2022/23
Detailed Budget
Adopted 30 June 2022

BYRON SHIRE COUNCIL
2022/2023 Budget

CONTENTS

CONSOLIDATED FUND FORECAST

ESTIMATE 2021/22	BUDGET ITEMS	ESTIMATED 2022/23
	OPERATING RESULTS	
95,944,200	Operating Revenues	95,453,200
87,907,800	Less Operating Expenses	84,711,100
17,669,300	Less Depreciation	18,455,700
(9,632,900)	**Operating Result before Capital Amounts**	**(7,713,600)**
	Add Expenses Not Involving a Flow of Funds	
17,669,300	Depreciation	18,455,700
	Add Capital Grants and Contributions	
18,537,500	Capital Grants and Contributions	32,629,400
1,969,100	Section 94 Contributions (excluding interest)	1,969,100
	Add Non-operating Funds Employed	
1,500,000	Loan Funds Used	20,800,000
1,094,800	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(53,391,900)	Capital Works	(75,790,900)
(3,868,200)	Repayment of Principal on Loans	(4,039,800)
(26,122,300)	**Cash Surplus / (Deficit)**	**(13,690,100)**
	Equity Movements	
(25,731,200)	Reserves - Increase / (Decrease)	(13,485,400)
(391,100)	Forecast result for the year - surplus / (deficit)	(204,700)
126,500	**Accumulated Result - surplus / (deficit)**	(78,200)

GENERAL FUND FORECAST		
ESTIMATE 2021/22	**BUDGET ITEMS**	**ESTIMATED 2022/23**
	OPERATING RESULTS	
	General Fund Activities	
66,358,900	Operating Revenues	64,602,200
63,504,900	Less Operating Expenses	58,891,900
13,021,800	Less Depreciation	13,628,900
(10,167,800)	**Operating Result before Capital Amounts**	**(7,918,600)**
	Add Expenses Not Involving a Flow of Funds	
13,021,800	Depreciation	13,628,900
	Add Capital Grants and Contributions	
18,537,500	Capital Grants and Contributions	23,729,400
969,100	Section 94 Contributions (excluding interest)	969,100
	Add Non-operating Funds Employed	
1,500,000	Loan Funds Used	5,800,000
1,094,800	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(36,640,900)	Capital Works	(44,339,900)
(1,375,800)	Repayment of Principal on Loans	(1,406,500)
(13,061,300)	**Cash Surplus / (Deficit)**	**(9,537,600)**
	Equity Movements	
(12,670,200)	Reserves - Increase / (Decrease)	(9,332,900)
(391,100)	Forecast result for the year - surplus / (deficit)	(204,700)
126,500	**Accumulated Result - surplus / (deficit)**	(78,200)

WATER FUND FORECAST		
ESTIMATE 2021/22	**BUDGET ITEMS**	**ESTIMATED 2022/23**
	OPERATING RESULTS	
10,847,200	Operating Revenues	11,165,700
11,121,200	Less Operating Expenses	11,619,600
1,504,100	Less Depreciation	1,550,500
(1,778,100)	**Operating Result before Capital Amounts**	**(2,004,400)**
	Add Expenses Not Involving a Flow of Funds	
1,504,100	Depreciation	1,550,500
	Add Capital Grants and Contributions	
0	Capital Grants and Contributions	0
250,000	Section 64 Contributions (excluding interest)	250,000
	Add Non-operating Funds Employed	
0	Loan Funds Used	0
0	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(4,274,800)	Acquisition of Assets	(2,473,000)
0	Repayment of Principal on Loans	0
(4,298,800)	**Cash Surplus / (Deficit)**	**(2,676,900)**
	Equity Movements	
(4,298,800)	Reserves - Increase / (Decrease)	(2,676,900)
0	Working Capital - Increase / (Decrease)	0

SEWER FUND FORECAST		
ESTIMATE 2021/22	**BUDGET ITEMS**	**ESTIMATED 2022/23**
	OPERATING RESULTS	
18,738,100	Operating Revenues	19,685,300
13,281,700	Less Operating Expenses	14,199,600
3,143,400	Less Depreciation	3,276,300
5,456,400	**Operating Result before Capital Amounts**	**2,209,400**
	Add Expenses Not Involving a Flow of Funds	
3,143,400	Depreciation	3,276,300
	Add Capital Grants and Contributions	
0	Capital Grants and Contributions	8,900,000
750,000	Section 64 Contributions (excluding interest)	750,000
	Add Non-operating Funds Employed	
0	Loan Funds Used	15,000,000
0	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(12,476,200)	Acquisition of Assets	(28,978,000)
(2,492,400)	Repayment of Principal on Loans	(2,633,300)
(5,618,800)	**Cash Surplus / (Deficit)**	**(1,475,600)**
	Equity Movements	
(8,762,200)	Reserves - Increase / (Decrease)	(1,475,600)
0	Working Capital - Increase / (Decrease)	0

Estimated Reserve Balances
All Funds

	Description	2021/22 Estimted Balance	Movement	2022/23 Estimted Balance
General Fund	**Internal Reserves**			
	Information Technology	(73)	0	(73)
	Council Holiday Parks	520,471	(742,100)	(221,629)
	Employee Leave Entitlements	563,126	0	563,126
	Waste Management Reserve	7,099,905	(3,022,300)	4,077,605
	Plant	669,905	(591,700)	78,205
	Quarry	544,137	0	544,137
	Risk Management Reserve	261,366	(64,200)	197,166
	Property Reserve	91,444	0	91,444
	Stormwater Levy Reserve	352,601	(19,500)	333,101
	IS Carryover	349,626	(8,800)	340,826
	Land & Natural Environment	1,240	0	1,240
	Footpath Dining	270,950	3,000	273,950
	Byron Bay Library	289,802	0	289,802
	Pay Parking - Council	0	0	0
	People & Culture	299,115	0	299,115
	Legal Services	124,500	0	124,500
	Community Development	128,333	0	128,333
	Childcare	43,340	(39,700)	3,640
	Investment Revaluation Reserve	0	0	0
	General Managers Program	65,183	(65,000)	183
	Section 94 Interest	0	0	0
	Loan Repayment Reserve	0	0	0
	Election Reserve	22,748	80,000	102,748
	Environmental Levy	3,151	4,600	7,751
	Revolving Energy Fund	10,147	0	10,147
	DLG Financial Assistance Grant	2,789,000	(2,789,000)	0
	Tennis Court Reserve	200	0	200
	Asset Revaluation Reserve	10,620	0	10,620
	2017/18 Special Rate Carryover Reserve	632,444	(783,000)	(150,556)
	Structural Change Reserve	0	0	0
	Mullumbimby Civic Hall	15,681	0	15,681
	Brunswick Heads Memorial Hall	29,236	0	29,236
	South Golden Beach Hall	25,556	0	25,556
	Infrastructure Renewal Reserve - Byron Bay	155,112	(63,675)	91,437
	Infrastructure Renewal Res - Non Byron	933,284	(244,550)	688,734
	Byron Bay Town Centre Masterplan	661,330	66,625	727,955
	Mullumbimby Pioneer Centre	0	0	0
	Byron Library Exhibition Space	13,280	0	13,280
	Brunswick Valley Community Centre	371	0	371
	Suffolk Park Community Hall	15,855	0	15,855
	Special Events and Response Mitigation	0	0	0
	On Site Sewerage Management (Rate Notice)	197,743	(122,900)	74,843
	Property Development Reserve	455,984	19,500	475,484
	Suffolk Park Open Space Reserve	50,000	0	50,000
	Bangalow Heritage House	0	0	0
	Bridge Replacement Fund	1,956	0	1,956
	Ocean Shores Community Centre	14,285	0	14,285
	Grant Management	0	0	0
	Environment Enforcement Levy	291,084	(171,500)	119,584
	Information & Technology Service Fee	301,426	77,300	378,726
	Byron Bay Senior Citizens Hall	68,055	0	68,055
	Economic Development	46,967	0	46,967
	Land Remediation	9,848	0	9,848
	WHS Incentive	27,516	0	27,516
	Community Building Maintenance	282,994	(256,500)	26,494
	Public Toilet Maintenance	48,259	0	48,259
	Volunteer Visitor Fund	25,589	0	25,589
	Byron Bay Construction Contingency	300,000	(180,000)	120,000
	Byron Bay Hospital Redevelopment	3,170,000	0	3,170,000
	Pay Parking Meter Replacement	400,000	200,000	600,000
	Property Development Reserve - Lot 12 Baysho	1,057,500	(1,057,500)	0
	Total Internal Reserves	**23,742,192**	**(9,770,900)**	**13,971,292**

Estimated Reserve Balances
All Funds

Description	2021/22 Estimted Balance	Movement	2022/23 Estimted Balance
External Reserves			
Crown Reserves	60,617	(134,400)	(73,783)
Domestic Waste Management	683,456	724,900	1,408,356
Pay Parking - Crown	112,292	474,800	587,092
Unexpended Loans	858,145	(421,100)	437,045
Unexpended Grants	580,601	(580,601)	0
Total External Reserves	**2,295,111**	**63,599**	**2,358,710**
Developer Contributions			
OPEN SPACES			
Byron Bay	103,838	(193,500)	(89,662)
Suffolk Park	260,265	1,000	261,265
Mullumbimby	847,353	73,300	920,653
Bangalow	442,571	118,400	560,971
Brunswick Heads	63,441	19,100	82,541
Ocean Shores	128,178	24,600	152,778
Shire Wide	2,053,924	34,900	2,088,824
Rural North	39,803	2,100	41,903
Rural South	16,657	100	16,757
COMMUNITY FACILITIES		0	
Byron Bay/Suffolk Park	22,179	16,600	38,779
Mullumbimby	35,252	2,200	37,452
Bangalow	216,345	3,800	220,145
Brunswick Heads	18,481	2,100	20,581
Ocean Shores	49,309	20,600	69,909
Shire Wide	537,493	(126,400)	411,093
Rural North	6,917	1,400	8,317
Rural South	76,058	300	76,358
CARPARKING		0	
Byron Bay	74,319	15,200	89,519
Mullumbimby	137,718	5,200	142,918
Bangalow	(33)	0	(33)
Brunswick Heads	185,696	700	186,396
Broken Head Hall	4	0	4
CYCLEWAYS		0	
Byron Bay / Suffolk Park	243,913	18,300	262,213
Mullumbimby	344,659	(79,800)	264,859
Bangalow	8,420	6,100	14,520
Brunswick Heads	26,783	2,000	28,783
Ocean Shores	97,320	(72,600)	24,720
Rural North	16,115	100	16,215
Rural South	102,320	400	102,720
Shire Wide	15,296	(5,100)	10,196
URBAN ROADS		0	
Byron Bay / Suffolk Park	27,761	35,900	63,661
Mullumbimby	608,068	(337,600)	270,468
Bangalow	997,720	12,800	1,010,520
Brunswick Heads	209,759	4,900	214,659
Ocean Shores	93,890	21,700	115,590
Batson Quarry	15,785	15,300	31,085
Shire Wide	0	0	0

Estimated Reserve Balances
All Funds

	Description	2021/22 Estimted Balance	Movement	2022/23 Estimted Balance
	RURAL ROADS		0	
	Shire Rural	70,079	13,100	83,179
	Mudges Quarry	18,517	500	19,017
	Leela Quarry	4,125	0	4,125
	Myocum Quarry (Council)	21,543	2,800	24,343
	Rural	381,018	192,800	573,818
	CIVIC & URBAN IMPROVEMENTS		0	
	Byron Bay / Suffolk Park	(39,484)	0	(39,484)
	Mullumbimby	6,388	0	6,388
	Bangalow	104,647	400	105,047
	Brunswick Heads	2,628	0	2,628
	Ocean Shores	140,754	500	141,254
	Rural North	(52,910)	0	(52,910)
	Rural South	53,796	200	53,996
	Broken Head Bus Shelter	3,907	0	3,907
	ADMINISTRATION	338,020	(67,100)	270,920
	SHIRE SUPPORT SERVICES		0	
	Shire - Rural	44,110	200	44,310
	Byron Bay / Suffolk Park	21,720	700	22,420
	Mullumbimby	15,410	1,500	16,910
	Bangalow	4,475	300	4,775
	Ocean Shores	6,143	100	6,243
	Brunswick Heads	650	0	650
	Rural North	31,333	2,500	33,833
	Rural South	473	6,800	7,273
	SECTION 94A LEVY	29,912	41,600	71,512
	Total Section 94 Funds	**9,330,832**	**(159,000.00)**	**9,171,832.08**
	Total General Fund	**35,368,135**	**(9,866,300.95)**	**25,501,834.47**
Water Fund	**External Reserves**			
	Section 64 Developer Contributions	1,456,334	(805,000)	651,334
	Capital Works Reserve	2,182,194	(1,871,900)	310,294
	Total Water Fund	**3,638,528**	**(2,676,900.00)**	**961,627.68**
Sewer Fund	**External Reserves**			
	Section 64 Developer Contributions	3,232,733	(1,725,000)	1,507,733
	Capital Works Reserve	330,246	113,200	443,446
	Plant Reserve	896,179	0	896,179
	Property Development - Temporary Housing	0	136,200	136,200
	Total Sewer Fund	**4,459,158**	**(1,475,600.00)**	**2,983,558.04**
	TOTAL RESERVE FUNDING	**43,465,821**	**(14,018,800.95)**	**29,447,020.19**

GENERAL MANAGERS OFFICE					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Fees and Charges		
0	5,400	1000.4	Lease Preparation Income	0	(100.00)
			Legal Services Income		
41	110,800	10000	Legal Fees Recovered	0	(100.00)
41	**116,200**		**Total Operating Revenues**	**0**	
			OPERATING EXPENSES		
			General Managers Expenses		
1,056,165	1,043,400	2001.1	Salaries and Oncosts	1,074,700	3.00
917	4,000	2001.2	Travel and Accommodation	4,100	2.50
18,680	7,500	2005.5	Sundry Office Expenses	7,600	1.33
8,695	8,700	2005.22	Regional Analysis and Comparative Tool	8,700	0.00
0	0	2005.23	Implementation of New Crown Lands Act	30,000	New
0	0	2005.24	Develop Plan of Management for Crown Reserves	60,000	New
8,861	0	2005.25	AR Bluett Award	0	0.00
50	0	2005.26	Byron Town Centre Masterplan	0	0.00
28,075	28,000	2001.92	Motor Vehicles	28,000	0.00
			Legal Services		
433,246	424,800	2006.1	Salaries and Oncosts	433,800	2.12
528	3,100	2006.2	Administration Expenses	3,100	0.00
5,720	20,000	2006.5	Complaint Investigations	20,300	1.50
589	8,400	2006.6	Document Preparation Costs	8,500	1.19
0	12,500	2006.7	Admininstration Cost Commercial Activities	12,700	1.60
8,146	10,000	2006.8	Lease Documentation and Review	10,100	1.00
143	5,900	2006.9	Crown Lease and Land Matter Costs	6,000	1.69
8,500	8,500	2006.92	Motor Vehicle Running Expenses	8,500	0.00
700,953	200,000	20001	General Legal Expenses	202,600	1.30
			Media and Communications		
4,026	3,500	2008.2	Sundry Expenses	3,500	0.00
3,313	2,500	2008.6	Advertising	2,500	0.00
2,683	3,000	2008.7	Photographic Library	3,000	0.00
0	1,500	2008.8	Branding	1,500	0.00
0	0	2008.11	Community Survey	35,000	New
25,200	30,800	2008.13	Digital Engagement	31,200	1.30
11,919	10,000	2008.14	Printing	10,100	1.00
3,189	21,300	2008.16	Community Newsletter (Something to Talk About)	21,600	1.41
			Indirect Costs		
315,100	311,500	2015.91	Support Services Allocated	336,100	7.90
(1,898,100)	(1,974,900)	2015.910a	Support Services Reallocated	(2,022,900)	2.43
746,597	**194,000**		**Total Operating Expenses**	**340,300**	
(746,597)	(77,800)		***Operating Result - Surplus / (Deficit)***	(340,300)	
(746,597)	**(77,800)**		***Cash Result - Surplus / (Deficit)***	**(340,300)**	
			Capital Movements		
	0	4108.1	Less Principal Repayments	0	
	145,800	4115	Less Transfer to Reserves	0	
	23,600	4116.001	Add Transfer from Reserves	137,700	
	0	4092	Add Capital Income	0	
	0	4110	Less Capital Purchases	0	
	0	4117.101	Add Section 94 Levies Applied	0	
	(200,000)		***Cash Result after Capital Movements***	**(202,600)**	

PEOPLE AND CULTURE					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
93,326	96,700	1110.3	Statecover Scheme Performance Rebate	0	(100.00)
93,326	**96,700**		**Total Operating Revenues**	0	**(100.00)**
			OPERATING EXPENSES		
			People & Culture		
758,759	757,700	2007.1	Salaries	744,200	(1.78)
1,339	0	2007.3	Sundry Expenses	0	0.00
3,559	12,000	2007.4	Subscriptions	12,200	1.67
8,500	8,500	2007.92	Motor Vehicles	8,500	0.00
			Training and Development		
91,428	86,600	2105.5	Skills Development	87,700	1.27
62,065	76,200	2105.6	Conferences	77,200	1.31
67,333	67,300	2105.9	Organisation Development	68,200	1.34
35,516	35,600	2105.13	Education Assistance	36,100	1.40
71,074	70,000	2105.14	Compulsory Tickets and Licences	70,900	1.29
35,516	34,200	2105.15	Compliance	34,600	1.17
0	15,400	2105.16	Work Health & Safety	15,600	1.30
			Workers Compensation		
570,667	700,000	2111.1	Annual Premium	700,000	0.00
			Health and Injury Management		
2,552	5,000	2114.5	Return to Work Consulting Costs	5,100	2.00
3,606	7,700	2114.6	Health Monitoring	7,800	1.30
32,655	34,800	2114.8	Health and Wellbeing Initiatives	36,500	4.89
4,827	5,000	2114.9	Health & Wellbeing Expo	5,100	2.00
2,755	25,000	2114.11	Additional EAP services	0	(100.00)
			Employee Entitlements		
839,426	1,073,100	2115.1	Public Holidays	1,121,300	4.49
2,064,743	2,146,100	2115.2	Annual Leave	2,242,600	4.50
956,613	921,500	2115.3	Sick Leave	963,400	4.55
694,769	502,400	2115.4	Long Service Leave	525,500	4.60
53,168	134,100	2115.5	Special Leave	140,200	4.55
(5,653)	0	2115.6	Equalisation	0	0.00
25,855	61,700	2115.7	Maternity Leave	64,300	4.21
24,000	0	2115.8	Gratuities	0	0.00
			Continued on Next Page		

PEOPLE AND CULTURE (con'td)					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	
			Superannuation		
2,282,777	2,579,600	2117.1	Council Contribution - Superannuation G'tee	2,821,900	9.39
75,964	0	2117.2	Children's Services	0	0.00
425,808	240,000	2117.6	Council Contribution - LGS Retirement Scheme	240,000	0.00
			Other Employee Costs		
4,392	7,900	2118.2	Uniform Issues (PPE)	8,000	1.27
37,030	50,000	2118.5	Recruitment - Advertising	50,700	1.40
1,687	6,700	2118.8	FBT	6,800	1.49
27,998	27,700	2118.9	Recruitment - Interview, Relocation & Induction	28,100	1.44
3,929	4,300	2118.11	Fitness For Work	4,400	2.33
140,560	0	2118.12	Redundancy payments	0	0.00
0	10,000	2118.13	General Managers Performance Review	10,100	1.00
12,672	10,000	2118.14	Staff Recognition & Reward Scheme	10,100	1.00
1,882	0	2118.17	Award Supply Service Subscription	0	0.00
1,520	3,100	2118.19	Sundry Expenses	3,100	0.00
3,348	3,500	2118.21	Job Evaluation System/Remuneration Reviews	3,500	0.00
(9)	0	2118.24	Workers Compensation Excess	0	0.00
6,797	7,700	2118.27	Recruitment E-Services	7,800	1.30
0	32,000	2118.33	Drug & Alcohol Testing	10,100	(68.44)
			Indirect Costs		
78,700	74,200	2121.91	Support Services Allocated	68,100	(8.22)
(830,100)	(852,400)	2121.910	Support Services Reallocated	(833,000)	(2.28)
(8,446,637)	(8,937,200)	2121.2	Oncosts Recovered	(9,406,700)	5.25
233,392	**47,000**		**Total Operating Expenses**	**0**	**(100.00)**
(140,065)	**49,700**		***Operating Result - Surplus / (Deficit)***	**0**	**(100.00)**
(140,065)	**49,700**		***Cash Result - Surplus / (Deficit)***	**0**	**(100.00)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	96,700	4317.001	Less Transfer to Reserves	0	
	197,000	4040.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	150,000		***Cash Result after Capital Movements***	**0**	

COUNCILLOR SERVICES					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING EXPENSES		
			Mayoral Expenses		
44,250	45,400	2141.1	Mayoral Allowance	46,000	1.32
14,000	13,200	2141.92	Motor Vehicles	14,000	6.06
			Councillor Expenses		
179,140	187,100	2145.1	Councillor Fees	189,900	1.50
11,504	17,700	2145.2	Councillors - Travel	18,000	1.69
11,606	12,000	2145.3	Councillors - Catering	12,200	1.67
3,521	31,500	2145.4	Councillors – Conferences and Professional Development	31,500	0.00
17,834	22,000	2145.5	Councillors - Telecommunications	22,000	0.00
4,228	6,100	2145.6	Councillors - Sundry Expenses	4,000	(34.43)
3,582	10,000	2145.7	Councillors - Professional Development	0	(100.00)
1,965	3,100	2145.11	Councillors - Carer's Expenses	4,000	29.03
3,854	2,000	2145.12	Councillors - IT Support Services	1,800	(10.00)
2,454	38,300	2145.14	Councillors - IT Equipment and Consumables	34,200	(10.70)
465	1,500	2145.15	Councillors - Assistance Program	2,000	33.33
0	0	2145.17	Councillor Superannuation Payments	24,800	New
0	0	2145.18	Councillors - Home Office Expenses	4,500	New
			Other Civic Expenses		
45,129	46,300	2151.1	Subscription Local Government Association	47,500	2.59
4,997	234,400	2151.2	Election Expenses	0	(100.00)
3,653	9,000	2151.3	Civic Receptions / Functions	4,100	(54.44)
895	5,000	2151.7	Council Committees, Guidance Group and Panel Meeting Expenses	6,000	20.00
0	10,000	2151.8	New Councillor Induction 2021 - 2025	0	(100.00)
			Mayor - Discretionary Allowance		
800	3,900	2153.13	Unallocated	3,900	0.00
			Regional Contributions		
24,390	30,100	2152.1	Northern Rivers Joint Organisation Membership	30,500	1.33
115,500	117,800	2152.3	Contribution - Far North Coast County Council	120,000	1.87
4,459	4,500	2152.4	Contribution - Institute Public Works Engineers Australia	5,100	13.33
37,566	40,400	2152.5	Newlog Subscription	44,000	8.91
624	1,200	2152.6	Contribution - ANZAC Day	1,200	0.00
5,560	13,400	2152.7	Contribution - Australia Day	13,400	0.00
18,261	18,500	2152.8	Contribution - Arts Northern Rivers	18,500	0.00
5,200	5,200	2152.13	Contribution - Rescue Helicopter	5,200	0.00
5,200	5,200	2152.14	Contribution - Brunswick Valley Rescue	5,200	0.00
4,000	4,000	2152.15	Donation to North Coast Academy of Sport	4,000	0.00
5,200	5,200	2152.16	Brunswick Volunteer Marine Rescue	5,200	0.00
3,300	3,300	2152.17	Tweed/Byron Life Education	3,300	0.00
0	2,700	2152.19	Australian Coastal Councils Annual Fee	2,700	0.00
			Indirect Costs		
297,100	295,300	2159.91	Support Services Allocated	320,900	8.67
880,237	**1,245,300**		**Total Operating Expenses**	**1,049,600**	**(15.72)**
(880,237)	**(1,245,300)**		***Operating Result - Surplus / (Deficit)***	**(1,049,600)**	**(15.72)**
(880,237)	**(1,245,300)**		***Cash Result - Surplus / (Deficit)***	**(1,049,600)**	**(15.72)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	247,600	4007.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(997,700)		***Cash Result after Capital Movements***	**(1,049,600)**	

FINANCIAL SERVICES - General Purpose Revenues					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Rates		
19,593,291	19,918,100	1111.1	Residential Rate	20,375,900	2.30
2,264,546	2,323,600	1111.4	Business Rate - Byron Bay Town Centre	2,386,500	2.71
3,130,636	3,418,200	1111.8	Business Rate - Other Business	3,510,000	2.69
1,350,453	1,380,700	1111.9	Farmland Rate	1,403,000	1.62
383,000	390,700	1111.1	Environmental Levy	399,700	2.30
			Abandonments - Pensioners (S. 575)		
(398,927)	(420,000)	1113.1	Pensioner Abandonments	(400,000)	(4.76)
			Extra Charges		
98,735	60,300	1115.1	Extra Charges - Interest on General Rates	40,000	(33.67)
1,490	50,000	1115.2	Extra Charges - Legal Fees Recovered	20,000	(60.00)
0	(50,000)	1115.3	Debt Recovery Costs	(20,000)	(60.00)
942	1,000	1115.4	Dishonour Fees	1,000	0.00
			Postponed Rates		
(135,306)	(11,500)	1117.1	Rates Transfers to Postponed Rates Written Off	(11,500)	0.00
(18,299)	(4,200)	1117.2	Postponed Extra Charges Written Off	(4,200)	0.00
			General Purpose Grants		
2,075,967	2,899,800	1119.1	Financial Assistance Grant - General Purpose Component	585,300	(79.82)
219,411	220,000	1119.2	Pensioners Assistance Subsidy - General Rates	220,000	0.00
1,241,334	1,702,500	1119.3	Financial Assistance Grant - Roads Component	344,400	(79.77)
			Interest		
12,241	10,000	1121.1	Interest on Bank Accounts	10,000	0.00
457,650	250,000	1121.2	Interest on Investments	355,100	42.04
(169,397)	0	1121.5	Unrealised Gn/Loss on Investments	0	0.00
100,100	100,000	1123.1	Interest on Section 7.11 Levies	46,900	(53.10)
30,207,867	**32,239,200**		***Operating Result - Surplus / (Deficit)***	**29,262,100**	**(9.23)**
30,207,867	**32,239,200**		***Cash Result - Surplus / (Deficit)***	**29,262,100**	**(9.23)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	8,164,100	4149.001	Less Transfer to Reserves	5,443,400	
	1,715,600	4013.101	Add Transfer from Reserves	2,789,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	25,790,700		***Cash Result after Capital Movements***	**26,607,700**	

FINANCIAL SERVICES

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Fees and Charges		
110,487	70,000	1131.1	Section 603 Certificates	85,000	21.43
2,500	0	1131.4	Sundry User Charges	0	0.00
472	0	1131.5	Debt Recovery Costs Recouped	0	0.00
44,900	56,400	1131.7	Tax Equivalent Charges to Water and Sewer	57,100	1.24
10,860	0	1131.14	Sundry Income	0	0.00
169,219	**126,400**		**Total Operating Revenues**	**142,100**	**12.42**
			OPERATING EXPENSES		
			Expenditure Control and Statutory Reporting		
566,793	593,900	2201.1	Salaries and Oncosts - Financial Management	718,200	20.93
107,448	86,900	2201.2	Salaries and Oncosts - Creditors	75,700	(12.89)
112,783	100,000	2201.7	Audit Fees	101,300	1.30
32,713	35,000	2201.8	Sundry Expenses	35,500	1.43
143,288	120,000	2201.9	Bank Fees	150,000	25.00
4	0	2201.10	Rounding	0	0.00
635	0	2201.12	Debt Recovery Costs	0	0.00
0	1,000	2201.14	Interest on Security Deposits	1,000	0.00
14,000	14,000	2201.92	Motor Vehicles	14,000	0.00
			Rates Control and Debt Recovery		
98,828	124,100	2205.1	Salaries and Oncosts	124,000	(0.08)
59,405	75,000	2205.2	Postage	76,000	1.33
91,157	100,000	2205.3	Valuation Fees	100,000	0.00
16,950	3,000	2205.4	Bad Debts Abandoned	10,000	233.33
32,638	33,000	2205.5	Printing	40,000	21.21
0	2,000	2205.6	NAR Maintenance	0	(100.00)
8,500	8,500	2205.92	Motor Vehicles	8,500	0.00
			Debt Servicing		
60,759	46,200	2231.2	Interest on Loans	28,600	(38.10)
			Indirect Costs		
(1,425,100)	(2,324,700)	2010.90	NCP and Governance	(2,425,100)	4.32
277,700	275,800	2239.91	Support Services Allocated	303,400	10.01
(1,405,300)	(1,502,600)	2239.910a	Support Services Reallocated	(1,672,600)	11.31
(1,206,798)	**(2,208,900)**		**Total Operating Expenses**	**(2,311,500)**	**4.64**
1,376,017	**2,335,300**		***Operating Result - Surplus / (Deficit)***	**2,453,600**	**5.07**
1,376,017	**2,335,300**		***Cash Result - Surplus / (Deficit)***	**2,453,600**	**5.07**
			Capital Movements		
	258,300	4160.001	Less Loan Principal Repayments	275,900	
	0	4161.001	Less Transfer to Reserves	0	
	0	4016.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4018.101	Add Section 94 Levies Applied	0	
	2,077,000		***Cash Result after Capital Movements***	**2,177,700**	

INFORMATION SERVICES					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Other Income		
0	2,400	1143.4	Councillor Equipment Sales		
2,500	0	1143.5	DET Trainee Contribution	0	0.00
4,396	0	1143.7	Reimbursement of Technology Expenses	0	0.00
			Fees and Charges - Records Management		
2,795	43,200	1145.1	GIPA Act Formal Applications Fees	7,300	(83.10)
39,384	2,000	1145.2	Document Enquiries	102,000	5,000.00
55	1,200	1145.3	Subpoena Fees	200	(83.33)
49,129	**48,800**		**Total Operating Revenues**	**109,500**	**124.39**
			OPERATING EXPENSES		
			Salaries and Oncosts - IT and GIS		
989,130	986,900	2251.1	Salaries and Oncosts	991,500	0.47
53,278	61,300	2251.3	Specialist I.T. Support	64,200	4.73
14,000	14,000	2251.92	Motor Vehicles	14,000	0.00
			Corporate Software		
4,974	0	2254.12	Infomix Database Licence and Maintenance	0	0.00
164,281	190,900	2254.13	Authority Property and Financial System Licence	183,900	(3.67)
10,091	10,000	2254.14	Authority Property and Financial System Maintenance	10,500	5.00
19,213	19,600	2254.15	Authority Asset Information Management System Licence	19,300	(1.53)
30,252	42,100	2254.17	TRIM Electronic Document Management System Licence	43,000	2.14
5,929	6,100	2254.18	TRIM Electronic Document Management Integration Licence	5,900	(3.28)
10,000	3,000	2254.19	TRIM Electronic Document Management System Maintenance	5,800	93.33
67,230	70,400	2254.23	ESRI Geographical Information Systems	84,200	19.60
270,218	304,500	2254.24	Microsoft Volume Licence Agreement	381,000	25.12
45,910	10,000	2254.25	Other Miscellanous Software Licences	10,100	1.00
28,981	18,100	2254.26	Electronic Agendas and Minutes	18,900	4.42
8,774	8,700	2254.27	Client Server Tools 4J Maintenance	9,100	4.60
21,600	23,800	2254.28	Process Mapping and Documentation Software	24,900	4.62
30,000	30,000	2254.29	Profile.id, Atlas.id and Economy.id Base Fees	34,500	15.00
2,106	2,200	2254.30	Civica Business Intelligence System (BIS) Annual License Fees	4,900	122.73
25,000	25,000	2254.33	NearMap	26,100	4.40
5,000	20,000	2254.35	GIS online portal for community consultations	16,000	(20.00)
5,333	24,700	2254.36	Facilities Booking System	25,800	4.45
15,100	4,400	2254.38	CIBIS service license (Planning)	9,000	104.55
0	0	2254.39	Adobe software subscription	42,000	New
			Infrastructure Software		
1,400	28,500	2255.7	VMWare Virtilisation Licence and Maintenance	39,200	37.54
19,110	0	2255.8	Citrix Remote Access/ Virtualisation Licence and Maintenance	0	0.00
10,612	5,700	2255.9	Other Miscelleneous Infrastructure Licence and Maintenance	5,800	1.75
36,169	15,000	2255.11	CommVault Data Storage Systems Maintenance	15,200	1.33
0	0	2255.12	Linux Licence and Maintenance	0	0.00
2,144	2,000	2255.13	Infrastructure System Security Licences and Maintenance	0	(100.00)
17,507	14,100	2255.14	Service Desk Licence and Maintenance	14,750	4.61
24,608	18,100	2255.15	Email Filtering and Hosted Archiving	22,450	24.03
0	50,000	2255.16	Server Security (Sophos AV)	48,000	(4.00)
0	12,000	2255.17	Trapeze PDF Tool (SEE)	12,200	1.67
0	36,000	2255.18	Disaster Dashboard / Flood Warning Network Maintenance & Ops	36,500	1.39
0	0	2255.19	Cyber Security Vulnerability Management	9,100	New
0	0	2255.21	Electronic Signature service	7,000	New
0	0	2255.22	Email signature subscription	4,000	New
			Hardware Replacement Maintenance		
36,023	15,400	2257.32	Other Miscellaneous Repair and Maintenance	15,600	1.30
0	6,200	2257.33	Connectivity Replacement and Upgrades	6,300	1.61
3,072	5,000	2257.34	Security Maintenance and Replacement	5,100	2.00
427,921	417,000	2257.35	Lease Payments Desktop and Server Hardware	509,400	22.16
0	10,000	2257.36	Server Hardware Maintenance	10,100	1.00
			CONTINUED ON NEXT PAGE		

INFORMATION SERVICES (con'td)					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			Operating Expenses - IT and GIS		
994	0	2258.14	Call and Data Costs	0	0.00
7,276	6,600	2258.16	General Administration and Operations	6,700	1.52
18,548	15,000	2258.17	On-Call and Call out emergency arrangements	18,600	24.00
(14,250)	18,000	2258.18	Vendor Panel subscription	18,200	1.11
0	24,700	2258.19	LGSS Corporate Planning & Reporting	34,600	40.08
0	0	2258.21	Cyber Penetration Testing	20,000	New
			Telecommunications		
79,260	94,000	2259.7	Web Hosting Costs	105,200	11.91
15,845	10,000	2259.8	PABX Repairs, Maintenance and Handsets	10,100	1.00
116,873	96,000	2259.11	Corporate Data Links	110,600	15.21
0	44,000	2259.13	WAN Data Links - Microwave	46,100	4.77
0	5,000	2259.14	Online Surveys (Comms)	5,100	2.00
0	5,000	2259.15	Online Newsletter (Comms)	5,100	2.00
0	35,000	2259.16	Open Forms E-Forms	35,500	1.43
0	0	2259.17	Zoom online meetings	4,000	New
			Non-Core Services		
70,085	80,000	2263.3	Admin - Multifunction Printers Rental and Maintenance	81,000	1.25
25,370	0	2263.4	Corporate Landlines - Mullum Admin Building Exchange	16,000	New
74,324	10,000	2263.5	CCTV for Main Beach Car Park	10,400	4.00
0	0	2263.6	Building Access Replacement	26,000	New
440,530	269,200	2264.1	**IT Strategic Plan Actions**	200,000	(25.71)
			Records Management		
279,622	305,700	2261.1	Salaries and Oncosts	314,900	3.01
831	1,700	2261.11	Stationery and Archival Costs	1,700	0.00
0	2,400	2261.12	Document Production Costs	2,400	0.00
5,673	0	2261.13	Document Storage and Retrieval Costs	1,500	New
28,197	25,000	2261.14	Postage	26,100	0.00
			Indirect Costs		
38,500	30,900	2269.91	Support Services Allocated	31,100	0.65
(3,315,700)	(3,375,500)	2269.910a	Support Services Reallocated	(3,760,700)	11.41
276,942	**213,400**		**Total Operating Expenses**	**155,500**	**(27.13)**
(227,813)	**(164,600)**		***Operating Result - Surplus / (Deficit)***	**(46,000)**	**(72.05)**
			Add Back Depreciation		
(227,813)	**(164,600)**		***Cash Result - Surplus / (Deficit)***	**(46,000)**	**(72.05)**
			Capital Movements		
	0	4172.001	Less Loan Principal Repayments	0	
	0	4173.001	Less Transfer to Reserves	0	
	69,200	4019.101	Add Transfer from Reserves	46,000	
	0	4020	Add Capital Income	0	
	0	4174/5	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(95,400)		***Cash Result after Capital Movements***	**0**	

CORPORATE SERVICES

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Fees and Charges - Administration		
585	0	1101.2	Sundry User Charges	0	0.00
2	0	1101.6	Morning Tea Staff Contributions	0	0.00
2,250	0	1101.7	DEEWR Traineeship Incentives	0	0.00
			Grants and Contributions		
1,000	0	1102.1	Australia Day Branding	0	0.00
20,000	24,000	1102.2	Australia Day - Covid Safe Grants Prgm	0	(100.00)
			Leasing Services		
1,470	0	1199.4	Insurance Income	0	0.00
25,307	**24,600**		**Total Operating Revenues**	**0**	**(100.00)**
			OPERATING EXPENSES		
			Corporate & Community Services Directorate		
302,885	308,400	2171.1	Salaries and Oncosts	315,700	2.37
439	500	2171.5	Telecommunications	800	0.00
14,000	14,000	2171.92	Motor Vehicle	14,000	0.00
			Governance		
175,469	150,200	2176.1	Salaries and Oncosts	153,400	2.13
1,078	1,300	2176.2	Telephone	1,200	(7.69)
9,300	9,300	2176.92	Motor Vehicle Running Expenses	9,300	0.00
			Customer Services		
541,859	575,200	2016.1	Salaries and Oncosts	600,500	4.40
1,151	3,000	2016.5	Customer Service Initiatives	3,000	0.00
1,293	2,500	2016.6	Sundry Expenses	2,500	0.00
0	6,000	2016.7	Mullum Head Office Cash Collection	6,100	1.67
			Corporate Services		
685,098	688,000	2052.1	Salaries and Oncosts	690,400	0.35
0	3,000	2052.2	Salaries and Oncosts - Overtime for Meetings	3,000	0.00
16,964	10,000	2052.3	Sundry Expenses	10,000	0.00
852	64,100	2052.4	Integrated Planning, Reporting & Promos	10,000	(84.40)
3,270	10,500	2052.6	Internal Audit Committee	15,700	49.52
52,232	80,000	2052.7	Internal Audit Function	80,000	0.00
0	9,000	2052.8	Printing	8,000	(11.11)
7,983	15,000	2052.9	Stationery	12,000	(20.00)
8,062	7,000	2052.11	Paper	10,000	42.86
2,500	9,000	2052.12	Delegations Management	9,100	1.11
3,393	10,000	2052.13	Milk, Tea & Coffee Supplies	10,000	0.00
5,226	5,000	2052.14	Grants Management	5,500	10.00
807	10,000	2052.16	Youth Leadership Program	10,000	0.00
0	22,000	2052.17	Byron Model	0	(100.00)
936	0	2052.18	Australia Day Branding	0	0.00
20,445	24,000	2052.19	Australia Day - Covid Safe Grants Prgm	0	(100.00)
			CONTINUED ON NEXT PAGE		

CORPORATE SERVICES					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			Risk Management		
602,800	678,200	2221.2	Premium - Professional Indemnity/Public Liability	746,000	10.00
76,633	84,300	2221.3	Premium - Councillors / Staff Liability	94,800	12.46
4,750	5,200	2221.4	Premium - Personal Accident	5,700	9.62
7,368	8,300	2221.5	Premium - Casual Hirers Liability	9,100	9.64
877	800	2221.18	Premium - Carriers Liability	1,200	50.00
22,051	21,900	2221.19	Premium - Environmental Impairment Liability	27,400	25.11
25,702	28,400	2221.21	Premium - Crime	32,000	12.68
7,287	23,000	2225.1	Risk Mitigation Projects	15,000	(34.78)
38,382	60,000	2225.3	Insurance Claims	50,000	(16.67)
0	0	2225.8	Under Excess Insurance Claims	10,000	New
			Strategic Procurement		
(328)	0	2054.2	Sundry Procurement Expenses	0	0.00
0	5,600	2054.3	Staff Procurement Training	5,000	(10.71)
6,944	10,000	2054.4	Strategic Procurement Roadmap	50,000	400.00
38,734	28,000	2054.7	Electricity Contract	0	(100.00)
			Indirect Costs		
399,400	401,400	2189.91	Support Services Allocated	446,700	11.29
(3,027,000)	(3,232,900)	2189.910a	Support Services Reallocated	(3,359,100)	3.90
58,842	**159,200**		**Total Operating Expenses**	**114,000**	**(28.39)**
(33,536)	**(134,600)**		***Operating Result - Surplus / (Deficit)***	**(114,000)**	**(15.30)**
			Add Back Depreciation		
(33,536)	**(134,600)**		***Cash Result - Surplus / (Deficit)***	**(114,000)**	**(15.30)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	102,700	4109.001	Less Transfer to Reserves	80,000	
	137,300	4095.101	Add Transfer from Reserves	114,000	
	0		Add Capital Income	0	
	0		Capital Works	0	
	0	4094.101	Add Section 94 Levies Applied	0	
	(100,000)		***Cash Result after Capital Movements***	**(80,000)**	

COMMUNITY SERVICES - Community Development					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Sec. 355 Committees - Fees and Charges		
28,789	9,100	1170.1	Marvell Hall	9,100	0.00
61,609	37,700	1171.1	Mullum Civic Hall	37,700	0.00
31,936	13,000	1173.1	Brunswick Memorial Hall	13,000	0.00
44,968	40,600	1175.1	Brunswick Valley Community Centre	40,600	0.00
20,758	15,200	1177.1	Suffolk Park Community Hall	15,200	0.00
21,366	11,200	1179.1	South Golden Beach Community Centre	11,200	0.00
16,862	42,400	1183.1	Ocean Shores Community Centre	42,400	0.00
6,001	30,700	1184.1	Lone Goat Gallery	11,100	0.00
245	0	1187.1	Bangalow Heritage House	0	0.00
			Community Development - Grants & Contributions		
28,260	0	1161.66	SCCF 3 - Ocean Shores Community Centre	0	0.00
70,000	0	1161.67	Tweed SC Portion of Resilience Position	0	0.00
10,000	0	1161.68	Arts Restart Grant, Arts Northern Rivers	0	0.00
10,000	0	1161.69	Festival of Place DPIE Summer Fund	0	0.00
0	1,000,000	1161.72	Feb 2022 Flood Event DPIE - Resilience	0	(100.00)
			Fees and Charges - Community Development		
91	0	1165.9	Bundjalung Colouring Books	0	0.00
350,884	**1,199,900**		**Total Operating Revenues**	**180,300**	**(84.97)**
			OPERATING EXPENSES		
			Community Development and Assistance		
729,201	849,100	2331.1	Salaries and Oncosts - Community Services	816,900	(3.79)
10,108	9,500	2331.8	Sundry Expenses	9,600	1.05
3,915	0	2331.9	Cultural Policy Workshop	0	0.00
0	3,000	2331.52	Advertising	1,000	(66.67)
852	9,500	2331.53	Aboriginal/Torres Strait Islander Projects	9,600	1.05
18,060	16,500	2331.58	Aboriginal Committee Management	16,700	1.21
106	0	2331.59	Volunteering	10,000	New
315	2,000	2331.65	Reconciliation/NAIDOC Week	2,000	0.00
1,500	3,000	2331.80	Youth Week Expenses	1,000	(66.67)
713	83,800	2331.82	Community Development Projects	24,500	(70.76)
1,000	3,000	2331.83	Youth Small Change Grants	0	(100.00)
2,000	3,000	2331.84	Harmony Day	0	(100.00)
0	9,100	2331.89	Aboriginal Consultative Committee	9,200	1.10
621	1,800	2331.101	Mullumbimby Autumn Club/Senior Citizens	0	(100.00)
0	15,000	2331.102	Community Stakeholder Consultation	0	(100.00)
75,078	0	2331.103	Public Space Liaison	0	0.00
52,541	38,600	2331.104	Homelessness Projects	30,400	(21.24)
0	33,000	2331.106	Arts and Cultural Projects	30,400	(7.88)
11,000	0	2331.108	Festival of Place DPIE Summer Fund	0	0.00
10,735	31,400	2331.109	Consultants	10,000	(68.15)
0	0	2331.112	Youth Initiatives	5,000	New
0	0	2331.113	Community Support	6,800	New
27,800	27,800	2331.92	Motor Vehicles	27,800	0.00
			CONTINUED ON NEXT PAGE		

COMMUNITY SERVICES - Community Development					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			Community Wellbeing Projects		
9,126	27,200	2323.1	Public Art	17,100	(37.13)
0	8,200	2323.2	Wellbeing Indicators	0	(100.00)
8,313	38,700	2323.3	Safety Projects	36,500	(5.68)
90,804	180,800	2323.4	New Years Eve	192,800	6.64
25,000	0	2323.5	Street Cruise Project	0	0.00
2,478	19,700	2323.6	Inclusion Projects	12,200	(38.07)
3,600	0	2323.7	Schoolies Approvals	5,100	New
909	1,000	2323.8	Seniors Week	0	(100.00)
1,943	2,500	2323.11	Community Resilience Network (Disaster Preparedness)	2,500	0.00
			Sec. 355 Committees		
1,545	0	2324.1	S355 Administration	0	0.00
517	0	2321	Bangalow Heritage House	0	0.00
29,656	42,400	2322	Ocean Shores Community Centre	42,400	0.00
12,865	9,100	2329	Marvell Hall	9,100	0.00
7,110	45,200	2333	Lone Goat Gallery	11,100	(75.44)
46,068	37,700	2335	Mullumbimby Civic Centre	37,700	0.00
36,288	13,000	2336	Brunswick Memorial Hall	13,000	0.00
54,160	40,600	2337	Brunswick Valley Community Centre	40,600	0.00
14,258	15,200	2338	Suffolk Park Community Hall	15,200	0.00
29,925	11,200	2339	South Golden Beach Community Centre	11,200	0.00
			CONTINUED ON NEXT PAGE		

COMMUNITY SERVICES - Community Development					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			Section 356 Donations and Activities		
214	3,000	2341.239	S356 Donation Administration	3,000	0.00
11,140	11,500	2341.2	Contribution - Staff Christmas Party	13,500	17.39
0	2,000	2341.9	Contribution - Community Facilities - Development Fees (Policy 5.2)	2,000	0.00
0	2,000	2341.23	Contribution - NAIDOC Week	2,000	0.00
46,200	46,200	2341.42	Contribution - Ocean Shores Pre-School Lease (Contra)	46,200	0.00
14,900	14,900	2341.91	Contribution - Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
61,700	61,700	2341.92	Contribution - Old Country Energy Bldg (Contra)	61,700	0.00
90,900	90,900	2341.133	Bangalow Community Childrens Ctre Contra	90,900	0.00
71,500	71,500	2341.228	BVC BB Old Station Masters Cottage (Contra)	71,500	0.00
5,000	5,000	2341.230	BYS Mullum War Widows Cottage (Contra)	5,000	0.00
40,400	40,400	2341.231	Lilly Pilly Community Pre-School (Contra)	40,400	0.00
1,250	0	2341.233	Unallocated S356 Donations	0	0.00
29,900	29,900	2341.237	Mullumbimby District Cultural Centre (Contra)	29,900	0.00
38,530	44,200	2341.241	Community Initiatives Program	44,200	0.00
			Building Community Resilience		
43,000	37,000	2430.1	Upgrade to Disaster Dashboard	0	(100.00)
0	20,000	2430.2	IP for Climate Wise Community	0	(100.00)
75,235	132,400	2430.3	Community Development Officer	0	(100.00)
386	19,600	2430.4	Program Funds for Community Dev Officer	0	(100.00)
147	9,900	2430.5	Dev of Workshop Training Materials	0	(100.00)
0	40,000	2430.6	Stengthening Community Workshops	0	(100.00)
0	35,000	2430.7	Street Meets	0	(100.00)
7,394	12,600	2430.8	Extreme Weather Protocol	0	(100.00)
0	5,000	2430.9	Strengthening Business Cohesion Workshop	0	(100.00)
0	10,000	2430.10	Aboriginal Custodianship and C for C Dev	0	(100.00)
0	70,000	2430.11	Aboriginal Custodianship and C for C Wor	0	(100.00)
15,578	134,400	2430.12	Overall Program Manager	0	(100.00)
0	75,000	2430.13	Childrens Services Resilience Project	0	(100.00)
18,240	41,800	2430.14	Audit of Evacuation and Recovery Centres	0	(100.00)
0	100,000	2430.15	Feasibility Study Emergency Services Hub	0	(100.00)
26,338	73,700	2430.16	Develop an Asset Protection Zone	0	(100.00)
0	100,000	2430.17	Est a Local Emergency Ops Centre	0	(100.00)
41,768	73,200	2430.18	Flood Planning and Preparation	0	(100.00)
21,868	0	2430.19	Repairs to Upper Coopers Ck Rd	0	0.00
			Feb 2022 Flood Event DPIE - Resilience		
0	30,000	2435.1	Individual Case Coordination	0	(100.00)
0	70,000	2435.2	Community Engagement - Resilience & Rec	0	(100.00)
0	50,000	2435.3	Breakfast Coordinator@ Homeless Hub	0	(100.00)
0	145,000	2435.4	Local Recovery Coordinator	0	(100.00)
0	40,000	2435.5	Disaster Recovery Officer	0	(100.00)
0	415,000	2435.6	Imp Resilience of Public Comms Channels	0	(100.00)
0	50,000	2435.7	Quick Response Mobile Disaster Comms	0	(100.00)
0	140,000	2435.8	SGB Resilience Betterment Program	0	(100.00)
0	40,000	2435.9	Rev of Disaster Preparedness Dashboard	0	(100.00)
0	20,000	2435.11	Recovery Centre, Mullumbimby	0	(100.00)
			Indirect Costs		
264,300	286,300	2369.91	Support Services Allocated	295,400	3.18
2,245,999	**4,330,700**		**Total Operating Expenses**	**2,178,000**	**(49.71)**
(1,895,116)	**(3,130,800)**		***Operating Result - Surplus / (Deficit)***	**(1,997,700)**	**(36.19)**
0			*Add Back Depreciation*		
(1,895,116)	**(3,130,800)**		***Cash Result - Surplus / (Deficit)***	**(1,997,700)**	**(36.19)**
			Capital Movements		
	0	4226.001	Less Loan Principal Repayments	0	
	0	4227.001	Less Transfer to Reserves	0	
	1,182,500	4025.101	Add Transfer from Reserves	0	
	0	4026	Add Capital Income	0	
	0	4228/29	Less Capital Purchases	0	
	0	4027.101	Add Section 94 Levies Applied	0	
	(1,948,300)		***Cash Result after Capital Movements***	**(1,997,700)**	

COMMUNITY SERVICES - Childrens Services - Sandhills					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Operating Grants		
			Sandhills Operating Grants		
17,140	0	1201.1	Sandhills - Early Childhood Centre (DOCs)	0	0.00
853,251	768,400	1201.2	Sandhills - Fee Relief Grants	800,000	4.11
9,016	0	1201.5	Inclusion Support Subsidy	0	0.00
0	15,200	1201.9	DEET - Training Subsidy	8,000	(47.37)
1,046		1201.16	Presenter Payments		
0	3,000	1201.23	Parents Committee Contribution	0	(100.00)
1,590	0	1201.24	Community Grants Program	0	0.00
			Sandhills Fees and Charges		
611,653	739,200	1221.1	Sandhills - Early Childhood	980,000	32.58
12,705	3,000	1221.2	Sandhills - Staff Charges for Meals	3,000	0.00
1,235	23,000	1221.3	Inclusion and Fundraising Levies	16,000	(30.43)
113,953	0	1221.4	NSW Govt Jobkeeper Payment	0	0.00
1,621,588	**1,551,800**		**Total Operating Revenues**	**1,807,000**	**16.45**
			OPERATING EXPENSES		
1,400,095	1,398,600	2401	Employee Costs	1,571,700	12.38
61,746	61,700	2401.1	Cooks Wages	73,400	18.96
68,606	52,400	2401.2	Admin Assistant Salary	80,500	53.63
141,640	264,900	2401.4	Teachers Wages	199,300	(24.76)
301,590	603,400	2401.5	Assistant wages	734,100	21.66
182,290	195,100	2401.6	Workers Wages	217,800	11.64
511,740	100,000	2401.8	Casuals	3,500	(96.50)
132,483	121,100	2401.9	Directors Wages	263,100	117.26
0	5,000	2395.1	Sandhills Staff - Training	5,000	0.00
			Sandhills - Operating Expenses		
4,679	6,000	2401.11	Electricity	6,100	1.67
5,421	2,000	2401.12	Printing and Stationery	5,000	150.00
191	100	2401.14	Postage	0	(100.00)
28,578	30,000	2401.15	General and Craft Consumables	45,000	50.00
4,587	15,000	2401.16	Equipment Purchases	0	(100.00)
54,234	42,000	2401.17	Food Drink & Consumables	45,000	7.14
7,858	9,000	2401.19	Sanitary/Garbage	5,000	(44.44)
46,326	48,000	2401.21	Cleaning	48,600	1.25
5,531	5,000	2401.22	Security	6,000	20.00
0	8,900	2401.23	Sundry Expenses	5,100	(42.70)
0	4,000	2401.24	Grounds Maintenance	4,000	0.00
2,926	4,000	2401.26	Telephone	4,100	2.50
35,966	40,000	2401.27	Building and Equipment Maintenance	25,000	(37.50)
4,042	3,000	2401.33	Insurance	3,000	0.00
7,576	10,000	2401.37	Prof Development	10,000	0.00
632	1,600	2401.42	Software and Licencing Fees	2,400	50.00
(128)	1,000	2401.43	First Aid Training/Supplies	1,000	0.00
28,000	8,000	2401.45	Childrens Services Review	0	(100.00)
1,130	0	2401.46	Excursions	5,000	New
9,057	0	2401.48	Quality Learning Environments Program	0	0.00
8,030	0	2401.49	Community Grants Program	0	0.00
7,028	7,800	2401.95	Rates and Charges	7,900	1.28
118,437	112,400	2999.33	Depreciation	24,800	(77.94)
			Indirect Costs		
171,800	175,400	2459.91	Support Services Allocated	190,700	8.72
1,951,996	**1,936,800**		**Total Operating Expenses**	**2,020,400**	**4.32**
(330,408)	**(385,000)**		***Operating Result - Surplus / (Deficit)***	**(213,400)**	**(44.57)**
118,437	112,400		*Add Back Depreciation*	24,800	
(211,972)	**(272,600)**		***Cash Result - Surplus / (Deficit)***	**(188,600)**	**(30.81)**
			Capital Movements		
	0	4238.001	Less Loan Principal Repayments	0	
	2,800	4239.001	Less Transfer to Reserves	2,100	
	77,500	4028.101	Add Transfer from Reserves	0	
	0	4029	Add Capital Income	0	
	77,500	4240	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(275,400)		***Cash Result after Capital Movements***	**(190,700)**	

COMMUNITY SERVICES - Childrens Services - Other Childrens Services

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Operating Grants		
			Grant Income - Byron Bay Services		
(394)	0	1209.1	Dep Education Subsidy	0	0.00
98,978	115,300	1209.3	Fee Relief Grant	103,300	(10.41)
8,312	0	1209.4	NSW Govt Jobkeeper Payment	0	0.00
10,000	0	1209.5	VC Transition Support Program	0	0.00
			Grant Income - Brunswick Heads Services		
75,849	83,100	1210.3	Fee Relief Grant	74,000	(10.95)
7,964	0	1210.4	NSW Govt Jobkeeper Payment	0	0.00
6,194	0	1210.5	VC Transition Support Program	0	0.00
			Grant Income - Mullumbimby		
(220)	0	1211.1	Dep Education Subsidy	0	0.00
30,913	41,400	1211.3	Fee Relief Grant	37,400	(9.66)
5,572	0	1211.18	NSW Govt Jobkeeper Payment	0	0.00
			Fee Income		
90,113	94,400	1227.1	Byron Bay	126,200	33.69
38,436	68,000	1227.2	Brunswick Heads	90,500	33.09
26,384	33,900	1227.3	Mullumbimby	45,700	34.81
398,102	**436,100**		**Total Operating Revenues**	**477,100**	**9.40**
			OPERATING EXPENSES		
			Outside of School Hours Care		
24,582	43,200	2383.1	Administration Salaries	42,500	(1.62)
89	0	2383.3	Quality Assurance Expenses	0	0.00
2,338	0	2383.5	Telecommunications	0	0.00
			Byron Bay OSHC		
151,758	150,800	2380.1	Employee Costs	150,800	0.00
3,459	6,000	2380.3	General/Craft/Consumables	7,000	16.67
3,477	4,500	2380.4	Food/Drink	5,000	11.11
7,567	12,000	2380.5	Excursions	8,000	(33.33)
6,643	7,500	2380.6	Rent	7,600	1.33
			Brunswick Heads OSHC		
147,331	127,800	2382.1	Employee Costs	127,800	0.00
14,532	5,500	2382.3	General/Craft/Consumables	8,000	45.45
3,764	3,000	2382.4	Food/Drink	6,000	100.00
4,293	5,500	2382.5	Excursions	10,000	81.82
1,337	6,300	2382.6	Rent	6,400	1.59
			Mullumbimby OSHC		
114,723	127,800	2384.1	Employee Costs	127,800	0.00
3,302	5,000	2384.3	General/Craft/Consumables	4,000	(20.00)
3,554	3,300	2384.4	Food/Drink	3,000	(9.09)
3,134	5,500	2384.5	Excursions	5,000	(9.09)
			Indirect Costs		
87,948	94,700	2460.91	Support Services	98,100	3.59
583,830	**608,400**		**Total Operating Expenses**	**617,000**	**1.41**
(185,729)	**(172,300)**		***Operating Result - Surplus / (Deficit)***	**(139,900)**	**(18.80)**
(185,729)	**(172,300)**		***Cash Result - Surplus / (Deficit)***	**(139,900)**	**(18.80)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4103.001	Less Transfer to Reserves	0	
	77,600	4104.101	Add Transfer from Reserves	41,800	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(94,700)		***Cash Result after Capital Movements***	**(98,100)**	

COMMUNITY SERVICES - Public Libraries					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Operating Grants		
89,457	94,800	1251.1	Library Per Capita	85,100	(10.23)
57,669	57,700	1251.12	Local Priority Grant	30,400	
147,126	**152,500**		**Total Operating Revenues**	**115,500**	**(24.26)**
			OPERATING EXPENSES		
			Administration Expenses		
1,462,948	1,444,600	2471.1	Contribution to Richmond Tweed Library	1,558,900	7.91
			Expenses of Providing Assets		
71,462	60,000	2475.1	Library Buildings Maint and Repair	60,800	1.33
23,796	30,000	2475.2	Library Lighting Power and Heating	30,400	1.33
86,054	100,000	2475.3	Library Cleaning Expenses	101,300	1.30
12,118	10,800	2475.5	Security	10,900	0.93
0	1,500	2475.6	Library Sundry Expenses	1,500	0.00
14,000	101,400	2475.18	Local Priorities Grants	30,400	(70.02)
65,102	77,100	2999.71	Depreciation	119,000	54.35
28,383	26,500	2475.95	Library Buildings Rates and Charges	26,800	1.13
			Debt Servicing		
286,336	277,000	2478.1	Interest on Loans	266,800	(3.68)
			Indirect Costs		
105,600	110,200	2479.91	Support Services Allocated	116,700	5.90
2,155,799	**2,239,100**		**Total Operating Expenses**	**2,323,500**	**3.77**
(2,008,673)	**(2,086,600)**		***Operating Result - Surplus / (Deficit)***	**(2,208,000)**	**5.82**
65,102	77,100		*Add Back Depreciation*	119,000	
(1,943,571)	**(2,009,500)**		***Cash Result - Surplus / (Deficit)***	**(2,089,000)**	**3.96**
			Capital Movements		
	121,600	4250	Less Loan Principal Repayments	131,800	
	0		Less Transfer to Reserves	0	
	43,700	4031.101	Add Transfer from Reserves	0	
	0	4032	Add Capital Income	0	
	0	4252	Less Capital Purchases	0	
	0	4033	Add Section 94 Levies Applied	0	
	(2,087,400)		***Cash Result after Capital Movements***	**(2,220,800)**	

INFRASTRUCTURE SERVICES - SUPERVISION AND ADMINISTRATION					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING INCOME		
0	0	1104.1	TfNSW Contribution for Road Safety Officer		0.00
0	**0**		**Total Operating Income**	**0**	
			OPERATING EXPENSES		
			Directorate - Infrastructure Services		
622,277	592,100	3001.1	Salaries and Oncosts	499,400	(15.66)
14,000	14,000	3001.92	Motor Vehicles	14,000	0.00
			Asset Management		
176,652	284,200	3005.5	Salaries and Oncosts	294,700	3.69
0	10,000	3005.92	Motor Vehicles	10,000	0.00
			Open Space and Recreational Management		
488,929	646,400	3006.1	Salaries and Oncosts	848,400	31.25
22,500	22,500	3006.92	Motor Vehicles	22,500	0.00
			Depot Services		
133,973	399,500	3008.1	Salaries and Oncosts	409,300	2.45
8,500	8,500	3008.92	Motor Vehicles	8,500	0.00
			Design and Survey		
550,294	513,400	3015.1	Salaries and Oncosts	505,000	(1.64)
18,015	25,000	3015.2	Survey and Resumption	25,000	0.00
17,000	34,000	3015.92	Motor Vehicles	25,500	(25.00)
			Other Operating Expenses		
27,399	25,000	3021.1	Mobile Telephones	25,300	1.20
5,939	6,000	3021.4	Sundry Office Expenses	6,100	1.67
4,333	32,000	3021.5	Software Maintenance Agreements	32,400	1.25
5,617	6,000	3021.7	Engineering Instruments	6,100	1.67
1,570	3,000	3021.8	General Operating Expenses	3,000	0.00
51,674	40,000	3021.12	O/door Training Wages	40,500	1.25
3,917	16,000	3021.15	Work Health Safety Management	16,200	1.25
54,504	50,000	3021.16	Uniform Issues (PPE)	50,700	1.40
0	5,000	3021.18	Meetings	5,100	2.00
			Indirect Costs		
975,900	985,400	3029.91	Support Services Allocated	1,067,200	8.30
(3,252,600)	(3,484,400)	3029.910a	Support Services Reallocated	(3,676,300)	5.51
(69,605)	**233,600**		**Total Operating Expenses**	**238,600**	
69,605	**(233,600)**		***Operating Result - Surplus / (Deficit)***	**(238,600)**	
69,605	**(233,600)**		***Cash Result - Surplus / (Deficit)***	**(238,600)**	
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4329.101	Less Transfer to Reserves	0	
	233,600	4043.101	Add Transfer from Reserves	238,600	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		***Cash Result after Capital Movements***	**0**	

ASSET MANAGEMENT PLANNING

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING EXPENSES		
			Asset Management Planning		
449,140	519,600	3032.1	Salaries and Oncosts	540,100	3.95
1,169	0	3032.2	Sundry Expenses	0	0.00
1,072	3,000	3032.3	Asset Management Equipment Purchase and Hire	3,000	0.00
2,870	0	3032.4	Project Establishment	0	0.00
14,400	14,200	3032.92	Motor Vehicles	14,200	0.00
			Section 94 Expenses		
122,820	151,700	2208.1	Salaries and Oncosts	123,600	(18.52)
1,449	3,000	2208.2	Section 94 - Administration Expenses	3,000	0.00
270	4,200	2208.4	Section 94 - Consultants	4,300	2.38
8,500	8,500	2208.92	Motor Vehicles	8,500	0.00
			Other Asset Management Planning Costs		
12,903	15,000	3031.1	Asset Management Consultancy Services	15,200	1.33
0	50,000	3031.2	Asset Revaluation Services	10,100	(79.80)
0	40,600	3031.3	Specialist Condition Assessment Services	41,100	1.23
2,807	20,000	3031.6	Asset Management Plans	20,300	1.50
			Asset Management Software		
27,714	29,100	3033.1	Software - Assetic Predictor	30,900	6.19
4,424	12,900	3033.2	Software - Assetic Reflect Asset Support	5,900	(54.26)
15,486	8,300	3033.3	Software - Assetic Reflect Road Asset Management	18,600	124.10
4,978	0	3033.4	Software - Assetic Reflect Parks Asset Management	5,900	New
2,500	0	3033.5	Software - Assetedge Recover Annual Fee	0	0.00
			Indirect Costs		
236,500	241,800	3039.91	Support Services Allocated	286,500	18.49
(911,300)	(914,800)	3039.910a	Support Services Reallocated	(991,800)	8.42
(2,299)	**207,100**		**Total Operating Expenses**	**139,400**	
2,299	**(207,100)**		***Operating Result - Surplus / (Deficit)***	**(139,400)**	**(32.69)**
0	0		*Add Back Depreciation*	0	
2,299	**(207,100)**		***Cash Result - Surplus / (Deficit)***	**(139,400)**	**(32.69)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	37,300	4641.001	Less Transfer to Reserves	0	
	40,000	4642.001	Add Transfer from Reserves	0	
	37,300	4643.001	Add Capital Income	0	
	0	4644	Less Capital Purchases	0	
	167,400	4645.001	Add Section 94 Levies Applied	139,400	
	300		***Cash Result after Capital Movements***	**0**	

PROJECTS & COMMERCIAL DEVELOPMENT					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING EXPENSES		
			Projects & Commercial Development		
239,818	271,600	3009.1	Salaries & Oncosts	286,200	5.38
9,600	18,300	3009.92	Motor Vehicles	9,800	(46.45)
			Other Expenses		
0	0	3012.1	Property Consultancy Services	10,100	New
0	0	3012.2	Survey Services	8,100	New
99	0	3012.3	Property Maintenance Services	10,100	New
			Indirect Costs		
84,600	87,500	3019.91	Support Services	83,500	(4.57)
334,117	**377,400**		**Total Operating Expenses**	**407,800**	**8.06**
(334,117)	**(377,400)**		***Operating Result - Surplus / (Deficit)***	**(407,800)**	**8.06**
0	0		*Add Back Depreciation*	0	
(334,117)	**(377,400)**		***Cash Result - Surplus / (Deficit)***	**(407,800)**	**8.06**
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	1,057,500	4648	Less Transfer to Reserves	0	
	109,900	4646.101	Add Transfer from Reserves	1,057,500	
	1,057,500	4047	Add Capital Income	0	
	149,900	4680	Less Capital Purchases	1,057,500	
	40,000		Add Section 94 Levies Applied	0	
	(377,400)		***Cash Result after Capital Movements***	**(407,800)**	

EMERGENCY SERVICES AND FLOODS					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Operating Grants		
133,929	0	1771.18	Emergency Service Levy Subsidy	138,000	New
			Rural Fire Service Operating Grants		
143,995	144,000	1651.1	Bush Fire - Operations	152,000	5.56
			Rural Fire Service Other Income		
0	22,000	1652.1	Donations	22,000	0.00
25,822	23,000	1652.4	RFS - Ballina	23,000	0.00
32,287	17,000	1652.5	RFS - Tweed	17,000	0.00
336,033	**206,000**		**Total Operating Revenues**	**352,000**	**70.87**
			OPERATING EXPENSES		
			Emergency Services		
1,446	10,800	2999.13	Depreciation	10,800	0.00
			Rural Fire Service Contributions		
326,171	238,200	2831.1	Contrib to Bush Fire Fighting Fund	318,000	33.50
103,942	96,300	2831.2	Contrib to NSW Fire Brigades	95,800	(0.52)
66,842	51,300	2831.3	Contrib to SES	110,000	114.42
			Rural Fire Service Operating Expenses		
4,131	6,000	2837.1	Phone Calls Duty Officer	6,100	1.67
0	6,000	2837.9	Telephone Calls	6,100	1.67
10,101	10,000	2838.22	Immediate Reception/Despatch	10,100	1.00
15,812	30,000	2839	Petrol and Oil	30,400	1.33
27,595	45,000	2840	Bush Fire Vehicles Maint and Repair	45,600	1.33
13,288	14,000	2841.1	Electricity	14,200	1.43
118	500	2841.3	Freight	500	0.00
19,623	16,000	2841.5	Insurance	16,200	1.25
0	1,000	2841.9	Pumps Maint and Repair	1,000	0.00
1,122	6,000	2841.11	Bush Fire Radios Maint and Repair	6,100	1.67
22,657	20,500	2841.13	Stations/Sheds Maint and Repair	20,800	1.46
27,846	25,000	2841.14	Sundry Expenses Bushfire	25,300	1.20
5,518	5,000	2841.19	Office Maintenance	5,100	2.00
23,718	23,000	2841.21	RFS - Ballina	23,000	0.00
23,922	17,000	2841.22	RFS - Tweed	17,000	0.00
0	22,000	2841.23	Donations Dispersed to Various Brigades	22,000	0.00
1,573	0	2841.25	Station/Shed Maintenance & Repairs	0	0.00
9,382	10,100	2999.10	Depreciation	21,100	108.91
			Other Emergency Service Expenses		
22,419	32,000	2842.1	Combined Local Emergency Management Committee (LEMC)	32,400	1.25
			Flood Management		
1,591	2,000	3045.1	Floodplain Management Authority Membership	2,000	0.00
11,461	20,000	3045.3	Brunswick Rvier Flood Warning Telemetery	0	(100.00)
1,861	0	3045.4	Marshall's Creek Investigation	0	0.00
0	30,000	3045.13	Belongil Creek Floodplain Management Study	0	(100.00)
11,774	0	3045.22	North Byron FRMS&P	0	0.00
34,045	0	3045.23	Disaster Dashboard / Flood Warning Network Maintenance & C	25,000	New
0	40,000	3045.24	Disaster Dashboard Improvements and Training	40,500	1.25
0	30,000	3045.25	Flood Warning Network Gauge Improvements	30,400	1.33
0	0	3045.26	ICOLL Water Quality Monitoring Upgrade and Telemetry	25,000	New
0	0	3045.27	Byron Flood Model Warehouse	5,000	New
			Indirect Costs		
169,300	177,500	3059.91	Support Services Allocated	188,100	5.97
957,258	**985,200**		**Total Operating Expenses**	**1,153,600**	**17.09**
(621,225)	**(779,200)**		***Operating Result - Surplus / (Deficit)***	**(801,600)**	**2.87**
10,827	20,900		*Add Back Depreciation*	31,900	
(610,398)	**(758,300)**		***Cash Result - Surplus / (Deficit)***	**(769,700)**	**1.50**
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0	4046.101	Add Transfer from Reserves	0	
	0	4047	Add Capital Income	0	
	0	4742	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(758,300)		***Cash Result after Capital Movements***	**(769,700)**	

DEPOT AND FLEET MANAGEMENT

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Depot Services - Fees and Charges		
4,500	0	1701.2	Photocopy Income	0	0.00
0	1,100	1701.3	Sundry Sale of Material	0	(100.00)
			Depot Services - Fees and Charges - Internal		
199,000	210,000	1703.2	Stores Handling Charges	212,700	1.29
54,000	60,000	1703.3	Contribution to Depot from Water	80,000	33.33
54,000	60,000	1703.4	Contribution to Depot from Sewer	80,000	33.33
0	126,100	1703.5	Cont of Plant Purch from Water & Sewer	0	(100.00)
			Contributions		
255,390	280,000	1715.1	Staff - Contributions to Vehicles	280,000	0.00
566,890	**737,200**		**Total Operating Revenues**	**652,700**	**(11.46)**
			OPERATING EXPENSES		
			Depot Operating Expenses		
272,332	390,000	3071.1	Depot and Fleet Management - Wages and Oncosts	390,000	0.00
13,004	5,000	3071.2	Training Room Expenses	5,100	2.00
2,040	6,000	3071.3	Stores - Plant	6,100	1.67
38,667	27,000	3071.4	Store Operating Expenses	27,400	1.48
9,262	10,000	3071.5	Stores and Materials - Freight	10,100	1.00
2,230	5,000	3071.6	Two Way Radio Expenses	5,100	2.00
148,862	170,000	3071.7	Depot Sundry Expenses	172,200	1.29
28,037	60,000	3071.8	Depot Maintenance	60,800	1.33
40,894	80,000	3071.11	Workshop Operating Expenses	81,000	1.25
5	5,000	3071.12	Obsolete Stock Writeoff	5,100	2.00
(1,839)	5,000	3071.13	Stocktake Adjustment	5,100	2.00
16,915	18,700	2999.5	Depreciation	115,800	519.25
			Plant Operations		
1,537,059	1,750,000	3083.1	Plant Running Expenses	1,750,000	0.00
(2,847,021)	(3,200,000)	1705.1	Internal Hire Charges	(3,200,000)	0.00
941,892	997,800	2999.152	Depreciation	964,300	(3.36)
			Other Expenses		
4,103	25,000	3081.3	Fleet Management Costs	25,300	1.20
41,595	55,000	3081.4	Fringe Benefits Tax - Fleet	55,700	1.27
19,338	24,000	3081.7	CI - AusFleet	24,300	1.25
0	10,000	3081.8	Depot Operations Review	10,100	1.00
			Indirect Costs - Fleet and Depot		
498,400	575,300	3089.91	Support Services Allocated	581,700	1.11
765,775	**1,018,800**		**Total Operating Expenses**	**1,095,200**	**7.50**
(198,885)	**(281,600)**		***Operating Result - Surplus / (Deficit)***	**(442,500)**	**57.14**
958,807	1,016,500		*Add Back Depreciation*	1,080,100	
(50,023)	**734,900**		***Cash Result - Surplus / (Deficit)***	**637,600**	**(13.24)**
			Capital Movements		
	0	4752.001	Less Loan Principal Repayments	0	
	734,900	4753.001	Less Transfer to Reserves	637,600	
	2,333,900	4049.101	Add Transfer from Reserves	1,236,500	
	0		Add Capital Income	0	
	2,333,900	4754.001	Less Capital Purchases	1,236,500	
	0		Add Section 94 Levies Applied	0	
	0		***Cash Result after Capital Movements***	**0**	

LOCAL ROADS AND DRAINAGE					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Operating Grants		
55,000	55,000	1721.3	Street Lighting Subsidy	55,000	0.00
18,118	11,700	1721.19	OEH Bypass Biobanking	0	(100.00)
			Annual Charges		
305,742	306,000	1723.1	Stormwater Management Service Charge	307,200	0.39
			Fees and Charges		
3,336,172	2,150,000	1722.13	Income Pay Parking - Off Street (Existing Meters)	3,750,000	74.42
0	0	1722.16	Bangalow Pay Parking		
555,941	560,000	1724.1	Income Coupon Pay Parking Resident Stickers	560,000	0.00
166	1,200	1725.1	Road Closures	1,200	0.00
2,647	2,000	1725.2	Sundry Income	2,000	0.00
0	500	1725.9	Hire of Banner Poles	500	0.00
69,530	30,000	1726.1	Private Works	30,000	0.00
0	65,000	1728.1	Pay Parking - Council/TfNSW	65,000	0.00
			Other Income		
0	14,000	1731.2	NPWS North Head Road	0	(100.00)
4,343,317	**3,195,400**		**Total Operating Revenues**	**4,770,900**	**49.31**
			OPERATING EXPENSES		
			Urban Drainage Maintenance		
355,364	375,000	3101.1	North - Urban Drainage Maintenance	454,900	21.31
282,777	300,000	3101.2	South - Urban Drainage Maintenance	328,900	9.63
104,625	50,000	3101.4	Belongil Mouth Cleaning	50,700	1.40
0	2,000	3101.5	Clarkes Beach Cleaning	2,000	0.00
9,563	2,000	3101.11	SGB Flood Pump Maintenance 4.5 Planned	2,000	0.00
			Rural Drainage Maintenance		
234,757	320,000	3105.1	Rural Drainage Maintenance	324,200	1.31
		3111	**Urban Roads Maintenance**		
347,976	385,000	3111.1	Patching Planned	390,000	1.30
6,536	55,000	3111.3	Heavy Patching Planned	55,700	1.27
46,213	25,000	3111.5	Shoulder Grading	25,300	1.20
22,830	0	3111.7	Urban Roads - Mowing With Slas Plan 24	0	0.00
0	12,000	3111.14	Guardrail Repairs Plan	12,200	1.67
14,570	18,000	3111.19	Road Markings Planned	18,200	1.11
33,664	20,000	3111.27	Other Road Items	20,300	1.50
18,311	7,000	3111.28	Kerb and Gutter Maintenance	7,100	1.43
0	22,000	3111.29	Roadside Waste Removal	22,300	1.36
67,898	10,000	3111.31	Urban Roads - Cycleways Maint 36 Plan	10,100	1.00
0	24,000	3111.32	Lane Grading Planned	24,300	1.25
			Urban Roads Cleaning		
337,725	265,000	3115.1	Streetsweeper - Early Morning Planned	268,400	1.28
14,740	65,000	3115.2	Streetsweeper - Normal Hours Planned	65,800	1.23
			CONTINUED ON NEXT PAGE		

LOCAL ROADS AND DRAINAGE (Cont'd)

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			Lighting		
332,525	375,000	3121.1	Street Lighting Electricity Charges	379,900	1.31
15,308	0	3121.5	NSW Crime Prevention Grant 2018/19	0	0.00
16,453	1,600	3121.7	Additional Lighting Project	15,000	837.50
			CCTV		
31,826	28,000	3122.1	CCTV Monitoring and Maintenance	28,400	1.43
		3125	**Sealed Rural Roads Maintenance**		
585,371	610,000	3125.1	Patching	617,900	1.30
1,088	22,000	3125.3	Heavy Patching	22,300	1.36
106,251	105,000	3125.5	Shoulder Grading Planned	106,400	1.33
163,116	220,000	3125.7	Mowing with Slasher Planned	222,900	1.32
(1)	2,500	3125.8	Vegetation Control by Hand Planned	2,500	0.00
104	2,500	3125.9	Vegetation Control by Chemical Planned	2,500	0.00
312,077	165,000	3125.12	Roadside Tree Maintenance Planned	167,100	1.27
5,416	4,000	3125.13	Guidepost Repairs Plan 38	4,100	2.50
28,212	20,800	3125.14	Sealed Rural - Guardrail Repairs Plan 38	21,100	1.44
2,859	8,200	3125.19	Sealed Rural - Road Markings Plan	8,300	1.22
32,229	16,000	3125.27	Sealed Rural - Other Road Items Plan 38	16,200	1.25
2,230	2,000	3125.29	Roadside Waste Removal	2,000	0.00
		3131	**Unsealed Rural Roads Maintenance**		
330,295	400,000	3131.5	Unsealed Roads Maintenance	405,200	1.30
2,615	20,000	3131.7	Mowing with Slasher	20,300	1.50
0	1,500	3131.9	Vegetation Control by Chemical	1,500	0.00
3,350	15,000	3131.12	Roadside Tree Maintenance	15,200	1.33
3,666	5,000	3131.13	Guidepost Repairs	5,100	2.00
0	12,000	3131.14	Guardrail Repairs	12,200	1.67
0	900	3131.15	Unsealed Rural - Dead Animal Rem 41 Plan	900	0.00
4,181	2,500	3131.27	Other Road Items	2,500	0.00
0	12,000	3131.29	Unsealed Rural-R/side Waste Rem 43 Plan	12,200	1.67
			Bridge Maintenance		
20,591	35,000	3135.25	Timber Bridge Maintenance	35,500	1.43
15,502	15,000	3135.26	Concrete Bridges	15,200	1.33
0	5,400	3135.28	Helen Street Footbridge Annual Maintenance	5,500	1.85
			Footpath Maintenance		
798	80,000	3141.1	Paved Footpath Maintenance	81,000	1.25
			Sign Maintenance		
343,893	185,000	3145.17	R & W Sign Maintenance	187,400	1.30
2,778	30,000	3145.18	General Sign Maintenance	30,400	1.33
			Private Works		
57,210	30,000	3155.1	Various Jobs	30,400	1.33
			Pay Parking		
0	437,500	3160.1	Paid Parking Expenditure	480,000	9.71
491,458	0	3160.25	Lease of Paid Parking Meters	0	0.00
0	0	3160.26	Implementation of Additional Pay Parking	0	0.00
15,007	8,000	3160.27	Pay Parking - Other Expenses	8,000	0.00
497,345	20,000	3160.28	Pay Parking - Maintenance	20,000	0.00
127,443	130,000	3160.32	Merchant Fees	130,000	0.00
85,003	80,000	3160.33	Transaction Fees	80,000	0.00
17,496	0	3160.34	Licences for Handheld Devices	0	0.00
19,561	105,000	3160.35	Pay Parking - Cash Collection Expenses	105,000	0.00
66,574	87,400	3160.36	Pay Parking Employee Costs	89,500	2.40
7,856	45,000	3160.37	Pay Parking - Signs	45,000	0.00
3,818	45,000	3160.38	Line Marking	45,000	0.00
10,870	0	3160.41	Belongil Parking management Strategy	0	0.00
0	0	3160.43	Mullumbimby Parking Strategy	35,000	New
0	0	3160.44	Byron Bay Time Limit Review	0	0.00
15	20,000	3160.45	Byron Bay Pay Parking Time Limit Review	20,000	0.00

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LOCAL ROADS AND DRAINAGE (Cont'd)					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			Brunswick Heads Pay Parking		0.00
12,084	5,000	3176.1	Brunswick Heads Paid Parking Strategy	30,000	500.00
			Pay Parking - Council/TfNSW		
0	65,000	3178.1	Administration Cost	65,000	0.00
			Other Expenses		
17,488	3,000	3161.1	Bus Shelters	10,000	233.33
25,049	25,000	3161.2	Traffic Counts	25,000	0.00
3,651	0	3161.11	Carpark Maintenance 47 Plan	5,000	New
25,036	3,000	3161.12	Flood & Storm Damage 47.5 Plan	3,000	0.00
4,248	5,000	3161.13	Community Bus & Life Education Van	5,100	2.00
3,073	15,000	3161.36	Survey Investigation	15,200	1.33
0	500	3161.37	Banner Installations	0	(100.00)
1,313	1,500	3161.49	Maintenance Town Clock	1,500	0.00
10,495	14,000	3161.54	Small Plant Annual Charge	14,200	1.43
66,647	65,000	3161.69	New Years Eve Traffic Control	65,800	1.23
0	1,000	3161.70	New Years Eve Brunswick Clean up	0	(100.00)
2,738	1,500	3161.79	Depot Comm Infrast. Store Issues 54.896	1,500	0.00
174,745	195,000	3161.80	Local Rd - Side Arm Hire 24.5	197,500	1.28
1,154	1,500	3161.108	Bangalow Wetland Maintenance	0	(100.00)
0	1,000	3161.109	Byron Graffiti Removal	1,000	0.00
0	5,000	3161.112	Traffic Study, Construction Priorities	5,100	2.00
2,370	4,000	3161.113	Drains Software Annual Maintenance	3,000	(25.00)
151,290	80,000	3161.116	Salaries not allocated to Projects	120,000	50.00
2,237	5,000	3161.129	Blackspot and Safer Roads Grant Applications	10,000	100.00
111	52,800	3161.132	Integrated Transport Management Strategy	5,100	(90.34)
2,382	57,600	3161.133	Progression of Myocum Quarry as a RRC	0	(100.00)
0	10,000	3161.134	Byron Bay Drainage Upgrade Concept Study	0	(100.00)
230	0	3161.135	Tallow Creek Mouth Opening	2,000	New
0	174,600	3161.136	Movement & Place Study	0	(100.00)
0	70,000	3161.139	Local Area Traffic Management Program	0	(100.00)
0	0	3161.142	Capital Projects Grants Planning and Development	100,000	New
0	0	3161.143	Bulk LED Upgrade of Street Lighting	800,000	New
			Byron Bay Stormwater Drainage Maintenance		
55,092	10,000	3173.1	Tree Trimming, for street sweeper access	10,000	0.00
0	10,000	3173.2	Clearing Inlet Pits and Outlets	15,000	50.00
0	5,000	3173.3	Cleaning and Weed Spraying K & G	10,000	100.00
0	10,000	3173.4	Jet Cleaning Pipe Network	15,000	50.00
0	15,000	3173.11	Belongil Ck & Broken Hd to Cape ByronCMP	0	(100.00)
			Depreciation		
8,846,700	8,846,700	2999.130	Depreciation	8,936,300	1.01
			Debt Servicing		
285,293	309,100	3168.1	Interest on Loans	292,700	(5.31)
			Indirect Costs		
2,494,600	2,626,500	3169.91	Support Services Allocated	2,691,300	2.47
17,847,962	**18,060,100**		**Total Operating Expenses**	**19,072,300**	**5.60**
(13,504,645)	**(14,864,700)**		***Operating Result - Surplus / (Deficit)***	**(14,301,400)**	**(3.79)**
8,846,700	8,846,700		*Add Back Depreciation*	8,936,300	
(4,657,945)	**(6,018,000)**		***Cash Result - Surplus / (Deficit)***	**(5,365,100)**	**(10.85)**
			Capital Movements		
	552,900	4764.001	Less Loan Principal Repayments	569,300	
	4,435,300	4765.001	Less Transfer to Reserves	7,116,100	
	12,001,500	4052.101	Add Transfer from Reserves	10,870,400	
	17,308,600	4053	Add Capital Income	20,174,300	
	27,773,500	Misc	Less Capital Purchases	25,679,800	
	1,734,800	4054.101	Add Section 94 Levies Applied	539,000	
	(7,734,800)		***Cash Result after Capital Movements***	**(7,146,600)**	

TRANSPORT FOR NSW					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			External Contributions		
861,000	656,000	1745.1	Regional Roads Block Grant	706,000	7.62
0	0	1745.28	Traffic Facilities	0	0.00
962,797	0	1745.24	Natural Disaster Feb 2020 â TNSW	0	0.00
0	2,500,000	1745.29	Natural Disaster February 2022 AGRN 1012	0	(100.00)
1,823,797	**3,156,000**		**Total Operating Revenues**	**706,000**	**(77.63)**
			OPERATING EXPENSES		
231,765	160,400	**3211**	**MR463 - Mullumbimby Road**	160,400	0.00
61,651	25,000	3211.1	Patching	25,000	0.00
67	20,000	3211.3	Heavy Patching	20,000	0.00
3,093	20,000	3211.5	Shoulder Grading	20,000	0.00
20,196	22,000	3211.7	Roadside Slashing	22,000	0.00
0	13,300	3211.8	veg Control by Hand	13,300	0.00
16,791	20,100	3211.11	Other Road Drainage Maintenance	20,100	0.00
1,330	11,000	3211.12	Roadside Tree Maintenance	11,000	0.00
1,700	0	3211.13	Guidepost Maintenance	0	0.00
1,339	100	3211.14	Guardrail Rep & Installation	100	0.00
4,669	5,000	3211.17	Regularly and Warning Sign Maintenance	5,000	0.00
2,522	1,000	3211.19	Road Markings	1,000	0.00
78,576	7,800	3211.22	Traffic Facilities	7,800	0.00
480	1,000	3211.26	Concrete Bridge	1,000	0.00
39,352	14,100	3211.43	Other Road Items	14,100	0.00
398,301	416,600	**3213**	**MR545 - BH Rd to Ewingsdale Rd**	416,600	
71,885	24,400	3213.1	Patching	24,400	0.00
6,344	87,900	3213.3	Heavy Patching	87,900	0.00
67,153	23,800	3213.5	Shoulder Grading	23,800	0.00
55,784	45,000	3213.7	Roadside Slashing	95,000	111.11
79,277	75,700	3213.8	Veg Control by Hand	75,700	0.00
285	0	3213.9	Veg Control by Chemical	0	0.00
31,199	3,300	3213.11	Other Road Drainage Maintenance	3,300	0.00
13,304	18,700	3213.12	Roadside Tree Maintenance	18,700	0.00
37	1,000	3213.13	Guidepost Maintenance	1,000	0.00
15,747	7,400	3213.14	Guiderepairs	7,400	0.00
4,054	15,000	3213.17	R & W Sign Maintenance	15,000	0.00
12,375	4,100	3213.19	Road Markings	4,100	0.00
0	2,700	3213.22	Traffic Facilities	2,700	0.00
1,191	13,600	3213.26	Concrete Bridge	13,600	0.00
540	0	3213.34	Dead Animal Removal	0	0.00
39,127	44,000	3213.43	Other Road Items	44,000	0.00
103,596	97,700	**3214**	**MR679 - Tweed Valley Way**	97,700	0.00
28,739	2,300	3214.1	Patching	2,300	0.00
297	5,000	3214.5	Shoulder Grading	5,000	0.00
41,740	40,000	3214.7	Roadside Slashing	40,000	0.00
338	10,000	3214.8	Veg Control by Hand	10,000	0.00
0	5,500	3214.9	Veg Control by Chemical	5,500	0.00
14,033	5,000	3214.11	Other Road Drainage maintenance	5,000	0.00
1,561	2,000	3214.12	Roadside Tree Maint	2,000	0.00
0	5,000	3214.13	Guidepost Maintenance	5,000	0.00
536	600	3214.14	G/rail Rep & Installation	600	0.00
510	4,000	3214.17	R & W Sign Maintenance	4,000	0.00
4,426	1,900	3214.19	Road Markings	1,900	0.00
0	1,400	3214.22	Traffic Facilities	1,400	0.00
11,416	15,000	3214.43	Other Road Items	15,000	0.00
160,542	31,300	**3216**	**MR689 - Brunswick Valley Way**	31,300	0.00
2,694,235	2,500,000	Various	**Flood Damage/Maintenance**	0	(100.00)
			Indirect Costs		
506,600	528,100	3219.91	Support Services Allocated	554,600	5.02
4,095,038	**3,684,100**		**Total Operating Expenses**	**1,260,600**	**(65.78)**
(2,271,241)	**(528,100)**		***Operating Result - Surplus / (Deficit)***	**(554,600)**	**5.02**
(2,271,241)	**(528,100)**		***Cash Result - Surplus / (Deficit)***	**(554,600)**	**5.02**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0	4055	Add Transfer from Reserves	0	
	367,700	4056	Add Capital Income	310,000	
	367,700	Misc	Less Capital Purchases	310,000	
	0	4057.101	Add Section 94 Levies Applied	0	
	(528,100)		***Cash Result after Capital Movements***	**(554,600)**	

OPEN SPACE AND RECREATION

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Operating Grants		
237,177	211,200	1755.8	Department of Lands - cont to Crown Lands maintenance	209,200	(0.95)
(1)	28,600	1755.9	Department of Lands - cont to foreshores maintenance	28,700	0.35
9,500	0	1755.27	DEEWR Traineeship Incentives	0	0.00
4,916	0	1755.41	Natural Disaster Feb 2020 - PW	0	0.00
20,667	0	1755.42	Insurance Claim Sportfield	0	0.00
96,000	0	1755.44	Bush Regen Comp works for Transit Centre	0	0.00
0	15,000	1755.45	Festival of Place - Summer Night Fund	0	(100.00)
			User Charges - Sportsfield Income		
33,131	10,900	1758	Sportsfield User Income	20,000	83.49
			User Charges - Tennis Court Income		
0	2,000	1759.1	Suffolk Park Tennis Courts	2,000	0.00
			Other Income		
125,325	187,000	1760.4	Surf Life Saving	193,000	3.21
8,000	0	1760.9	Rail Corridor Revitalisation Project	0	0.00
			Fees and Charges		
219,500	245,000	1761.1	Public Cemeteries Income	248,200	1.31
			Operational - Licence Fees - Temporary		
9,502	10,000	1193.1	Use of Council Land - Events	12,000	20.00
			Crown - Licence Fees Temporary Use		
25,452	15,000	1197.1	Use of Crown Reserve	20,000	33.33
			Other - Licence Fees - Access		
54,746	58,000	1200.1	Commercial Activities	58,000	0.00
			Tyagarah Aerodrome		
34,994	33,000	1204.1	Operational Leases	33,400	0.00
3,156	8,000	1204.2	User Charges	8,100	0.00
2,214	30,000	1204.4	Landing Fees	30,400	1.33
4,793	12,000	1204.5	Parking Fees	16,000	33.33
889,073	**865,700**		**Total Operating Revenues**	**879,000**	**1.54**
			OPERATING EXPENSES		
			Operational Lease/Rental Contracts		
13,497	13,700	2370.1	Aerodrome Crown Lease	13,700	0.00
			Planned Parks		
433,600	397,000	3231.1	Streets and Parks - Waste Collection and Disposal - Council	397,000	0.00
0	36,600	3231.1	Streets and Parks - Waste Collection and Disposal - Crown	36,600	0.00
(43,400)	(43,400)	3231.3	Subsidy from Waste Management	(43,400)	0.00
16,744	21,300	3235.1	Parks and Reserves Maint - Rural	18,000	(15.49)
382,091	440,000	3235.2	Parks and Reserves Maint - Byron Bay	448,200	1.86
328,513	310,200	3235.3	Parks and Reserves Maint - Mullumbimby	316,700	2.10
153,494	163,400	3235.5	Parks and Reserves Maint - Ocean Shores	168,000	2.82
773	0	3235.6	Parks and Reserves Maint - Suffolk Park	0	0.00
185,797	140,000	3235.7	Parks and Reserves Maint - Bangalow	144,300	3.07
59,050	100,000	3235.8	Parks and Reserves Maint - Brunswick Hd	90,000	(10.00)
67,029	18,000	3235.9	Parks and Reserves Maint - Illegal Waste Removal	18,200	1.11
10,720	11,000	3235.17	Small Plant Annual Charge	11,100	0.91
33,204	35,300	3235.22	School Leavers Clean Up	35,800	1.42
261,899	130,000	3235.28	Apex Park Maintenance	130,000	0.00
127,478	100,000	3235.47	Urban Roadside Veg Control by Hand	101,300	1.30
17,537	16,000	3235.48	Urban Roadside Veg Control by Chem	16,200	1.25
173,120	173,500	3235.50	Urban Roadside Tree Maintenance	175,800	1.33
6,537	0	3235.55	Railway Corridor Maintenance	0	0.00
230,540	0	3236	Parks and Reserves Maint - Crown	0	0.00
11,930	5,000	3236.1	Parks and Reserves Maint - Rural - Crown	6,000	20.00
112,023	62,500	3236.2	Parks and Reserves Maint - Byron Bay - Crown	120,000	92.00
18,363	20,000	3236.3	Parks and Reserves Maint - Mullumbimby - Crown	20,300	1.50
9,157	6,500	3236.5	Parks and Reserves Maint - Ocean Shores - Crown	7,000	7.69
46,032	40,000	3236.8	Parks and Reserves Maint - Brunswick Heads- Crown	40,000	0.00
25,244	10,000	3236.9	Parks-Illegal Waste Remo-Crown Plan 22	10,100	1.00
7,791	1,800	3238.1	Tennis Court Maintenance	10,000	455.56

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OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			Sportsfields Maintenance		
104,812	82,000	3248.1	Byron Bay Recreational Sports Fields - Council - Rev	94,000	14.63
14,081	25,000	3248.6	B/Bay - Rec Maint Upgrade - Council - Special Rate and Rev	15,000	(40.00)
12,803	15,000	3250.1	New Brighton Sports Fields - Council - Rev	15,200	1.33
4,851	7,500	3250.3	New Brighton - Maint Upgrade - Council - Special Rate	7,000	(6.67)
49,788	38,500	3251.1	Suffolk Park - Oval - Council	39,000	1.30
6,035	6,000	3251.3	Suffolk Park - Maint Upgrade Cncil	8,000	33.33
123,678	97,000	3252.1	Bangalow - Schultz - Council	105,000	8.25
10,258	15,000	3252.6	Bangalow - Maint Upgrade - Council	15,000	0.00
38,671	28,500	3253.1	Mullumbimby - Rec Barry Lom - Crown	35,500	24.56
5,811	7,000	3253.4	Mullum - Rec Maint Upgde - Crown	7,100	1.43
23,135	25,500	3254.1	Mullumbimby - Pine Soccer - Crown	30,000	17.65
17,338	15,000	3254.3	Mullum -Pine Maint Upgrade - Crown	7,000	(53.33)
0	0	3255.1	Eureka Sports Fields - Crown - Rev	0	0.00
64,669	57,000	3256.1	Brunswick Heads Sports Fields - Crown - Rev	57,700	1.23
10,247	20,000	3256.6	B/Heads Maint Upgrade - Crown - Special Rate	20,000	0.00
21,187	43,000	3259	Shara Boulevard Sportsfields	50,000	16.28
0	152,000	3262.1	Community Field Cavanbah	154,000	1.32
			Open Space & Recreation Projects		
0	44,600	3258.14	Plan of Management Bangalow Rec Grounds	0	(100.00)
0	50,000	3258.17	Concept plans for upgrade of Byron Bay Main Beach Foreshore	0	(100.00)
548	89,500	3258.18	Develop Concept Plans for Butler Street Reserve	0	(100.00)
7,000	0	3258.22	Byron Community Market Temp Relocation	0	0.00
407	0	3258.23	Integrated Weed & Pest Management Policy Implementation	0	0.00
0	96,000	3258.26	Bush Regen Comp works for Transit Centre	0	(100.00)
0	20,000	3258.27	Mullumbimby Heritage Park Masterplan	0	(100.00)
0	15,000	3258.28	Festival of Place - Summer Night Fund	0	(100.00)
			Above and Beyond Program		
0	10,400	3260.1	Butler Street	0	(100.00)
0	8,800	3260.2	Sunrise Boulevard	0	(100.00)
0	5,600	3260.3	Midgen Park	0	(100.00)
			Planned Miscellaneous		
139,448	135,500	3263.1	Continual Town/Reserves Cleaning	150,000	10.70
69,481	65,000	3263.3	Urban Tree Management	65,800	1.23
78,133	110,000	3263.5	Steam Weeding & Grafitti Removal Team	111,400	1.27
0	0	3263.7	NSW EPA Clean Up & Prevention	0	(100.00)
31,005	31,000	3263.8	Insurance	31,400	1.29
13,096	19,700	3263.11	Bush Regeneration Bio Banking	0	(100.00)
27,437	0	3263.14	Crown Lease Costs	0	0.00
2,414	0	3263.17	Brunswick Heads Skate Park Renewal	0	(100.00)
27,014	0	3263.18	Mullumbimby Skate Park Renewal	0	0.00
0	10,000	3263.19	Public Art Maintenance	10,100	1.00
18,944	26,100	3263.22	Market Relocation DA	0	(100.00)
12,174	33,000	3264.1	Bushfire Hazard Reduction - Council Land	33,400	1.21
598,258	689,000	3267.1	Cont to Surf Life Saving - Non Income Crown Reserves	740,000	7.40
			CONTINUED ON NEXT PAGE		

OPEN SPACE AND RECREATION (Cont'd)

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			Planned Beaches/Crown Reserves		
5,850	20,000	3285.1	Foreshores Maintenance	10,000	(50.00)
57,410	45,000	3285.2	Beach Walkways Maintenance	55,000	22.22
74,033	0	3296	**Public Works Natural Disaster Dec 2020**	0	0.00
			Planned Cemeteries		
3,811	16,100	3301.1	Byron Bay Cemetery Interments	16,300	1.24
29,992	30,300	3301.2	Byron Bay Cemetery Maintenance	30,700	1.32
2,270	2,800	3301.3	Small Plant Annual Charge	2,800	0.00
3,843	0	3301.4	Payroll Tax 95.1	0	0.00
36,568	37,000	3305.1	Mullumbimby Cemetery Interments	37,500	1.35
128,576	115,000	3305.2	Mullumbimby Cemetery Maintenance	116,500	1.30
7,449	2,000	3311.1	Clunes Cemetery Interments	2,000	0.00
23,105	20,000	3311.2	Clunes Cemetery Maintenance	20,300	1.50
10,145	13,900	3315.1	Bangalow Cemetery Interments	14,100	1.44
37,971	45,000	3315.2	Bangalow Cemetery Maintenance	45,600	1.33
			Aerodrome Costs		
18,989	15,800	3321.1	Mowing	16,000	1.27
0	1,100	3321.4	Insurance	16,500	1,400.00
11,557	5,500	3321.8	Remedial Drainage Works	5,000	(9.09)
578	9,100	3321.9	Airstrip Levelling	9,200	1.10
39,824	67,000	3321.11	Airfield Inspections	67,900	1.34
11,736	5,000	3321.95	Rates & Water Charges	12,000	140.00
			Bush Regeneration Team		
198,719	208,200	3323.1	Bush Regeneration Team	210,500	1.10
9,380	10,000	3323.2	Op Costs - Bush Regeneration Team	10,000	0.00
2,059	32,300	3323.3	Bush Regeneration - Blindmouth	0	(100.00)
2,324	21,500	3323.4	Bush Regeneration â 5 Bridge Replaceme	0	(100.00)
12,000	0	3323.5	CRIF - Control of High Priority Weeds	0	0.00
81,309	0	3323.6	Bush Regeneration Sunrise Boulevard & Butler Street Reserve Bu	0	0.00
10,000	10,000	3323.92	Motor Vehicle	10,000	0.00
1,087,693	1,092,800		**Depreciation**	1,576,000	44.22
			Debt Servicing		
42,766	36,900	3318.1	Interest on Loans	30,400	(17.62)
			Indirect Costs		
1,159,000	1,170,000	3319.91	Support Services Allocated	1,277,200	9.16
7,413,126	**7,333,900**		**Total Operating Expenses**	**7,684,000**	**4.77**
(6,524,054)	**(6,468,200)**	**6,325,433**	**Operating Result - Surplus / (Deficit)**	**(6,805,000)**	**5.21**
1,087,693	1,092,800	(313,223)	*Add Back Depreciation*	1,576,000	
(5,436,361)	**(5,375,400)**		***Cash Result - Surplus / (Deficit)***	**(5,229,000)**	**(2.72)**
			Capital Movements		
	97,800	4833.001	Less Loan Principal Repayments	104,300	
	107,500	4834.001	Less Transfer to Reserves	80,000	
	3,163,700	4058.101	Add Transfer from Reserves	1,517,200	
	769,100	4059	Add Capital Income	2,495,100	
	3,174,300	4835/4841	Less Capital Purchases	3,367,000	
	559,500	4060.101	Add Section 94 Levies Applied	296,700	
	(4,262,700)		***Cash Result after Capital Movements***	**(4,471,300)**	

QUARRIES					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Fees and Charges		
120,937	0	1781.2	Quarries and Gravel Pits	0	0.00
120,937	**0**		**Total Operating Revenues**	**0**	**0.00**
			OPERATING EXPENSES		
			Operating Expenses		
37,023	0	3341.1	Extraction and Crushing	0	0.00
6,634	0	3341.2	Sundry Expenses	0	0.00
0	0	3341.3	Quarry Top Soil	0	0.00
14,151	0	3341.5	Unwinding costs for quarry remediation	0	0.00
0	0	3341.6	Rock	0	0.00
0	0	3341.7	Remediation Cost	0	0.00
0	0	3341.9	Quarry Crushing	0	0.00
0	0	3341.11	Restoration of Lot 12 Bayshore Drive	0	0.00
0	100,000	3341.12	Ops, Mgmt, Rehab and Plan Reviews	0	(100.00)
302,771	316,800	2999.103	Depreciation	299,100	(5.59)
360,580	**416,800**		**Total Operating Expenses**	**299,100**	**(28.24)**
(239,643)	**(416,800)**		***Operating Result - Surplus / (Deficit)***	**(299,100)**	**(28.24)**
302,771	316,800		*Add Back Depreciation*	299,100	
63,128	**(100,000)**		***Cash Result - Surplus / (Deficit)***	**0**	**(100.00)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4846.001	Less Transfer to Reserves	0	
	100,000	4061.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		***Cash Result after Capital Movements***	**0**	

WASTE AND RECYCLING SERVICES					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Collection & Disposal Charges - External Users		
1,055,553	1,082,700	1801.1	Commercial - Annual Charges	1,421,200	31.26
1,436,239	1,671,700	1801.3	Annual Waste Operations Charge	1,967,400	17.69
22,237	24,800	1801.4	National Parks Public Bins	25,700	3.63
6,884	3,900	1801.5	Crown Bins Brunswick Hds Boat harbour	5,100	30.77
			Collection & Disposal Charges - Internal Users		
390,417	390,200	1805.2	Streets and Parks (Bins) - Parks - Internal Charge	433,600	11.12
			Other Income		
20,395	21,000	1807.1	Lease - 1 Dingo Lane East	23,000	9.52
0	3,300	1807.2	Myocum Land Agistment	6,200	87.88
32,883	26,400	1807.3	Manse Road Property	34,100	29.17
			Waste Disposal Charges - External Customers		
3,158,267	3,151,300	1811.1	Waste Disposal Fees - Self haul	3,744,400	18.82
0	0	1811.2	Mulch Fees	0	0.00
173,719	150,000	1811.3	Sale of Scrap Metal	200,000	33.33
163,512	142,400	1811.13	Byron Shire Second Hand Shop	160,000	12.36
23,375	7,500	1811.15	Sale of Australian Carbon Credit Units	7,500	0.00
74,582	75,000	1811.17	Better Waste & Recycling Fund 2013-15	20,000	(73.33)
11,960	0	1811.21	WLRM Grant - Resource Recovery Facility	0	0.00
220,874	180,000	1811.24	CDS Kerbside Refund Revenue	170,000	(5.56)
0	1,000	1811.25	Rebate and Removal of EWaste	0	(100.00)
390	2,500	1811.26	Rebate & Removal of Bulk Cardboard	0	(100.00)
10,500	0	1811.27	Own It & Act Grant	0	0.00
22,000	0	1811.28	Butt Free Byron Shire Phase 2 Grant	0	0.00
			Operating Grants		
57,568	59,700	1641.1	Pensioner Subsidy	61,100	2.35
83,300	35,700	1641.2	Illegal Dumping	0	(100.00)
0	25,000	1641.3	EPA Grant - Own it and Act	25,000	0.00
0	37,500	1641.4	EPA Grant - On The Ground	37,500	0.00
			Fees and Charges - Domestic		
5,069,149	5,825,100	1645.1	Domestic Waste Management Charges	6,854,800	17.68
(104,670)	(110,200)	1645.2	Pensioner Abandonements	(111,000)	0.73
401	0	1645.4	Compost Bins	0	0.00
11,929,534	**12,806,500**		**Total Operating Revenues**	**15,085,600**	**17.80**
			OPERATING EXPENSES		
			Myocum Landfill		
533,614	612,000	3413.1	Management Costs	750,000	22.55
			Myocum Transfer Station		
1,136,312	1,272,000	3414.4	Transfer Station Operations	1,300,000	2.20
8,281	10,000	3414.7	Waste Tyre Collection	8,000	(20.00)
161,526	140,000	3414.17	Second Hand Shop Operations	150,000	7.14
3,180,257	3,357,800	3414.19	Mixed Waste Transport & Disposal	4,190,200	24.79
34,917	48,500	3414.22	Recycling Transport and Disposal	35,000	(27.84)
			CONTINUED ON NEXT PAGE		

WASTE AND RECYCLING SERVICES (Cont'd)					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER	BUDGET ITEMS	ESTIMATED 2022/23	%
			Kerbside Collection		
375,601	363,000	3415.1	Management Costs	458,200	26.23
452,024	475,100	3415.2	Domestic Residual Collection	508,400	7.01
444,537	465,000	3415.3	Domestic Recycling Collection	497,500	6.99
652,188	689,000	3415.4	Recycling Transport and Disposal	737,200	7.00
488,430	506,000	3415.5	Domestic Organics Collection	541,400	7.00
595,320	585,100	3415.6	Organics Disposal	764,400	30.64
158,753	165,000	3415.7	Commerical Collection	176,500	6.97
384,795	452,000	3415.8	Council Street and Park Bins	483,600	6.99
4,706	10,000	3415.11	Special Event Recycling and Waste Collection	5,000	(50.00)
148,009	165,000	3415.21	Public Place Bin Maintenance & Cleaning	170,800	3.52
42,987	60,000	3415.22	Dog Waste Bags and Dispensers	62,100	3.50
10,158	18,500	3415.23	Public Cigarette Bins	12,500	(32.43)
219,791	216,000	3415.24	Organics Transport	286,400	32.59
			Other Expenditure		
271	1,000	3416.1	Clean Up Australia Day	1,000	0.00
110,894	125,000	3416.2	Education and Promotion	120,000	(4.00)
15,679	140,000	3416.3	Waste Management Strategy (Implementation)	170,000	21.43
31,836	32,000	3416.4	Contribution to NEWF	32,000	0.00
0	6,000	3416.5	Dingo Lane East Property Maintenance/fee	12,000	100.00
26,406	120,000	3416.7	3 & 29 Manse Road, Myocum Maintenance	120,000	0.00
3,529	0	3416.14	Insurance	0	0.00
3,538	0	3416.17	Waste Compliance Program	0	0.00
108,097	77,000	3416.19	Butler St Landfill Contamination Assessment	50,000	(35.06)
53,828	0	3416.20	Plastic Reduction Project	0	0.00
11,340	11,500	3416.23	Renewal of Weighbridge Software	13,000	13.04
85,784	122,600	3416.24	Illegal dumping and litter Education and Enforcement Program	190,000	54.98
27,173	0	3416.26	Own It & Act Grant	0	0.00
47,143	7,900	3416.27	Butt Free Byron Shire Phase 2 Grant	0	(100.00)
10,324	20,000	3416.28	Preliminary Investigations, Simpsons Ck	5,000	(75.00)
10,000	0	3416.31	Positive Change for Marine Life	0	0.00
43,776	75,200	3416.33	Illegal Dumping	0	(100.00)
0	25,000	3416.34	EPA Grant - Own it and Act	25,000	0.00
0	37,500	3416.35	EPA Grant - On The Ground	37,500	0.00
28,500	37,400	3416.92	Motor Vehicles	32,500	(13.10)
529,873	533,300	2999.54	Depreciation - Other Waste Management	516,800	(3.09)
			Debt Servicing		
128,605	106,200	3418.1	Interest on loans	139,300	31.17
			Indirect Costs		
447,600	482,000	3419.91	Support Services Allocated	521,100	8.11
355,500	381,600	2809.91	DWM Support Services Allocated	393,600	3.14
11,259,627	**11,951,200**		**Total Operating Expenses**	**13,516,000**	**13.09**
669,907	**855,300**		***Operating Result - Surplus / (Deficit)***	**1,569,600**	**83.51**
0	533,300		*Add Back Depreciation*	516,800	
669,907	**1,388,600**		***Cash Result - Surplus / (Deficit)***	**2,086,400**	**50.25**
			Capital Movements		
	148,400	4961.101	Less Loan Principal Repayments	115,300	
	414,400	4962.101	Less Transfer to Domestic Waste Reserves	724,900	
	975,100	4962.101	Less Transfer to Waste Management Reserve	0	
	(100,700)	4963.101	Add Transfer from Domestic Waste Reserve	0	
	303,000	4963.101	Add Transfer from Waste Management Reserve	3,056,900	
	5,500	4964.101	Add Capital Income	0	
	258,500	4859	Less Capital Purchases	4,503,100	
	200,000	4965.101	Add Section 94 Levies Applied	200,000	
	0		Less Section 94 Works	0	
	0		***Cash Result after Capital Movements***	**0**	

FIRST SUN HOLIDAY PARK

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Fees and Charges		
1,143,328	818,500	1261.1	Cabin Accommodation	1,156,000	41.23
1,403,536	889,400	1261.3	Tourist - Sites	1,366,200	53.61
14,495	0	1261.4	Income Adjustment for Fees in Advance	0	0.00
260,308	175,800	1261.5	Lodgings	420,300	139.08
237,432	174,600	1261.6	Safari Tent Income	157,700	(9.68)
17,616	12,300	1269.1	Washing Machine	21,500	74.80
2,764	0	1269.2	Other Income	0	0.00
5,753	0	1269.8	Beautify Byron Contribution	0	0.00
12,155	7,000	1269.11	Merchant Fees Collected	7,100	1.43
3,097,387	**2,077,600**		**Total Operating Revenues**	**3,128,800**	**50.60**
			OPERATING EXPENSES		
4,366	11,200	2511.1	Advertising / Marketing / Sponsorships	11,300	0.89
128	2,400	2511.3	Conference & Seminar Cost	2,400	0.00
809,019	783,100	2511.4	Management Contract	793,300	1.30
46,223	55,000	2511.5	Electricity	55,700	1.27
7,728	12,000	2511.6	Gas	12,200	1.67
3,794	9,400	2511.7	Print, Photocopy & Publish	9,500	1.06
450	4,000	2511.8	License Fee	4,100	2.50
45,919	59,600	2511.9	General Maintenance	60,400	1.34
22,572	63,700	2511.10	Cabin and Lodging Maintenance	64,500	1.26
5,896	2,500	2511.11	Manager's Residence - Mtce.	2,500	0.00
17,088	17,800	2511.12	Maintenace Contractors	18,000	1.12
4,523	10,400	2511.13	Telephones	10,500	0.96
35,023	51,600	2511.14	Chemicals and Cleaning	52,300	1.36
29,150	45,000	2511.15	Rubbish Removal	45,600	1.33
61,955	30,900	2511.16	Sundry Expenses	31,300	1.29
126,557	130,000	2511.17	Lease payments - ARTC	131,700	1.31
-	9,100	2511.21	Computer system maintenance	9,200	1.10
4,018	1,000	2511.22	Council Administration wages	1,000	0.00
4,600	0	2511.25	RMS Computer System Licence	0	0.00
-	10,000	2511.26	Park Surveys	10,000	0.00
6,043	10,000	2511.28	Compliance Audit Report	10,000	0.00
0	10,000	2511.29	Business Plan	10,000	0.00
97,102	92,700	2511.95	Rates & Charges	100,000	7.87
51,328	57,200	2511.96	Water Charges	51,800	(9.44)
0	0	2528.1	Debt Servicing Costs	0	
			Depreciation		
150,770	148,100	2999.142	First Sun - Depreciation	122,300	(17.42)
			Indirect Costs		
1,162,700	1,162,700	2529.9	NCP, Governance and Dividend	1,262,700	8.60
229,000	238,500	2529.91	Support Services Allocated	285,500	19.71
2,925,949	**3,027,900**		**Total Operating Expenses**	**3,167,800**	**4.62**
171,437	**(950,300)**		***Operating Result - Surplus / (Deficit)***	**(39,000)**	**(95.90)**
264,900	148,100		*Add Back Depreciation*	122,300	
436,337	**(802,200)**		***Cash Result - Surplus / (Deficit)***	**83,300**	**(110.38)**
			Capital Movements		
	0	4262.001	Less Loan Principal Repayments	0	
	286,000	4263.001	Less Transfer to Reserves	83,300	
	1,374,200	4034.101	Add Transfer from Reserves	379,000	
	0	4035	Add Capital Income	1,500,000	
	286,000	4264-4270	Less Capital Purchases	1,879,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	0		***Cash Result after Capital Movements***	**0**	

SUFFOLK BEACHFRONT HOLIDAY PARK

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Fees and Charges - Council Owned Parks		
137,804	100,200	1271.1	Cabin Accommodation	153,000	52.69
101,829	103,000	1271.2	Permanent Income	105,100	2.04
526,692	371,000	1271.3	Tourist - Sites	457,200	23.23
79	0	1271.4	Income Adjustment for Fees in Advance	0	-
15,877	25,700	1271.5	On-site Van	26,200	1.95
156,868	111,300	1271.6	Safari Tents	168,200	51.12
14,137	11,600	1279.1	Washing Machine	11,800	1.72
13,095	6,100	1279.2	Other Income	6,200	1.64
8,117	11,700	1279.3	Electricity	11,900	1.71
2,703	0	1279.4	Public liability Insurance Contribution	0	-
2,428	0	1279.6	Beautify Byron Contribution	0	-
(22,376)	0	1279.8	WiFi - Guests	0	-
957,252	**740,600**		**Total Operating Revenues**	**939,600**	**26.87**
			OPERATING EXPENSES		
1,425	10,000	2521.1	Advertising / Marketing / Sponsorships	5,000	(50.00)
373,246	406,000	2521.4	Management Contract	370,000	(8.87)
2,065	4,600	2521.7	Print, Photocopy & Publish	4,700	2.17
0	1,000	2521.8	License Fee	1,000	0.00
8,447	10,700	2521.9	General Maintenance	10,800	0.93
6,133	8,300	2521.11	Manager's Residence - Mtce.	8,400	1.20
3,977	13,400	2521.13	Telephone / Fax / Internet / Computers	13,600	1.49
16,962	5,000	2521.14	Chemicals and Cleaning	5,100	2.00
14,233	16,900	2521.15	Rubbish Removal	17,100	1.18
25,945	18,400	2521.16	Sundry Expenses	25,000	35.87
36,711	47,800	2521.19	Electricity and Gas	48,400	1.26
11,143	18,500	2521.21	Power / Water / Sewer / Sormwater Maintenance	18,700	1.08
21,736	21,300	2521.22	Amenites Maintenance - Laundry/BBQ's/Camp Kitchen/toilets/s	21,600	1.41
6,619	21,300	2521.23	Grounds Maintenance - Sites/roads/fencing/landscaping	21,600	1.41
8,271	10,400	2521.24	Security	10,500	0.00
272	5,000	2521.25	Computer system maintenance	5,100	2.00
4,422	1,000	2521.26	Council Administration Wages	5,000	400.00
35,902	30,900	2521.27	Cabin Maintenance	31,300	1.29
103	0	2521.28	RMS Computer System Licence	0	0.00
164	3,600	2521.29	On Site Van Maintenance	3,600	0.00
1,573	0	2521.32	Land Reclassification	0	0.00
15,505	10,000	2521.33	Reclassification Planning	10,000	0.00
15,293	10,000	2521.34	Compliance Audit Report	10,000	0.00
0	20,000	2521.35	Business Plan	20,000	0.00
39,450	34,100	2521.95	Rates & Charges	34,500	1.17
30,222	34,100	2521.96	Water Charges	34,500	1.17
			Depreciation		
5,759	5,300	2999.143	Suffolk Park - Depreciation	46,900	784.91
			Indirect Costs		
43,500	43,700	2530.90	NCP, Governance and Dividend	43,700	0.00
118,200	122,700	2530.91	Support Services Allocated	161,200	31.38
847,276	**934,000**		**Total Operating Expenses**	**987,300**	**5.71**
109,976	**(193,400)**		***Operating Result - Surplus / (Deficit)***	**(47,700)**	**(75.34)**
55,200	5,300		*Add Back Depreciation*	46,900	
165,176	**(188,100)**		***Cash Result - Surplus / (Deficit)***	**(800)**	**(99.57)**
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4271.001	Less Transfer to Reserves	0	
	483,100	4272.101	Add Transfer from Reserves	145,800	
	0	4273	Add Capital Income	0	
	295,000	4264-4270	Less Capital Purchases	145,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	0		***Cash Result after Capital Movements***	**0**	

CAVANBAH CENTRE

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Multipurpose Centre Room Hire Charges		
15,279	7,500	1281.1	Meeting Room - M1a	15,000	100.00
5	0	1281.2	Meeting Room - M1b	0	0.00
9,575	5,500	1281.3	Meeting Room - M2	11,000	100.00
23,163	18,200	1281.4	Multi-Function Room - MF1	30,000	64.84
22,456	20,750	1281.5	Multi-Function Room - MF2	32,000	54.22
34,695	23,200	1282	**Multipurpose Centre Court 1 Hire Charges**	40,000	72.41
32,788	19,850	1283	**Multipurpose Centre Court 2 Hire Charges**	37,000	86.40
			Multipurpose Centre Other Income		
5,870	5,250	1284.1	Food and Beverage Sales	10,000	90.48
25,500	13,000	1284.2	Kitchen	28,600	120.00
94	100	1284.3	Canteen	2,400	2,300.00
232	2,500	1284.4	External Netball Courts	1,500	(40.00)
0	0	1284.5	Main Foyer Hire	1,200	New
26,727	19,250	1284.8	Total Complex Hire	55,000	185.71
4,241	1,900	1284.9	Storage Area - Large	4,000	110.53
425	100	1284.13	Photocopying	200	100.00
4,681	7,350	1284.15	AFL Lease	14,700	100.00
10	100	1284.16	EFT Fees Collected	100	0.00
119	100	1284.17	Internet Usage	100	0.00
13	1,400	1284.18	Table Tennis	500	(64.29)
2,345	1,300	1284.19	Memberships	2,600	100.00
2,039	4,500	1284.21	Car Park Hire	5,000	11.11
960	0	1284.22	Equipment Hire	2,500	New
1,867	0	1284.23	Administration Fees	0	0.00
14,252	4,750	1284.24	Social Sports	10,000	110.53
6,409	4,300	1284.25	Casual Use - Senior	4,400	2.33
3,086	2,000	1284.26	Casual Use - Junior	2,000	0.00
18	200	1284.27	Concession casuals	0	(100.00)
0	0	1284.28	Event Equipment/Staff Hire Income	2,500	New
0	0	1284.29	Mobile coffee/food cart rent	5,000	New
0	0	1284.31	Primitive Camping	0	0.00
0	0	1284.32	LED Signage	4,000	New
236,849	**163,100**		**Total Multipurpose Centre Income**	**321,300**	97.00
49,969	**0**	1762	**Total Sportsfields User Charges Income**	**0**	0.00
286,818	**163,100**		**Total Operating Revenues**	**321,300**	**97.00**
			OPERATING EXPENSES		
			Multipurpose Centre Management Costs		
316,640	364,800	2431.1	Salaries and Oncosts (Council & Temporary)	390,200	6.96
			Multipurpose Centre Building Maintenance		
616	1,000	2432.1	Air Conditioning Maintenance	1,000	0.00
4,479	5,000	2432.2	Building Maintenance	5,100	2.00
4,690	5,000	2432.3	Furniture & Fittings Maintenance	5,100	2.00
6,308	1,300	2432.4	Electrical Maintenance	1,300	0.00
2,240	1,000	2432.5	Plumbing Maintenance	1,000	0.00
5,987	5,000	2432.6	Pest & Fire Inspections	9,000	80.00
969	3,000	2432.7	Sanitary Services	3,000	0.00
2,406	1,000	2432.8	Sport Equipment Maintenance	1,000	0.00
			Multipurpose Centre Operational Costs		
890	2,000	2433.1	Advertising and Marketing	2,500	25.00
18,675	18,500	2433.2	Electricity	18,700	1.08
14,916	13,900	2433.3	Insurance	14,100	1.44
29,070	27,600	2433.4	Rates & Charges	28,000	1.45
1,603	1,400	2433.5	Telephone	1,500	7.14
6,503	6,100	2433.6	Security	7,000	14.75

CAVANBAH CENTRE

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
244	500	2433.7	IT	500	0.00
40,737	32,000	2433.8	Cleaning	32,400	1.25
382	200	2433.9	Food and Beverage Supplies	400	100.00
3,594	3,000	2433.11	Approvals and Licences	8,100	170.00
3,614	1,500	2433.12	Sundry Expenses	2,500	66.67
529	500	2433.16	Bank Fees	500	0.00
5,160	2,000	2433.18	Marketing	2,500	25.00
1,278	0	2433.20	Event Equipment Hire Expense	0	0.00
24,800	0	2433.24	New Booking System	0	0.00
0	60,300	2999.81	Depreciation	163,200	170.65
			Debt Servicing		
55,876	58,000	2438.1	Interest on Loans	54,300	(6.38)
			Indirect Costs		
164,600	179,200	2439.91	Support Services Allocated	223,100	24.50
716,805	**793,800**		**Total Multipurpose Centre Expenditure**	**976,000**	22.95
	0		**Cavanbah Sports Centre**		
107,402	0	3249.1	Sports Fields - Council - Rev	0	0.00
159	0	3249.4	General Purpose - Council	0	0.00
0	0	3249.5	Surrounds - Council	0	0.00
28,288	0	3249.6	Sports Fields Maintenance - Special Rate	0	0.00
16,949	5,000	3249.7	Outbuilding Maintenance	5,100	2.00
0	1,500	3249.8	Carpark Maintenance	1,500	0.00
1,082	2,500	3249.9	Lighting Maintenance	2,500	0.00
153,879	**9,000**		**Total Sportsfield Maintenance Expenditure**	**9,100**	**1.11**
870,684	**802,800**		**Total Operating Expenses**	**985,100**	**22.71**
	Multipurpose Centre				
(479,956)	(630,700)		***Operating Result - Surplus / (Deficit)***	(654,700)	
0	60,300		*Add Back Depreciation*	163,200	
(479,956)	**(570,400)**		***Cash Result - Surplus / (Deficit)***	**(491,500)**	
	Sportsfield Maintenance				
(103,911)	(9,000)		***Operating Result - Surplus / (Deficit)***	(9,100)	
0	0		*Add Back Depreciation*	0	
(103,911)	**(9,000)**		***Cash Result - Surplus / (Deficit)***	**(9,100)**	
	Overall				
(583,866)	**(639,700)**		***Operating Result - Surplus / (Deficit)***	**(663,800)**	**3.77**
0	60,300		*Add Back Depreciation*	163,200	
(583,866)	**(579,400)**		***Cash Result - Surplus / (Deficit)***	**(500,600)**	**(13.60)**
			Capital Movements		
	55,800	4120	Less Loan Principal Repayments	59,500	
	0	4121.001	Less Transfer to Reserves	0	
	280,300	4127.101	Add Transfer from Reserves	131,200	
	0	4128	Add Capital Income	50,000	
	330,400	4122	Less Capital Purchases	181,200	
	50,100	4129.101	Add Section 94 Levies Applied	0	
	(635,200)		***Cash Result after Capital Movements***	**(560,100)**	

FACILITIES MANAGEMENT					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Community - Lease/ Rental Agreements		
21,667	19,800	1188.1	Byron Bay Tennis Courts	20,100	1.52
67,072	71,500	1188.2	Old Station Masters Cottage Byron Bay (Contra)	71,500	0.00
4,521	8,400	1188.3	Other Community	8,500	1.19
90,900	90,900	1188.4	Bangalow Community Childrens Ctre Contra	90,900	0.00
0	0	1188.5	Temporary Housing	19,500	New
			Community - User Fees and Charges		
137,708	96,200	1189.1	Byron Bay Swimming Pool	122,800	27.65
			Operational - Lease/ Rental Agreements		
11,910	11,000	1191.2	Admininstration Building Ballina Shire RFS	11,100	0.91
61,700	61,700	1191.4	Old Country Energy Building (Contra)	61,700	0.00
46,634	46,200	1191.5	Ocean Shores (Billinudgel) Pre-School (Contra)	46,200	0.00
20,729	16,200	1191.7	Other Operational	16,400	1.23
40,890	40,400	1191.9	Lilly Pilly Community Pre-School	40,400	0.00
29,900	29,900	1191.11	Mullum District Cultural Ctre (Drill Hal	29,900	0.00
			Crown - Lease/ Rental Agreements		
159,125	137,300	1195.1	Byron Bay Pool Café	216,600	57.76
15,934	2,200	1195.2	Other Crown Reserves	12,000	445.45
			Crown - User Fees and Charges		
106,857	71,200	1196.1	Mullumbimby Swimming Pool	122,800	72.47
			Other - Lease/ Rental Agreements		
18,300	14,900	1198.2	Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
5,000	5,000	1198.5	Crown Lease Mullum War Widows Cottage	5,000	0.00
4,532	0	1198.6	Other Leases	0	0.00
10,000	0	1198.7	Catholic Healthcare Lease - Mullumbimby	0	0.00
			Grants & Contributions		
9,662	0	1203.7	Mullumbimby Pool	0	0.00
863,041	**722,800**		**Total Operating Revenues**	**910,300**	**25.94**
			CONTINUED ON NEXT PAGE		

FACILITIES MANAGEMENT					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING EXPENSES		
			Employee Costs		
0	30,000	2281.2	Projects Officer/Coordinator	30,000	0.00
689	0	2281.5	Telecommunications	0	0.00
			Council Administration Centre		
			Maintenance - Preventative		
120,498	111,000	2291.1	Cleaning Contract	112,400	1.26
6,082	16,400	2291.4	Security Services	16,600	1.22
6,374	10,100	2291.6	Lift Maintenance	10,200	0.99
18,183	13,700	2291.12	Cleaning Consumables	13,900	1.46
11,324	13,100	2291.18	Pest Control	13,300	1.53
			Maintenance - Unplanned		
24,107	32,800	2291.5	Air-conditioning repairs	33,200	1.22
21,422	40,400	2291.7	Building Maintenance	40,900	1.24
6,264	14,100	2291.15	Electrical Repairs	14,300	1.42
3,588	11,700	2291.17	Plumbing	11,900	1.71
7,036	9,400	2291.19	Ground Works	9,500	1.06
			Maintenance - Planned		
0	23,200	2291.16	Air-conditioning Replacement	23,500	1.29
			Services		
68,639	116,100	2291.2	Electricity Supply	117,600	1.29
17,417	16,400	2291.13	Waste and Sanitation	16,600	1.22
11,693	12,100	2291.21	Indoor Plant Hire	12,300	1.65
			Fees and Charges		
35,298	38,100	2291.22	Insurance	38,600	1.31
9,545	0	2291.25	Revolving Energy Fund	0	0.00
32,179	19,800	2291.95	Rates and Council Charges	20,100	1.52
			Other		
18,615	11,400	2291.3	Furniture and Fittings	11,500	0.88
276,312	276,300	2999.2	Depreciation	163,700	(40.75)
			Operational - Byron Bay Swimming Pool		
39,700	68,100	2301.1	Byron Bay Pool - Maintenance	69,000	1.32
223,106	60,000	2301.2	Byron Bay Pool - Council Rates and Charges	60,800	1.33
19,011	18,900	2301.3	Byron Bay Pool - Cleaning and Hygiene	19,100	1.06
30,143	27,500	2301.4	Byron Bay Pool - Electricity	27,900	1.45
216,358	238,000	2301.5	Byron Bay Pool - Contract	233,100	(2.06)
14,044	7,800	2301.6	Byron Bay Pool - Services	7,900	1.28
2,950	0	2301.7	Consulting/Approvals	3,000	New
5,265	5,000	2301.8	Byron Bay Pool - Insurance	5,100	2.00
			Crown - Mullumbimby Swimming Pool		
46,845	76,200	2305.1	Mullumbimby Pool - Maintenance	77,200	1.31
49,565	70,000	2305.2	Mullumbimby Pool - Council Rates and Charges	70,900	1.29
712	5,000	2305.3	Mullumbimby Pool - Cleaning and Hygiene	5,100	2.00
14,895	40,000	2305.4	Mullumbimby Pool - Electricity	40,500	1.25
232,284	232,000	2305.5	Mullumbimby Pool - Contract	235,000	1.29
16,824	6,200	2305.6	Mullumbimby Pool - Services	6,300	1.61
7,139	4,600	2305.8	Mullumbimby Pool - Insurance	4,700	2.17
0	45,400	2305.9	Feasibility Study - Conv to Year Round	0	(100.00)
			Other Property Expenses		
6,313	0	2306.28	Country Link Buidling Project Plan	0	0.00
8,564	0	2306.32	Byron Pool Crown Land Project	0	0.00
3,500	0	2306.34	Market Rental Assessment	0	0.00
0	30,000	2306.35	Countrylink Building Fit Out and EOI Process	0	(100.00)

FACILITIES MANAGEMENT					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
		2308	**Countrylink Buiilding, Byron Bay**		
5,806	0	2308.95	Rates & Charges - Property	0	0.00
		2309	**Council Administration Building Mntnce Projects**		
0	20,000	2309.1	Rust Treatment for Walkway Awning at Chambers	0	(100.00)
7,515	12,500	2309.2	Repairs to Chambers Chiller Water Line	0	(100.00)
0	12,600	2309.3	Foyer Ergonomics & Security	0	(100.00)
0	15,000	2309.4	Removal of Rusted Steel Supports for Old Auto Blind System	0	(100.00)
16,280	0	2309.5	Replace Back Doors in Chambers	0	0.00
5,251	0	2309.7	Shade Structure for Cl Courtyard	0	0.00
575,389	70,000		**Community - Maintenance - Planned**	0	
0	4,500	2320.51	Urgent Unplanned Community Building Maintenance response	20,000	344.44
0	20,000	2320.151	Asbestos Removal Program		
0	10,000	2320.172	Marvell Hall Design New Front Access Ramp	100,000	900.00
0	60,000	2320.173	Council Chambers Upgrade of Air Conditioning	0	(100.00)
0	15,000	2320.174	Marvell Hall Renovation of Kitchen	185,000	1,133.33
0	50,000	2320.175	Admin Centre Roof Repairs		
0	0	2320.176	ChambersRoof Repairs	20,000	New
0	0	2320.177	Chambers Access Ramp	50,000	New
0	0	2320.178	Chambers & Head Office Hearing Loops	40,000	New
0	0	2320.179	Durumbal Hall Floor repairs	75,000	New
0	0	2320.181	Byron Library Roof Repairs	14,000	New
0	0	2320.182	Suffolk Park Community Centre - Re-finish Deck and Tree Rem	15,000	New
0	0	2320.183	Brunswick Heads Library	20,000	New
			Community - Maintenance - Preventative		
7,487	9,100	2353.1	Building Condition Assessments	9,200	1.10
11,615	18,100	2353.2	Pest Control	18,300	1.10
12,734	23,200	2353.3	Security	23,500	1.29
14,600	8,100	2353.4	Fire Safety	16,000	97.53
61	0	2353.5	Cleaning	0	0.00
			Community - Maintenance - Reactive		
6,372	6,100	2354.1	Electrical Repairs	6,200	1.64
22,022	23,200	2354.2	Safety Works	23,500	1.29
13,488	6,100	2354.3	Plumbing	12,000	96.72
5,348	24,000	2354.4	General	40,000	66.67
21,823	18,900	2354.5	Vandal Damage	19,100	1.06
47,687	32,800	2354.6	Public Toilets	40,000	21.95
8,697	0	2354.7	Old Countrylink Building	0	0.00
			Community - Services		
12,332	22,900	2355.1	Electricity Supply	23,200	1.31
4,540	2,100	2355.2	Hygience Services	10,000	376.19
			Community - Fees and Charges		
0	5,800	2356.1	Approvals	5,900	1.72
154,887	150,000	2356.2	s356 General Rates (Property Management)	152,000	1.33
0	1,400	2356.3	Rural Land Board Rates	1,400	0.00
61,935	55,500	2356.4	Insurance	56,200	1.26
			Operational - Maintenance - Preventative		
0	2,500	2371.1	Building Condition Assessments	2,500	0.00
			Operational - Maintenance - Unplanned		
3,032	6,000	2372.2	Other Operational	6,100	1.67
			Crown - Maintenance - Unplanned		
53,389	32,200	2375.2	Public Toilet Crown	32,600	1.24

FACILITIES MANAGEMENT

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			Other Tenure Lease/Rental Contracts		
7,147	3,500	2376.1	Lease - ARTC	3,500	0.00
0	2,500	2376.2	Licence Agreement - Suffolk Park Public School Site	2,500	0.00
17,121	16,300	2376.4	Crown Lease - Mullum Neighbourhood Centre	16,500	1.23
9,882	4,300	2376.5	Crown Lease - Mullum War Widows Cottage	4,400	2.33
3,270	0	2376.6	Crown Lease - Sandhills Reserve	0	0.00
1,910	0	2376.7	South Golden Beach Community Centre	0	0.00
1,045	0	2376.8	Other Operational	0	0.00
			Administration Costs		
0	3,400	2377.3	Storage Sheds	3,400	0.00
			Former Mullumbimby Hospital		
156,899	0	2379.3	Demolition Costs	0	0.00
1,642	0	2379.6	Independent Peer Review	0	0.00
0	346,300	2379.8	Maintenance	100,000	(71.12)
0	1,500,000	2379.9	Remediation	0	(100.00)
1,762	0	2379.95	Rates & Charges - Property	0	0.00
			Former Byron Hospital		
26,144	0	2390.1	Assessment	0	0.00
2,083	0	2390.3	Administrative Establishment	0	0.00
39,769	80,300	2390.4	Maintenance	0	(100.00)
181,690	0	2390.5	Site Planning	0	0.00
			Planned Public Toilets		
323,741		**3283**	**Council Land - Maintenance & Cleaning**		
0	4,000	3283.1	Public Toilets Council - Rural	4,100	2.50
0	56,300	3283.2	Public Toilets Council - Byron Bay	57,000	1.24
0	73,400	3283.3	Public Toilets Council - Mullumbimby	74,400	1.36
0	64,900	3283.4	Public Toilets Council - Ocean Shores	65,700	1.23
0	21,500	3283.5	Public Toilets Council - Suffolk Park	21,800	1.40
0	84,600	3283.6	Public Toilets Council - Bangalow	85,700	1.30
0	0	3283.7	Public Toilets Council - Brunswick Heads	0	0.00
326,120		**3284**	**Crown Land - Maintenance & Cleaning**		0.00
0	0	3284.1	Public Toilets Crown - Rural	0	0.00
0	165,600	3284.2	Public Toilets Crown - Byron Bay	197,000	18.96
0	0	3284.3	Public Toilets Crown - Mullumbimby	0	0.00
0	0	3284.4	Public Toilets Crown - Ocean Shores	0	0.00
0	0	3284.5	Public Toilets Crown - Suffolk Park	0	0.00
0	145,100	3284.7	Public Toilets Crown - Brunswick Heads	147,000	1.31
			Debt Servicing		
147,393	152,200	2318.1	Interest on Loans	142,800	(6.18)
			Indirect Costs		
360,800	376,700	2319.91	Support Services	396,300	5.20
(789,600)	(712,100)	2319.97	Admin Centre Recharged	(718,700)	0.93
			Depreciation		
429,983	509,600	2999.151	Depreciation	543,100	0.00
3,953,574	**5,386,800**		**Total Operating Expenses**	**3,758,900**	**(30.22)**
(3,090,533)	**(4,664,000)**		***Operating Result - Surplus / (Deficit)***	**(2,848,600)**	**(38.92)**
977,555	785,900		*Add Back Depreciation*	706,800	
(2,814,221)	**(3,878,100)**		***Cash Result - Surplus / (Deficit)***	**(2,141,800)**	**(44.77)**
			Capital Movements		
	141,000	4184.001	Less Loan Principal Repayments	150,400	
	441,800	4185.001	Less Transfer to Reserves	544,600	
	2,316,900	4022.101	Add Transfer from Reserves	1,698,400	
	1,586,600	4023	Add Capital Income	5,000,000	
	1,594,200	4186	Less Capital Purchases	5,980,800	
	93,800	4024.101	Add Section 94 Levies Applied	0	
	(2,057,800)		***Cash Result after Capital Movements***	**(2,119,200)**	

DEVELOPMENT AND CERTIFICATION					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Development Assessment - Fees and Charges		
133,004	140,000	1603.1	Advertising Income	120,000	(14.29)
28,224	40,000	1603.2	Development Panel Advice	40,500	1.25
22,133	16,100	1603.8	Eng. Plan Assessment Fees (Const. Cert)	16,300	1.24
180	0	1603.13	Development Application Inspection Fees	0	0.00
15,950	12,000	1603.18	Flood Information Certificate	12,200	1.67
809,057	850,000	1601.1	Development Application Fees	993,400	16.87
			Operating Grants		
0	17,000	1604.1	Heritage Advisor	17,000	0.00
50,000	0	1604.2	Regional NSW Planning Portal Grant	0	0.00
			Certification - Fees and Charges - Regulated		
141,908	150,000	1611.2	Certification Inspections	152,000	1.33
10,408	17,000	1611.3	Complying Development Certificate	12,200	(28.24)
230,495	200,000	1611.4	Construction Certificates	182,300	(8.85)
20,250	18,000	1611.16	Building Certificates - 149D	18,200	1.11
403,067	350,000	1611.17	Section 68 Approvals and Inspection - Part B	354,600	1.31
13,000	4,000	1611.24	DEEWR Traineeship Incentives	4,100	2.50
1,029	0	1611.26	Pool Resuscitation Signs	1,000	New
194,734	230,000	1611.28	Information and Technology Service Fee	200,000	(13.04)
			Certification - Fees and Charges - Non-Regulated		
15,706	25,000	1611.1	Certificate Registration Fee (Compliance Certificates)	15,200	(39.20)
123,311	122,600	1611.18	Applicaton and Inspection Fees Roads Act	124,200	1.31
207,011	687,300	1611.23	Income Activities over Road Reserve	156,000	(77.30)
			Certification - Commercial Property - Fees and Charges		
87,249		1152	Lease - Footpath Usage		0.00
0	5,800	1152	Lease - Footpath Usage - Bangalow	5,900	1.72
0	100	1152	Lease - Footpath Usage - Billinudgel	100	0.00
0	13,700	1152	Lease - Footpath Usage - Brunswick Head	13,900	1.46
0	68,700	1152	Lease - Footpath Usage - Byron Bay	10,800	(84.28)
0	24,300	1152	Lease - Footpath Usage - Mullumbimby	24,600	1.23
0	7,400	1152	Lease - Footpath Usage - Other	7,500	1.35
			Certification - Miscellaneous Revenue		
180	4,300	1611.13	Sundry Building Control Income	2,300	(46.51)
			Operating Grants		
6,000	6,500	1612.2	Heritage Advisor	6,500	0.00
5,500	6,500	1612.3	Local Places	6,500	0.00
			Customer Service		
26	1,000	1613.1	Sundry Administrative Sales	1,000	0.00
306	2,000	1613.2	Commission on Long Service Levy	2,000	0.00
2,518,728	**3,019,300**		**Total Operating Revenues**	**2,500,300**	**(17.19)**

DEVELOPMENT AND CERTIFICATION					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING EXPENSES		
			Directorate & Managers - SEE		
791,263	765,800	2701.1	Salaries and Oncosts	801,100	4.61
1,733	5,000	2701.5	Sundry Expenses	5,100	2.00
42,031	50,500	2701.92	Motor Vehicles	50,500	0.00
			Planning Services		
914,681	917,200	2705.1	Salaries and Oncosts	1,014,500	10.61
13,046	9,300	2705.92	Motor Vehicles	17,800	91.40
			Development Assessment - Planning Team		
43	0	2711.1	Salaries and Oncosts	0	0.00
50,324	200,000	2711.3	Temporary Resourcing / Overtime / Expert Advice	152,000	(24.00)
			Certification Services		
1,014,738	1,049,200	2751.1	Salaries and Oncosts	1,097,000	4.56
22,468	31,000	2751.4	Overtime	31,000	0.00
35,496	17,000	2751.5	Heritage Advisor	17,000	0.00
13,000	17,000	2751.6	Local Places Grant	17,000	0.00
69,618	68,800	2751.92	Motor Vehicles	68,000	(1.16)
			Development Support & Administration		
827,359	858,500	2754.1	Salaries and Oncosts	884,400	3.02
			Other Expenses		
43,742	25,000	2715.1	Advertising	5,000	(80.00)
9,791	13,000	2715.2	Telecommunications	13,200	1.54
12,140	20,000	2715.4	Sundry Office Expenses	20,300	1.50
0	46,000	2715.11	Online Applications	46,600	1.30
81,905	78,000	2715.13	Information and Technology Service Fee Expenditure	78,000	0.00
3,011	2,000	2715.14	National Seachange Taskforce	2,000	0.00
3,919	46,100	2715.15	Regional NSW Planning Portal Grant	0	(100.00)
			Commercial Property		
53,944	57,600	2753.1	Footpath Dining	58,300	1.22
			Indirect Costs		
1,385,800	1,404,300	2729.91	Support Services Allocated	1,500,100	6.82
5,390,050	**5,681,300**		**Total Operating Expenses**	**5,878,900**	**3.48**
(2,871,322)	**(2,662,000)**		***Operating Result - Surplus / (Deficit)***	**(3,378,600)**	**26.92**
(2,871,322)	**(2,662,000)**		***Cash Result - Surplus / (Deficit)***	**(3,378,600)**	**26.92**
			Capital Movements		
	0		Less Principal Repayments	0	
	1,569,100	4870.001	Less Transfer to Reserves	1,231,900	
	501,400	4067.101	Add Transfer from Reserves	349,100	
(152,300)	969,100	4068.301	Add Capital Income	969,100	
	0		Less Capital Purchases	0	
	0	4069.101	Add Section 94 Levies Applied	0	
	0	4876.1	Less Section 94 Works	0	
	(2,760,600)		***Cash Result after Capital Movements***	**(3,292,300)**	

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Operating Grants		
18,375	0	1501.73	Flying Fox Improvement Grant	0	0.00
24,216	0	1501.74	Develop Governance Models for the Facilitation of Housing	0	0.00
11,949	12,000	1501.78	Habitat Actions Grants 2019	0	(100.00)
44,754	51,500	1501.81	Coastline & Belongil Est Scoping Study	0	(100.00)
45,000	0	1501.83	Leash-Up Pilot Communication Project	0	0.00
299,712	0	1501.84	Communities Combating Pests and Weeds	0	0.00
250,000	0	1501.85	Streets as Shared Spaces Grant	0	0.00
26,260	0	1501.86	Jonson Street Protection Works Stage 1:D	0	
20,000	9,200	1501.87	Koala Monitoring	0	(100.00)
12,000	0	1501.88	Mafeking Rd Koala Zone Rd Marking & Sign	0	0.00
4,218	0	1501.101	NOROC Housing Working Group	0	0.00
5,000	0	1501.102	Mullum High School Koala Planting Proj	0	0.00
0	11,400	1501.104	Mapping Open Forest	0	(100.00)
0	24,000	1501.105	Veg Mapping and High Env''t Value Veg Pj	0	(100.00)
0	16,400	1501.106	Riparian Restoration Project	0	(100.00)
0	8,000	1501.107	Roadside Vegetation Mapping	0	(100.00)
0	101,200	1501.108	Koala Habitat Restoration Program	0	(100.00)
84,856	0		**Applicant Funded DCP's/LEP's**	0	0.00
			Community Planning - Contributions		
20,561	0	1504.4	Energy Savings Certficates	0	0.00
			Fees and Charges		
138,404	116,600	1505.43	Section 149 Certificates	134,200	15.09
55,573	48,800	1505.46	Sewer Location Plan Fees	49,400	1.23
12,682	19,700	1505.52	Revolving Energy Fund	19,700	0.00
55	0	1505.53	Frog Posters	0	0.00
1,100	0	1505.58	Car Share Parking	0	0.00
136	0	1505.59	Traps - Pest Animal Mngt Plan	0	0.00
1,074,851	**418,800**		**Total Operating Revenues**	**203,300**	**(51.46)**
			OPERATING EXPENSES		
			Employee Expenses		
1,190,690	1,409,700	2601.1	Salaries and Oncosts	1,586,400	12.53
17,800	31,800	2601.92	Motor Vehicles	26,300	(17.30)
			Office Expenses		
5,608	7,500	2601.3	Advertising	7,500	0.00
703	1,700	2601.4	Printing and Stationery	1,700	0.00
14,244	13,000	2601.6	Sundry Office Expenses	13,000	0.00
10,794	10,800	2601.14	Azility Subscription	12,000	11.11
			Environmental Strategic Studies/Plans		
55,043	61,200	2605.4	Rural Land Strategy	50,000	(18.30)
1,229	10,200	2605.32	Studies and Plans	10,200	0.00
418	9,400	2605.42	Planning Studies	9,400	0.00
10,306	17,400	2605.63	Sustainability Program	20,000	14.94
0	22,400	2605.65	Revolving Energy Fund	22,400	0.00
16,940	18,400	2605.74	Comprehensive Koala Plan of Management	18,400	0.00
2,400	67,600	2605.83	CZMP for Byron Bay Embayment	0	(100.00)
2,200	8,100	2605.101	Coastal Hazard Monitoring	4,000	(50.62)
5,880	0	2605.104	CZMP for New Brighton and SGB Embayments	0	0.00
0	0	2605.105	Estuary CZMP	0	0.00
697	2,000	2605.106	Employment Land Strategy	0	(100.00)
2,300	0	2605.107	Residential Land Strategy	0	0.00
30,195	17,300	2605.108	LEP and DCP Review	0	(100.00)
1,729	43,300	2605.112	Mullumbimby Masterplan Project Plan	0	(100.00)
15,016	28,500	2605.113	Bangalow Village Plan	0	(100.00)
28,133	42,400	2605.114	Shirewide Flying Fox Management Plan	5,000	(88.21)
16,907	0	2605.115	Byron Habitat Corridors	0	0.00
0	0	2605.119	E-Zones Planning Proposals	51,000	New
26,758	70,600	2605.122	Jonson Street Protection Works Stage 1:Design & CBA	0	100.00
3,506	0	2605.125	Arts and Industrial Estate Project Plan	0	0.00

PLANNING POLICY & NATURAL ENVIRONMENT

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
16000	26,500	2605.127	Brunswick Valley Landcare Land for Wildlife Program	21,000	(20.75)
10,206	27,400	2605.131	Flying Fox Improvement Grant	0	(100.00)
10,635	59,900	2605.133	Mullum Hospital LEP Amendment	0	(100.00)
28,021	28,900	2605.134	Develop Governance Models for the Facilitation of Housing	0	(100.00)
16,518	71,100	2605.136	Lot 22 Masterplan	0	(100.00)
35,891	17,600	2605.137	Lot 12 and Lot 107 Bayshore Dr	0	(100.00)
29,546	10,500	2605.138	NE Hinterland Koala Conservation Project	0	(100.00)
681	23,300	2605.143	DCP Character Design Guidelines for Low Rise Medium Density Coc	0	(100.00)
18,182	6,000	2605.145	Affordable Housing Contribution Scheme	0	(100.00)
(145)	0	2605.148	Climate Change Emergency Action Plan	0	0.00
6,560	0	2605.151	Lot 22 Mullumbimby - Policy, PoM, Update	0	0.00
18,826	37,900	2605.152	Centennial Circuit One-Way Trial	0	(100.00)
28,887	15,600	2605.153	Action Tank Workshop & Climate Change Adaptation	0	(100.00)
23,571	16,200	2605.154	Habitat Actions Grant 2019	0	(100.00)
4,818	0	2605.155	Byron Shire Koala Habitat Planting	0	0.00
85,090	131,700	2605.156	Coastline & Belongil Est Scoping Study	0	(100.00)
67,244	17,100	2605.157	Leash-Up Pilot Communication Project	0	(100.00)
99,138	200,600	2605.158	Communities Combating Pests and Weeds	0	(100.00)
23,769	0	2605.159	Biodiversity DCP	0	0.00
26,607	73,800	2605.160	Biodiversity Conservation Strategy	0	(100.00)
100,280	149,700	2605.161	Streets as Shared Spaces Grant	0	(100.00)
6,740	0	2605.163	Flying Fox Camp Management Plan Bdge Rpr	0	0.00
2,420	13,100	2605.164	Federal Community Led Masterplan	0	(100.00)
10,814	9,200	2605.165	Koala Monitoring	0	(100.00)
2,550	0	2605.166	Green Line Belongil Coastal Walkway Conept Design\	0	0.00
0	12,000	2605.167	Mafeking Rd Koala Zone Rd Marking & Sign	0	(100.00)
723	4,300	2605.169	Mullum High School Koala Planting Proj	0	(100.00)
0	73,500	2605.171	Federal Movement & Place Project	0	(100.00)
0	12,900	2605.173	Charging Station Network Transition	0	(100.00)
0	10,000	2605.174	Housing Summit	0	(100.00)
0	11,400	2605.175	Mapping Open Forest	0	(100.00)
0	24,000	2605.176	Veg Mapping and High Env"t Value Veg Pj	0	(100.00)
0	16,400	2605.177	Riparian Restoration Project	0	(100.00)
0	8,000	2605.178	Roadside Vegetation Mapping	0	(100.00)
0	101,200	2605.179	Koala Habitat Restoration Program	0	(100.00)
0	0	2605.182	Byron Shire Land Trust	10,000	New
0	0	2605.183	Richmond River CMP	11,800	New
0	0	2605.184	Catchment Management	10,000	New
			Environmental Levy		
	0	2606.18	Unallocated	0	0.00
705	8,700	2606.24	CZMP for Byron Bay Embayment (Council Share)	0	(100.00)
33,232	10,400	2606.25	Wild Dog, Fox and Feral control Program	21,000	101.92
705	0	2606.27	Biodiversity Conservation Strategy	16,600	New
14,862	15,200	2606.34	Emissions Reduction Strategy	10,000	(34.21)
11,103	14,900	2606.36	NE Hinterland Koala Project	0	(100.00)
24,800	5,600	2606.37	Wildlife Corridor Mapping	0	(100.00)
			Other Projects		
4,314	40,600	2608.5	SCCF3 - Byron A & I Estate Pocket Park	0	(100.00)
0	10,000	2608.6	EV Charge Station Repairs Byron Library	0	(100.00)
37,376	0	2615	**Applicant Funded Local Environment Plans**	0	0.00
			Indirect Costs		
503,700	552,300	2619.91	Support Services Allocated	592,300	7.24
2,763,861	**3,760,800**		**Total Operating Expenses**	**2,530,000**	**(32.73)**
(1,689,010)	**(3,342,000)**		***Operating Result - Surplus / (Deficit)***	**(2,326,700)**	**(30.38)**
(1,689,010)	**(3,342,000)**		***Cash Result - Surplus / (Deficit)***	**(2,326,700)**	**(30.38)**
			Capital Movements		
	0		Less Principal Repayments	0	
	0	4113.001	Less Transfer to Reserves	0	
	1,346,400	4004.101	Add Transfer from Reserves	164,600	
	0	4005	Add Capital Income	0	
	0		Less Capital Purchases	0	
	14,900	4006.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	(1,980,700)		***Cash Result after Capital Movements***	**(2,162,100)**	

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING REVENUES		
			Environment - Fees and Charges		
15,091	20,200	1625.1	Caravan Parks Inspection Fees	20,500	1.49
18,533	52,500	1625.3	Itinerant Vendors / Market Stall Permits	53,200	1.33
360	2,800	1625.4	Market Inspection Fees	2,800	0.00
68,579	77,800	1625.7	Food/Health Inspection Fees	78,800	1.29
180	500	1625.8	Other Local Government Act Approvals	500	0.00
99,670	116,600	1625.19	Food Administration Fee	118,100	1.29
			Environment - Miscellaneous Revenues		
5,061	5,000	1629.3	Administration Fees	5,100	2.00
1,500	0	1629.9	DET Traineeships	0	0.00
			Environment - On-Site Sewage Fees and Charges		
87,306	30,000	1625.5	On-Site Sewage - Operation and Installation Applications	30,400	1.33
(985)	0	1625.6	On-Site Sewage Compliance Inspections	0	0.00
201,708	209,700	1625.23	On Site Sewerage Management	220,800	5.29
			Compliance - Fees & Charges		
43,290	30,500	1631.2	Section 735A Certificates	30,900	1.31
1,476	0	1675.1	Animal Impounding Fees	1,000	New
35	0	1675.2	Sale Of Animals	0	0.00
122	200	1675.3	Permits - Beaches	200	0.00
3,520	4,500	1675.4	Permits - Buskers	4,600	2.22
1,465	500	1675.6	Release and Maintenance Fees - Dogs/Cats	500	0.00
0	500	1675.9	Land Clearing Inspection Fees (Overgrown)	500	0.00
5,400	8,500	1675.13	Compliance Inspections	8,600	1.18
23,064	20,500	1675.16	Swimming Pool Inspections	20,800	1.46
			Fees and Charges - Animals		
20,584	12,500	1671.3	Dog Registrations	12,700	1.60
817	0	1671.4	Microchip Implant Fees - Dogs and Cats	200	New
			Fines and Other Revenues		
1,659,091	1,359,800	1681.1	Infringement Revenue - Parking and Other	1,400,000	2.96
24,322	0	1681.3	Companion Animals Rebate	0	0.00
237,012	279,200	1681.7	Environmental Enforcement Levy	0	(100.00)
			Miscellaneous Revenues		
19,070	15,100	1633.1	Administrative Fees - Notice & Orders	15,300	1.32
2,000	0	1633.15	Contaminated Land Register	0	0.00
2,538,271	**2,246,900**		**Total Operating Revenues**	**2,025,500**	**(9.85)**

ENVIRONMENT & COMPLIANCE SERVICES

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING EXPENSES		
			Environmental Health		
508,777	559,500	2781.1	Salaries and Oncosts	573,100	2.43
3,196	12,000	2781.2	Overtime	12,200	1.67
24,000	33,300	2781.92	Motor Vehicles	53,300	60.06
			Compliance		
790,201	672,900	2783.1	Salaries and Oncosts	672,900	0.00
276	52,000	2783.2	Overtime	52,700	1.35
24,000	24,000	2783.92	Motor Vehicles	24,000	0.00
			Infringement Processing		
288,231	359,200	2861.1	Salaries and Oncosts	372,700	3.76
8,025	52,000	2861.3	Overtime	52,700	1.35
35,644	36,300	2861.92	Motor Vehicles	26,300	(27.55)
			Miscellaneous Expenses		
250,135	162,200	2871.1	Collection Fees on Fine Income	164,300	1.29
52,883	27,000	2871.2	Hand held Infringment Devices Support & Maintenance	27,400	1.48
10,000	24,000	2871.3	Licence Plate Recognition Support & Maintenance	24,300	1.25
54	10,000	2871.5	Sundry Expenses	10,100	1.00
30,553	29,000	2785.1	Environmental Monitoring	29,400	1.38
0	2,000	2785.2	Advertising	2,000	0.00
17,031	15,000	2785.5	Telecommunications	15,200	1.33
3,234	3,000	2785.11	Minor Equipment	3,000	0.00
2,520	10,000	2785.12	Sundry Expenses	10,100	1.00
55	0	2785.14	Asset Maintenance	0	0.00
0	0	2785.15	Immunisation	0	0.00
87,874	166,000	2785.29	On Site Sewerage Management	177,100	6.69
137,019	179,000	2785.31	Environment Enforcement Levy Expenditure	171,500	(4.19)
3,651	0	2785.33	Animal Pound Grant	0	0.00
			Public Order and Safety Expenses		
1,186	6,000	2865.1	Abandoned Vehicle Disposal	6,100	1.67
11,693	15,000	2865.2	Advertising / Postage /Printing / Unforms	15,200	1.33
60	5,000	2865.4	Impounding Expenses	5,100	2.00
1,372	8,000	2865.9	Signage	8,100	1.25
685	2,000	2865.11	Vet Fees	2,000	0.00
6,484	10,000	2865.12	Sundry Expenses	10,100	1.00
17,104	0	2865.16	Companion Animal Fees	0	0.00
9,617	10,000	2865.19	Local Court Prosecution Costs	10,100	1.00
0	4,000	2865.20	Public Education (Including Pet Awareness Expenses)	4,100	2.50
8,427	10,000	2865.28	Investigation Consultants	10,100	1.00
1,328	0	2865.29	Management Program, Cavanbah Street Reserve	0	0.00
1,118	0	2865.31	Impounding Expenses	0	0.00
9,091	0	2865.33	RSPCA - Keeping Cats at Home	0	0.00
3,588	3,600	2999.11	Depreciation - Animal Control	3,600	0.00
2,148	2,100	2999.14	Depreciation - Ranger Services	2,100	0.00
			Indirect Costs		
647,900	666,000	2799.91	Support Services Allocated	707,800	6.28
2,999,159	**3,170,100**		**Total Operating Expenses**	**3,258,700**	**2.79**
(460,888)	**(923,200)**		***Operating Result - Surplus / (Deficit)***	**(1,233,200)**	**33.58**
	5,700		*Add Back Depreciation*	5,700	
(460,888)	**(917,500)**		***Cash Result - Surplus / (Deficit)***	**(1,227,500)**	**33.79**
			Capital Movements		
	0		Less Principal Repayments	0	
	513,900	4894.1	Less Transfer to Reserves	220,800	
	556,800	4073.101	Add Transfer from Reserves	348,600	
	0		Add Capital Income	0	
	0	4895	Less Capital Purchases	0	
	0		Less Section 94 Works	0	
	(874,600)		***Cash Result after Capital Movements***	**(1,099,700)**	

ECONOMIC DEVELOPMENT

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Other Revenue		
22,057	2,500	1004.2	Film Applications	25,000	900.00
3,882	2,500	1004.3	Event Applications	2,500	0.00
745	3,300	1004.4	Temp Lic – Activities on Council Land	3,300	0.00
0	2,500	1004.5	Temp Lic – Activities on Crown Land	2,500	0.00
			Operating Grants		
2,000	0	1006.4	Small Business Month	0	0.00
28,684	**10,800**		**Total Operating Revenues**	**33,300**	**208.33**
			OPERATING EXPENSES		
			Economic Development		
1,629	3,000	2343.1	Sundry Expenses	3,000	0.00
7,000	0	2343.13	Industry Plans	10,000	New
3,050	18,100	2343.14	Sector Capacity Building	10,500	(41.99)
19,341	16,600	2343.26	Smart Farms, Small Grants	0	(100.00)
			Tourism		
44,304	94,100	2011.1	Salaries and on-costs	0	(100.00)
134	4,900	2011.2	Tourism Management Plan	0	(100.00)
750	700	2011.19	Telecommunications	700	0.00
0	11,600	2011.27	Tourism Memberships and Projects	11,800	1.72
			Economic Development and Tourism		
120,090	105,600	2014.1	Salaries and on-costs	111,900	5.97
0	15,800	2014.17	Billinudgel is Back in Business	0	(100.00)
58,393	0	2014.18	Agribusiness	0	0.00
1,140	1,500	2014.25	BBEB EO & Trademarking	0	(100.00)
513	0	2014.26	Small Business Week	0	0.00
1,818	0	2014.29	Strategic Repositioning and Behaviour Change Campaign f	0	0.00
0	0	2014.31	Brunswick Heads Visitor Centre	10,000	New
14,000	14,000	2014.92	Motor Vehicle Running Expenses	14,000	0.00
			Events		
178,007	176,200	2017.1	Events Officers	211,300	19.92
2,277	23,500	2017.2	Events Plan	5,000	(78.72)
138	10,000	2017.3	Events communications and application	5,000	(50.00)
2,496	32,600	2017.4	Festival Funding Support	10,100	(69.02)
0	2,000	2017.6	Mullum Music Festival	1,000	(50.00)
5,000	10,000	2017.7	Byron Writers Festival	5,000	(50.00)
			Indirect Costs		
188,700	189,600	2013.91	Support Services Allocated	191,500	1.00
648,780	**729,800**		**Total Operating Expenses**	**600,800**	**(17.68)**
(620,096)	**(719,000)**		***Operating Result - Surplus / (Deficit)***	**(567,500)**	(21.07)
(620,096)	**(719,000)**		***Cash Result - Surplus / (Deficit)***	**(567,500)**	**(21.07)**
			Capital Movements		
	0		Less Principal Repayments	0	
	0	4935.001	Less Transfer to Reserves	0	
	79,000	4096.101	Add Transfer from Reserves	0	
	0	4097	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4098	Add Section 94 Levies Applied	0	
	(640,000)		***Cash Result after Capital Movements***	**(567,500)**	

WATER SUPPLIES					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
2,083,083	2,214,700	6011.1	Residential	2,316,800	4.61
526,974	546,200	6011.2	Non-Residential	570,100	4.38
(135,975)	(161,200)	6011.3	Pensioner Adandonments	(161,200)	0.00
			Water Consumption Charges		
4,911,373	5,531,000	6021.1	Water Consumption Charges - Residential	5,677,100	2.64
2,013,009	2,295,000	6021.2	Water Consumption Charges - Non-Residential	2,355,900	2.65
			Grants		
74,746	88,000	6001.1	Pensioners Subsidy	88,000	0.00
			Fees		
-1,209	0	6031.1	Lighthouse Road Tower Site	0	0.00
29,514	500	6031.2	Rental of 18 Fletcher St	500	0.00
51,389	61,800	6031.3	Byron Library Rental from Water Fund	62,600	1.29
115,720	113,300	6031.4	Connection / Tapping Fees	114,800	1.32
14,329	12,400	6031.5	Sales of Water - Standpipes	12,600	1.61
13,518	11,800	6031.6	Sundry Income (Includes Meter Test)	12,000	1.69
12,635	12,600	6031.13	Optus Lease - Patterson St Reservoir	13,100	3.97
0	5,200	6031.14	Rainwater Tank Rebate from Rous	5,300	1.92
17,364	18,500	6031.15	Optus Lease - Wategos Reservoir	19,600	5.95
2,068	0	6031.18	Optus Lease - Tongarra Rd Reservior	0	0.00
48,846	46,400	6031.19	Telstra Leases - Wategos, Patterson, SP	54,900	18.32
			Other Revenues		
8,803	6,100	6041.1	Extra Charges	6,100	0.00
21,078	11,200	6041.3	Interest on Consumption Charges	11,200	0.00
27,520	33,700	6051.1	Interest on Investments	6,300	(81.31)
9,834,786	**10,847,200**		**Total Operating Revenues**	**11,165,700**	**2.94**

WATER SUPPLIES					
ACTUAL 2020/21	**ESTIMATED 2021/22**	**LEDGER ACCOUNT**	**BUDGET ITEMS**	**ESTIMATED 2022/23**	**%**
			OPERATING EXPENSES		
			Water & Waste - Management & Admin		
367	0	6101.1	Salaries and Oncosts	0	0.00
			Employee Costs - Engineering & Supervision		
154,871	241,700	6105.1	Salaries and Oncosts	282,800	17.00
5,300	23,400	6105.92	Motor Vehicle Running Expenses	12,000	(48.72)
			Employee Costs - Engineering S64 Assessment		
104,088	47,100	6107	Salaries and Oncosts	66,800	41.83
			Employee Costs - Compliance		
5,083	224,900	6111.1	Salaries and Oncosts	216,700	(3.65)
2,700	0	6111.92	Motor Vehicle Running Expenses	0	0.00
			Employee Costs - Administration and Education		
183,835	151,800	6115.1	Salaries and Oncosts	149,000	(1.84)
			Meter Reading Contract		
38,009	39,500	6121.2	Payment to AMRS	40,000	1.27
			Training and Recruitment		
0	20,000	6125.3	Technical Skills	20,300	1.50
			Administration Expenses		
450	2,000	6141.1	Printing & Stationery	2,000	0.00
8,241	15,000	6141.2	Communication Systems	15,200	1.33
18,152	23,000	6141.6	Misc Equip/Expenses	23,300	1.30
9,952	10,500	6141.9	s356 Water Supplies Management (Community Bu	10,600	0.95
0	21,000	6141.11	Fletcher St Property Expenses	21,300	1.43
1,364	5,000	6141.12	Books/Journals	5,100	2.00
60,310	95,000	6141.14	Payroll Tax	96,200	1.26
17,682	6,600	6141.25	Rainwater Tank Rebate	6,700	1.52
28,200	28,700	6141.27	Tax Equivalent Payments to General Fund	29,100	1.39
1,898	25,000	6141.32	Audit of Best Practice Management Compliance	25,300	1.20
10,669	75,000	6141.38	Water Directorate	76,000	1.33
0	2,300	6141.39	Rent Donation -18 Fletcher Street	2,300	0.00
13,555	70,000	6141.45	Old Library Expenses	15,000	(78.57)
39,814	45,000	6141.47	Building and Property Insurance	45,600	1.33
0		6141.56	Byron Bay Drainage Upgrade Concept Study		
			Abandonments		
7,201	5,300	6145.2	Rates Abandoned	5,300	0.00
0	5,300	6145.3	Bad Debts Abandoned - Water	5,300	0.00

ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			WATER SUPPLIES		
			General Operation & Maintenance		
544,008	550,000	6205.6	Water Mains Maintenance	850,000	54.55
700,310	910,000	6205.7	Water Mains Operation	921,800	1.30
229,876	300,000	6205.11	Reservoir Operation	303,900	1.30
43,314	100,000	6205.12	Reservoir Maintenance	50,700	(49.30)
298,467	370,000	6205.15	Other Operation	374,800	1.30
6,449	12,000	6205.16	Other Maintenance	12,200	1.67
4,278,517	4,861,500	6205.22	Purchase of Water	4,928,700	1.38
1,504,108	1,504,100	6211.93	Depreciation	1,550,500	3.08
			Mullumbimby		
28,440	55,000	6235.1	WTW Planned Maintenance	55,700	1.27
68,072	90,000	6235.6	WTW Chemicals	131,200	45.78
324,116	340,000	6235.7	WTW Operation	344,400	1.29
			Water System Support Services		
0	50,000	6244.1	IT/Hardware	75,000	50.00
0	75,000	6244.2	SCADA	100,000	33.33
0	85,000	6244.3	Software/Applications/Licences	100,000	17.65
0	100,000	6244.4	Asset Management	100,000	0.00
0	105,000	6244.5	Strategic, Management and Imp'ment Plans	100,000	(4.76)
			Indirect Costs		
52,296	60,000	6159.1	Contribution to Depot - General Fund	80,000	33.33
109,404	1,315,200	6159.91	Support Services	1,359,900	3.40
1,137,696	559,400	6159.90	NCP/Governance	559,400	0.00
10,036,811	**12,625,300**		**Total Operating Expenses**	**13,170,100**	**4.32**
(202,025)	**(1,778,100)**		***Operating Result - Surplus / (Deficit)***	**(2,004,400)**	**12.73**
	1,504,100		*Add Back Depreciation*	1,550,500	
(202,025)	**(274,000)**		***Cash Result - Surplus / (Deficit)***	**(453,900)**	**65.66**
			Capital Movements		
	0	6,424	Less Loan Principal Repayments	0	
	250,000	6437.001	Less Transfer to Reserves	250,000	
	3,895,600		Add Transfer from Reserves	1,871,900	
	250,000	6404.301	Add Capital Income	250,000	
	4,274,800		Less Capital Purchases	2,473,000	
	653,200		Add Section 64 Levies Applied	1,055,000	
	0		***Cash Result after Capital Movements***	**0**	

SEWERAGE SERVICES					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
9,040,838	13,906,600	7011.1	Residential	14,545,800	4.60
2,099,382	2,208,600	7011.2	Non-Residential	2,317,400	4.93
74,512	78,300	7011.3	Trade Waste Fixed Charges	79,000	0.89
(131,384)	(135,000)	7011.4	Pensioner Adandonments	(135,000)	0.00
			User Charges		
3,115,151	0	7021.1	Residential	0	0.00
1,554,959	1,912,800	7021.2	Non-Residential	1,989,600	4.02
255,802	292,200	7021.3	Liquid Trade Waste Charges	293,600	0.48
			Grants		
72,199	74,300	7001.1	Pensioners Subsidy	74,300	0.00
			Fees		
150	0	7031.6	Property Rental Income	0	0.00
23,091	3,000	7031.9	Sundry Income	3,000	0.00
89,565	95,000	7031.14	Trade Waste Processing Fees	96,200	1.26
140,249	103,000	7031.15	Plant Income	104,300	1.26
22,298	15,000	7031.19	Lease - 125 Vallances Rd	15,200	1.33
3,733	20,000	7031.21	Agistment - Vallances Rd House	20,300	1.50
480	0	7031.24	Agistment - Pony Paddock	0	0.00
16,642	17,800	7031.25	Vallance Road STP Optus Tower	18,000	1.12
13,443	40,000	7031.26	Application - Dispose of Waste to Sewer	40,500	1.25
0	1,000	7031.31	Recycled Water Meters	1,000	0.00
0	0	7031.32	Temporary Housing	136,200	New
			Other Revenues		
40,254	28,000	7041.1	Extra Charges	28,000	0.00
16,536	13,000	7041.3	Interest on Res Consumption Charges	13,000	0.00
333	300	7041.5	Interest on Trade Waste Consumption	300	0.00
2,945	2,000	7041.7	Interest on Non-Res Consumption Charges	2,000	0.00
150,570	62,200	7051.1	Interest on Investments	42,600	(31.51)
16,601,749	**18,738,100**		**Total Operating Revenues**	**19,685,300**	**5.05**

SEWERAGE SERVICES					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			OPERATING EXPENSES		
			Employee Costs - Management & Admin		
7,165	0	7101.1	Salaries and Oncosts	0	0.00
			Employee Costs - Engineering & Supervision		
163,637	241,700	7105.1	Salaries and Oncosts	282,800	17.00
5,304	23,400	7105.92	Motor Vehicle Running Expenses	12,000	(48.72)
			Employee Costs - Engineering S64 Assessment		
106,212	47,100	7106.1	Salaries and Oncosts	66,800	0.00
			Employee Costs - Compliance		
6,932	224,900	7111.1	Salaries and Oncosts	216,700	(3.65)
2,700	0	7111.92	Motor Vehicle Running Expenses	0	0.00
			Employee Costs - Administration and Education		
183,380	171,500	7115.1	Salaries and Oncosts	169,000	(1.46)
2,796	0	7115.92	Motor Vehicles	0	0.00
			Meter Reading Contract		
34,774	36,000	7121.2	Payment to AMRS	36,000	0.00
			Training and Recruitment		
0	24,000	7125.3	Technical Skills	24,000	0.00
			Administration Expenses		
450	1,100	7141.1	Printing & Stationery	1,100	0.00
18,919	38,000	7141.2	Communication Systems	38,500	1.32
18,500	38,000	7141.6	Misc Equip/Expenses	38,500	1.32
0	3,000	7141.8	Laundry	3,000	0.00
42,259	44,000	7141.9	Community Buildings - Sewer Charge	44,600	1.36
0	5,500	7141.12	Books/Journals	5,600	1.82
60,310	90,000	7141.14	Payroll Tax	91,200	1.33
28,200	30,000	7141.19	Taxation Equivalent Payments	30,400	1.33
24,253	10,000	7141.24	Maintenance Lease - Vallances Rd	10,100	1.00
0	0	7141.27	Pony Paddock - Mullumbimby	0	0.00
0	0	7141.35	Special Events Response and Mitigation	0	0.00
44,119	51,500	7141.38	Property Insurance	97,800	89.90
0	0	7141.53	Building Condition Assessment	0	0.00
0	5,000	7141.56	Recycled Water Meters (Sewer)	5,100	2.00
			Abandonments		
131,123	52,000	7151.2	Other Rates Abandoned	52,000	0.00
0	5,000	7151.3	Bad Debts Abandoned - Sewer	5,000	0.00

SEWERAGE SERVICES					
ACTUAL 2020/21	ESTIMATED 2021/22	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2022/23	%
			Other Expenses		
6,880	2,500	7155.1	Property Maintenance Costs	100,000	3,900.00
15,455	0	7155.3	Belongil Catchment Issues Study	0	0.00
			General Operation		
0	160,000	7201.14	Plant Purchases	0	(100.00)
			Plant Running Expenses		
3,445	72,000	7203.1	Fuel and Oil	72,000	0.00
949	0	7203.2	Parts and Materials	0	0.00
573	0	7203.3	Tyres	0	0.00
1,132	0	7203.4	Contract Repairs	0	0.00
8,215	0	7203.6	Labour	0	0.00
3,143	0	7203.7	Insurance and Registration	0	0.00
299,549	230,000	7205.5	Gravity Mains Operation	333,000	44.78
309,116	440,000	7205.6	Gravity Mains Maintenance	445,700	1.30
0	0	7205.8	LPPS Maintenance	0	0.00
703,485	460,000	7205.9	SPS Operation	566,000	23.04
460,877	460,000	7205.11	SPS Maintenance	466,000	1.30
307,942	320,000	7205.12	SPS Power	324,200	1.31
1,417,796	1,550,000	7205.21	Treatment Operations Expenses	1,670,200	7.75
474,294	510,000	7205.22	Chemical Costs	616,600	20.90
381,035	420,000	7205.23	Energy Costs	425,500	1.31
724,630	550,000	7205.24	Treatment Effluent Management	857,200	55.85
139,854	280,000	7205.25	Treatment Biosolids Management	286,600	2.36
650,033	730,000	7205.26	Treatment Maintenance	739,500	1.30
895,919	895,000	7205.27	Other Operations Expenses	906,600	1.30
272,638	160,000	7205.28	Other Maintenance	272,400	70.25
0	200,000	7205.31	Bush Regen Works - STP's	202,600	1.30
0	11,000	7205.32	Wild Dog and Fox Program	0	(100.00)
3,143,357	3,143,400	7209.93	Depreciation	3,276,300	4.23
			Sewer System Support Services		
0	50,000	7244.1	IT/Hardware	75,000	50.00
0	75,000	7244.2	SCADA	100,000	33.33
0	100,000	7244.3	Software/Applications/Licences	100,000	0.00
0	100,000	7244.4	Asset Management	100,000	0.00
0	105,000	7244.5	Strategic, Management and Improvement Plans	100,000	(4.76)
			Indirect Costs		
1,511,400	1,693,500	7169.91	Support Services	1,765,100	4.23
109,300	559,300	7169.90	NCP/Governance	559,300	0.00
52,296	60,000	7169.2	Contribution to Depot Cost Sewer	80,000	33.33
			Debt Servicing		
2,591,089	1,946,700	7161.1	Interest on Loans	1,805,800	(7.24)
15,365,435	**16,425,100**		**Total Operating Expenses**	**17,475,800**	**6.40**
	13,281,700				
1,236,314	**2,313,000**		***Operating Result - Surplus / (Deficit)***	**2,209,500**	**(4.47)**
3,143,357	3,143,400		*Add Back Depreciation*	3,276,300	4.23
4,379,671	**5,456,400**		***Cash Result - Surplus / (Deficit)***	**5,485,800**	**0.54**
			Capital Movements		
	2,492,400	7430.1	Less Loan Principal Repayments	2,633,300	
	3,714,000	7437.1	Less Transfer to Reserves	3,602,500	
	6,087,000	7403.101	Add Transfer from Reserves	2,603,000	
	750,000	7401.301	Add Capital Income	24,650,000	
	12,476,200		Less Capital Purchases	28,978,000	
	6,389,200	7405.101	Add Section 64 Levies Applied	2,475,000	
	0		***Cash Result after Capital Movements***	**0**	

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Projects & Commercial Development										
Lot 22 Mullumbimby	-						-	Property Development		
Lot 102 Depot Relocation	-						-	Property Development		
Lot 12 Bayshore Drive Byron Bay Remediat	1,057,500						1,057,500	Property Development		
Road Closure at Deacon Street Bangalow	-						-	Property Development		
Projects & Commercial Development - Total	**1,057,500**	**0**	**0**		**0**		**1,057,500**		**0**	**0**
Depot Services & Fleet Management										
Mack Granite Tipper	200,000						200,000	Plant		
JCB 456 ZX WHEEL LOADER	180,000						180,000	Plant		
Caterpillar CS56 Smooth Drum Roller	220,000						220,000	Plant		
Toro Groundmaster 7210 Zero Turm Mower	30,000						30,000	Plant		
Isuzu NPR200/275 Tipper	70,000						70,000	Plant		
Massey Ferguson MF5430 Tractor	66,000						66,000	Plant		
Kubota KX057-4 5.6 tonne Excavator	85,000						85,000	Plant		
Small Plant Replacements	55,000						55,000	Plant		
Motor Vehicle Replacements	330,500						330,500	Plant		
Depot Services & Fleet Management - Total	**1,236,500**	**0**	**0**		**0**	**0**	**1,236,500**		**0**	**0**
Local Roads & Drainage										
Bridges										
Bridge Capital Maintenance Works Program	100,000								100,000	
Causeway Captial Maintenance Works Program	50,000								50,000	
Major Culverts Capital Maintenance Works Program	50,000								50,000	
Helen Sreet Footbridge Deck Renewal	50,000								50,000	
Upper Main Arm Bridge - Main Arm Road	329,600	329,600								
Sherringtons Bridge - Sherringtons Lane	410,100	410,100								
Englishes Bridge - Englishes Road	547,800	547,800								
Federation Bridge Debris Deflectors - Mullumbimby - Design	300,000	200,000					100,000	Unexpended Loan		
Footpaths, Kerb & Gutter										
Access ramps and footpaths Works	74,000		10,000				64,000	IRR - Byron		
Replacement of damaged Kerb and Gutter Shire Wide as per inspection Report	86,000						42,000	IRR - Non Byron	44,000	
Replacement of damaged Footpaths Shire Wide as per inspection Report	210,000						102,500	IRR - Non Byron	107,500	
Raftons Road Footpath Link - Design	-									
Kolora Way Footpath and Bridge Upgrade - Design	179,000	100,000	79,000							
Cycleways										
Mullumbimby to Brunswick Heads Cycleway	620,000	520,000	100,000							
Drainage										
To be determined (Stormwater Levy)	-						-			
Urban Laneway Drainage Master Planning	60,000						60,000	IRR - Non Byron		
Stormwater Capital Renewal Works Program	200,000								200,000	
SGB Street Drainage Upgrade - Gloria Street (east) - Construction							-			
SGB Street Drainage Upgrade - Royal Ave & Gloria (west) - Design	22,000						22,000	Stormwater		
Bangalow Overland Flowpath and Flood Study	120,000	80,000								40,000
Rehabilitate Bangalow Wetland (WSUD)	50,000								50,000	

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Investigate bank erosion and protect assets adj Childe Street/Manfred St	30,000						30,000	IRR - Byron		
44 Kingsley Lane - Kerb and Gutter	108,100						108,100	Stormwater		
18 Old Bangalow Road - pipe open drain	92,800						92,800	Stormwater		
SGB Street Drainage Upgrade - Pacific Es	71,400						71,400	Stormwater		
Studal Lane Drainage Upgrade - Design	22,400						22,400	Stormwater		
SGB Street Drainage Upgrade - Gloria Street (east) - Design	20,000	10,000					10,000	Stormwater		
Road Works										
Reseals	900,000						280,000	IRR - Byron	620,000	0
Causeways, Culvert and Bridge Renewal In	743,700	302,700					441,000	$123,600 Unexpended Loan $317,400 IRR Non Byron		
Gravel Resheeting	360,000								360,000	
The Pocket Road	900,000	900,000								
Renewal of Roads Side Barriers Program - Shire Wide	200,000								200,000	
Main Arm Road Safer Roads Program	3,450,000	3,450,000								
Midgen Flat Road Upgrade (Incl Reseal)	1,077,500	782,500					117,000	IRR - Byron	178,000	
Gulgan Road RAB Design	77,000	77,000								

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Seven Mile Beach Road Traffic Control Works Stage 3a	492,400	150,000					336,400	IRR - Non Byron	6,000	
Major Patching Program - Impacts of Tourism Fund	1,373,900	1,373,900								
Pavement Asphalt Overlay Program - Impacts of Tourism Fun	1,119,400	1,119,400								
Reseal Program - Impacts of Tourism Fund	698,500	698,500								
Lawson Street Renewal - Jonson to Fletcher - Byron Bay - Construction	467,400	467,400								
Carlyle Street Renewal - Section 2 - Byron Bay - Construction	788,500	788,500								
Main Arm Road - Road Upgrade (Flood section)	1,150,000	1,150,000								
Bayshore Drive Renewal - Byron Arts and Industrial Estate - Byron Bay - Construction Stage 2	1,550,000	1,550,000								
Bangalow Road Onroad Cycleway - Suffolk Park to Byron Bay - Construction	82,400	82,400								
Local Area Traffic Management Facilities	40,000						40,000	IRR - Non Byron		
Station Street Renewal - Mullum (Ch 580 - 920)	1,602,600	580,100	350,000	MB - Urban Roads					672,500	
Centenial Circuit Permanent One Way	38,800						38,800	$23,300 IRR Byron $15,500 IRR Non Byron		
Stuart St Tincogan St Intersection	177,700	177,700								
Dalley St Tincogan St Intersection	-	-								
Station Street	460,000	460,000								
Fern St (Station to Dalley)	384,500	384,500								
Mullumbimby Local Roads Rehabilitation	797,900	497,800							300,100	
Gilmore Crescent	1,000,000	1,000,000								
Mullumbimby Precinct Connectivity	300,000	300,000								
Wordsworth Street - Parking Upgrade	30,000						30,000	BBTCMP		
Byron Bypass	210,000						210,000	Unexpended Loan		
Car Parks										
South Arm Car Park Upgrade - Brunswick Heads	884,400	884,400								
Heavy Patching										
Heavy Patching	420,000								420,000	
Other Capital Works										
Bus Stop Accessibility Upgrade Program	100,000						100,000	Infrastructure Renewal - Non Byron		
Local Roads & Drainage - Total	**25,679,800**	**19,374,300**	**539,000**		**0**	**0**	**2,318,400**		**3,408,100**	**40,000**

RMS										
REPAIR Projects TBD	310,000	310,000	-							
RMS - Total	**310,000**	**310,000**	**0**		**0**	**0**	**0**		**0**	**0**

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Open Space and Recreation										
Byron Bay Town Centre Renewals - Landscape/Precinct Plan	1,400								1,400	
Renewal of playground equipment (Shire wide - emergent)	25,000								25,000	
Byron Bay Skatepark	2,500,000	1,900,000	110,000	BB - Open Space			490,000	$310,000 BBTCMP $180,000 Byron Construction Contingency		
Park furniture renewal (Shire Wide)	50,000								50,000	0
Clarks / Main Beach Irrigation	140,000		140,000	BB - Open Space						
Main Beach Byron Bay - Amenities	435,000	435,000								
Heritage Park Playground Equipment Renew	55,500		46,700	MB - Open Space			8,800	IS Carryover		
Mullumbimby Dog Park Stage 1	160,100	160,100								
Open Space and Recreation - Total	**3,367,000**	**2,495,100**	**296,700**		**0**	**0**	**498,800**		**76,400**	**0**
Waste Disposal Facility										
Rehabilitation of Myocum Landfill	3,000,000						3,000,000	Waste Management Facility		
On-Site Leachate Management Project	900,000		200,000	SW - Comm Fac			700,000	Waste Management Facility		
Upgrade and renewal at the BRRC + MQRRC	256,500						256,500	Waste Management Facility		
Second Life for Second Hand Shop Project	34,600						34,600	Unexpended Grant		
Public Drop Off Office and Storage Container	12,000						12,000	Waste Management Facility		
February 2022 Storm Repairs.	100,000						100,000	Waste Management Facility		
Stormwater Management Plan Implementation	200,000						200,000	Waste Management Facility		
Waste Disposal Facility - Total	**4,503,100**	**0**	**200,000**		**0**	**0**	**4,303,100**		**0**	**0**
Cavanbah Centre										
Cavanbah Centre Building Renewals	131,200								131,200	
Stadium Cooling/Airflow	50,000	50,000								
Cavanbah Centre - Total	**181,200**	**50,000**	**0**		**0**	**0**	**0**		**131,200**	**0**

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Holiday Parks										
First Sun										
Cabins	100,000						100,000	Holiday Park		
Painting	21,000						21,000	Holiday Park		
Lodgings	150,000						150,000	Holiday Park		
Safari Tents	21,000						21,000	Holiday Park		
Compliance Works Program	50,000						50,000	Holiday Park		
Bbqs, Signs, Minor works	37,000						37,000	Holiday Park		
Land Acquisition	1,500,000				1,500,000					
Sub Total	**1,879,000**	**0**	**0**		**1,500,000**	**0**	**379,000**		**0**	**0**
Suffolk Park										
Painting	21,000						21,000	Holiday Park		
Bbqs, Signs, Minor works	27,000						27,000	Holiday Park		
Safari Tents	26,000						26,000	Holiday Park		
Cabins	21,000						21,000	Holiday Park		
Compliance Works	50,000						50,000	Holiday Park		
Sub Total	**145,000**	**0**	**0**		**0**	**0**	**145,000**		**0**	**0**
Total Council Parks	**2,024,000**	**0**	**0**		**1,500,000**	**0**	**524,000**		**0**	**0**

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Facilities Management										
Byron Bay Pool Improvements	27,100									27,100
Mullumbimby Pool Improvements	25,300									25,300
Public Toilets Special Rate Variation	132,000									132,000
Sporting Infrastructure Renewal (Shire wide)	50,000								50,000	
Community Buildings Renewals	312,100								312,100	
Swimming Pool Building Renewals	0								0	
Airfield Building Renewals	32,000								32,000	
Byron Hospital Development	5,000,000	1,500,000			3,500,000					
Brunswick Valley Community Centre Roof replacement.	75,000								75,000	
Brunswick Memorial Hall Ramp upgrade.	70,000								70,000	
Neighbourhood Centre Spalling repairs to brickwork and parapet walls	120,000								120,000	
Public Amenities	137,300								137,300	
Facilities Management - Total	**5,980,800**	**1,500,000**	**0**		**3,500,000**	**0**	**0**		**796,400**	**184,400**

Total General Fund	**44,339,900**	**23,729,400**	**1,035,700**	**-**	**5,000,000**	**-**	**9,938,300**	**-**	**4,412,100**	**224,400**

WATER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description		2022/23 Budget	Funding Source			
			Grants	S64	Loans	Reserves
BANGALOW						
Sub Total		**0**	**0**	**0**	**0**	**0**
BRUNSWICK HEADS						
Pipeline Renewal						
Pipeline - Asset Condition Assessment		50,000				50,000
Sub Total		**50,000**	**0**	**0**	**0**	**50,000**
MULLUMBIMBY						
Pipeline - Renewal	Renewal					
Mullumbimby WTP - Renewals	Renewal					
Tuckeroo Watermain Construction		300,000		300,000		
Mullumbimby Hospital Water Main Relocation		400,000				400,000
Pipeline - Asset condition assessment		50,000				50,000
Mullumbimby WTP - Asset Management		80,000		30,000		50,000
Emergency Water Supply Detailed Design		150,000		150,000		
Sub Total		**980,000**	**0**	**480,000**	**0**	**500,000**
OCEAN SHORES						
Pipeline - Renewal	Renewal					
Pipeline - Asset Condition Assessment		50,000				50,000
Sub Total		**50,000**	**0**	**0**	**0**	**50,000**
BYRON BAY						
Pipeline - Renewal	Renewal					
Fletcher Street Watermain Renewal						
Bangalow Road upgrade - 710m DN100 - DN200						
Carlyle Street Watermain Renewal - Tennyson to Massinger.						
Paterson St Reservoir Design		150,000				150,000
Pipeline - Asset condition assessment		100,000				100,000
Ewingsdale Rd Watermain Design		220,000		110,000		110,000
Sub Total		**470,000**	**0**	**110,000**	**0**	**360,000**
MISCELLANEOUS						
Meter Replacement Program	Renewal	110,000				110,000
Misc Safety Upgrades	Upgrade	10,000		10,000		
Contingency Works	Upgrade	100,000		100,000		
Energy Efficiency Improvements	New	50,000		50,000		
Hydraulic Modelling Software review / Development		30,000		30,000		
Asset Management Plans / Asset Management System		50,000		25,000		25,000
Demand Management Improvements		95,000				95,000
Security Surveilance for Critical Infrastructure		48,000				48,000
Building Renewals		80,000				80,000
Review Effluent Reuse System Planning		100,000				100,000
Development Servicing Plan		50,000		50,000		
DWMP Improvements		200,000		200,000		
Sub Total		**923,000**	**0**	**465,000**	**0**	**458,000**
TOTAL CAPITAL WORKS		**2,473,000**	**0**	**1,055,000**	**0**	**1,418,000**

SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description		2022/23 Budget	Funding Source: Grants	S64	Loans	Reserves
BANGALOW						
Bangalow STP - Renewals	Renewal					
Citric Acid Storage		60,000		60,000		
SPS - Renewal		85,000				85,000
Bangalow STP - Asset Management		60,000				60,000
Pipeline - Gravity Sewer condition assessment		50,000				50,000
Sub Total		**255,000**	**0**	**60,000**	**0**	**195,000**
BYRON BAY						
Pipeline - Renewal	Renewal					
South Byron STP Pond Remdiation		100,000		100,000		
Byron Bay STP - Renewals	Renewal					
Implement realtime (SCADA) monitoring of		25,000		25,000		
SPS - Renewal		660,000		330,000		330,000
Pipeline - Gravity Sewer condition assessment		50,000				50,000
Byron Bay STP - Asset Management		120,000				120,000
Vacuum sewer renewal strategic plan		20,000				20,000
Section 60 Reuse Water System Upgrade		580,000		580,000		
Bioenergy Facility		23,900,000	8,900,000		15,000,000	
Sub Total		**25,455,000**	**8,900,000**	**1,035,000**	**15,000,000**	**520,000**
BRUNSWICK HEADS						
Pipeline - Renewal	Renewal					
Implement realtime (SCADA) monitoring of nutirent loads at both inlet/outlet		25,000		25,000		
SPS - Renewal		180,000				180,000
Pipeline - Gravity Sewer Condition Assessment		50,000				50,000
Sub Total		**255,000**	**0**	**25,000**	**0**	**230,000**
MULLUMBIMBY						
Pipeline - Renewal	Renewal					
Mullumbimby Inflow/Infiltration Reduction	Renewal	500,000		500,000		
SPS - Renewal		115,000				115,000
Pipeline - Gravity Sewer condition assessment		50,000				50,000
Brunswick Valley STP - Asset Management		20,000				20,000
Mullumbimby STP Site Remediation		10,000		10,000		
Sub Total		**695,000**	**0**	**510,000**	**0**	**185,000**
OCEAN SHORES						
SPS - Renewal		365,000		40,000		325,000
Pipeline - Renewal						
H2S Odour Control / Investigation		100,000		100,000		
Pipeline - Gravity Sewer condition assessment		50,000				50,000
Ocean Shores STP Asset Management		50,000				50,000
Sub Total		**565,000**	**0**	**140,000**	**0**	**425,000**
MISCELLANEOUS						
Asset Management Plans / Asset Management System	Renewal	50,000		25,000		25,000
Misc Safety Upgrades	Upgrade	20,000				20,000
Contingency Works	Renewal	600,000		600,000		
Inflow/Infiltration Reduction other systems except Mullum	Renewal	500,000				500,000
Effluent Reuse	New					
Energy Efficiency Improvements	New	150,000				150,000
Hydraulic Modelling Software review / Development		30,000		30,000		
Manhole Reinstatement Assessment Report		25,000				25,000
Security Surveilance for Critical Infrastructure		48,000				48,000
Building Renewals		80,000				80,000
Review Effluent Reuse System Planning		200,000				200,000
Development Servicing Plan		50,000		50,000		
Sub Total		**1,753,000**	**0**	**705,000**	**0**	**1,048,000**
TOTAL CAPITAL WORKS		**28,978,000**	**8,900,000**	**2,475,000**	**15,000,000**	**2,603,000**