parking - Signs	20,000	(55.56)
0	35,000	3160.38	Line Marking	50,000	11.11
0	20,000	3160.41	Belongil Parking management Strategy	0	0.00
0	0	3160.43	Mullumbimby Parking Strategy	0	(100.00)
1,337	0	3160.45	Byron Bay Pay Parking Time Limit Review	0	(100.00)
0	0	3160.47	Insurance	2,000	New

CONTINUED ON NEXT PAGE

LOCAL ROADS AND DRAINAGE (Cont'd)					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			Brunswick Heads Pay Parking		0.00
278	8,800	3176.1	Brunswick Heads Paid Parking Strategy	0	(100.00)
0	100,000	3176.6	Updated Parking Study	0	(100.00)
			Pay Parking - Council/TfNSW		
3,150	65,000	3178.1	Administration Cost	65,000	0.00
			Other Expenses		
8,115	10,000	3161.1	Bus Shelters	10,400	4.00
18,264	25,000	3161.2	Traffic Counts	26,000	4.00
36,773	5,000	3161.11	Carpark Maintenance 47 Plan	40,000	700.00
0	3,000	3161.12	Flood & Storm Damage 47.5 Plan	3,100	3.33
0	5,100	3161.13	Community Bus & Life Education Van	5,300	3.92
3,999	15,200	3161.36	Survey Investigation	10,000	(34.21)
650	0	3161.37	Banner Installations	1,000	New
786	1,500	3161.49	Maintenance Town Clock	1,500	0.00
8,360	14,200	3161.54	Small Plant Annual Charge	14,700	3.52
296	29,300	3161.69	New Years Eve Traffic Control	68,200	132.76
6,135	1,500	3161.79	Depot Comm Infrast. Store Issues 54.896	8,000	433.33
195,025	107,500	3161.80	Local Rd - Side Arm Hire 24.5	210,000	95.35
0	1,000	3161.109	Byron Graffiti Removal	1,000	0.00
0	5,100	3161.112	Traffic Study, Construction Priorities	0	(100.00)
1,095	3,000	3161.113	Drains Software Annual Maintenance	3,000	0.00
98,099	120,000	3161.116	Salaries not allocated to Projects	124,300	3.58
4,000	10,000	3161.129	Blackspot and Safer Roads Grant Applications	10,400	4.00
1,861	0	3161.132	Integrated Transport Management Strategy	0	0.00
51,545	0	3161.133	Progression of Myocum Quarry as a RRC	0	0.00
5,490	0	3161.134	Byron Bay Drainage Upgrade Concept Study	0	0.00
299	500	3161.135	Bay Lane Data Sim Fee	0	(100.00)
0	0	3161.136	Movement & Place Study	174,600	New
134,444	0	3161.137	COVID-19 Testing Site Costs (NSW Health)	0	0.00
2,203	0	3161.138	On-Call Allowance	40,000	New
15	65,000	3161.139	Local Area Traffic Management Program	0	(100.00)
0	465,500	3161.142	Preparing Australian Communities - Byron Drainage Study	0	(100.00)
0	0	3161.143	Bulk LED Upgrade of Street Lighting	700,000	New
0	100,000	3161.144	Capital Projects Grants Planning and Development	100,000	0.00
0	223,600	3161.145	Fixing Local Roads Pothole Repair	0	(100.00)
0	310,700	3161.146	TfNSW Road Repair Program Potholes	800,000	157.48
0	0	3161.149	Mullumbimby Road Corridor Study	120,000	New
0	0	3161.151	Road Safety Officer	60,000	New
0	30,000	3161.152	Towers Drive - One Way Trial	0	(100.00)
			Byron Bay Stormwater Drainage Maintenance		
19,430	10,000	3173.1	Tree Trimming, for street sweeper access	10,000	0.00
0	15,000	3173.2	Clearing Inlet Pits and Outlets	15,000	0.00
0	10,000	3173.3	Cleaning and Weed Spraying K & G	10,000	0.00
0	15,000	3173.4	Jet Cleaning Pipe Network	15,000	0.00
			Depreciation		
8,846,700	10,276,700	2999.130	Depreciation	10,276,700	0.00
			Debt Servicing		
312,830	292,700	3168.1	Interest on Loans	285,900	(2.32)
			Indirect Costs		
2,631,700	2,686,500	3169.91	Support Services Allocated	2,881,700	7.27
17,738,059	20,809,400		Total Operating Expenses	21,562,900	3.62
(13,941,520)	(14,520,300)		Operating Result - Surplus / (Deficit)	(16,481,600)	13.51
8,846,700	10,276,700		Add Back Depreciation	10,276,700	
(5,094,820)	(4,243,600)		Cash Result - Surplus / (Deficit)	(6,204,900)	46.22
			Capital Movements		
	569,300	4764.001	Less Loan Principal Repayments	491,900	
	8,182,100	4765.001	Less Transfer to Reserves	7,354,200	
	19,771,500	4052.101	Add Transfer from Reserves	13,774,200	
	12,555,100	4053	Add Capital Income	8,422,100	
	27,253,000	Misc	Less Capital Purchases	15,434,000	
	777,600	4054.101	Add Section 94 Levies Applied	415,500	
	(7,143,800)		Cash Result after Capital Movements	(6,873,200)	

TRANSPORT FOR NSW					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			External Contributions		
549,000	616,300	1745.1	Regional Roads Block Grant	706,000	14.55
107,000	109,000	1745.28	Traffic Facilities	0	(100.00)
522,212	0	1745.26	Natural Disaster Dec 2020	0	0.00
1,645,627	0	1745.27	Natural Disaster March 2021	0	0.00
5,000,000	7,357,700	1745.29	Natural Disaster February 2022 AGRN 1012	0	(100.00)
0	1,802,000	1745.31	Englises Rd EPAR	0	(100.00)
0	376,500	1745.35	Huonbrook Road Drainage EPAR AGRN1012	0	(100.00)
0	2,112,300	1745.37	EPAR Preliminary Works Local Roads	0	(100.00)
7,823,839	12,373,800		Total Operating Revenues	706,000	(94.29)
			OPERATING EXPENSES		
			MR463 - Mullumbimby Road		
82,640	160,400	3211	MR463 - Mullumbimby Road	160,400	0.00
16,323	25,000	3211.1	Patching	25,000	0.00
142	20,000	3211.3	Heavy Patching	20,000	0.00
501	20,000	3211.5	Shoulder Grading	20,000	0.00
24,173	22,000	3211.7	Roadside Slashing	22,000	0.00
0	13,300	3211.8	veg Control by Hand	13,300	0.00
4,640	20,100	3211.11	Other Road Drainage Maintenance	20,100	0.00
19,523	11,000	3211.12	Roadside Tree Maintenance	11,000	0.00
246	100	3211.14	Guardrail Rep & Installation	100	0.00
3,582	5,000	3211.17	Regularly and Warning Sign Maintenance	5,000	0.00
0	1,000	3211.19	Road Markings	1,000	0.00
1,004	7,800	3211.22	Traffic Facilities	7,800	0.00
0	1,000	3211.26	Concrete Bridge	1,000	0.00
12,508	14,100	3211.43	Other Road Items	14,100	0.00
539,047	416,600	3213	MR545 - BH Rd to Ewingsdale Rd	416,600	
20,197	24,400	3213.1	Patching	24,400	0.00
186,648	107,200	3213.3	Heavy Patching	87,900	(18.00)
16,906	23,800	3213.5	Shoulder Grading	23,800	0.00
68,788	95,000	3213.7	Roadside Slashing	95,000	0.00
40,556	75,700	3213.8	Veg Control by Hand	75,700	0.00
13,249	0	3213.9	Veg Control by Chemical	0	0.00
10,633	3,300	3213.11	Other Road Drainage Maintenance	3,300	0.00
35,533	18,700	3213.12	Roadside Tree Maintenance	18,700	0.00
0	1,000	3213.13	Guidepost Maintenance	1,000	0.00
25,503	7,400	3213.14	Guiderepairs	7,400	0.00
896	15,000	3213.17	R & W Sign Maintenance	15,000	0.00
7,120	4,100	3213.19	Road Markings	4,100	0.00
0	2,700	3213.22	Traffic Facilities	2,700	0.00
0	13,600	3213.26	Concrete Bridge	13,600	0.00
113,018	44,000	3213.43	Other Road Items	44,000	0.00
47,120	97,700	3214	MR679 - Tweed Valley Way	97,700	0.00
3,532	2,300	3214.1	Patching	2,300	0.00
4,818	5,000	3214.5	Shoulder Grading	5,000	0.00
19,921	40,000	3214.7	Roadside Slashing	40,000	0.00
2,545	10,000	3214.8	Veg Control by Hand	10,000	0.00
1,527	5,500	3214.9	Veg Control by Chemical	5,500	0.00
5,896	5,000	3214.11	Other Road Drainage maintenance	5,000	0.00
56	2,000	3214.12	Roadside Tree Maint	2,000	0.00
945	5,000	3214.13	Guidepost Maintenance	5,000	0.00
0	600	3214.14	G/rail Rep & Installation	600	0.00
2,360	4,000	3214.17	R & W Sign Maintenance	4,000	0.00
0	1,900	3214.19	Road Markings	1,900	0.00
0	1,400	3214.22	Traffic Facilities	1,400	0.00
5,518	15,000	3214.43	Other Road Items	15,000	0.00
143,497	31,300	3216	MR689 - Brunswick Valley Way	31,300	0.00
1,254,403	4,290,800	Various	Flood Damage/Maintenance	0	(100.00)
529,900	553,300	3219.91	Indirect Costs Support Services Allocated	593,400	7.25
2,596,607	5,569,400		Total Operating Expenses	1,299,400	(76.67)
5,227,232	6,804,400		Operating Result - Surplus / (Deficit)	(593,400)	(108.72)
5,227,232	6,804,400		Cash Result - Surplus / (Deficit)	(593,400)	(108.72)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	7,357,700		Less Transfer to Reserves	0	
	0	4055	Add Transfer from Reserves	0	
	305,400	4056	Add Capital Income	310,000	
	305,400	Misc	Less Capital Purchases	310,000	
	0	4057.101	Add Section 94 Levies Applied	0	
	(553,300)		Cash Result after Capital Movements	(593,400)	

INFRASTRUCTURE RECOVERY					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			External Contributions		
5,000,000	3,792,600	1745.29	TfNSW EW February 2022 Natural Disaster	0	(100.00)
0	262,100	1745.38	TfNSW IRW February 2022 Natural Disaster	0	(100.00)
0	0	1746.1	EPAR Project Management and Surveillance Services	6,600,000	New
5,000,000	4,054,700		Total Operating Revenues	6,600,000	62.77
			OPERATING EXPENSES		
9,827,221	3,792,600	4815	TfNSW EW February 2022 Natural Disaster	0	(100.00)
473,631	262,100	4816	TfNSW IRW February 2022 Natural Disaster	0	(100.00)
0	0	3331.1	EPAR Project Management and Surveillance Services	6,600,000	New
10,300,852	4,054,700		Total Operating Expenses	6,600,000	62.77
(5,300,852)	0		Operating Result - Surplus / (Deficit)	0	0.00
(5,300,852)	0		Cash Result - Surplus / (Deficit)	0	0.00
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0		Add Transfer from Reserves	0	
	20,352,000	4651.001	Add Capital Income	136,512,000	
	20,352,000	4652	Less Capital Purchases	136,512,000	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

OPEN SPACE AND RECREATION					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Operating Grants		
211,175	209,200	1755.8	Department of Lands - cont to Crown Lands maintenance	213,400	2.01
28,610	28,700	1755.9	Department of Lands - cont to foreshores maintenance	29,300	2.09
(4,916)	0	1755.41	Natural Disaster Feb 2020 - PW	0	0.00
71,455	0	1755.43	Natural Disaster December 2020	0	0.00
15,000	0	1755.45	Festival of Place - Summer Night Fund	0	0.00
0	170,000	1755.46	TfNSW Bus Interchange Revenue	0	(100.00)
28,571	0	1755.47	NSW Crown Land Severe Weather & Flood	0	0.00
433,100	429,900	1755.48	Public Works - Feb 2022 Flood Event	0	(100.00)
0	525,000	1755.49	Sport Priority Needs Program	0	(100.00)
0	0	1755.51	TaHE Income	281,000	New
			User Charges - Sportsfield Income		
11,061	20,000	1758	Sportsfield User Income	25,000	25.00
			User Charges - Tennis Court Income		
0	2,000	1759.1	Suffolk Park Tennis Courts	2,000	0.00
			Other Income		
170,089	195,300	1760.4	Surf Life Saving	199,200	2.00
			Fees and Charges		
282,373	248,200	1761.1	Public Cemeteries Income	300,000	20.87
			Operational - Licence Fees - Temporary		
12,448	12,000	1193.1	Use of Council Land - Events	12,200	1.67
			Crown - Licence Fees Temporary Use		
12,898	20,000	1197.1	Use of Crown Reserve	20,400	2.00
			Other - Licence Fees - Access		
12,684	58,000	1200.1	Commercial Activities	59,200	2.07
			Tyagarah Aerodrome		
34,042	33,400	1204.1	Operational Leases	34,100	2.10
6,272	8,100	1204.2	User Charges	8,300	2.47
26,933	30,400	1204.4	Landing Fees	31,000	1.97
13,555	16,000	1204.5	Parking Fees	16,300	1.88
1,365,349	2,006,200		Total Operating Revenues	1,231,400	(38.62)
			OPERATING EXPENSES		
			Operational Lease/Rental Contracts		
13,890	13,700	2370.1	Aerodrome Crown Lease	15,000	9.49
			Planned Parks		
433,600	397,000	3231.1	Streets and Parks - Waste Collection and Disposal - Council	397,000	0.00
0	36,600	3231.1	Streets and Parks - Waste Collection and Disposal - Crown	36,600	0.00
(43,400)	(43,400)	3231.3	Subsidy from Waste Management	(43,400)	0.00
12,249	18,000	3235.1	Parks and Reserves Maint - Rural	22,500	25.00
598,009	448,200	3235.2	Parks and Reserves Maint - Byron Bay	500,000	11.56
351,036	316,700	3235.3	Parks and Reserves Maint - Mullumbimby	340,000	7.36
165,154	168,000	3235.5	Parks and Reserves Maint - Ocean Shores	180,000	7.14
803	0	3235.6	Parks and Reserves Maint - Suffolk Park	0	New
154,323	144,300	3235.7	Parks and Reserves Maint - Bangalow	160,000	10.88
79,621	90,000	3235.8	Parks and Reserves Maint - Brunswick Hd	91,800	2.00
23,211	18,200	3235.9	Parks and Reserves Maint - Illegal Waste Removal	18,600	2.20
10,040	11,100	3235.17	Small Plant Annual Charge	11,300	1.80
40,088	35,800	3235.22	School Leavers Clean Up	40,000	11.73
109,463	130,000	3235.28	Apex Park Maintenance	132,600	2.00
168,466	101,300	3235.47	Urban Roadside Veg Control by Hand	140,000	38.20
24,646	16,200	3235.48	Urban Roadside Veg Control by Chem	16,500	1.85
201,755	175,800	3235.50	Urban Roadside Tree Maintenance	179,300	1.99
			Parks and Reserves Maint - Crown		
9,997	6,000	3236			0.00
		3236.1	Parks and Reserves Maint - Rural - Crown	10,000	66.67
124,232	120,000	3236.2	Parks and Reserves Maint - Byron Bay - Crown	122,400	2.00
17,182	20,300	3236.3	Parks and Reserves Maint - Mullumbimby - Crown	22,500	10.84
7,706	7,000	3236.5	Parks and Reserves Maint - Ocean Shores - Crown	8,000	14.29
40,000	40,000	3236.8	Parks and Reserves Maint - Brunswick Heads- Crown	48,000	20.00
15,523	10,100	3236.9	Parks-Illegal Waste Remo-Crown Plan 22	10,300	1.98
17,184	10,000	3238.1	Tennis Court Maintenance	10,200	2.00

CONTINUED ON NEXT PAGE

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			Sportsfields Maintenance		
125,229	94,000	3248.1	Byron Bay Recreational Sports Fields - Council - Rev	125,000	32.98
17,356	15,000	3248.6	B/Bay - Rec Maint Upgrade - Council - Special Rate and Rev	15,300	2.00
16,917	15,200	3250.1	New Brighton Sports Fields - Council - Rev	17,000	11.84
4,785	7,000	3250.3	New Brighton - Maint Upgrade - Council - Special Rate	7,100	1.43
72,809	39,000	3251.1	Suffolk Park - Oval - Council	50,000	28.21
8,333	8,000	3251.3	Suffolk Park - Maint Upgrade Cncil	8,200	2.50
108,849	105,000	3252.1	Bangalow - Schultz - Council	120,000	14.29
16,838	15,000	3252.6	Bangalow - Maint Upgrade - Council	18,000	20.00
35,683	35,500	3253.1	Mullumbimby - Rec Barry Lom - Crown	40,500	14.08
3,695	7,100	3253.4	Mullum - Rec Maint Upgde - Crown	7,200	1.41
30,836	30,000	3254.1	Mullumbimby - Pine Soccer - Crown	34,100	13.67
15,673	7,000	3254.3	Mullum -Pine Maint Upgrade - Crown	7,100	1.43
59,527	57,700	3256.1	Brunswick Heads Sports Fields - Crown - Rev	65,500	13.52
11,279	20,000	3256.6	B/Heads Maint Upgrade - Crown - Special Rate	20,400	2.00
52,431	50,000	3259	Shara Boulevard Sportsfields	51,000	2.00
137,115	154,000	3262.1	Community Field Cavanbah	160,000	3.90
			Open Space & Recreation Projects		
0	44,600	3258.14	Plan of Management Bangalow Rec Grounds	0	(100.00)
284	99,700	3258.17	Concept plans for upgrade of Byron Bay Main Beach Foreshore	25,000	(74.92)
56,582	0	3258.18	Develop Concept Plans for Butler Street Reserve	0	0.00
1,897	0	3258.25	Belongil Protection Works Monitoring	20,000	New
47,786	48,200	3258.26	Bush Regen Comp works for Transit Centre	0	(100.00)
0	20,000	3258.27	Mullumbimby Heritage Park Masterplan	0	(100.00)
14,251	0	3258.28	Festival of Place - Summer Night Fund	0	0.00
0	75,000	3258.29	Pool Feasibility Study	0	(100.00)
			Above and Beyond Program		
10,295	7,200	3260.1	Above and Beyond Program	18,400	155.56
8,842	7,200	3260.2	Sunrise Boulevard	0	(100.00)
5,527	5,600	3260.3	Midgen Park	0	(100.00)
			Planned Miscellaneous		
187,996	150,000	3263.1	Continual Town/Reserves Cleaning	176,200	17.47
66,776	65,800	3263.3	Urban Tree Management	67,100	1.98
52,442	111,400	3263.5	Steam Weeding & Grafitti Removal Team	113,600	1.97
55,502	39,200	3263.8	Insurance	39,200	0.00
24,753	7,900	3263.11	Bush Regeneration Bio Banking	0	(100.00)
14,654	0	3263.14	Crown Lease Costs	0	0.00
4,588	10,100	3263.19	Public Art Maintenance	10,300	1.98
26,123	0	3263.22	Market Relocation DA	0	0.00
14,423	170,000	3263.23	TfNSW Bus Interchange and Rails Car Park	281,000	65.29
0	28,600	3263.24	NSW Crown Land Severe Weather and Flooding Clean Up Progr	0	(100.00)
0	20,400	3263.25	Byron Skate Park Bush Regeneration	0	(100.00)
0	10,000	3263.26	Byron Skatepark Opening	0	(100.00)
0	20,000	3263.27	Byron Community Market Relocation	0	(100.00)
0	10,000	3263.28	Byron Design Guide	0	(100.00)
0	18,300	3263.31	Plant Purchases	0	(100.00)
11,091	33,400	3264.1	Bushfire Hazard Reduction - Council Land	34,100	2.10
687,914	740,000	3267.1	Cont to Surf Life Saving - Non Income Crown Reserves	754,800	2.00
0	30,000	3268.1	Railway Corridor Maintenance	0	(100.00)
			CONTINUED ON NEXT PAGE		

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			Planned Beaches/Crown Reserves		
5,483	50,000	3285.1	Foreshores Maintenance	50,000	0.00
65,369	55,000	3285.2	Beach Walkways Maintenance	56,100	2.00
952,699	0	3299	Public Works Natural Disaster Feb 2022	0	0.00
			Sport Priority Needs Program		
0	35,100	3300.1	Mullumbimby Rec Ground - Cricket	33,500	(4.56)
0	39,000	3300.2	Byron Bay Croquet Club	0	(100.00)
0	67,400	3300.3	Tyagarah Fields Parachute Landing	0	(100.00)
0	350,000	3300.4	Mullumbimby Leagues Club Fields	0	(100.00)
			Planned Cemeteries		
13,449	16,300	3301.1	Byron Bay Cemetery Interments	16,600	1.84
28,468	30,700	3301.2	Byron Bay Cemetery Maintenance	31,300	1.95
1,400	2,800	3301.3	Small Plant Annual Charge	2,900	3.57
4,808	0	3301.4	Payroll Tax 95.1	5,000	New
47,775	37,500	3305.1	Mullumbimby Cemetery Interments	40,000	6.67
100,559	116,500	3305.2	Mullumbimby Cemetery Maintenance	120,000	3.00
7,835	2,000	3311.1	Clunes Cemetery Interments	7,800	290.00
13,349	20,300	3311.2	Clunes Cemetery Maintenance	20,700	1.97
7,499	14,100	3315.1	Bangalow Cemetery Interments	16,000	13.48
40,528	45,600	3315.2	Bangalow Cemetery Maintenance	46,500	1.97
			Aerodrome Costs		
17,790	16,000	3321.1	Mowing	23,500	46.88
0	6,500	3321.4	Insurance	6,400	(1.54)
2,333	5,000	3321.8	Remedial Drainage Works	5,100	2.00
11,997	9,200	3321.9	Airstrip Levelling	10,000	8.70
41,459	67,900	3321.11	Airfield Inspections	60,300	(11.19)
11,442	12,000	3321.95	Rates & Water Charges	12,200	1.67
			Bush Regeneration Team		
208,506	210,500	3323.1	Bush Regeneration Team	250,800	19.14
11,286	10,000	3323.2	Op Costs - Bush Regeneration Team	10,200	2.00
9,953	22,300	3323.3	Bush Regeneration - Blindmouth	0	(100.00)
19,815	1,700	3323.4	Bush Regeneration à 5 Bridge Replaceme	0	(100.00)
503	0	3323.6	Bush Regeneration Sunrise Boulevard & Butler Street Reserve B	0	0.00
0	66,900	3323.7	Bush Regeneration - Lot 12 Bayshore Drive	17,100	(74.44)
10,000	10,000	3323.92	Motor Vehicle	10,000	0.00
1,087,693	1,812,400		Depreciation	1,812,400	0.00
			Debt Servicing		
36,650	30,400	3318.1	Interest on Loans	23,600	(22.37)
			Indirect Costs		
1,172,200	1,274,600	3319.91	Support Services Allocated	1,468,600	15.22
8,599,731	9,160,700		Total Operating Expenses	8,911,900	(2.72)
(7,234,382)	(7,154,500)	7,512,038	Operating Result - Surplus / (Deficit)	(7,680,500)	7.35
1,087,693	1,812,400	(1,499,828)	<i>Add Back Depreciation</i>	1,812,400	
(6,146,689)	(5,342,100)		Cash Result - Surplus / (Deficit)	(5,868,100)	9.85
			Capital Movements		
	104,300	4833.001	Less Loan Principal Repayments	111,200	
	543,400	4834.001	Less Transfer to Reserves	81,600	
	3,548,900	4058.101	Add Transfer from Reserves	3,029,400	
	3,532,600	4059	Add Capital Income	826,700	
	6,152,100	4835/4841	Less Capital Purchases	3,026,500	
	550,000	4060.101	Add Section 94 Levies Applied	244,500	
	(4,510,400)		Cash Result after Capital Movements	(4,986,800)	

QUARRIES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Fees and Charges		
12,199	0	1781.2	Quarries and Gravel Pits	0	0.00
12,199	0		Total Operating Revenues	0	0.00
			OPERATING EXPENSES		
			Operating Expenses		
99	0	3341.1	Extraction and Crushing	0	0.00
1,972	0	3341.2	Sundry Expenses	0	0.00
20,864	0	3341.5	Unwinding costs for quarry remediation	0	0.00
17,545	0	3341.7	Myocum Quarry Upgrade & Remediation Wks	100,000	New
355,687	344,000	2999.103	Depreciation	344,000	0.00
396,167	344,000		Total Operating Expenses	444,000	29.07
(383,968)	(344,000)		Operating Result - Surplus / (Deficit)	(444,000)	29.07
355,687	344,000		Add Back Depreciation	344,000	
(28,281)	0		Cash Result - Surplus / (Deficit)	(100,000)	New
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4846.001	Less Transfer to Reserves	148,600	
	0	4061.101	Add Transfer from Reserves	100,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	(148,600)	

WASTE AND RECYCLING SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Collection & Disposal Charges - External Users		
1,195,306	1,421,200	1801.1	Commercial - Annual Charges	1,871,400	31.68
1,674,179	1,967,400	1801.3	Annual Waste Operations Charge	2,199,500	11.80
0	25,700	1801.4	National Parks Public Bins	29,600	15.18
0	5,100	1801.5	Crown Bins Brunswick Hds Boat harbour	6,000	17.65
0	0	1801.6	Special Waste Collection Contribution	6,500	New
			Collection & Disposal Charges - Internal Users		
390,200	433,600	1805.2	Streets and Parks (Bins) - Parks - Internal Charge	433,600	0.00
			Other Income		
23,197	23,000	1807.1	Lease - 1 Dingo Lane East	24,000	4.35
0	6,200	1807.2	Myocum Land Agistment	6,200	0.00
33,000	34,100	1807.3	Manse Road Property	34,100	0.00
			Waste Disposal Charges - External Customers		
3,129,795	3,744,400	1811.1	Waste Disposal Fees - Self haul	5,218,900	39.38
231,466	200,000	1811.3	Sale of Scrap Metal	180,000	(10.00)
167,966	160,000	1811.13	Byron Shire Second Hand Shop	180,000	12.50
0	41,400	1811.15	Sale of Australian Carbon Credit Units	0	(100.00)
74,598	20,000	1811.17	Better Waste & Recycling Fund 2013-15	0	(100.00)
159,350	120,000	1811.24	CDS Kerbside Refund Revenue	100,000	(16.67)
			Operating Grants		
57,714	61,100	1641.1	Pensioner Subsidy	63,700	4.26
35,700	0	1641.2	Illegal Dumping	0	0.00
25,000	25,000	1641.3	EPA Grant - Own it and Act	0	(100.00)
37,500	37,500	1641.4	EPA Grant - On The Ground	0	(100.00)
1,401,249	0	1641.5	Public Works - Feb 22 Flood Event	0	0.00
			Fees and Charges - Domestic		
5,837,764	6,854,800	1645.1	Domestic Waste Management Charges	7,598,000	10.84
(112,338)	(111,000)	1645.2	Pensioner Abandonements	(115,900)	4.41
341	0	1645.4	Compost Bins	500	New
14,361,987	15,069,500		Total Operating Revenues	17,836,100	18.36
			OPERATING EXPENSES		
			Myocum Landfill		
610,609	750,000	3413.1	Management Costs	950,000	26.67
			Myocum Transfer Station		
1,153,859	1,300,000	3414.4	Transfer Station Operations	1,300,000	0.00
9,818	8,000	3414.7	Waste Tyre Collection	10,500	31.25
114,233	150,000	3414.17	Second Hand Shop Operations	160,000	6.67
3,330,659	4,190,200	3414.19	Mixed Waste Transport & Disposal	4,611,500	10.05
15,658	35,000	3414.22	Recycling Transport and Disposal	40,000	14.29
			CONTINUED ON NEXT PAGE		

WASTE AND RECYCLING SERVICES (Cont'd)					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER	BUDGET ITEMS	ESTIMATED 2023/24	%
			Kerbside Collection		
392,631	458,200	3415.1	Management Costs	475,500	3.78
481,602	508,400	3415.2	Domestic Residual Collection	527,500	3.76
476,885	497,500	3415.3	Domestic Recycling Collection	524,700	5.47
596,237	737,200	3415.4	Recycling Transport and Disposal	764,800	3.74
526,209	541,400	3415.5	Domestic Organics Collection	620,500	14.61
659,550	764,400	3415.6	Organics Disposal	900,000	17.74
171,435	176,500	3415.7	Commerical Collection	203,700	15.41
423,789	483,600	3415.8	Council Street and Park Bins	483,600	0.00
176	5,000	3415.11	Special Event Recycling and Waste Collection	5,000	0.00
151,258	170,800	3415.21	Public Place Bin Maintenance & Cleaning	177,600	3.98
41,731	62,100	3415.22	Dog Waste Bags and Dispensers	62,100	0.00
6,260	12,500	3415.23	Public Cigarette Bins	12,000	(4.00)
271,124	286,400	3415.24	Organics Transport	290,000	1.26
0	0	3415.25	Special Waste Collection Subsidy	5,000	New
			Other Expenditure		
21	1,000	3416.1	Clean Up Australia Day	2,000	100.00
115,344	120,000	3416.2	Education and Promotion	125,000	4.17
51,554	170,000	3416.3	Waste Management Strategy (Implementation)	270,000	58.82
34,912	32,000	3416.4	Contribution to NEWF	35,200	10.00
0	12,000	3416.5	Dingo Lane East Property Maintenance/fee	12,000	0.00
11,960	70,000	3416.7	3 & 29 Manse Road, Myocum Maintenance	24,000	(65.71)
576.58	2,300	3416.14	Insurance	2,300	0.00
62560	150,000	3416.19	Butler St Landfill Contamination Assessment	50,000	(66.67)
0	13,000	3416.23	Renewal of Weighbridge Software	13,900	6.92
88873	190,000	3416.24	Illegal dumping and litter Education and Enforcement Program	220,000	15.79
3,589	5,000	3416.28	Preliminary Investigations, Simpsons Ck	5,000	0.00
0	18,800	3416.32	Purchase of Plant	0	(100.00)
74,537	0	3416.33	Illegal Dumping	0	0.00
0	50,000	3416.34	EPA Grant - Own it and Act	0	(100.00)
6,798	68,200	3416.35	EPA Grant - On The Ground	0	(100.00)
1,402,770	0	3416.36	Feb 2022 Flood Event Waste Clean Up	0	0.00
37,400	32,500	3416.92	Motor Vehicles	42,500	30.77
554,951	594,300	2999.54	Depreciation - Other Waste Management	594,300	0.00
			Debt Servicing		
127,442	139,300	3418.1	Interest on loans	48,700	(65.04)
			Indirect Costs		
482,600	520,600	3419.91	Support Services Allocated	580,500	11.51
382,600	392,200	2809.91	DWM Support Services Allocated	421,000	7.34
12,872,208	13,718,400		Total Operating Expenses	14,570,400	6.21
1,489,779	1,351,100		Operating Result - Surplus / (Deficit)	3,265,700	141.71
0	594,300		Add Back Depreciation	594,300	
1,489,779	1,945,400		Cash Result - Surplus / (Deficit)	3,860,000	98.42
			Capital Movements		
	718,300	4961.101	Less Loan Principal Repayments	80,000	
	669,100	4962.101	Less Transfer to Domestic Waste Reserves	813,900	
	711,800	4962.101	Less Transfer to Waste Management Reserve	1,536,100	
	(1,400)	4963.101	Add Transfer from Domestic Waste Reserve	0	
	575,200	4963.101	Add Transfer from Waste Management Reserve	0	
	0	4964.101	Add Capital Income	0	
	420,000	4859	Less Capital Purchases	1,430,000	
	0	4965.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	0		Cash Result after Capital Movements	0	

FIRST SUN HOLIDAY PARK					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Fees and Charges		
823,562	1,156,000	1261.1	Cabin Accommodation	1,190,000	2.94
985,414	1,366,200	1261.3	Tourist - Sites	1,400,000	2.47
12,949	0	1261.4	Income Adjustment for Fees in Advance	0	0.00
151,649	420,300	1261.5	Lodgings	432,000	2.78
189,417	157,700	1261.6	Safari Tent Income	162,000	2.73
8,231	21,500	1269.1	Washing Machine	22,000	2.33
1,910	0	1269.2	Other Income	0	0.00
1,465	0	1269.4	Other Income	0	0.00
3,135	0	1269.8	Beautify Byron Contribution	0	0.00
121	0	1269.9	Other Income	0	0.00
8,328	7,100	1269.11	Merchant Fees Collected	7,100	0.00
2,186,180	3,128,800		Total Operating Revenues	3,213,100	2.69
			OPERATING EXPENSES		
3,996	11,300	2511.1	Advertising / Marketing / Sponsorships	11,700	3.54
141	2,400	2511.3	Conference & Seminar Cost	500	(79.17)
568,033	793,300	2511.4	Management Contract	827,300	4.29
56,410	55,700	2511.5	Electricity	65,200	17.06
12,252	12,200	2511.6	Gas	15,000	22.95
1,548	9,500	2511.7	Print, Photocopy & Publish	7,000	(26.32)
806	4,100	2511.8	License Fee	4,200	2.44
28,057	60,400	2511.9	General Maintenance	70,000	15.89
36,141	64,500	2511.10	Cabin and Lodging Maintenance	55,700	(13.64)
1,101	2,500	2511.11	Manager's Residence - Mtce.	2,600	4.00
26,586	18,000	2511.12	Maintenace Contractors	34,400	91.11
5,270	10,500	2511.13	Telephones	6,000	(42.86)
26,195	52,300	2511.14	Chemicals and Cleaning	40,000	(23.52)
14,157	45,600	2511.15	Rubbish Removal	42,000	(7.89)
49,350	31,300	2511.16	Sundry Expenses	35,000	11.82
133,735	131,700	2511.17	Lease payments - ARTC	136,400	3.57
0	9,200	2511.21	Computer system maintenance	5,000	(45.65)
0	1,000	2511.22	Council Administration wages	0	(100.00)
1,086	0	2511.25	RMS Computer System Licence	0	0.00
0	10,000	2511.26	Park Surveys	15,000	50.00
876	10,000	2511.28	Compliance Audit Report	10,400	4.00
0	10,000	2511.29	Business Plan	10,400	4.00
0	18,900	2511.31	Building Insurance	18,900	0.00
100,227	100,000	2511.95	Rates & Charges	103,600	3.60
50,996	51,800	2511.96	Water Charges	53,700	3.67
0	0	2528.1	Debt Servicing Costs	0	
			Depreciation		
180,976	140,600	2999.142	First Sun - Depreciation	181,000	28.73
			Indirect Costs		
1,162,700	1,262,700	2529.9	NCP, Governance and Dividend	962,700	(23.76)
238,900	285,100	2529.91	Support Services Allocated	316,900	11.15
2,699,536	3,204,600		Total Operating Expenses	3,030,600	(5.43)
(513,356)	(75,800)		Operating Result - Surplus / (Deficit)	182,500	(340.77)
264,900	140,600		Add Back Depreciation	181,000	
(248,456)	64,800		Cash Result - Surplus / (Deficit)	363,500	460.96
			Capital Movements		
	0	4262.001	Less Loan Principal Repayments	0	
	64,800	4263.001	Less Transfer to Reserves	156,500	
	149,000	4034.101	Add Transfer from Reserves	0	
	0	4035	Add Capital Income	2,075,000	
	149,000	4264-4270	Less Capital Purchases	2,282,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

SUFFOLK BEACHFRONT HOLIDAY PARK					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Fees and Charges - Council Owned Parks		
121,749	153,000	1271.1	Cabin Accommodation	157,000	2.61
110,249	105,100	1271.2	Permanent Income	108,000	2.76
398,979	457,200	1271.3	Tourist - Sites	470,000	2.80
29,299	26,200	1271.5	On-site Van	26,900	2.67
130,608	168,200	1271.6	Safari Tents	173,000	2.85
13,731	11,800	1279.1	Washing Machine	12,000	1.69
18,678	6,200	1279.2	Other Income	6,300	1.61
7,610	11,900	1279.3	Electricity	12,200	2.52
2,319	0	1279.4	Public liability Insurance Contribution	0	-
1,443	0	1279.6	Beautify Byron Contribution	0	-
3,351	0	1279.8	WiFi - Guests	0	-
838,016	939,600		Total Operating Revenues	965,400	2.75
			OPERATING EXPENSES		
6,632	5,000	2521.1	Advertising / Marketing / Sponsorships	6,000	20.00
315,773	370,000	2521.4	Management Contract	383,300	3.59
1,298	4,700	2521.7	Print, Photocopy & Publish	3,500	(25.53)
80	1,000	2521.8	License Fee	200	(80.00)
4,585	10,800	2521.9	General Maintenance	14,000	29.63
7,167	8,400	2521.11	Manager's Residence - Mtce.	8,000	(4.76)
4,846	13,600	2521.13	Telephone / Fax / Internet / Computers	10,000	(26.47)
8,515	5,100	2521.14	Chemicals and Cleaning	9,500	86.27
13,412	17,100	2521.15	Rubbish Removal	17,000	(0.58)
30,209	25,000	2521.16	Sundry Expenses	30,000	20.00
49,664	48,400	2521.19	Electricity and Gas	55,000	13.64
13,312	18,700	2521.21	Power / Water / Sewer / Stormwater Maintenance	25,000	33.69
19,826	21,600	2521.22	Amenities Maintenance - Laundry/BBQ's/Camp Kitchen/toilets	24,000	11.11
15,466	21,600	2521.23	Grounds Maintenance - Sites/roads/fencing/landscaping	22,400	3.70
8,539	10,500	2521.24	Security	9,000	0.00
0	5,100	2521.25	Computer system maintenance	2,500	(50.98)
0	5,000	2521.26	Council Administration Wages	0	(100.00)
21,592	31,300	2521.27	Cabin Maintenance	35,000	11.82
1,530	3,600	2521.29	On Site Van Maintenance	5,000	38.89
0	10,000	2521.33	Reclassification Planning	0	(100.00)
7,988	10,000	2521.34	Compliance Audit Report	10,200	2.00
18,050	20,000	2521.35	Business Plan	21,000	5.00
1,551	53,400	2521.37	Project Officer - ATO Compliance	0	(100.00)
8,483	0	2521.38	Disposal Costs for Van at Site V1	0	0.00
0	8,500	2521.39	Building Insurance	8,500	0.00
40,960	34,500	2521.95	Rates & Charges	35,700	3.48
25,272	34,500	2521.96	Water Charges	35,700	3.48
			Depreciation		
5,160	53,900	2999.143	Suffolk Park - Depreciation	46,900	(12.99)
0	0	2531.1	Debt Servicing Costs	0	0.00
			Indirect Costs		
43,700	43,700	2530.90	NCP, Governance and Dividend	43,700	0.00
122,800	161,100	2530.91	Support Services Allocated	180,900	12.29
796,413	1,056,100		Total Operating Expenses	1,042,000	(1.34)
41,603	(116,500)		Operating Result - Surplus / (Deficit)	(76,600)	(34.25)
55,200	53,900		Add Back Depreciation	46,900	
96,803	(62,600)		Cash Result - Surplus / (Deficit)	(29,700)	(52.56)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4271.001	Less Transfer to Reserves	0	
	407,600	4272.101	Add Transfer from Reserves	138,700	
	0	4273	Add Capital Income	540,000	
	345,000	4264-4270	Less Capital Purchases	649,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

CAVANBAH CENTRE					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Multipurpose Centre Room Hire Charges		
2,173	15,000	1281.1	Meeting Room - M1a	15,300	2.00
4,338	11,000	1281.3	Meeting Room - M2	11,200	1.82
24,149	30,000	1281.4	Multi-Function Room - MF1	30,600	2.00
21,267	32,000	1281.5	Multi-Function Room - MF2	32,600	1.88
30,573	40,000	1282	Multipurpose Centre Court 1 Hire Charges	45,000	12.50
30,295	37,000	1283	Multipurpose Centre Court 2 Hire Charges	46,000	24.32
			Multipurpose Centre Other Income		
3,937	10,000	1284.1	Food and Beverage Sales	10,400	4.00
17,914	28,600	1284.2	Kitchen	29,600	3.50
0	2,400	1284.3	Canteen	0	(100.00)
(1,913)	1,500	1284.4	External Netball Courts	2,000	33.33
0	1,200	1284.5	Main Foyer Hire	500	(58.33)
12,674	55,000	1284.8	Complex Hire - Events	57,000	3.64
1,798	4,000	1284.9	Storage Area - Large	4,100	2.50
89	200	1284.13	Photocopying	200	0.00
6,941	14,700	1284.15	AFL Lease	15,200	3.40
0	100	1284.16	EFT Fees Collected	0	(100.00)
35	100	1284.17	Internet Usage	100	0.00
76	500	1284.18	Table Tennis	500	0.00
2,386	2,600	1284.19	Memberships	1,000	(61.54)
4,482	5,000	1284.21	Car Park Hire	5,200	4.00
582	2,500	1284.22	Equipment Hire	1,000	(60.00)
5,180	0	1284.23	Administration Fees	12,000	New
9,189	10,000	1284.24	Social Sports	14,000	40.00
5,393	4,400	1284.25	Casual Use - Senior	4,600	4.55
4,954	2,000	1284.26	Casual Use - Junior	7,000	250.00
261	0	1284.27	Concession casuals	300	New
404	2,500	1284.28	Event Equipment/Staff Hire Income	0	(100.00)
0	5,000	1284.29	Mobile coffee/food cart rent	0	(100.00)
0	4,000	1284.32	LED Signage	0	(100.00)
			Other Income		
27,272	27,000	1285.3	Active Fest Funding	0	(100.00)
214,450	348,300		Total Multipurpose Centre Income	345,400	(0.83)
18,806	0	1762	Total Sportsfields User Charges Income	0	0.00
233,256	348,300		Total Operating Revenues	345,400	(0.83)
			OPERATING EXPENSES		
			Multipurpose Centre Management Costs		
374,483	390,200	2431.1	Salaries and Oncosts (Council & Temporary)	319,800	(18.04)
			Multipurpose Centre Building Maintenance		
930	1,000	2432.1	Air Conditioning Maintenance	500	(50.00)
1,706	5,100	2432.2	Building Maintenance	4,000	(21.57)
3,423	5,100	2432.3	Furniture & Fittings Maintenance	5,300	3.92
1,551	1,300	2432.4	Electrical Maintenance	1,300	0.00
574	1,000	2432.5	Plumbing Maintenance	500	(50.00)
19,342	9,000	2432.6	Pest & Fire Inspections	9,300	3.33
1,200	3,000	2432.7	Sanitary Services	1,500	(50.00)
1,127	1,000	2432.8	Sport Equipment Maintenance	2,500	150.00
			Multipurpose Centre Operational Costs		
1,687	2,500	2433.1	Advertising and Marketing	1,500	(40.00)
11,109	18,700	2433.2	Electricity	15,000	(19.79)
15,892	26,600	2433.3	Insurance	26,500	(0.38)
30,977	28,000	2433.4	Rates & Charges	29,000	3.57
2,085	1,500	2433.5	Telephone	2,500	66.67
9,033	7,000	2433.6	Security	10,000	42.86

CAVANBAH CENTRE					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
0	500	2433.7	IT	100	(80.00)
36,205	32,400	2433.8	Cleaning	40,000	23.46
431	400	2433.9	Food and Beverage Supplies	300	(25.00)
4,473	8,100	2433.11	Approvals and Licences	6,000	(25.93)
2,740	2,500	2433.12	Sundry Expenses	1,400	(44.00)
664	500	2433.16	Bank Fees	1,000	100.00
1,891	2,500	2433.18	Marketing	500	(80.00)
680	0	2433.20	Event Equipment Hire Expense	4,900	New
2,656	0	2433.24	New Booking System	0	0.00
0	27,000	2433.26	Active Fest	0	(100.00)
0	187,700	2999.81	Depreciation	187,700	0.00
			Debt Servicing		
53,149	54,300	2438.1	Interest on Loans	50,300	(7.37)
			Indirect Costs		
179,700	222,900	2439.91	Support Services Allocated	247,300	10.95
757,710	1,039,800		Total Multipurpose Centre Expenditure	968,700	(6.84)
			Cavanbah Sports Centre		
9,750	0	3249.6	Sports Fields Maintenance - Special Rate	0	0.00
13,159	5,100	3249.7	Outbuilding Maintenance	15,000	194.12
0	1,500	3249.8	Carpark Maintenance	1,500	0.00
0	2,500	3249.9	Lighting Maintenance	2,600	4.00
22,909	9,100		Total Sportsfield Maintenance Expenditure	19,100	109.89
780,619	1,048,900		Total Operating Expenses	987,800	(5.83)
			Multipurpose Centre		
(543,260)	(691,500)		Operating Result - Surplus / (Deficit)	(623,300)	
0	187,700		Add Back Depreciation	187,700	
(543,260)	(503,800)		Cash Result - Surplus / (Deficit)	(435,600)	
			Sportsfield Maintenance		
(4,102)	(9,100)		Operating Result - Surplus / (Deficit)	(19,100)	
0	0		Add Back Depreciation	0	
(4,102)	(9,100)		Cash Result - Surplus / (Deficit)	(19,100)	
			Overall		
(547,362)	(700,600)		Operating Result - Surplus / (Deficit)	(642,400)	(8.31)
0	187,700		Add Back Depreciation	187,700	
(547,362)	(512,900)		Cash Result - Surplus / (Deficit)	(454,700)	(11.35)
			Capital Movements		
	59,500	4120	Less Loan Principal Repayments	63,500	
	0	4121.001	Less Transfer to Reserves	0	
	256,500	4127.101	Add Transfer from Reserves	208,000	
	70,000	4128	Add Capital Income	0	
	326,500	4122	Less Capital Purchases	208,000	
	0	4129.101	Add Section 94 Levies Applied	0	
	(572,400)		Cash Result after Capital Movements	(518,200)	

FACILITIES MANAGEMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Community - Lease/ Rental Agreements		
29,120	29,100	1188.1	Byron Bay Tennis Courts	29,200	0.34
71,500	71,500	1188.2	Old Station Masters Cottage Byron Bay (Contra)	72,900	1.96
7,270	8,500	1188.3	Other Community	8,700	2.35
90,900	90,900	1188.4	Bangalow Community Childrens Ctre Contra	92,700	1.98
0	19,500	1188.5	Temporary Housing	19,900	2.05
			Community - User Fees and Charges		
95,059	122,800	1189.1	Byron Bay Swimming Pool	125,300	2.04
			Operational - Lease/ Rental Agreements		
0	11,100	1191.2	Admininstration Building Ballina Shire RFS	11,300	1.80
61,700	61,700	1191.4	Old Country Energy Building (Contra)	62,900	1.94
46,637	46,200	1191.5	Ocean Shores (Billinudgel) Pre-School (Contra)	47,100	1.95
21,550	16,400	1191.7	Other Operational	16,700	1.83
40,400	40,400	1191.9	Lilly Pilly Community Pre-School	41,200	1.98
29,900	29,900	1191.11	Mullum District Cultural Ctre (Drill Hal	30,500	2.01
			Crown - Lease/ Rental Agreements		
120,367	216,600	1195.1	Byron Bay Pool Café	220,900	1.99
15,994	12,000	1195.2	Other Crown Reserves	15,000	25.00
			Crown - User Fees and Charges		
66,982	122,800	1196.1	Mullumbimby Swimming Pool	125,300	2.04
			Other - Lease/ Rental Agreements		
18,463	14,900	1198.2	Mullumbimby Neighbourhood Centre (Contra)	15,200	2.01
5,000	5,000	1198.5	Crown Lease Mullum War Widows Cottage	5,100	2.00
4,214	0	1198.6	Other Leases	2,500	New
11,909	0	1198.7	Catholic Healthcare Lease - Mullumbimby	11,900	New
19,135	0	1198.8	Airspace Leases	23,600	New
0	0	1198.9	Tyagarah Hanagar Leases	0	0.00
			Grants & Contributions		
45,000	0	1203.8	Bangalow Showground Flood Repair Works	0	0.00
801,100	919,300		Total Operating Revenues	977,900	6.37
			CONTINUED ON NEXT PAGE		

FACILITIES MANAGEMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Employee Costs		
0	30,000	2281.2	Projects Officer/Coordinator	0	(100.00)
968	0	2281.5	Telecommunications	0	0.00
			Council Administration Centre		
			Maintenance - Preventative		
98,844	112,400	2291.1	Cleaning Contract	114,600	1.96
4,829	16,600	2291.4	Security Services	16,900	1.81
14,421	10,200	2291.6	Lift Maintenance	10,400	1.96
11,979	13,900	2291.12	Cleaning Consumables	18,000	29.50
10,500	13,300	2291.18	Pest Control	13,600	2.26
			Maintenance - Unplanned		
33,368	33,200	2291.5	Air-conditioning repairs	33,900	2.11
30,758	40,900	2291.7	Building Maintenance	41,700	1.96
12,909	14,300	2291.15	Electrical Repairs	14,600	2.10
11,241	11,900	2291.17	Plumbing	12,100	1.68
6,521	9,500	2291.19	Ground Works	9,700	2.11
			Maintenance - Planned		
0	23,500	2291.16	Air-conditioning Replacement	24,000	2.13
			Services		
103,489	117,600	2291.2	Electricity Supply	120,000	2.04
16,549	16,600	2291.13	Waste and Sanitation	16,900	1.81
13,884	12,300	2291.21	Indoor Plant Hire	12,500	1.63
			Fees and Charges		
43,523	22,200	2291.22	Insurance	22,200	0.00
0	0	2291.25	Revolving Energy Fund	0	0.00
25,331	20,100	2291.95	Rates and Council Charges	26,300	30.85
			Other		
7,821	11,500	2291.3	Furniture and Fittings	2,000	(82.61)
236,068	163,700	2999.2	Depreciation	163,700	0.00
			Operational - Byron Bay Swimming Pool		
16,599	69,000	2301.1	Byron Bay Pool - Maintenance	28,000	(59.42)
21,399	60,800	2301.2	Byron Bay Pool - Council Rates and Charges	62,000	1.97
25,419	19,100	2301.3	Byron Bay Pool - Cleaning and Hygiene	25,000	30.89
30,562	27,900	2301.4	Byron Bay Pool - Electricity	32,000	14.70
225,223	233,100	2301.5	Byron Bay Pool - Contract	237,800	2.02
8,444	7,900	2301.6	Byron Bay Pool - Services	8,100	2.53
0	3,000	2301.7	Consulting/Approvals	3,100	3.33
5,096	1,100	2301.8	Byron Bay Pool - Insurance	1,100	0.00
			Crown - Mullumbimby Swimming Pool		
37,981	77,200	2305.1	Mullumbimby Pool - Maintenance	26,100	(66.19)
35,280	70,900	2305.2	Mullumbimby Pool - Council Rates and Charges	72,300	1.97
1,544	5,100	2305.3	Mullumbimby Pool - Cleaning and Hygiene	5,200	1.96
31,470	40,500	2305.4	Mullumbimby Pool - Electricity	45,000	11.11
243,899	235,000	2305.5	Mullumbimby Pool - Contract	239,700	2.00
7,501	6,300	2305.6	Mullumbimby Pool - Services	6,400	1.59
3,875	3,900	2305.8	Mullumbimby Pool - Insurance	3,900	0.00
50,000	0	2305.9	Feasibility Study - Conv to Year Round	0	0.00
			Other Property Expenses		
0	45,000	2306.36	Bangalow Showground Flood Repair Works	0	(100.00)

FACILITIES MANAGEMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
6044	0	2308.95	Countrylink Building, Byron Bay Rates & Charges - Property	0	0.00
0	14,800	2309.1	Council Administration Building Mntnce Projects Rust Treatment for Walkway Awning at Chambers	0	(100.00)
149,051	0		Community - Maintenance - Planned	41,200	
0	83,600	2320.51	Urgent Unplanned Community Building Maintenance response	50,000	(40.19)
0	6,000	2320.151	Asbestos Removal Program	220,000	
0	0	2320.172	Marvell Hall Design New Front Access Ramp	105,000	New
0	0	2320.173	Council Chambers Upgrade of Air Conditioning	0	0.00
0	0	2320.174	Marvell Hall Renovation of Kitchen	0	0.00
0	0	2320.175	Admin Centre Roof Repairs	0	
0	18,100	2320.176	ChambersRoof Repairs	0	(100.00)
0	50,000	2320.177	Chambers Access Ramp	0	(100.00)
0	40,000	2320.178	Chambers & Head Office Hearing Loops	20,000	(50.00)
0	165,000	2320.179	Durumbal Hall Floor repairs	0	(100.00)
0	12,000	2320.181	Byron Library Roof Repairs	50,000	316.67
0	13,700	2320.182	Suffolk Park Community Centre - Re-finish Deck and Tree Ren	0	(100.00)
0	20,000	2320.183	Brunswick Heads Library	0	(100.00)
0	0	2320.185	Durumbal Hall Floor repairs	125,000	New
0	0	2320.186	Corporate Access Control System Design & Spec	27,000	New
0	0	2320.187	Mullumbimby District Neighbourhood Centre	140,000	New
0	0	2320.188	Federal Preschool	40,000	New
0	0	2320.189	LillyPilli preschool roof & guttering	80,000	New
0	0	2320.191	Byron Scouts Hall - roof / emergency lighting	78,000	New
0	0	2320.192	Kohinar Hall - Gutters, decking, balustrades, etc.	60,000	New
			Community - Maintenance - Preventative		
240	9,200	2353.1	Building Condition Assessments	9,400	2.17
17,942	18,300	2353.2	Pest Control	18,700	2.19
26,623	23,500	2353.3	Security	24,000	2.13
23,051	16,000	2353.4	Fire Safety	16,300	1.88
4,498	0	2353.5	Cleaning	0	0.00
			Community - Maintenance - Reactive		
8,719	6,200	2354.1	Electrical Repairs	7,500	20.97
2,383	23,500	2354.2	Safety Works	18,000	(23.40)
10,442	12,000	2354.3	Plumbing	13,000	8.33
30,684	40,000	2354.4	General	45,000	12.50
8,378	19,100	2354.5	Vandal Damage	12,200	(36.13)
67,869	40,000	2354.6	Public Toilets	45,000	12.50
11,511	0	2354.7	Old Countrylink Building	5,000	New
			Community - Services		
12,389	23,200	2355.1	Electricity Supply	15,000	(35.34)
14,221	10,000	2355.2	Hygiene Services	17,700	77.00
			Community - Fees and Charges		
0	5,900	2356.1	Approvals	0	(100.00)
157,336	152,000	2356.2	s356 General Rates (Property Management)	155,000	1.97
0	1,400	2356.3	Rural Land Board Rates	0	(100.00)
87,148	112,200	2356.4	Insurance	112,200	0.00
			Operational - Maintenance - Preventative		
0	2,500	2371.1	Building Condition Assessments	0	(100.00)
			Operational - Maintenance - Unplanned		
0	6,100	2372.2	Other Operational	5,000	(18.03)
			Crown - Maintenance - Unplanned		
16,170	32,600	2375.2	Public Toilet Crown	33,300	2.15

FACILITIES MANAGEMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			Other Tenure Lease/Rental Contracts		
8,081	3,500	2376.1	Lease - ARTC	3,600	2.86
0	2,500	2376.2	Licence Agreement - Suffolk Park Public School Site	2,600	4.00
17,282	16,500	2376.4	Crown Lease - Mullum Neighbourhood Centre	16,800	1.82
4,646	4,400	2376.5	Crown Lease - Mullum War Widows Cottage	4,500	2.27
3,270	0	2376.6	Crown Lease - Sandhills Reserve	0	0.00
1,469	0	2376.7	South Golden Beach Community Centre	2,100	New
			Administration Costs		
0	3,400	2377.3	Storage Sheds	3,500	2.94
			Former Mullumbimby Hospital		
160,363	0	2379.3	Demolition Costs	0	0.00
1,273	0	2379.6	Independent Peer Review	0	0.00
0	12,000	2379.8	Maintenance	111,600	830.00
148,178	1,140,000	2379.9	Remediation	360,000	(68.42)
1,702	0	2379.95	Rates & Charges - Property	0	0.00
			Former Byron Hospital		
20,681	0	2390.1	Assessment	0	0.00
3,041	0	2390.3	Administrative Establishment	0	0.00
22,776	75,300	2390.4	Maintenance	56,200	(25.37)
8,493	0	2390.5	Site Planning	0	0.00
			Planned Public Toilets		
249,940		3283	Council Land - Maintenance & Cleaning		
0	4,100	3283.1	Public Toilets Council - Rural	4,400	7.32
0	57,000	3283.2	Public Toilets Council - Byron Bay	129,300	126.84
0	74,400	3283.3	Public Toilets Council - Mullumbimby	80,000	7.53
0	65,700	3283.4	Public Toilets Council - Ocean Shores	63,100	(3.96)
0	21,800	3283.5	Public Toilets Council - Suffolk Park	41,800	91.74
0	85,700	3283.6	Public Toilets Council - Bangalow	92,200	7.58
313,291		3284	Crown Land - Maintenance & Cleaning		
0	197,000	3284.2	Public Toilets Crown - Byron Bay	200,900	1.98
0	147,000	3284.7	Public Toilets Crown - Brunswick Heads	149,900	1.97
			Debt Servicing		
138,378	142,800	2318.1	Interest on Loans	200,900	40.69
			Indirect Costs		
377,500	395,900	2319.91	Support Services	430,000	8.61
(712,100)	(702,300)	2319.97	Admin Centre Recharged	(711,700)	1.34
			Depreciation		
429,983	649,100	2999.151	Depreciation	649,100	0.00
3,280,240	4,972,200		Total Operating Expenses	4,948,100	(0.48)
(2,479,140)	(4,052,900)		Operating Result - Surplus / (Deficit)	(3,970,200)	(2.04)
937,311	812,800		Add Back Depreciation	812,800	
(2,243,072)	(3,240,100)		Cash Result - Surplus / (Deficit)	(3,157,400)	(2.55)
			Capital Movements		
	150,400	4184.001	Less Loan Principal Repayments	160,200	
	611,700	4185.001	Less Transfer to Reserves	560,000	
	3,359,900	4022.101	Add Transfer from Reserves	4,037,000	
	400,000	4023	Add Capital Income	3,500,000	
	1,947,800	4186	Less Capital Purchases	6,405,500	
	0	4024.101	Add Section 94 Levies Applied	0	
	(2,190,100)		Cash Result after Capital Movements	(2,746,100)	

DEVELOPMENT AND CERTIFICATION					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Development Assessment - Fees and Charges		
157,362	120,000	1603.1	Advertising Income	120,000	0.00
24,640	40,500	1603.2	Development Panel Advice	40,500	0.00
20,196	16,300	1603.8	Eng. Plan Assessment Fees (Const. Cert)	16,300	0.00
20,375	12,200	1603.18	Flood Information Certificate	12,200	0.00
0	0	1603.19	Design Excellence Panel Meeting Fees	0	0.00
0	0	1603.21	Heritage Exemption Application Fees	0	0.00
919,068	743,400	1601.1	Development Application Fees	994,100	33.72
			Operating Grants		
0	17,000	1604.1	Heritage Advisor	17,000	0.00
166,666	0	1604.3	Flood Response Planning	0	0.00
80,000	0	1604.4	NSW Planning Portal API Grant 2022	0	0.00
			Certification - Fees and Charges - Regulated		
129,328	152,000	1611.2	Certification Inspections	152,000	0.00
29,347	12,200	1611.3	Complying Development Certificate	12,200	0.00
237,449	182,300	1611.4	Construction Certificates	237,300	30.17
15,110	18,200	1611.16	Building Certificates - 149D	18,200	0.00
387,864	354,600	1611.17	Section 68 Approvals and Inspection - Part B	354,600	0.00
4,272	12,100	1611.24	DEEWR Traineeship Incentives	4,100	(66.12)
851	1,000	1611.26	Pool Resuscitation Signs	1,000	0.00
278,945	200,000	1611.28	Information and Technology Service Fee	200,000	0.00
			Certification - Fees and Charges - Non-Regulated		
28,039	15,200	1611.1	Certificate Registration Fee (Compliance Certificates)	20,000	31.58
102,810	124,200	1611.18	Applicaton and Inspection Fees Roads Act	124,200	0.00
732,749	156,000	1611.23	Income Activities over Road Reserve	156,000	0.00
			Certification - Commercial Property - Fees and Charges		
131,171		1152	Lease - Footpath Usage		0.00
0	105,900	1152	Lease - Footpath Usage - Bangalow	5,900	(94.43)
0	100	1152	Lease - Footpath Usage - Billinudgel	100	0.00
0	13,900	1152	Lease - Footpath Usage - Brunswick Head	13,900	0.00
0	10,800	1152	Lease - Footpath Usage - Byron Bay	10,800	0.00
0	24,600	1152	Lease - Footpath Usage - Mullumbimby	24,600	0.00
0	7,500	1152	Lease - Footpath Usage - Other	7,500	0.00
			Certification - Miscellaneous Revenue		
3,240	2,300	1611.13	Sundry Building Control Income	2,300	0.00
			Operating Grants		
6,000	6,500	1612.2	Heritage Advisor	6,500	0.00
0	6,500	1612.3	Local Places	6,500	0.00
			Customer Service		
45	1,000	1613.1	Sundry Administrative Sales	1,000	0.00
751	2,000	1613.2	Commission on Long Service Levy	2,000	0.00
3,476,279	2,358,300		Total Operating Revenues	2,560,800	8.59

DEVELOPMENT AND CERTIFICATION					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Directorate & Managers - SEE		
866,819	801,100	2701.1	Salaries and Oncosts	861,500	7.54
4,439	5,100	2701.5	Sundry Expenses	5,100	0.00
50,500	50,500	2701.92	Motor Vehicles	50,500	0.00
			Planning Services		
847,799	1,014,500	2705.1	Salaries and Oncosts	1,087,900	7.24
9,300	17,800	2705.92	Motor Vehicles	17,800	0.00
			Development Assessment - Planning Team		
74	0	2711.1	Salaries and Oncosts	0	0.00
341,441	152,000	2711.3	Temporary Resourcing / Overtime / Expert Advice	152,000	0.00
			Certification Services		
1,034,039	1,097,000	2751.1	Salaries and Oncosts	1,115,000	1.64
9,775	31,000	2751.4	Overtime	31,000	0.00
38,089	17,000	2751.5	Heritage Advisor	17,000	0.00
0	17,000	2751.6	Local Places Grant	17,000	0.00
70,068	68,000	2751.92	Motor Vehicles	68,000	0.00
			Development Support & Administration		
929,115	884,400	2754.1	Salaries and Oncosts	906,600	2.51
			Other Expenses		
1,083	5,000	2715.1	Advertising	5,100	2.00
12,942	13,200	2715.2	Telecommunications	13,500	2.27
5,537	20,300	2715.4	Sundry Office Expenses	20,700	1.97
0	46,600	2715.11	Online Applications	47,500	1.93
86,409	78,000	2715.13	Information and Technology Service Fee Expenditure	83,000	6.41
4,317	2,000	2715.14	National Seachange Taskforce	2,000	0.00
1,116	45,000	2715.15	Regional NSW Planning Portal Grant	0	(100.00)
0	0	2715.16	Flood Response Planning	0	0.00
0	80,000	2715.17	NSW Planning Portal API Grant 2022	0	(100.00)
0	0	2715.18	Design Excellence Panel Member Fees	0	0.00
			Commercial Property		
41,459	58,300	2753.1	Footpath Dining	59,500	2.06
			Indirect Costs		
1,406,700	1,497,800	2729.91	Support Services Allocated	1,647,900	10.02
5,761,022	6,001,600		Total Operating Expenses	6,208,600	3.45
(2,284,743)	(3,643,300)		Operating Result - Surplus / (Deficit)	(3,647,800)	0.12
(2,284,743)	(3,643,300)		Cash Result - Surplus / (Deficit)	(3,647,800)	0.12
			Capital Movements		
	0		Less Principal Repayments	0	
	1,331,900	4870.001	Less Transfer to Reserves	1,231,900	
	640,800	4067.101	Add Transfer from Reserves	579,500	
(61,300)	969,100	4068.301	Add Capital Income	969,100	
	0		Less Capital Purchases	0	
	0	4069.101	Add Section 94 Levies Applied	0	
	0	4876.1	Less Section 94 Works	0	
	(3,365,300)		Cash Result after Capital Movements	(3,331,100)	

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Operating Grants		
0	90,000	1501.53	CMP for Byron Bay Embayment	0	(100.00)
11,949	0	1501.78	Habitat Actions Grants 2019	0	0.00
7,766	0	1501.81	Coastline & Belongil Est Scoping Study	0	0.00
0	11,200	1501.82	SCCF3 - Byron A & I Estate Pocket Park	0	(100.00)
0	38,200	1501.86	Jonson Street Protection Works Stage 1:D	0	(100.00)
316	0	1501.101	NOROC Housing Working Group	0	0.00
11,400	0	1501.104	Mapping Open Forest	0	0.00
24,000	0	1501.105	Veg Mapping and High Env't Value Veg Pj	0	0.00
17,412	0	1501.106	Riparian Restoration Project	0	0.00
8,800	0	1501.107	Roadside Vegetation Mapping	0	0.00
101,211	15,000	1501.108	Koala Habitat Restoration Program	0	(100.00)
30,000	0	1501.109	Coastal Mgmt Pgm Recreational Uses Pjct	0	0.00
9,220	0	1501.111	Koala Habitat Flood Mapping	0	0.00
0	200,000	1501.112	Addressing Priority Flood Impacts in BSC	0	(100.00)
0	15,400	1501.113	Koala VMS Signs	0	(100.00)
0	19,000	1501.114	WIRES - No Bat No Me Project	0	(100.00)
0	77,400	1501.115	Stage 2 - Southern Coastal Management Pg	0	(100.00)
0	185,000	1501.116	Solar LED Signs for Koala Road Strike Mitigation	0	(100.00)
0	0	1501.117	CMP Byron Shire Coastal Zone Stages 3&4	160,000	New
89,793	0		Applicant Funded DCP's/LEP's	0	0.00
			Community Planning - Contributions		
17,126	0	1504.4	Energy Savings Certificates	0	0.00
			Fees and Charges		
126,453	134,200	1505.43	Section 149 Certificates	134,200	0.00
55,567	49,400	1505.46	Sewer Location Plan Fees	49,400	0.00
0	19,700	1505.52	Revolving Energy Fund	19,700	0.00
27	0	1505.53	Frog Posters	0	0.00
1,765	0	1505.58	Car Share Parking	0	0.00
82	0	1505.59	Traps - Pest Animal Mngt Plan	0	0.00
512,887	854,500		Total Operating Revenues	363,300	(57.48)
			OPERATING EXPENSES		
			Employee Expenses		
1,404,451	1,586,400	2601.1	Salaries and Oncosts	1,747,200	10.14
31,800	26,300	2601.92	Motor Vehicles	26,300	0.00
			Office Expenses		
2,783	7,500	2601.3	Advertising	7,700	2.67
972	1,700	2601.4	Printing and Stationery	1,700	0.00
13,797	13,000	2601.6	Sundry Office Expenses	13,300	2.31
10,794	12,000	2601.14	Azility Subscription	27,400	128.33
			Environmental Strategic Studies/Plans		
61,200	50,000	2605.4	Rural Land Strategy	51,000	2.00
5,920	10,200	2605.32	Studies and Plans	10,400	1.96
9,767	9,400	2605.42	Planning Studies	9,600	2.13
12,171	25,200	2605.63	Sustainability Program	20,400	(19.05)
0	22,400	2605.65	Revolving Energy Fund	22,400	0.00
10,592	18,400	2605.74	Comprehensive Koala Plan of Management	18,400	0.00
73,570	58,500	2605.83	CMP for Byron Bay Embayment	0	(100.00)
3,270	4,000	2605.101	Coastal Hazard Monitoring	8,500	112.50
8,428	0	2605.108	LEP and DCP Review	0	0.00
0	30,300	2605.112	Mullumbimby Masterplan Project Plan	13,000	(57.10)
60	14,400	2605.113	Bangalow Village Plan	14,000	(2.78)
(7,500)	34,100	2605.114	Shirewide Flying Fox Management Plan	5,000	(85.34)
0	51,000	2605.119	E-Zones Planning Proposals	51,000	0.00
65077	5,500	2605.122	Jonson Street Protection Works Stage 1:Design & CBA	0	100.00

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
26500	21,000	2605.127	Brunswick Valley Landcare Land for Wildlife Program	22,000	4.76
27,357	0	2605.131	Flying Fox Improvement Grant	0	0.00
6,494	53,400	2605.133	Mullum Hospital LEP Amendment	30,000	(43.82)
38	100	2605.137	Lot 12 and Lot 107 Bayshore Dr	17,600	17,500.00
9,419	0	2605.138	NE Hinterland Koala Conservation Project	0	0.00
0	23,300	2605.143	DCP Character Design Guidelines for Low Rise Medium Density Co	0	(100.00)
(7,955)	0	2605.145	Affordable Housing Contribution Scheme	0	0.00
19,907	18,000	2605.152	Centennial Circuit One-Way Trial	0	(100.00)
2,232	0	2605.153	Action Tank Workshop & Climate Change Adaptation	0	0.00
17,409	0	2605.154	Habitat Actions Grant 2019	0	0.00
74,208	500	2605.156	Southern Shire Coastal Management Pgm	0	(100.00)
8,015	0	2605.157	Leash-Up Pilot Communication Project	0	0.00
155,386	45,200	2605.158	Communities Combating Pests and Weeds	0	(100.00)
39,653	700	2605.160	Biodiversity Conservation Strategy	0	(100.00)
131,669	18,000	2605.161	Streets as Shared Spaces Grant	0	(100.00)
657	0	2605.163	Flying Fox Camp Management Plan Bdge Rpr	0	0.00
4,638	8,500	2605.164	Federal Community Led Masterplan	0	(100.00)
8,992	0	2605.165	Koala Monitoring	0	0.00
11,184	800	2605.167	Mafeking Rd Koala Zone Rd Marking & Sign	0	(100.00)
4,640	0	2605.168	NOROC Housing Working Group	0	0.00
3,800	0	2605.169	Mullum High School Koala Planting Proj	0	0.00
20,278	0	2605.170	Economic Impact Assessment STRA (DPIE)	0	0.00
41,227	32,300	2605.171	Federal Movement & Place Project	0	(100.00)
482	0	2605.172	Bringing Back the Bruns - Stage 2	0	0.00
11,950	0	2605.173	Charging Station Network Transition	0	0.00
12,441	0	2605.174	Housing Summit	0	0.00
2,280	9,100	2605.175	Mapping Open Forest	0	(100.00)
0	24,000	2605.176	Veg Mapping and High Env't Value Veg Pj	0	(100.00)
0	8,800	2605.178	Roadside Vegetation Mapping	0	(100.00)
9,545	106,700	2605.179	Koala Habitat Restoration Program	0	(100.00)
0	30,000	2605.181	Coastal Mgmt Pgm Recreational Uses Pjct	0	(100.00)
8,950	300	2605.182	Koala Habitat Flood Mapping	0	(100.00)
0	200,000	2605.183	Addressing Priority Flood Impacts in BSC	0	(100.00)
0	10,000	2605.184	Byron Shire Land Trust	0	(100.00)
0	10,000	2605.186	Catchment Management	0	(100.00)
0	15,400	2605.187	Koala VMS Signs	0	(100.00)
0	166,700	2605.188	Flood Response Planning	0	(100.00)
0	19,000	2605.189	WIRES - No Bat No Me Project	0	(100.00)
0	116,100	2605.191	Stage 2 - Southern Coastal Management Pg	0	(100.00)
0	11,800	2605.192	Richmond River CMP	0	(100.00)
0	185,000	2605.193	Solar LED Signs for Koala Road Strike Mitigation	0	(100.00)
0	0	2605.196	Honeysuckle Hill Burn	10,000	New
0	0	2605.197	CMP Byron Shire Coastal Zone Stages 3&4	240,000	New
0	0	2605.198	Review and Finalise Baywood Chase Water Quality Mgt Plan	10,000	New
0	0	2605.199	Place Planning Collective Administration	8,000	New
			Environmental Levy		
	3,800	2606.18	Unallocated	0	(100.00)
6,210	2,500	2606.24	CMP for Byron Bay Embayment (Council Share)	0	(100.00)
10,120	21,300	2606.25	Wild Dog, Fox and Feral control Program	21,300	0.00
0	16,600	2606.27	Biodiversity Conservation Strategy	19,900	19.88
7,300	17,900	2606.34	Emissions Reduction Strategy	20,900	16.76
9,489	0	2606.36	NE Hinterland Koala Project	0	0.00
7,200	0	2606.37	Wildlife Corridor Mapping	0	0.00
			Other Projects		
40,600	11,200	2608.5	SCCF3 - Byron A & I Estate Pocket Park	0	(100.00)
0	10,100	2608.6	EV Charge Station Repairs Byron Library	0	(100.00)
0	51,800	2608.7	Short Term Rental Accommodation	0	(100.00)
35,134	0	2615	Applicant Funded Local Environment Plans	0	0.00
			Indirect Costs		
552,800	591,300	2619.91	Support Services Allocated	666,600	12.73
3,027,400	3,841,500		Total Operating Expenses	3,113,600	(18.95)
(2,514,512)	(2,987,000)		Operating Result - Surplus / (Deficit)	(2,750,300)	(7.92)
(2,514,512)	(2,987,000)		Cash Result - Surplus / (Deficit)	(2,750,300)	(7.92)
			Capital Movements		
	0		Less Principal Repayments	0	
	105,800	4113.001	Less Transfer to Reserves	0	
	792,600	4004.101	Add Transfer from Reserves	307,700	
	0	4005	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4006.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	(2,300,200)		Cash Result after Capital Movements	(2,442,600)	

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Environment - Fees and Charges		
0	20,500	1625.1	Caravan Parks Inspection Fees	20,500	0.00
23,807	53,200	1625.3	Itinerant Vendors / Market Stall Permits	55,000	3.38
0	2,800	1625.4	Market Inspection Fees	20,000	0.00
65,231	78,800	1625.7	Food/Health Inspection Fees	101,800	29.19
0	500	1625.8	Other Local Government Act Approvals	500	0.00
818	0	1625.14	Sundry Income Septic Safe Program	0	0.00
87,244	118,100	1625.19	Food Administration Fee	118,100	0.00
			Environment - Miscellaneous Revenues		
3,630	5,100	1629.3	Administration Fees	5,100	0.00
157	0	1629.9	DET Traineeships	0	0.00
			Environment - On-Site Sewage Fees and Charges		
97,102	30,400	1625.5	On-Site Sewage - Operation and Installation Applications	30,400	0.00
(628)	0	1625.6	On-Site Sewage Compliance Inspections	0	0.00
212,236	220,800	1625.23	On Site Sewerage Management	239,100	8.29
			Compliance - Fees & Charges		
32,024	30,900	1631.2	Section 735A Certificates	30,900	0.00
1,079	1,000	1675.1	Animal Impounding Fees	1,500	50.00
35	0	1675.2	Sale Of Animals	0	0.00
29	200	1675.3	Permits - Beaches	200	0.00
3,170	4,600	1675.4	Permits - Buskers	4,600	0.00
1,258	500	1675.6	Release and Maintenance Fees - Dogs/Cats	1,000	100.00
0	500	1675.9	Land Clearing Inspection Fees (Overgrown)	500	0.00
5,007	8,600	1675.13	Compliance Inspections	8,600	0.00
17,440	20,800	1675.16	Swimming Pool Inspections	20,800	0.00
			Fees and Charges - Animals		
18,614	12,700	1671.3	Dog Registrations	12,700	0.00
962	200	1671.4	Microchip Implant Fees - Dogs and Cats	200	0.00
			Fines and Other Revenues		
1,306,259	1,665,600	1681.1	Infringement Revenue - Parking and Other	1,600,000	(3.94)
29,103	0	1681.3	Companion Animals Rebate	0	0.00
245,458	0	1681.7	Environmental Enforcement Levy	0	0.00
0	2,500	1681.8	Income for Tree Planting from Fine	0	(100.00)
			Miscellaneous Revenues		
25,503	20,500	1633.1	Administrative Fees - Notice & Orders	50,000	143.90
			Operating Grants		
375,000	0	1685.2	Local Government Flood Recovery Grant	0	0.00
2,550,538	2,298,800		Total Operating Revenues	2,321,500	0.99

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Environmental Health		
468,577	573,100	2781.1	Salaries and Oncosts	704,400	22.91
922	12,200	2781.2	Overtime	12,200	0.00
37,651	53,300	2781.92	Motor Vehicles	53,300	0.00
			Compliance		
879,970	672,900	2783.1	Salaries and Oncosts	893,600	32.80
498	52,700	2783.2	Overtime	52,700	0.00
24,000	24,000	2783.92	Motor Vehicles	24,000	0.00
			Infringement Processing		
252,481	372,700	2861.1	Salaries and Oncosts	387,100	3.86
0	52,700	2861.3	Overtime	52,700	0.00
37,447	26,300	2861.92	Motor Vehicles	26,300	0.00
			Miscellaneous Expenses		
162,849	164,300	2871.1	Collection Fees on Fine Income	167,600	2.01
18,690	27,400	2871.2	Hand held Infringement Devices Support & Maintenance	27,900	1.82
0	24,300	2871.3	Licence Plate Recognition Support & Maintenance	24,800	2.06
1,100	10,100	2871.5	Sundry Expenses	10,300	1.98
16,568	29,400	2785.1	Environmental Monitoring	30,000	2.04
0	2,000	2785.2	Advertising	2,000	0.00
30,399	15,200	2785.5	Telecommunications	15,500	1.97
8,999	3,000	2785.11	Minor Equipment	8,900	196.67
1,702	10,100	2785.12	Sundry Expenses	10,300	1.98
171,701	177,100	2785.29	On Site Sewerage Management	190,600	7.62
150,789	171,500	2785.31	Environment Enforcement Levy Expenditure	0	(100.00)
0	52,100	2785.34	Plant Purchases	0	(100.00)
0	2,500	2785.35	Tree Planting from Fine	0	(100.00)
0	0	2785.36	Compliance Priorities Program - Option 1	250,000	New
			Public Order and Safety Expenses		
672	6,100	2865.1	Abandoned Vehicle Disposal	6,200	1.64
6,583	15,200	2865.2	Advertising / Postage /Printing / Uniforms	15,500	1.97
938	5,100	2865.4	Impounding Expenses	5,200	1.96
1,774	8,100	2865.9	Signage	8,300	2.47
617	2,000	2865.11	Vet Fees	2,000	0.00
4,091	10,100	2865.12	Sundry Expenses	10,300	1.98
26,463	0	2865.16	Companion Animal Fees	0	0.00
10,056	10,100	2865.19	Local Court Prosecution Costs	10,300	1.98
0	4,100	2865.20	Public Education (Including Pet Awareness Expenses)	4,200	2.44
8,832	10,100	2865.28	Investigation Consultants	10,300	1.98
1,988	0	2865.31	Impounding Expenses	0	0.00
0	1,400	2865.34	Building Insurance	1,400	0.00
8,581	3,600	2999.11	Depreciation - Animal Control	3,600	0.00
2,148	2,100	2999.14	Depreciation - Ranger Services	2,100	0.00
			Local Govt Support Package - Companion Animals		
0	190,000	2870.1	Animal Education and Enforcement Officer	0	(100.00)
0	60,000	2870.2	Companion Animals Education Program	0	(100.00)
0	95,000	2870.3	Educational Signage	0	(100.00)
0	30,000	2870.4	Microgrants	0	(100.00)
			Indirect Costs		
667,100	707,200	2799.91	Support Services Allocated	799,900	13.11
3,004,187	3,689,100		Total Operating Expenses	3,823,500	3.64
(453,649)	(1,390,300)		Operating Result - Surplus / (Deficit)	(1,502,000)	8.03
	5,700		Add Back Depreciation	5,700	
(453,649)	(1,384,600)		Cash Result - Surplus / (Deficit)	(1,496,300)	8.07
			Capital Movements		
	0		Less Principal Repayments	0	
	220,800	4894.1	Less Transfer to Reserves	239,100	
	775,700	4073.101	Add Transfer from Reserves	252,900	
	0		Add Capital Income	0	
	0	4895	Less Capital Purchases	0	
	0		Less Section 94 Works	0	
	(829,700)		Cash Result after Capital Movements	(1,482,500)	

ECONOMIC DEVELOPMENT					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Other Revenue		
371	25,000	1004.2	Film Applications	25,000	0.00
0	2,500	1004.3	Event Applications	2,500	0.00
2,632	3,300	1004.4	Temp Lic – Activities on Council Land	3,300	0.00
0	2,500	1004.5	Temp Lic – Activities on Crown Land	2,500	0.00
			Operating Grants		
0	362,000	1006.5	Communities Community Events Program	0	(100.00)
3,003	395,300		Total Operating Revenues	33,300	(91.58)
			OPERATING EXPENSES		
			Economic Development		
1,915	3,000	2343.1	Sundry Expenses	3,100	3.33
91	14,800	2343.13	Industry Plans	15,100	2.03
3,120	18,600	2343.14	Sector Capacity Building	19,000	2.15
12,041	4,600	2343.26	Smart Farms, Small Grants	0	(100.00)
			Tourism		
56,229	0	2011.1	Salaries and on-costs	0	0.00
466	700	2011.19	Telecommunications	700	0.00
3,100	11,800	2011.27	Tourism Memberships and Projects	12,000	1.69
			Economic Development and Tourism		
100,428	111,900	2014.1	Salaries and on-costs	116,400	4.02
0	15,800	2014.17	Billinudgel is Back in Business	0	(100.00)
485	0	2014.18	Agribusiness	0	0.00
540	1,000	2014.25	BBEB EO & Trademarking	0	(100.00)
0	10,000	2014.31	Brunswick Heads Visitor Centre	10,000	0.00
14,000	14,000	2014.92	Motor Vehicle Running Expenses	14,000	0.00
			Events		
196,161	211,300	2017.1	Events Officers	220,900	4.54
11,023	17,400	2017.2	Events Plan	17,700	1.72
7,225	5,000	2017.3	Events communications and application	5,100	2.00
5,740	28,700	2017.4	Festival Funding Support	29,300	2.09
0	1,000	2017.6	Mullum Music Festival	0	(100.00)
0	5,000	2017.7	Byron Writers Festival	5,000	0.00
			Communities Community Events Program		
0	41,000	2018.1	Queer Family Northern Rivers	0	(100.00)
0	73,100	2018.2	Bruns Dive-in Cinema	0	(100.00)
0	40,000	2018.3	After Disaster- Stories, Reflections and Songs	0	(100.00)
0	59,000	2018.4	Roundabout Theatre Sidestep	0	(100.00)
0	75,000	2018.5	Restore Fest	0	(100.00)
0	35,000	2018.6	Reconnecting Mullumbimby	0	(100.00)
0	38,900	2018.7	Grant Funded Events Officer	0	(100.00)
			Indirect Costs		
190,800	191,300	2013.91	Support Services Allocated	211,300	10.45
603,363	1,027,900		Total Operating Expenses	679,600	(33.88)
(600,360)	(632,600)		Operating Result - Surplus / (Deficit)	(646,300)	2.17
(600,360)	(632,600)		Cash Result - Surplus / (Deficit)	(646,300)	2.17
			Capital Movements		
	0		Less Principal Repayments	0	
	0	4935.001	Less Transfer to Reserves	0	
	65,300	4096.101	Add Transfer from Reserves	0	
	0	4097	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4098	Add Section 94 Levies Applied	0	
	(567,300)		Cash Result after Capital Movements	(646,300)	

WATER SUPPLIES					
ACTUAL	ESTIMATED	LEDGER	BUDGET ITEMS	ESTIMATED	
2021/22	2022/23	ACCOUNT		2023/24	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
2,234,597	2,316,800	6011.1	Residential	2,489,400	7.45
550,388	570,100	6011.2	Non-Residential	628,200	10.19
(132,250)	(161,200)	6011.3	Pensioner Adandonments	(125,000)	(22.46)
			Water Consumption Charges		
5,228,314	5,677,100	6021.1	Water Consumption Charges - Residential	6,274,400	10.52
1,897,183	2,355,900	6021.2	Water Consumption Charges - Non-Residential	2,603,700	10.52
			Grants		
70,817	88,000	6001.1	Pensioners Subsidy	88,000	0.00
			Fees		
490	500	6031.2	Rental of 18 Fletcher St	500	0.00
42,215	62,600	6031.3	Byron Library Rental from Water Fund	62,600	0.00
97,025	114,800	6031.4	Connection / Tapping Fees	114,800	0.00
39,730	12,600	6031.5	Sales of Water - Standpipes	12,600	0.00
27,831	12,000	6031.6	Sundry Income (Includes Meter Test)	12,000	0.00
14,243	13,100	6031.13	Optus Lease - Patterson St Reservoir	13,100	0.00
0	5,300	6031.14	Rainwater Tank Rebate from Rous	5,300	0.00
18,778	19,600	6031.15	Optus Lease - Wategos Reservoir	19,600	0.00
2,072	0	6031.18	Optus Lease - Tongarra Rd Reservoir	0	0.00
52,832	54,900	6031.19	Telstra Leases - Wategos, Patterson, SP	54,900	0.00
			Other Revenues		
2,915	6,100	6041.1	Extra Charges	6,100	0.00
4,212	11,200	6041.3	Interest on Consumption Charges	11,200	0.00
33,700	96,300	6051.1	Interest on Investments	6,300	(93.46)
10,185,094	11,255,700		Total Operating Revenues	12,277,700	9.08

WATER SUPPLIES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Water & Waste - Management & Admin		
507	0	6101.1	Salaries and Oncosts	0	0.00
			Employee Costs - Engineering & Supervision		
306,777	282,800	6105.1	Salaries and Oncosts	300,500	6.26
23,400	12,000	6105.92	Motor Vehicle Running Expenses	12,000	0.00
			Employee Costs - Engineering S64 Assessment		
90,478	66,800	6107	Salaries and Oncosts	70,800	5.99
			Employee Costs - Compliance		
14,300	216,700	6111.1	Salaries and Oncosts	224,400	3.55
			Employee Costs - Administration and Education		
200,289	149,000	6115.1	Salaries and Oncosts	153,700	3.15
			Meter Reading Contract		
48,026	40,000	6121.2	Payment to AMRS	40,000	0.00
			Training and Recruitment		
274	20,300	6125.3	Technical Skills	20,000	(1.48)
			Administration Expenses		
0	2,000	6141.1	Printing & Stationery	2,000	0.00
4,725	15,200	6141.2	Communication Systems	10,000	(34.21)
9,483	23,300	6141.6	Misc Equip/Expenses	15,000	(35.62)
12,251	10,600	6141.9	s356 Water Supplies Management (Community Bu	14,000	32.08
6,837	21,300	6141.11	Fletcher St Property Expenses	10,000	(53.05)
0	5,100	6141.12	Books/Journals	5,000	(1.96)
87,463	96,200	6141.14	Payroll Tax	98,100	1.98
15,168	6,700	6141.25	Rainwater Tank Rebate	4,500	(32.84)
28,200	29,100	6141.27	Tax Equivalent Payments to General Fund	29,700	2.06
0	25,300	6141.32	Audit of Best Practice Management Compliance	25,000	(1.19)
32,789	76,000	6141.38	Water Directorate	50,000	(34.21)
0	2,300	6141.39	Rent Donation -18 Fletcher Street	2,300	0.00
14,663	15,000	6141.45	Old Library Expenses	15,000	0.00
61,390	45,600	6141.47	Building and Property Insurance	85,000	86.40
0	5,000	6141.57	Depot Clean Up Yard	0	(100.00)
0	25,000	6141.58	Internal IT Support	0	(100.00)
			Abandonments		
6,766	5,300	6145.2	Rates Abandoned	5,400	1.89
0	5,300	6145.3	Bad Debts Abandoned - Water	5,400	1.89

WATER SUPPLIES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			General Operation & Maintenance		
590,678	850,000	6205.6	Water Mains Maintenance	600,000	(29.41)
473,723	921,800	6205.7	Water Mains Operation	750,000	(18.64)
149,656	303,900	6205.11	Reservoir Operation	200,000	(34.19)
41,505	50,700	6205.12	Reservoir Maintenance	60,000	18.34
301,308	374,800	6205.15	Other Operation	325,000	(13.29)
6,641	12,200	6205.16	Other Maintenance	12,000	(1.64)
4,825,222	4,928,700	6205.22	Purchase of Water	5,571,300	13.04
1,451,300	1,550,500	6211.93	Depreciation	1,550,500	0.00
			Mullumbimby		
12,808	55,700	6235.1	WTW Planned Maintenance	40,000	(28.19)
66,821	131,200	6235.6	WTW Chemicals	125,000	(4.73)
239,797	344,400	6235.7	WTW Operation	250,000	(27.41)
			Water System Support Services		
12,245	75,000	6244.1	IT/Hardware	100,000	33.33
45,852	100,000	6244.2	SCADA	110,000	10.00
42,845	100,000	6244.3	Software/Applications/Licences	150,000	50.00
94,778	100,000	6244.4	Asset Management	120,000	20.00
11,505	100,000	6244.5	Strategic, Management and Imp'ment Plans	300,000	200.00
			Indirect Costs		
60,000	80,000	6159.1	Contribution to Depot - General Fund	81,600	2.00
559,400	1,359,000	6159.91	Support Services	1,467,600	7.99
1,317,900	559,400	6159.90	NCP/Governance	559,400	0.00
11,267,769	13,199,200		Total Operating Expenses	13,570,200	2.81
(1,082,676)	(1,943,500)		Operating Result - Surplus / (Deficit)	(1,292,500)	(33.50)
	1,550,500		Add Back Depreciation	1,550,500	
(1,082,676)	(393,000)		Cash Result - Surplus / (Deficit)	258,000	(165.65)
			Capital Movements		
	0	6,424	Less Loan Principal Repayments	0	
	250,000	6437.001	Less Transfer to Reserves	508,000	
	5,610,500		Add Transfer from Reserves	2,789,000	
	250,000	6404.301	Add Capital Income	3,850,000	
	6,938,400		Less Capital Purchases	6,915,000	
	1,720,900		Add Section 64 Levies Applied	526,000	
	0		Cash Result after Capital Movements	0	

SEWERAGE SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
14,045,846	14,545,800	7011.1	Residential	15,633,500	7.48
2,209,980	2,317,400	7011.2	Non-Residential	2,534,900	9.39
78,845	79,000	7011.3	Trade Waste Fixed Charges	79,000	0.00
(127,085)	(135,000)	7011.4	Pensioner Adandonments	(120,300)	(10.89)
			User Charges		
1,524,154	1,989,600	7021.2	Non-Residential	2,128,900	7.00
235,142	293,600	7021.3	Liquid Trade Waste Charges	293,600	0.00
			Grants		
67,892	74,300	7001.1	Pensioners Subsidy	74,300	0.00
766,900	0	7001.8	Public Works - Feb 2022 Flood Event	0	0.00
			Fees		
38	0	7031.6	Property Rental Income	0	0.00
2,916	3,000	7031.9	Sundry Income	3,000	0.00
220,295	96,200	7031.14	Trade Waste Processing Fees	96,200	0.00
137,403	104,300	7031.15	Plant Income	104,300	0.00
15,127	15,200	7031.19	Lease - 125 Vallances Rd	15,200	0.00
9,307	20,300	7031.21	Agistment - Vallances Rd House	20,300	0.00
480	0	7031.24	Agistment - Pony Paddock	0	0.00
18,000	18,000	7031.25	Vallance Road STP Optus Tower	18,000	0.00
26,301	40,500	7031.26	Application - Dispose of Waste to Sewer	40,500	0.00
0	1,000	7031.31	Recycled Water Meters	1,000	0.00
0	136,200	7031.32	Temporary Housing	136,200	0.00
			Other Revenues		
17,356	28,000	7041.1	Extra Charges	28,000	0.00
1,295	13,000	7041.3	Interest on Res Consumption Charges	13,000	0.00
174	300	7041.5	Interest on Trade Waste Consumption	300	0.00
936	2,000	7041.7	Interest on Non-Res Consumption Charges	2,000	0.00
62,200	142,600	7051.1	Interest on Investments	42,600	(70.13)
19,313,500	19,785,300		Total Operating Revenues	21,144,500	6.87

SEWERAGE SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
			OPERATING EXPENSES		
			Employee Costs - Management & Admin		
4,946	0	7101.1	Salaries and Oncosts	0	0.00
			Employee Costs - Engineering & Supervision		
291,680	282,800	7105.1	Salaries and Oncosts	300,500	6.26
23,400	12,000	7105.92	Motor Vehicle Running Expenses	12,000	0.00
			Employee Costs - Engineering S64 Assessment		
91,344	66,800	7106.1	Salaries and Oncosts	70,800	0.00
			Employee Costs - Compliance		
13,766	216,700	7111.1	Salaries and Oncosts	224,400	3.55
			Employee Costs - Administration and Education		
200,238	169,000	7115.1	Salaries and Oncosts	174,300	3.14
			Meter Reading Contract		
36,587	36,000	7121.2	Payment to AMRS	36,700	1.94
			Training and Recruitment		
13,628	24,000	7125.3	Technical Skills	20,000	(16.67)
			Administration Expenses		
26	1,100	7141.1	Printing & Stationery	1,000	(9.09)
22,873	38,500	7141.2	Communication Systems	40,000	3.90
5,427	38,500	7141.6	Misc Equip/Expenses	10,000	(74.03)
0	3,000	7141.8	Laundry	3,000	0.00
56,297	44,600	7141.9	Community Buildings - Sewer Charge	50,000	12.11
0	5,600	7141.12	Books/Journals	5,000	(10.71)
87,463	91,200	7141.14	Payroll Tax	93,000	1.97
28,200	30,400	7141.19	Taxation Equivalent Payments	31,000	1.97
3,033	10,100	7141.24	Maintenance Lease - Vallances Rd	10,000	(0.99)
61,390	97,800	7141.38	Property Insurance	99,800	2.04
0	5,100	7141.56	Recycled Water Meters (Sewer)	5,000	(1.96)
0	5,000	7141.57	Depot Clean Up Yard	0	(100.00)
0	25,000	7141.58	Internal IT Support	0	(100.00)
			Abandonments		
15,411	52,000	7151.2	Other Rates Abandoned	52,000	0.00
0	5,000	7151.3	Bad Debts Abandoned - Sewer	5,000	0.00

SEWERAGE SERVICES					
ACTUAL 2021/22	ESTIMATED 2022/23	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2023/24	%
0	100,000	7155.1	Other Expenses		
0	97,500	7155.6	Property Maintenance Costs	100,000	0.00
			Sewer main collapse Torakina Road	0	(100.00)
			General Operation		
152,916	53,500	7201.14	Plant Purchases	0	(100.00)
			Plant Running Expenses		
4,162	72,000	7203.1	Fuel and Oil	73,400	1.94
5,112	0	7203.2	Parts and Materials	0	0.00
1,521	0	7203.3	Tyres	0	0.00
1,065	0	7203.4	Contract Repairs	0	0.00
11,008	0	7203.6	Labour	0	0.00
2,589	0	7203.7	Insurance and Registration	0	0.00
173,971	333,000	7205.5	Gravity Mains Operation	345,000	3.60
459,774	445,700	7205.6	Gravity Mains Maintenance	345,000	(22.59)
595,375	566,000	7205.9	SPS Operation	600,000	6.01
554,190	466,000	7205.11	SPS Maintenance	482,800	3.61
349,125	324,200	7205.12	SPS Power	350,000	7.96
955,820	1,670,200	7205.21	Treatment Operations Expenses	1,730,000	3.58
589,721	616,600	7205.22	Chemical Costs	700,000	13.53
527,422	425,500	7205.23	Energy Costs	500,000	17.51
353,229	857,200	7205.24	Treatment Effluent Management	890,000	3.83
131,167	286,600	7205.25	Treatment Biosolids Management	290,000	1.19
740,476	739,500	7205.26	Treatment Maintenance	800,000	8.18
787,596	906,600	7205.27	Other Operations Expenses	939,200	3.60
90,686	272,400	7205.28	Other Maintenance	100,000	(63.29)
202,759	202,600	7205.31	Bush Regen Works - STP's	200,000	(1.28)
11,000	11,000	7205.32	Wild Dog and Fox Program	0	(100.00)
3,136,107	3,276,300	7209.93	Depreciation	3,276,300	0.00
			Sewer System Support Services		
8,045	75,000	7244.1	IT/Hardware	100,000	33.33
49,499	100,000	7244.2	SCADA	110,000	10.00
65,161	100,000	7244.3	Software/Applications/Licences	150,000	50.00
82,807	100,000	7244.4	Asset Management	120,000	20.00
30,738	300,000	7244.5	Strategic, Management and Improvement Plans	300,000	0.00
			Indirect Costs		
1,697,300	1,763,500	7169.91	Support Services	1,909,500	8.28
559,300	559,300	7169.90	NCP/Governance	559,300	0.00
60,000	80,000	7169.2	Contribution to Depot Cost Sewer	81,600	2.00
			Debt Servicing		
1,923,666	1,805,800	7161.1	Interest on Loans	1,659,600	(8.10)
15,269,015	17,866,200		Total Operating Expenses	17,955,200	0.50
4,044,485	1,919,100		Operating Result - Surplus / (Deficit)	3,189,300	66.19
3,136,107	3,276,300		Add Back Depreciation	3,276,300	0.00
7,180,592	5,195,400		Cash Result - Surplus / (Deficit)	6,465,600	24.45
			Capital Movements		
	2,633,300	7430.1	Less Loan Principal Repayments	2,779,600	
	3,312,100	7437.1	Less Transfer to Reserves	4,436,000	
	3,946,800	7403.101	Add Transfer from Reserves	4,054,100	
	750,000	7401.301	Add Capital Income	750,000	
	8,411,500		Less Capital Purchases	5,414,100	
	4,464,700	7405.101	Add Section 64 Levies Applied	1,360,000	
	0		Cash Result after Capital Movements	0	

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Depot Services & Fleet Management									
Box Trailer	15,000					15,000	Plant		
Gravely Pro 34 Zero Turn Mower	10,000					10,000	Plant		
Kubota F3690 Outfront Mower	33,000					33,000	Plant		
Mitsubishi FE C71 Truck	100,000					100,000	Plant		
Isuzu FXZ1500 Water Truck	230,000					230,000	Plant		
Lusty Allis Low Loader	260,000					260,000	Plant		
Hino FG1628 Scarab Sweeper	340,000					340,000	Plant		
Mitsubishi Fuso Fighter 6 Tipper (need to downsize for change of application)	45,000					45,000	Plant		
Jetmaster Road Patching Truck	410,000					410,000	Plant		
8T Truck	190,000					190,000	Plant		
Plant Trailer 9T	25,000					25,000	Plant		
4 Tonne Mini Excavator	95,000					95,000	Plant		
High Pressure Drain Cleaners	100,000					100,000	Plant		
5T Truck	150,000					150,000	Plant		
Plant Trailer 15T	50,000					50,000	Plant		
Skidsteer Loader	140,000					140,000	Plant		
Mobile Lunch Room with Toilet	130,000					130,000	Plant		
Mobile Lunch Room with Toilet	130,000					130,000	Plant		
Mobile Lunch Room with Toilet	130,000					130,000	Plant		
8 Tonne Excavator in Lieu of 4516	45,000					45,000	Plant		
8 Tonne Excavator in Lieu of 4516	45,000					45,000	Plant		
Purchase utes to replace hired utes	450,000					450,000	Plant		
New Crane for P# 4022	70,000					70,000	Plant		
2-3T Trayback Truck	65,000					65,000	Plant		
2T Tipper & Toolbox	80,000					80,000	Plant		
Byron Better Crew 2wd Utility	25,000					25,000	Plant		
Small Footpath Sweeper	180,000					180,000	Plant		
Vaccum Excavation Truck	320,000					320,000	Plant		
2T Tipper & Toolbox	80,000					80,000	Plant		
Fuel Cell 1000ltr	15,000					15,000	Plant		
Isuzu NPR300 with service Body & Crane	125,000					125,000	Plant		
Scania R420 6x4 Tipper	270,000					270,000	Plant		
Isuzu NPR400 with Service body	115,000					115,000	Plant		
Mack Granite Tipper	315,000					315,000	Plant		
Western Star 5864SS Tandem Tipper	270,000					270,000	Plant		
Isuzu NPR200/275 Tipper	70,000					70,000	Plant		
Mitsubishi FE C71 Truck & Crane	100,000					100,000	Plant		
Mitsubishi FE C71 Truck & Crane	100,000					100,000	Plant		
Mitsubishi FE C71 Truck & Crane	100,000					100,000	Plant		
JCB 3CX4 4x4 Back Hoe. Replace with Small Depot Loader	100,000					100,000	Plant		
JCB 456 ZX Loader	300,000					300,000	Plant		

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
KX41-3 Excavator	60,000					60,000	Plant		
Caterpillar 315DL Excavator	310,000					310,000	Plant		
Caterpillar CS56 Smooth Drum Roller	190,000					190,000	Plant		
M/Ferguson MF5430 Tractor/Loader	115,000					115,000	Plant		
Kubota KX057-4 5.6 tonne Excavator	100,000					100,000	Plant		
Toro 7210 Zero Turn Mower	28,000					28,000	Plant		
Howard offset Slasher EHD180. Replace with Mulching hd for excavator	20,000					20,000	Plant		
Howard offset Slasher EHD180	24,000					24,000	Plant		
Small Plant Replacements	54,000					54,000	Plant		
Motor Vehicle Replacements	670,000					670,000	Plant		
Depot Services & Fleet Management - Total	7,394,000	0	0			7,394,000		0	0
Local Roads & Drainage									
Bridges									
Bridge Capital Maintenance Works Program	120,000							120,000	
Causeway Capital Maintenance Works Program	40,000							40,000	
Major Culverts Capital Maintenance Works Program	40,000							40,000	
Helen Street Footbridge Deck Renewal	250,000							250,000	
Kolora Way Footpath and Bridge Upgrade - Design	160,900	100,000	60,900	Cycleways - OS					
Footpaths, Kerb & Gutter									
Access ramps and footpaths Works	76,000					66,000	\$20,000 IRR - Byron \$46,000 IRR - Non Byron	10,000	
Replacement of damaged Kerb and Gutter Shire Wide as per inspection Report	86,000							86,000	
Replacement of damaged Footpaths Shire Wide as per inspection Report	110,700							110,700	
Centennial Circuit Shared Path - Design	60,000					60,000	IRR - Byron		
Bangalow Road Shared Path Underpass Upgrade Construction	40,000					40,000	IRR Non-Byron		
Footpath Link Ind Est to Cav Centre - Design Investigation	50,000					50,000	IRR - Byron		
Cycleways									
Lismore Road - Get NSW Active Prog	100,000	70,000				30,000	IRR Non-Byron		
Drainage									
To be determined (Stormwater Levy)	-					-			
Bangalow Overland Flowpath and Flood Study	40,000					40,000	IS Carryover		
Overland Flow Path-32 Coomburra Crescent	30,000					30,000	Stormwater		
Urban Laneway Drainage Master Planning	-					-	IRR - Non Byron		
Stormwater Capital Renewal Works Program	100,000					100,000	Stormwater		
SGB Street Drainage Upgrade - Royal Ave & Gloria (west) - Construction	291,300					291,300	Stormwater		
Overland Flow Path Study Shire Wide	250,000	166,700				83,300	\$66,700 Unexpended Loan \$16,600 IRR Non-Byron		
Belongil and Tallow Flood Risk Management	150,000	100,000				50,000	IRR - Non Byron		
SGB Street Drainage Upgrade - Robin Street Pit Connections - Design	30,000					30,000	Stormwater		
Byron Shire Whole of Catchment Flood Mapping	105,000	70,000				50,000	IRR - Non Byron		
Byron Bay Drainage Upgrade - Design	500,000	500,000							
Kerb and Gutter Improvements - Strategic Program	50,000					50,000	IRR - Non Byron		
Tuckeroo Avenue Flood Immunity Improvements - Design	70,000					70,000	IRR - Non Byron		
Coogera Circuit Detention Basin Upgrade - Design	70,000					70,000	IRR - Non Byron		35,000

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Road Works									
Reseals	1,250,000					388,200	IRR - Byron	861,800	0
Gravel Resheeting	365,000							365,000	
Renewal of Roads Side Barriers Program - Shire Wide	179,700							179,700	
Carlyle Street Renewal - Section 2 - Byron Bay - Construction	765,000	765,000							
Bayshore Drive Renewal - Byron Arts and Industrial Estate - Byron Bay - Construction Stage 2	1,550,000	1,550,000							
Wordsworth Street - Parking Upgrade	1,000,000		180,000			820,000	\$447,500 BBTCMP \$372,500 Unexpended Loan		
Stuart St Tincogan St Intersection	408,600	408,600							
Fern St (Station to Dalley)	361,400	361,400							
Brownell Drive Landslip Repairs	123,900					123,900	IRR Byron		
Koranba Place Intersection Safety Improvements	100,000					100,000	IRR Non-Byron		
Gulgan / Mullumbimby Road Intersection Improvements - Design	80,000					80,000	IRR Non-Byron		
Broken Road / Clifford Street Intersection Improvements - Design	80,000					80,000	IRR Non-Byron		
Pavement Asphalt Overlay Program - Impacts of Tourism Fun	817,200					817,200	Unexpended Grant		
Fixing Local Roads - Ocean Shores Resurfacing	270,000					270,000	Unexpended Grant		
Main Arm Rd	935,000	935,000							
ECG Major Patching Program	500,000					500,000	Unexpended Grant		
Byron Bypass	207,800					207,800	Unexpended Loan		
FLR4 Left Bank Road	1,568,100	1,568,100							
Mcauleys Lane Black Spot Program	242,900	242,900							
Car Parks									
South Arm Car Park Upgrade - Brunswick Heads	889,500	884,400				5,100	Unexpended Grant		
Heavy Patching									
Heavy Patching	250,000					80,000	IRR Byron	170,000	
Other Capital Works									
Retaining Wall Works Program	50,000								
Esplanade Beach Access and Parking Impro	30,000					30,000	IRR Non-Byron	50,000	
Flood gauge and warning systems	290,000					290,000	Unexpended Grant		
Local Area Traffic Management Facilities	100,000					100,000	IRR Non-Byron		
Palm Valley Way Safety Improvements - Design	60,000					60,000	IRR Non-Byron		
Marine Parade Erosion Improvements - Design	100,000					100,000	IRR Non-Byron		
New Brighton Parking Improvements - Design	40,000					40,000	IRR Non-Byron		
Local Roads & Drainage - Total	15,434,000	7,722,100	240,900		0	5,152,800		2,283,200	35,000
Transport for New South Wales									
REPAIR Projects TBD	310,000	310,000	-						
TNSW - Total	310,000	310,000	0		0	0		0	0

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Infrastructure Recovery									
Englshes Bridge EPAR AGRN1012		-				-			
Goonengerry Road Landslip	11,760,000	11,760,000							
Possum Shoot Road Landslip	5,880,000	5,880,000							
Wanganui Landslip	3,480,000	3,480,000							
Main Arm Valley - Roads	4,800,000	4,800,000							
Sherry's Bridge - Main Arm Road		-							
Main Arm Valley - Causeways	3,480,000	3,480,000							
Huonbrook Road - Drainage		-							
Huonbrook 1 Landslip	15,180,000	15,180,000							
Huonbrook Road (Upper Landslips)	4,320,000	4,320,000							
Huonbrook Causeways	4,680,000	4,680,000							
Johnsons Road	8,760,000	8,760,000							
Upper Wilsons Creek Landslip	9,480,000	9,480,000							
Upper Wilsons Creek Causeways	5,640,000	5,640,000							
Upper Wilsons Creek Roads	4,200,000	4,200,000							
Wilsons Creek Road	1,080,000	1,080,000							
EPAR - Federal Drive	20,400,000	20,400,000							
Robinsons Lane - Culvert	540,000	540,000							
Wanaganui Road	6,000,000	6,000,000							
Mullumbimby Road	480,000	480,000							
Mullumbimby Road Drainage	3,180,000	3,180,000							
Causeways and Culverts	3,360,000	3,360,000							
Minor Landslips Pack 1	2,640,000	2,640,000							
Minor Landslips Pack 2	3,240,000	3,240,000							
Left Bank Road	3,312,000	3,312,000							
Tristan Parade	600,000	600,000							
Coopers Lane	600,000	600,000							
Beaties Creek Road Causeway	600,000	600,000							
Coopers Shoot Road & Picadilly Hill Road		-							
Coopers Creek Road		-							
Sealed Roads Repair (Minor Works Local and Regional)	3,000,000	3,000,000							
Gravel Road Repair and Resheeting (Inc Huonbrook)		-							
Guard Rail General	2,400,000	2,400,000							
The Pocket Road	2,400,000	2,400,000							
Gravel Road Signage GPS	180,000	180,000							
Sealed Road Signage GPS	180,000	180,000							
Bridge Debris Removal	300,000	300,000							
Revegetation Huonbrook	360,000	360,000							
Infrastructure Recovery - Total	136,512,000	136,512,000	0		0	0		0	0

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Open Space and Recreation									
Byron Bay Town Centre Renewals - Landscape/Precinct Plan	62,100							62,100	0
Renewal of playground equipment (Shire wide - emergent)	25,000							25,000	
Heritage Park Playground Equipment Renew	55,500		46,700	SP - Open Space		8,800	IS Carryover		
Sandhills Wetlands Project	860,000					860,000	Unexpended Grant		
Playground Renewal - Waterlily Park	5,000							5,000	
Playground Renewal - Ocean Avenue	120,000							120,000	
Playground Renewal - Brunswick Heads Rec Grounds	10,000							10,000	
Sporting Infrastructure Renewal (Shire wide - seasonal changeovers)	50,000							50,000	
Tyagarah Airfield Hangar	450,000					139,200	Property Development	310,800	
Natural Disaster Relief Assistance Prog	377,500	377,500							
SPNP Cavanbah Netball Courts	135,500					135,500	Unexpended Grant		
Mullumbimby Dog Park Stage 1	133,700	53,600				80,100	Unexpended Grant		
SPNP Linda Vidler Rec Grounds - Drainage	593,400	345,600	197,800	SP - Open Space		50,000	Suffolk Park Open Space		
Main Beach Byron Bay - Amenities	50,000					50,000	Crown Pay Parking		
Heritage Park Northern Boat Ramp	48,800					45,500	IRR Non Byron	3,300	
SPNP Tom Kendall Sports Grounds	50,000	50,000							
Open Space and Recreation - Total	3,026,500	826,700	244,500		0	1,369,100		586,200	0

Waste Disposal Facility									
Upgrade and renewal at the BRRC	280,000					280,000	Waste Management Facility		
Implementation of Stormwater Management Plan	180,000					180,000	Waste Management Facility		
Renewal of Public Place Bin network Mullumbimby, Suffolk Park, Federal	100,000					100,000	Waste Management Facility		
Rehabilitation of Myocum Landfill	100,000					100,000	Waste Management Facility		
On-site leachate Management Project	480,000					480,000	Waste Management Facility		
Rental Property Refurbishment	150,000					150,000	Waste Management Facility		
BRRC Sawtooth area Refurbishment	40,000					40,000	Waste Management Facility		
Upgrade to electrical assets at Byron resource recovery Centre	100,000					100,000	Waste Management Facility		
Waste Disposal Facility - Total	1,430,000	0	0		0	1,430,000		0	0

Cavanbah Centre									
Cavanbah Centre Building Renewals	208,000							208,000	
Cavanbah Centre - Total	208,000	0	0		0	0		208,000	0

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Holiday Parks									
First Sun									
Cabins	105,000					105,000	Holiday Park		
Painting	21,000					21,000	Holiday Park		
Lodgings	11,000					11,000	Holiday Park		
Safari Tents	22,000					22,000	Holiday Park		
Compliance Works Program	10,000					10,000	Holiday Park		
Bbqs, Signs, Minor works	38,000					38,000	Holiday Park		
Land Purchase - Rail Corridor	2,075,000				2,075,000	-			
Sub Total	2,282,000	0	0		2,075,000	207,000		0	0
Suffolk Park									
Painting	22,000					22,000	Holiday Park		
Bbqs, Signs, Minor works	28,000					28,000	Holiday Park		
Safari Tents	27,000					27,000	Holiday Park		
Cabins	22,000					22,000	Holiday Park		
Compliance Works	90,000				80,000	10,000	Holiday Park		
Caravan Replacements	460,000				460,000				
Sub Total	649,000	0	0		540,000	109,000		0	0
Total Council Parks	2,931,000	0	0		2,615,000	316,000		0	0

Facilities Management									
Community Buildings Renewals	318,400							318,400	
Swimming Pool Building Renewals	50,000							50,000	
Byron Community Hub	5,837,000				3,500,000	2,337,000	Unexpended Grant	200,100	
Public Amenities	200,100								
Facilities Management - Total	6,405,500	0	0		3,500,000	2,337,000		568,500	0

Total General Fund	173,651,000	145,370,800	485,400	-	6,115,000	17,998,900	-	3,645,900	35,000
---------------------------	--------------------	--------------------	----------------	----------	------------------	-------------------	----------	------------------	---------------

WATER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description	2023/24 Budget	Funding Source			
		Grants	S64	Loans	Reserves
BANGALOW					
Reservoir Component Renewals	75,000				75,000
Sub Total	75,000	0	0	0	75,000
BRUNSWICK HEADS					
Sub Total	0	0	0	0	0
MULLUMBIMBY					
Cemetry to Main Arm Rs Watermain upgrade to 150	200,000		200,000		10,000
Pump Station renewals	10,000				50,000
Hydrant Renewals	50,000				
Mullum WTP - UV Installation	200,000		200,000		
Emergency Trunk Water Main connect to Rous	3,600,000	3,600,000			
Sub Total	4,060,000	3,600,000	400,000	0	60,000
OCEAN SHORES					
Narooma Drive/Tinbin/etc Main Renewals	600,000		126,000		474,000
Pump Station renewals	10,000				10,000
Reservoir Component Renewals	50,000				50,000
Hydrant Renewals	25,000				25,000
Sub Total	685,000	0	126,000	0	559,000
BYRON BAY					
Reservoir Component Renewals - coopers shoot 2	70,000				70,000
Hydrant Renewals	50,000				50,000
Ewingsdale Rd Watermain Construction	1,200,000				1,200,000
Paterson St Reservoir Design	500,000				500,000
Sub Total	1,820,000	0	0	0	1,820,000
MISCELLANEOUS					
Energy Efficiency Improvements	50,000				50,000
Telemetry Radio Renewal	200,000				200,000
Meter Replacement program	25,000				25,000
Sub Total	275,000	0	0	0	275,000
TOTAL CAPITAL WORKS	6,915,000	3,600,000	526,000	0	2,789,000

SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description	2023/24 Budget	Funding Source			
		Grants	S64	Loans	Reserves
BANGALOW					
Master planning for STP site/land	67,800				67,800
Generator Roof for STP	50,000				50,000
SPS - Renewal	250,000				250,000
Sewer Pipeline - Renewal/Assessment	30,000				30,000
Assessment of Bamboo Crop	10,000				10,000
Sub Total	407,800	0	0	0	407,800
BYRON BAY					
SPS - Renewal	250,000				250,000
Pipeline - Renewal	250,000				250,000
Byron STP - Partial Upgrade	800,000		800,000		
Generator Roof for STP	50,000				50,000
Byron STP - Detailed Design Reuse Treatment Process Upgrade	150,000		150,000		
Byron STP - LTW Receiving Facility Detailed Design	150,000		150,000		
Manhole - Renewals	201,000				201,000
Wetland Asset Renewals	120,000				120,000
Additional Flow Path	50,000		50,000		
Sub Total	2,021,000	0	1,150,000	0	871,000
BRUNSWICK HEADS					
Pipeline - Renewal	115,000				115,000
SPS - Renewal	100,000				100,000
Generator Roof for STP	50,000				50,000
Ocean Shores to BV STP	490,000				490,000
Sub Total	755,000	0	0	0	755,000
MULLUMBIMBY					
Lot 4 Mullumbimby Access Upgrade	178,000				178,000
Pipeline - Renewal	200,000				200,000
SPS - Renewal	48,000				48,000
Mullumbimby Inflow/Infiltration Reduction	500,000				500,000
Manhole - Renewals	249,000				249,000
Sub Total	1,175,000	0	0	0	1,175,000
OCEAN SHORES					
SPS - Renewal	400,000		160,000		240,000
Pipeline - Renewal	105,300				105,300
Manhole - Renewals	50,000		50,000		50,000
H2S Odour Control / Investigation	50,000				
Sub Total	605,300	0	210,000	0	395,300
MISCELLANEOUS					
Energy Efficiency Improvements	250,000				250,000
Telemetry Radio Renewal	200,000				200,000
Sub Total	450,000	0	0	0	450,000
TOTAL CAPITAL WORKS	5,414,100	0	1,360,000	0	4,054,100