



Adopted 2021/22 Detailed Budget



BYRON SHIRE COUNCIL

Draft 2021/2022 Budget

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| CONSOLIDATED FUND FORECAST | | |
|-----------------------------------|---|------------------------------|
| ESTIMATE 2020/21 | BUDGET ITEMS | ESTIMATED 2021/22 |
| | OPERATING RESULTS | |
| 90,047,300 | Operating Revenues | 93,495,300 |
| 81,110,300 | Less Operating Expenses | 78,343,800 |
| 15,029,000 | Less Depreciation | 15,779,900 |
| (6,092,000) | Operating Result before Capital Amounts | (628,400) |
| | Add Expenses Not Involving a Flow of Funds | |
| 15,029,000 | Depreciation | 15,779,900 |
| | Add Capital Grants and Contributions | |
| 19,474,500 | Capital Grants and Contributions | 24,268,700 |
| 1,969,100 | Section 94 Contributions (excluding interest) | 1,969,100 |
| | Add Non-operating Funds Employed | |
| 1,750,000 | Loan Funds Used | 13,500,000 |
| 0 | Sale of Assets | 0 |
| | Subtract Funds Deployed for Non-operating Purposes | |
| (54,088,800) | Capital Works | (65,559,600) |
| (3,513,500) | Repayment of Principal on Loans | (3,868,200) |
| (25,471,700) | Cash Surplus / (Deficit) | (14,538,500) |
| | Equity Movements | |
| (25,265,000) | Reserves - Increase / (Decrease) | (14,538,500) |
| (206,700) | Forecast result for the year - surplus / (deficit) | (0) |
| 517,600 | Accumulated Result - surplus / (deficit) | 517,600 |

| GENERAL FUND FORECAST | | |
|------------------------------|---|------------------------------|
| ESTIMATE 2020/21 | BUDGET ITEMS | ESTIMATED 2021/22 |
| | OPERATING RESULTS | |
| | General Fund Activities | |
| 61,498,400 | Operating Revenues | 63,685,200 |
| 59,886,000 | Less Operating Expenses | 54,821,900 |
| 10,533,000 | Less Depreciation | 11,132,400 |
| (8,920,600) | Operating Result before Capital Amounts | (2,269,100) |
| | Add Expenses Not Involving a Flow of Funds | |
| 10,533,000 | Depreciation | 11,132,400 |
| | Add Capital Grants and Contributions | |
| 19,474,500 | Capital Grants and Contributions | 24,268,700 |
| 969,100 | Section 94 Contributions (excluding interest) | 969,100 |
| | Add Non-operating Funds Employed | |
| 1,750,000 | Loan Funds Used | 1,500,000 |
| 0 | Sale of Assets | 0 |
| | Subtract Funds Deployed for Non-operating Purposes | |
| (41,640,400) | Capital Works | (42,179,700) |
| (1,149,600) | Repayment of Principal on Loans | (1,375,800) |
| (18,984,000) | Cash Surplus / (Deficit) | (7,954,400) |
| | Equity Movements | |
| (18,777,300) | Reserves - Increase / (Decrease) | (7,954,400) |
| (206,700) | Forecast result for the year - surplus / (deficit) | (0) |
| 517,600 | Accumulated Result - surplus / (deficit) | 517,600 |

| WATER FUND FORECAST | | |
|-----------------------------|---|------------------------------|
| ESTIMATE 2020/21 | BUDGET ITEMS | ESTIMATED 2021/22 |
| | OPERATING RESULTS | |
| 10,753,800 | Operating Revenues | 10,960,800 |
| 9,338,500 | Less Operating Expenses | 10,923,900 |
| 1,416,000 | Less Depreciation | 1,504,100 |
| (700) | Operating Result before Capital Amounts | (1,467,200) |
| | Add Expenses Not Involving a Flow of Funds | |
| 1,416,000 | Depreciation | 1,504,100 |
| | Add Capital Grants and Contributions | |
| 0 | Capital Grants and Contributions | 0 |
| 250,000 | Section 64 Contributions (excluding interest) | 250,000 |
| | Add Non-operating Funds Employed | |
| 0 | Loan Funds Used | 0 |
| 0 | Sale of Assets | 0 |
| | Subtract Funds Deployed for Non-operating Purposes | |
| (2,842,500) | Acquisition of Assets | (4,014,500) |
| 0 | Repayment of Principal on Loans | 0 |
| (1,177,200) | Cash Surplus / (Deficit) | (3,727,600) |
| | Equity Movements | |
| (1,177,200) | Reserves - Increase / (Decrease) | (3,727,600) |
| 0 | Working Capital - Increase / (Decrease) | 0 |

| SEWER FUND FORECAST | | |
|-----------------------------|---|------------------------------|
| ESTIMATE 2020/21 | BUDGET ITEMS | ESTIMATED 2021/22 |
| | OPERATING RESULTS | |
| 17,795,100 | Operating Revenues | 18,849,300 |
| 11,885,800 | Less Operating Expenses | 12,598,000 |
| 3,080,000 | Less Depreciation | 3,143,400 |
| 5,909,300 | Operating Result before Capital Amounts | 3,107,900 |
| | Add Expenses Not Involving a Flow of Funds | |
| 3,080,000 | Depreciation | 3,143,400 |
| | Add Capital Grants and Contributions | |
| 0 | Capital Grants and Contributions | 0 |
| 750,000 | Section 64 Contributions (excluding interest) | 750,000 |
| | Add Non-operating Funds Employed | |
| 0 | Loan Funds Used | 12,000,000 |
| 0 | Sale of Assets | 0 |
| | Subtract Funds Deployed for Non-operating Purposes | |
| (9,605,900) | Acquisition of Assets | (19,365,400) |
| (2,363,900) | Repayment of Principal on Loans | (2,492,400) |
| (2,230,500) | Cash Surplus / (Deficit) | (2,856,500) |
| | Equity Movements | |
| (5,310,500) | Reserves - Increase / (Decrease) | (2,856,500) |
| 0 | Working Capital - Increase / (Decrease) | 0 |

Estimated Reserve Balances All Funds

| | Description | 2020/21 Estimated Balance | Movement | 2021/22 Estimated Balance |
|---------------------|--|------------------------------|--------------------|------------------------------|
| General Fund | Internal Reserves | | | |
| | Information Technology | (43) | 0 | (43) |
| | Council Holiday Parks | 2,043,266 | (549,900) | 1,493,366 |
| | Employee Leave Entitlements | 563,088 | 0 | 563,088 |
| | Waste Management Reserve | 5,581,460 | (2,140,400) | 3,441,060 |
| | Plant | 1,572,401 | (394,400) | 1,178,001 |
| | Quarry | 631,841 | (100,000) | 531,841 |
| | Risk Management Reserve | 242,866 | (4,200) | 238,666 |
| | Property Reserve | 87,701 | 0 | 87,701 |
| | Stormwater Levy Reserve | 83,810 | 46,000 | 129,810 |
| | IS Carryover | 136,899 | 0 | 136,899 |
| | Land & Natural Environment | 18,784 | 0 | 18,784 |
| | Footpath Dining | 372,745 | (147,100) | 225,645 |
| | Byron Bay Library | 299,334 | 0 | 299,334 |
| | Pay Parking - Council | 0 | 0 | 0 |
| | People & Culture | 377,415 | (175,000) | 202,415 |
| | Legal Services | 100,000 | 0 | 100,000 |
| | Community Development | 242,373 | (61,800) | 180,573 |
| | Childcare | 81,593 | (74,800) | 6,793 |
| | General Managers Program | 83 | 0 | 83 |
| | Election Reserve | 205,359 | (182,600) | 22,759 |
| | Environmental Levy | 3,657 | 1,900 | 5,557 |
| | Revolving Energy Fund | 38,147 | (28,000) | 10,147 |
| | Tennis Court Reserve | 0 | 200 | 200 |
| | Asset Revaluation Reserve | 10,620 | 0 | 10,620 |
| | 2017/18 Special Rate Carryover Reserve | 11,811 | 42,200 | 54,011 |
| | Mullumbimby Civic Hall | 0 | 0 | 0 |
| | Brunswick Heads Memorial Hall | 33,328 | 0 | 33,328 |
| | South Golden Beach Hall | 33,887 | 0 | 33,887 |
| | Infrastructure Renewal Reserve - Byron Bay | 366,624 | (91,850) | 274,774 |
| | Infrastructure Renewal Res - Non Byron | 730,114 | (324,700) | 405,414 |
| | Byron Bay Town Centre Masterplan | 293,169 | 471,150 | 764,319 |
| | Byron Library Exhibition Space | 28,298 | 0 | 28,298 |
| | Brunswick Valley Community Centre | 368 | 0 | 368 |
| | Suffolk park Community Hall | 9,214 | 0 | 9,214 |
| | Special Events and Response Mitigation | 6 | 0 | 6 |
| | On Site Sewerage Management (Rate Notice) | 386,509 | (273,800) | 112,709 |
| | Property Development Reserve | 518,931 | (55,400) | 463,531 |
| | Suffolk park open Space Reserve | 50,000 | 0 | 50,000 |
| | Bridge Replacement Fund | 1,937 | 0 | 1,937 |
| | Ocean Shores Community Centre | 26,952 | 0 | 26,952 |
| | Grant Management | 48 | 0 | 48 |
| | Environment Enforcement Levy | 91,090 | 200 | 91,290 |
| | Information & Technology Service Fee | 108,017 | (14,800) | 93,217 |
| | Byron Bay Senior Citizens Hall | 51,524 | 0 | 51,524 |
| | Economic Development | 46,429 | 0 | 46,429 |
| | Land Remediation | 9,848 | 0 | 9,848 |
| | WHS Incentive | 27,516 | 0 | 27,516 |
| | Community Building Maintenance | 177,070 | (100,000) | 77,070 |
| | Public Toilet Maintenance | 48,300 | 0 | 48,300 |
| | Volunteer Visitor Fund | 17,408 | 0 | 17,408 |
| | Byron Bay Construction Contingency | 300,000 | 0 | 300,000 |
| | Byron Bay Hospital Redevelopment | 3,500,000 | (3,500,000) | 0 |
| | Pay Parking Meter Replacement | 200,000 | 0 | 200,000 |
| | Total Internal Reserves | 19,761,796 | (7,657,100) | 12,104,696 |

Estimated Reserve Balances All Funds

| | Description | 2020/21 Estimated Balance | Movement | 2021/22 Estimated Balance |
|--|--------------------------------|------------------------------|----------------|------------------------------|
| | External Reserves | | | |
| | Crown Reserves | 90,661 | 65,100 | 155,761 |
| | Domestic Waste Management | (354,928) | 463,200 | 108,272 |
| | Pay Parking - Crown | 227,848 | 197,600 | 425,448 |
| | Unexpended Loans | 589,158 | (210,200) | 378,958 |
| | Unexpended Grants | 322,400 | (322,400) | 0 |
| | Total External Reserves | 875,139.84 | 193,300 | 1,068,440 |
| | Developer Contributions | | | |
| | OPEN SPACES | | | |
| | Byron Bay | 27,806 | (144,000) | (116,194) |
| | Suffolk Park | 470,005 | (97,000) | 373,005 |
| | Mullumbimby | 698,044 | 79,800 | 777,844 |
| | Bangalow | 391,926 | 120,400 | 512,326 |
| | Brunswick Heads | 52,636 | 19,400 | 72,036 |
| | Ocean Shores | 92,471 | 24,900 | 117,371 |
| | Shire Wide | 1,975,033 | 43,000 | 2,018,033 |
| | Rural North | 22,700 | 2,100 | 24,800 |
| | Rural South | 15,120 | 100 | 15,220 |
| | COMMUNITY FACILITIES | | 0 | |
| | Byron Bay/Suffolk Park | (19,051) | 16,500 | (2,551) |
| | Mullumbimby | 25,781 | 2,300 | 28,081 |
| | Bangalow | 213,162 | 4,700 | 217,862 |
| | Brunswick Heads | 17,684 | 2,200 | 19,884 |
| | Ocean Shores | 29,838 | 20,700 | 50,538 |
| | Shire Wide | 664,333 | 77,200 | 741,533 |
| | Rural North | 4,705 | 1,400 | 6,105 |
| | Rural South | 114,885 | 900 | 115,785 |
| | CARPARKING | | 0 | |
| | Byron Bay | 63,099 | 15,500 | 78,599 |
| | Mullumbimby | 11,037 | 4,800 | 15,837 |
| | Bangalow | (33) | 0 | (33) |
| | Brunswick Heads | 187,252 | 1,500 | 188,752 |
| | Broken Head Hall | 4 | 0 | 4 |
| | CYCLEWAYS | | 0 | |
| | Byron Bay / Suffolk Park | 212,830 | 19,100 | 231,930 |
| | Mullumbimby | 357,906 | (180,200) | 177,706 |
| | Bangalow | 735 | 6,100 | 6,835 |
| | Brunswick Heads | 24,381 | 2,100 | 26,481 |
| | Ocean Shores | 91,167 | (73,200) | 17,967 |
| | Rural North | 15,160 | 100 | 15,260 |
| | Rural South | 101,214 | 800 | 102,014 |
| | Shire Wide | 5,404 | 5,000 | 10,404 |
| | URBAN ROADS | | 0 | |
| | Byron Bay / Suffolk Park | 66,734 | (128,500) | (61,766) |
| | Mullumbimby | 564,832 | 14,700 | 579,532 |
| | Bangalow | 1,311,895 | 19,600 | 1,331,495 |
| | Brunswick Heads | 198,627 | 5,700 | 204,327 |
| | Ocean Shores | 72,961 | 22,100 | 95,061 |
| | Batson Quarry | 16,080 | 15,500 | 31,580 |
| | Shire Wide | 0 | 0 | 0 |

Estimated Reserve Balances All Funds

| | Description | 2020/21 Estimated Balance | Movement | 2021/22 Estimated Balance |
|-------------------|---------------------------------------|------------------------------|------------------------|------------------------------|
| | RURAL ROADS | | 0 | |
| | Shire Rural | 40,202 | 13,200 | 53,402 |
| | Mudges Quarry | 18,756 | 600 | 19,356 |
| | Leela Quarry | 4,188 | 0 | 4,188 |
| | Myocum Quarry (Council) | 21,777 | 2,900 | 24,677 |
| | Rural | 682,360 | (417,400) | 264,960 |
| | CIVIC & URBAN IMPROVEMENTS | | 0 | |
| | Byron Bay / Suffolk Park | (16,584) | (100) | (16,684) |
| | Mullumbimby | 102,190 | (94,200) | 7,990 |
| | Bangalow | 108,015 | 900 | 108,915 |
| | Brunswick Heads | 2,604 | 0 | 2,604 |
| | Ocean Shores | 138,435 | 1,100 | 139,535 |
| | Rural North | (54,852) | (400) | (55,252) |
| | Rural South | 52,405 | 400 | 52,805 |
| | Broken Head Bus Shelter | 3,907 | 0 | 3,907 |
| | ADMINISTRATION | 349,488 | (94,100) | 255,388 |
| | SHIRE SUPPORT SERVICES | | 0 | |
| | Shire - Rural | 44,519 | 400 | 44,919 |
| | Byron Bay / Suffolk Park | 21,834 | 800 | 22,634 |
| | Mullumbimby | 15,685 | 1,500 | 17,185 |
| | Bangalow | 4,538 | 300 | 4,838 |
| | Ocean Shores | 6,203 | 200 | 6,403 |
| | Brunswick Heads | 644 | 0 | 644 |
| | Rural North | (1,379) | 2,400 | 1,021 |
| | Rural South | 24,485 | 7,100 | 31,585 |
| | SECTION 94A LEVY | (49,416) | (98,800) | (148,216) |
| | Total Section 94 Funds | 9,618,371 | (747,900.00) | 8,870,470.62 |
| | Total General Fund | 30,255,306 | (8,211,700.00) | 22,043,606.34 |
| Water Fund | External Reserves | | | |
| | Section 64 Developer Contributions | 1,483,584 | (787,000) | 696,584 |
| | Capital Works Reserve | 9,261,562 | (2,940,600) | 6,320,962 |
| | Total Water Fund | 10,745,146 | (3,727,600.00) | 7,017,545.99 |
| Sewer Fund | External Reserves | | | |
| | Section 64 Developer Contributions | 8,117,262 | (2,430,000) | 5,687,262 |
| | Capital Works Reserve | 6,884,177 | (426,500) | 6,457,677 |
| | Plant Reserve | 896,179 | 0 | 896,179 |
| | Total Sewer Fund | 15,897,617 | (2,856,500.00) | 13,041,117.36 |
| | TOTAL RESERVE FUNDING | 56,898,070 | (14,795,800.00) | 42,102,269.70 |

GENERAL MANAGERS OFFICE

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|--|------------------------------|----------|
| | | | OPERATING REVENUES | | |
| 39,500 | 0 | 10000 | Legal Services Income Legal Fees Recovered | 0 | 0.00 |
| 39,500 | 0 | | Total Operating Revenues | 0 | |
| | | | OPERATING EXPENSES | | |
| | | | General Managers Expenses | | |
| 1,024,857 | 1,011,500 | 2001.1 | Salaries and Oncosts | 1,043,400 | 3.15 |
| 165 | 4,000 | 2001.2 | Travel and Accommodation | 4,000 | 0.00 |
| 4,419 | 7,500 | 2005.5 | Sundry Office Expenses | 7,500 | 0.00 |
| 8,695 | 7,700 | 2005.22 | Regional Analysis and Comparative Tool | 9,600 | 24.68 |
| 0 | 30,000 | 2005.23 | Implementation of New Crown Lands Act | 0 | (100.00) |
| 0 | 90,000 | 2005.24 | Develop Plan of Management for Crown Reserves | 0 | (100.00) |
| 18,696 | 28,000 | 2001.92 | Motor Vehicles | 28,000 | 0.00 |
| | | | Legal Services | | |
| 443,724 | 415,500 | 2006.1 | Salaries and Oncosts | 424,800 | 2.24 |
| 984 | 3,100 | 2006.2 | Administration Expenses | 3,100 | 0.00 |
| 5,543 | 20,000 | 2006.5 | Complaint Investigations | 20,000 | 0.00 |
| 8,593 | 8,400 | 2006.6 | Document Preparation Costs | 8,400 | 0.00 |
| 3,604 | 12,500 | 2006.7 | Admininstration Cost Commercial Activities | 12,500 | 0.00 |
| 0 | 10,000 | 2006.8 | Lease Documentation and Review | 10,000 | 0.00 |
| 0 | 5,900 | 2006.9 | Crown Lease and Land Matter Costs | 5,900 | 0.00 |
| 12,000 | 8,500 | 2006.92 | Motor Vehicle Running Expenses | 8,500 | 0.00 |
| 595,708 | 600,000 | 20001 | General Legal Expenses | 200,000 | (66.67) |
| | | | Media and Communications | | |
| 3,176 | 3,500 | 2008.2 | Sundry Expenses | 3,500 | 0.00 |
| 0 | 0 | 2008.4 | Rates Insert Printing | 0 | 0.00 |
| 2,909 | 2,500 | 2008.6 | Advertising | 2,500 | 0.00 |
| 2,323 | 3,000 | 2008.7 | Photographic Library | 3,000 | 0.00 |
| 0 | 1,500 | 2008.8 | Branding | 1,500 | 0.00 |
| 31,123 | 0 | 2008.11 | Community Survey | 35,000 | New |
| 26,200 | 28,000 | 2008.13 | Digital Engagement | 28,000 | 0.00 |
| 2,909 | 10,000 | 2008.14 | Printing | 10,000 | 0.00 |
| 0 | 13,000 | 2008.16 | Community Newsletter (Something to Talk About) | 13,000 | 0.00 |
| | | | Indirect Costs | | |
| 293,496 | 316,400 | 2015.91 | Support Services Allocated | 311,500 | (1.55) |
| (1,806,600) | (1,904,000) | 2015.910a | Support Services Reallocated | (1,981,200) | 4.05 |
| 682,523 | 736,500 | | Total Operating Expenses | 212,500 | |
| (682,523) | (736,500) | | Operating Result - Surplus / (Deficit) | (212,500) | |
| (682,523) | (736,500) | | Cash Result - Surplus / (Deficit) | (212,500) | |
| | | | Capital Movements | | |
| | 0 | 4108.1 | Less Principal Repayments | 0 | |
| | 0 | 4115 | Less Transfer to Reserves | 0 | |
| | 536,100 | 4116.001 | Add Transfer from Reserves | 12,500 | |
| | 0 | 4092 | Add Capital Income | 0 | |
| | 0 | 4110 | Less Capital Purchases | 0 | |
| | 16,500 | 4117.101 | Add Section 94 Levies Applied | 0 | |
| | (183,900) | | Cash Result after Capital Movements | (200,000) | |

| PEOPLE AND CULTURE | | | | | |
|--------------------|----------------------|-------------------|---|----------------------|----------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| 148,023 | 93,300 | 1110.3 | OPERATING REVENUES Statecover Scheme Performance Rebate | 0 | (100.00) |
| 148,023 | 93,300 | | Total Operating Revenues | 0 | (100.00) |
| | | | OPERATING EXPENSES | | |
| | | | People & Culture | | |
| 744,349 | 736,500 | 2007.1 | Salaries | 757,700 | 2.88 |
| 1,571 | 1,600 | 2007.3 | Sundry Expenses | 0 | (100.00) |
| 0 | 4,800 | 2007.4 | Subscriptions | 12,000 | 150.00 |
| 12,000 | 8,500 | 2007.92 | Motor Vehicles | 8,500 | 0.00 |
| | | | Training and Development | | |
| 72,741 | 86,600 | 2105.5 | Skills Development | 86,600 | 0.00 |
| 81,133 | 56,200 | 2105.6 | Conferences | 76,200 | 35.59 |
| 52,583 | 67,300 | 2105.9 | Organisation Development | 67,300 | 0.00 |
| 16,935 | 35,600 | 2105.13 | Education Assistance | 35,600 | 0.00 |
| 68,983 | 68,500 | 2105.14 | Compulsory Tickets and Licences | 70,000 | 2.19 |
| 28,701 | 35,700 | 2105.15 | Compliance | 34,200 | (4.20) |
| 333 | 15,400 | 2105.16 | Work Health & Safety | 15,400 | 0.00 |
| | | | Workers Compensation | | |
| 501,443 | 700,000 | 2111.1 | Annual Premium | 700,000 | 0.00 |
| | | | Health and Injury Management | | |
| 0 | 5,000 | 2114.5 | Return to Work Consulting Costs | 5,000 | 0.00 |
| 2,241 | 7,700 | 2114.6 | Health Monitoring | 7,700 | 0.00 |
| 24,820 | 36,000 | 2114.8 | Health and Wellbeing Initiatives | 36,000 | 0.00 |
| 5,896 | 5,000 | 2114.9 | Health & Wellbeing Expo | 5,000 | 0.00 |
| 21,609 | 0 | 2114.11 | Additional EAP services | 25,000 | New |
| | | | Employee Entitlements | | |
| 747,176 | 977,800 | 2115.1 | Public Holidays | 1,073,100 | 9.75 |
| 1,970,066 | 1,955,600 | 2115.2 | Annual Leave | 2,146,100 | 9.74 |
| 1,013,883 | 840,100 | 2115.3 | Sick Leave | 921,500 | 9.69 |
| 1,015,910 | 458,200 | 2115.4 | Long Service Leave | 502,400 | 9.65 |
| 137,749 | 122,200 | 2115.5 | Special Leave | 134,100 | 9.74 |
| (3,682) | 0 | 2115.6 | Equalisation | 0 | 0.00 |
| 59,044 | 56,100 | 2115.7 | Maternity Leave | 61,700 | 9.98 |
| | | | Continued on Next Page | | |

PEOPLE AND CULTURE (con'td)

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | |
|-------------------|----------------------|-------------------|---|----------------------|-----------------|
| 2,099,746 | 2,246,600 | 2117.1 | Superannuation | | |
| 81,381 | 0 | 2117.2 | Council Contribution - Superannuation G'tee | 2,579,600 | 14.82 |
| 257,156 | 240,000 | 2117.6 | Children's Services | 0 | 0.00 |
| | | | Council Contribution - LGS Retirement Scheme | 240,000 | 0.00 |
| | | | Other Employee Costs | | |
| 3,993 | 7,900 | 2118.2 | Uniform Issues (PPE) | 7,900 | 0.00 |
| 2,567 | 0 | 2118.3 | Staff Suggestion Scheme | 0 | 0.00 |
| 41,668 | 40,000 | 2118.5 | Recruitment - Advertising | 50,000 | 25.00 |
| 11,394 | 6,700 | 2118.8 | FBT | 6,700 | 0.00 |
| 16,046 | 27,700 | 2118.9 | Recruitment - Interview, Relocation & Induction | 27,700 | 0.00 |
| 2,634 | 4,300 | 2118.11 | Fitness For Work | 4,300 | 0.00 |
| 66,838 | 0 | 2118.12 | Redundancy payments | 0 | 0.00 |
| 3,702 | 10,000 | 2118.13 | General Managers Performance Review | 10,000 | 0.00 |
| 7,233 | 10,000 | 2118.14 | Staff Recognition & Reward Scheme | 10,000 | 0.00 |
| 1,845 | 2,500 | 2118.17 | Award Supply Service Subscription | 0 | (100.00) |
| 2,334 | 1,500 | 2118.19 | Sundry Expenses | 3,100 | 106.67 |
| 12,587 | 3,500 | 2118.21 | Job Evaluation System/Remuneration Reviews | 3,500 | 0.00 |
| 4,972 | 7,700 | 2118.27 | Recruitment E-Services | 7,700 | 0.00 |
| 0 | 22,000 | 2118.33 | Drug & Alcohol Testing | 10,000 | (54.55) |
| | | | Indirect Costs | | |
| 77,400 | 78,600 | 2121.91 | Support Services Allocated | 75,300 | (4.20) |
| (817,404) | (830,000) | 2121.910 | Support Services Reallocated | (853,500) | 2.83 |
| (7,918,010) | (8,172,400) | 2121.2 | Oncosts Recovered | (8,938,400) | 9.37 |
| 533,562 | (13,000) | | Total Operating Expenses | 25,000 | (292.31) |
| (385,539) | 106,300 | | Operating Result - Surplus / (Deficit) | (25,000) | (123.52) |
| (385,539) | 106,300 | | Cash Result - Surplus / (Deficit) | (25,000) | (123.52) |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 93,300 | 4317.001 | Less Transfer to Reserves | 0 | |
| | 22,000 | 4040.101 | Add Transfer from Reserves | 175,000 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | 35,000 | | Cash Result after Capital Movements | 150,000 | |

COUNCILLOR SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|--------------|
| | | | OPERATING EXPENSES | | |
| | | | Mayoral Expenses | | |
| 44,250 | 44,300 | 2141.1 | Mayoral Allowance | 45,400 | 2.48 |
| 7,896 | 14,000 | 2141.92 | Motor Vehicles | 13,200 | (5.71) |
| | | | Councillor Expenses | | |
| 182,520 | 182,500 | 2145.1 | Councillor Fees | 187,100 | 2.52 |
| 14,769 | 17,700 | 2145.2 | Councillors - Travel | 17,700 | 0.00 |
| 10,251 | 12,000 | 2145.3 | Councillors - Catering | 12,000 | 0.00 |
| 9,950 | 31,500 | 2145.4 | Councillors - Conferences | 31,500 | 0.00 |
| 16,303 | 24,400 | 2145.5 | Councillors - Telecommunications | 22,000 | (9.84) |
| (21) | 6,100 | 2145.6 | Councillors - Sundry Expenses | 6,100 | 0.00 |
| 1,895 | 10,000 | 2145.7 | Councillors - Professional Development | 10,000 | 0.00 |
| 1,341 | 3,100 | 2145.11 | Councillors - Carer's Expenses | 3,100 | 0.00 |
| 245 | 2,000 | 2145.12 | Councillors - IT Support Services | 2,000 | 0.00 |
| 8,175 | 14,000 | 2145.14 | Councillors - IT Equipment and Consumables | 33,300 | 137.86 |
| 1,529 | 1,500 | 2145.15 | Councillors - Assistance Program | 1,500 | 0.00 |
| | | | Other Civic Expenses | | |
| 44,443 | 45,000 | 2151.1 | Subscription Local Government Association | 45,000 | 0.00 |
| 0 | 5,000 | 2151.2 | Election Expenses | 232,600 | 4,552.00 |
| 4,136 | 4,000 | 2151.3 | Civic Receptions / Functions | 4,000 | 0.00 |
| 1,186 | 5,000 | 2151.7 | Council Committees, Guidance Group and Panel Meeting Expenses | 10,000 | 100.00 |
| 0 | 0 | 2151.8 | New Councillor Induction 2021 - 2025 | 10,000 | New |
| | | | Mayor - Discretionary Allowance | | |
| 2,240 | 3,900 | 2153.13 | Unallocated | 3,900 | 0.00 |
| | | | Regional Contributions | | |
| 19,300 | 24,100 | 2152.1 | Northern Rivers Joint Organisation Membership | 26,500 | 9.96 |
| 112,600 | 115,500 | 2152.3 | Contribution - Far North Coast County Council | 117,800 | 1.99 |
| 4,346 | 5,000 | 2152.4 | Contribution - Institute Public Works Engineers Australia | 5,000 | 0.00 |
| 34,945 | 37,600 | 2152.5 | Newlog Subscription | 40,400 | 7.45 |
| 0 | 1,200 | 2152.6 | Contribution - ANZAC Day | 1,200 | 0.00 |
| 0 | 6,500 | 2152.7 | Contribution - Australia Day | 13,400 | 106.15 |
| 18,261 | 18,300 | 2152.8 | Contribution - Arts Northern Rivers | 18,500 | 1.09 |
| 5,100 | 5,200 | 2152.13 | Contribution - Rescue Helicopter | 5,200 | 0.00 |
| 4,636 | 5,200 | 2152.14 | Contribution - Brunswick Valley Rescue | 5,200 | 0.00 |
| 3,900 | 4,000 | 2152.15 | Donation to North Coast Academy of Sport | 4,000 | 0.00 |
| 5,100 | 5,200 | 2152.16 | Brunswick Volunteer Marine Rescue | 5,200 | 0.00 |
| 3,200 | 3,300 | 2152.17 | Tweed/Byron Life Education | 3,300 | 0.00 |
| 2,669 | 2,700 | 2152.19 | Australian Coastal Councils Annual Fee | 2,700 | 0.00 |
| | | | Indirect Costs | | |
| 275,496 | 298,400 | 2159.91 | Support Services Allocated | 295,100 | (1.11) |
| 840,662 | 958,200 | | Total Operating Expenses | 1,233,900 | 28.77 |
| (840,662) | (958,200) | | Operating Result - Surplus / (Deficit) | (1,233,900) | 28.77 |
| (840,662) | (958,200) | | Cash Result - Surplus / (Deficit) | (1,233,900) | 28.77 |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 0 | | Less Transfer to Reserves | 0 | |
| | 5,000 | 4007.101 | Add Transfer from Reserves | 242,600 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | (953,200) | | Cash Result after Capital Movements | (991,300) | |

FINANCIAL SERVICES - General Purpose Revenues

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|-------------------|----------------------|-------------------|--|----------------------|-------------|
| | | | OPERATING REVENUES | | |
| | | | Rates | | |
| 18,002,604 | 19,571,900 | 1111.1 | Residential Rate | 19,918,100 | 1.77 |
| 2,106,090 | 2,264,500 | 1111.4 | Business Rate - Byron Bay Town Centre | 2,323,600 | 2.61 |
| 3,105,789 | 3,325,800 | 1111.8 | Business Rate - Other Business | 3,418,200 | 2.78 |
| 1,230,409 | 1,342,100 | 1111.9 | Farmland Rate | 1,380,700 | 2.88 |
| 383,000 | 383,000 | 1111.1 | Environmental Levy | 390,700 | 2.01 |
| | | | Abandonments - Pensioners (S. 575) | | |
| (395,606) | (420,000) | 1113.1 | Pensioner Abandonments | (420,000) | 0.00 |
| | | | Extra Charges | | |
| 123,582 | 30,000 | 1115.1 | Extra Charges - Interest on General Rates | 60,300 | 101.00 |
| 3,011 | 80,400 | 1115.2 | Extra Charges - Legal Fees Recovered | 50,000 | (37.81) |
| 0 | (80,400) | 1115.3 | Debt Recovery Costs | (50,000) | (37.81) |
| 2,245 | 2,000 | 1115.4 | Dishonour Fees | 1,000 | (50.00) |
| | | | Postponed Rates | | |
| 33,492 | (11,500) | 1117.1 | Rates Transfers to Postponed Rates Written Off | (11,500) | 0.00 |
| (2,773) | (4,200) | 1117.2 | Postponed Extra Charges Written Off | (4,200) | 0.00 |
| | | | General Purpose Grants | | |
| 2,077,358 | 1,000,100 | 1119.1 | Financial Assistance Grant - General Purpose Component | 2,105,200 | 110.50 |
| 217,511 | 236,000 | 1119.2 | Pensioners Assistance Subsidy - General Rates | 220,000 | (6.78) |
| 1,234,585 | 608,600 | 1119.3 | Financial Assistance Grant - Roads Component | 1,269,500 | 108.59 |
| | | | Interest | | |
| 12,218 | 30,000 | 1121.1 | Interest on Bank Accounts | 10,000 | (66.67) |
| 935,492 | 500,000 | 1121.2 | Interest on Investments | 400,000 | (20.00) |
| 174,217 | 0 | 1121.5 | Unrealised Gn/Loss on Investments | 0 | 0.00 |
| 291,235 | 100,100 | 1123.1 | Interest on Section 94 Levies | 100,000 | (0.10) |
| 29,534,458 | 28,958,400 | | Operating Result - Surplus / (Deficit) | 31,161,600 | 7.61 |
| 29,534,458 | 28,958,400 | | Cash Result - Surplus / (Deficit) | 31,161,600 | 7.61 |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 5,271,700 | 4149.001 | Less Transfer to Reserves | 5,375,100 | |
| | 1,704,300 | 4013.101 | Add Transfer from Reserves | 0 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | 25,391,000 | | Cash Result after Capital Movements | 25,786,500 | |

FINANCIAL SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|--|------------------------------|----------------|
| | | | OPERATING REVENUES | | |
| | | | Fees and Charges | | |
| 70,553 | 92,200 | 1131.1 | Section 603 Certificates | 70,000 | (24.08) |
| 2,603 | 2,000 | 1131.5 | Debt Recovery Costs Recouped | 0 | (100.00) |
| 56,400 | 56,400 | 1131.7 | Tax Equivalent Charges to Water and Sewer | 56,400 | 0.00 |
| 25 | 0 | 1131.13 | Dishonour Fees | 0 | 0.00 |
| 658 | 0 | 1131.14 | Sundry Income | 0 | 0.00 |
| 130,239 | 150,600 | | Total Operating Revenues | 126,400 | (16.07) |
| | | | OPERATING EXPENSES | | |
| | | | Expenditure Control and Statutory Reporting | | |
| 540,530 | 539,700 | 2201.1 | Salaries and Oncosts - Financial Management | 593,900 | 10.04 |
| 87,748 | 85,100 | 2201.2 | Salaries and Oncosts - Creditors | 86,900 | 2.12 |
| 85,900 | 100,000 | 2201.7 | Audit Fees | 100,000 | 0.00 |
| 36,883 | 35,000 | 2201.8 | Sundry Expenses | 35,000 | 0.00 |
| 116,041 | 90,000 | 2201.9 | Bank Fees | 120,000 | 33.33 |
| 11 | 0 | 2201.10 | Rounding | 0 | 0.00 |
| 2,470 | 0 | 2201.12 | Debt Recovery Costs | 0 | 0.00 |
| 0 | 4,000 | 2201.14 | Interest on Security Deposits | 1,000 | (75.00) |
| 9,996 | 14,000 | 2201.92 | Motor Vehicles | 14,000 | 0.00 |
| | | | Rates Control and Debt Recovery | | |
| 117,771 | 118,300 | 2205.1 | Salaries and Oncosts | 124,100 | 4.90 |
| 69,126 | 75,000 | 2205.2 | Postage | 75,000 | 0.00 |
| 89,033 | 100,000 | 2205.3 | Valuation Fees | 100,000 | 0.00 |
| 3,943 | 3,000 | 2205.4 | Bad Debts Abandoned | 3,000 | 0.00 |
| 38,929 | 32,000 | 2205.5 | Printing | 33,000 | 3.13 |
| 0 | 5,000 | 2205.6 | NAR Maintenance | 2,000 | (60.00) |
| 2,700 | 8,500 | 2205.92 | Motor Vehicles | 8,500 | 0.00 |
| | | | Debt Servicing | | |
| 76,288 | 62,600 | 2231.2 | Interest on Loans | 46,200 | (26.20) |
| | | | Indirect Costs | | |
| (1,125,204) | (1,425,100) | 2010.90 | NCP and Governance | (2,325,100) | 63.15 |
| 251,904 | 278,300 | 2239.91 | Support Services Allocated | 276,200 | (0.75) |
| (1,337,904) | (1,393,700) | 2239.910a | Support Services Reallocated | (1,502,600) | 7.81 |
| | | | Total Operating Expenses | (2,208,900) | 74.16 |
| 1,064,074 | 1,418,900 | | Operating Result - Surplus / (Deficit) | 2,335,300 | 64.59 |
| 1,064,074 | 1,418,900 | | Cash Result - Surplus / (Deficit) | 2,335,300 | 64.59 |
| | | | Capital Movements | | |
| | 241,900 | 4160.001 | Less Loan Principal Repayments | 258,300 | |
| | 0 | 4161.001 | Less Transfer to Reserves | 0 | |
| | 164,000 | 4016.101 | Add Transfer from Reserves | 0 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | 4018.101 | Add Section 94 Levies Applied | 0 | |
| | 1,341,000 | | Cash Result after Capital Movements | 2,077,000 | |

INFORMATION SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|---------------|
| | | | OPERATING REVENUES | | |
| | | | Other Income | | |
| 5,500 | 2,500 | 1143.5 | DET Trainee Contribution | 2,500 | 0.00 |
| 0 | 4,400 | 1143.7 | Reimbursement of Technology Expenses | 0 | (100.00) |
| | | | Fees and Charges - Records Management | | |
| 3,941 | 7,200 | 1145.1 | GIPA Act Formal Applications Fees | 7,200 | 0.00 |
| 22,118 | 30,000 | 1145.2 | Document Enquiries | 30,000 | 0.00 |
| 395 | 1,200 | 1145.3 | Subpoena Fees | 1,200 | 0.00 |
| 31,954 | 45,300 | | Total Operating Revenues | 40,900 | (9.71) |
| | | | OPERATING EXPENSES | | |
| | | | Salaries and Oncosts - IT and GIS | | |
| 793,600 | 965,100 | 2251.1 | Salaries and Oncosts | 986,900 | 2.26 |
| 50,195 | 61,300 | 2251.3 | Specialist I.T. Support | 61,300 | 0.00 |
| 10,000 | 14,000 | 2251.92 | Motor Vehicles | 14,000 | 0.00 |
| | | | Corporate Software | | |
| 4,365 | 4,600 | 2254.12 | Infomix Database Licence and Maintenance | 0 | (100.00) |
| 171,735 | 157,200 | 2254.13 | Authority Property and Financial System Licence | 165,000 | 4.96 |
| 23,740 | 10,000 | 2254.14 | Authority Property and Financial System Maintenance | 10,000 | 0.00 |
| 16,860 | 18,000 | 2254.15 | Authority Asset Information Management System Licence | 18,400 | 2.22 |
| 39,055 | 35,000 | 2254.17 | TRIM Electronic Document Management System Licence | 40,000 | 14.29 |
| 5,203 | 5,600 | 2254.18 | TRIM Electronic Document Management Integration Licence | 5,600 | 0.00 |
| 0 | 5,500 | 2254.19 | TRIM Electronic Document Management System Maintenance | 5,500 | 0.00 |
| 2,660 | 80,400 | 2254.23 | ESRI Geographical Information Systems | 80,400 | 0.00 |
| 205,225 | 250,000 | 2254.24 | Microsoft Volume Licence Agreement | 297,000 | 18.80 |
| 6,962 | 11,200 | 2254.25 | Other Miscellaneous Software Licences | 10,000 | (10.71) |
| 10,778 | 29,500 | 2254.26 | Electronic Agendas and Minutes | 29,500 | 0.00 |
| 7,699 | 8,500 | 2254.27 | Client Server Tools 4J Maintenance | 8,700 | 2.35 |
| 23,400 | 23,800 | 2254.28 | Process Mapping and Documentation Software | 23,800 | 0.00 |
| 30,000 | 33,000 | 2254.29 | Profile.id, Atlas.id and Economy.id Base Fees | 33,000 | 0.00 |
| 1,943 | 4,500 | 2254.30 | Civica Business Intelligence System (BIS) Annual License Fees | 4,600 | 2.22 |
| 3,750 | 0 | 2254.31 | WHS Software Evaluation | 0 | 0.00 |
| 40,000 | 0 | 2254.32 | Hosting Fee Geocirrus Platform 3D Modelling | 0 | 0.00 |
| 18,716 | 25,000 | 2254.33 | NearMap | 25,000 | 0.00 |
| 0 | 20,000 | 2254.35 | GIS online portal for community consultations | 20,000 | 0.00 |
| 0 | 30,300 | 2254.36 | Facilities Booking System | 24,700 | (18.48) |
| 0 | 15,100 | 2254.37 | CIBIS service license (Planning) | 4,400 | |
| | | | Infrastructure Software | | |
| 17,925 | 25,500 | 2255.7 | VMWare Virtualisation Licence and Maintenance | 28,500 | 11.76 |
| 19,749 | 16,900 | 2255.8 | Citrix Remote Access/ Virtualisation Licence and Maintenance | 0 | (100.00) |
| 2,521 | 5,700 | 2255.9 | Other Miscellaneous Infrastructure Licence and Maintenance | 5,700 | 0.00 |
| 7,588 | 0 | 2255.11 | CommVault Data Storage Systems Maintenance | 15,000 | New |
| 978 | 1,000 | 2255.12 | Linux Licence and Maintenance | 0 | (100.00) |
| 1,808 | 2,000 | 2255.13 | Infrastructure System Security Licences and Maintenance | 2,000 | 0.00 |
| 0 | 14,100 | 2255.14 | Service Desk Licence and Maintenance | 14,100 | 0.00 |
| 32,087 | 24,000 | 2255.15 | Email Filtering and Hosted Archiving | 18,100 | (24.58) |
| 0 | 0 | 2255.16 | Server security (Sophos AV) | 50,000 | New |
| 0 | 0 | 2255.17 | Trapeze PDF tool (SEE) | 12,000 | New |
| 0 | 0 | 2255.18 | Disaster Dashboard / Flood Warning Network Maintenance & Ops | 36,000 | New |
| | | | Hardware Replacement Maintenance | | |
| 23,291 | 15,400 | 2257.32 | Other Miscellaneous Repair and Maintenance | 15,400 | 0.00 |
| 4,121 | 0 | 2257.33 | Connectivity Replacement and Upgrades | 6,200 | New |
| 1,909 | 5,000 | 2257.34 | Security Maintenance and Replacement | 5,000 | 0.00 |
| 370,017 | 344,300 | 2257.35 | Lease Payments Desktop and Server Hardware | 417,000 | 21.12 |
| 682 | 15,300 | 2257.36 | Server Hardware Maintenance | 10,000 | (34.64) |
| | | | Operating Expenses - IT and GIS | | |
| (1,718) | 0 | 2258.14 | Call and Data Costs | 0 | 0.00 |
| 3,296 | 0 | 2258.15 | Off-site Secure Storage Service | 0 | 0.00 |
| 10,031 | 6,600 | 2258.16 | General Administration and Operations | 6,600 | 0.00 |
| 15,730 | 14,000 | 2258.17 | On-Call and Call out emergency arrangements | 15,000 | 7.14 |
| 0 | 18,000 | 2258.18 | Vendor Panel subscription | 18,000 | 0.00 |
| 0 | 0 | 2258.19 | LGSS Corporate Planning & Reporting | 24,700 | New |
| | | | CONTINUED ON NEXT PAGE | | |

INFORMATION SERVICES (con'td)

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------------|
| | | | Telecommunications | | |
| 82,570 | 84,000 | 2259.7 | Web Hosting Costs | 94,000 | 11.90 |
| 8,107 | 10,000 | 2259.8 | PABX Repairs, Maintenance and Handsets | 10,000 | 0.00 |
| 147,380 | 134,000 | 2259.11 | Corporate Data Links | 96,000 | (28.36) |
| 0 | 0 | 2259.13 | WAN data links - microwave | 44,000 | New |
| 0 | 0 | 2259.14 | Online Surveys (Comms) | 5,000 | New |
| 0 | 0 | 2259.15 | Online Newsletter (Comms) | 5,000 | New |
| 0 | 0 | 2259.16 | Open Forms E-Forms | 35,000 | New |
| | | | Non-Core Services | | |
| 70,098 | 80,000 | 2263.3 | Admin - Multifunction Printers Rental and Maintenance | 80,000 | 0.00 |
| 21,640 | 0 | 2263.4 | Corporate Landlines - Mullum Admin Building Exchange | 0 | 0.00 |
| 0 | 74,300 | 2263.5 | CCTV for Main Beach Car Park | 10,000 | (86.54) |
| 327,417 | 510,500 | 2264.1 | IT Strategic Plan Actions | 200,000 | (60.82) |
| | | | Records Management | | |
| 295,865 | 288,300 | 2261.1 | Salaries and Oncosts | 305,700 | 6.04 |
| 649 | 1,700 | 2261.11 | Stationery and Archival Costs | 1,700 | 0.00 |
| 0 | 2,400 | 2261.12 | Document Production Costs | 2,400 | 0.00 |
| 5,673 | 0 | 2261.13 | Document Storage and Retrieval Costs | 0 | 0.00 |
| 32,921 | 30,000 | 2261.14 | Postage | 25,000 | 0.00 |
| | | | Debt Servicing | | |
| 3,522 | 0 | 2267.1 | Interest on Loans | 0 | 0.00 |
| | | | Indirect Costs | | |
| 29,334 | 38,500 | 2269.91 | Support Services Allocated | 30,900 | (19.74) |
| (3,022,704) | (3,319,800) | 2269.910a | Support Services Reallocated | (3,375,500) | 1.68 |
| 915 | 249,300 | | Total Operating Expenses | 136,300 | (45.33) |
| 31,038 | (204,000) | | Operating Result - Surplus / (Deficit) | (95,400) | (53.24) |
| | | | <i>Add Back Depreciation</i> | | |
| 31,038 | (204,000) | | Cash Result - Surplus / (Deficit) | (95,400) | (53.24) |
| | | | Capital Movements | | |
| | 0 | 4172.001 | Less Loan Principal Repayments | 0 | |
| | 0 | 4173.001 | Less Transfer to Reserves | 0 | |
| | 268,000 | 4019.101 | Add Transfer from Reserves | 0 | |
| | 0 | 4020 | Add Capital Income | 0 | |
| | 0 | 4174/5 | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | 64,000 | | Cash Result after Capital Movements | (95,400) | |

CORPORATE SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|-------------------|----------------------|-------------------|---|----------------------|-----------------|
| | | | OPERATING REVENUES | | |
| | | | Fees and Charges - Administration | | |
| 10,539 | 0 | 1101.2 | Sundry User Charges | 0 | 0.00 |
| 2,960 | 0 | 1101.6 | Morning Tea Staff Contributions | 0 | 0.00 |
| | | | Grants and Contributions | | |
| 0 | 1,000 | 1102.1 | Australia Day Branding | 0 | (100.00) |
| 0 | 20,000 | 1102.2 | Australia Day - Covid Safe Grants Prgm | 0 | (100.00) |
| 13,500 | 21,000 | | Total Operating Revenues | 0 | (100.00) |
| | | | OPERATING EXPENSES | | |
| | | | Corporate & Community Services Directorate | | |
| 307,774 | 300,600 | 2171.1 | Salaries and Oncosts | 308,400 | 2.59 |
| 1,777 | 1,000 | 2171.5 | Telecommunications | 500 | 0.00 |
| 12,000 | 14,000 | 2171.92 | Motor Vehicle | 14,000 | 0.00 |
| | | | Governance | | |
| 144,382 | 146,800 | 2176.1 | Salaries and Oncosts | 150,200 | 2.32 |
| 969 | 1,700 | 2176.2 | Telephone | 1,300 | (23.53) |
| 9,300 | 9,300 | 2176.92 | Motor Vehicle Running Expenses | 9,300 | 0.00 |
| | | | Customer Services | | |
| 499,470 | 568,800 | 2016.1 | Salaries and Oncosts | 575,200 | 1.13 |
| 14,829 | 1,200 | 2016.5 | Customer Service Initiatives | 3,000 | 150.00 |
| 2,261 | 1,500 | 2016.6 | Sundry Expenses | 2,500 | 66.67 |
| 0 | 0 | 2016.7 | Mullum Head Office Cash Collection | 6,000 | New |
| | | | Corporate Services | | |
| 486,055 | 684,500 | 2052.1 | Salaries and Oncosts | 688,000 | 0.51 |
| 663 | 2,100 | 2052.2 | Salaries and Oncosts - Overtime for Meetings | 3,000 | 42.86 |
| 12,368 | 19,200 | 2052.3 | Sundry Expenses | 10,000 | (47.92) |
| 37,573 | 15,000 | 2052.4 | Integrated Planning, Reporting & Promos | 50,000 | 233.33 |
| 12,157 | 17,000 | 2052.6 | Internal Audit Committee | 15,500 | (8.82) |
| 61,069 | 53,000 | 2052.7 | Internal Audit Function | 80,000 | 50.94 |
| 4,128 | 12,000 | 2052.8 | Printing | 9,000 | (25.00) |
| 9,692 | 16,200 | 2052.9 | Stationery | 15,000 | (7.41) |
| 8,515 | 18,000 | 2052.11 | Paper | 12,000 | (33.33) |
| 2,251 | 900 | 2052.12 | Delegations Management | 9,000 | 900.00 |
| 4,069 | 10,000 | 2052.13 | Milk, Tea & Coffee Supplies | 10,000 | 0.00 |
| 4,770 | 10,000 | 2052.14 | Grants Management | 5,000 | (50.00) |
| 0 | 10,000 | 2052.16 | Youth Leadership Program | 10,000 | 0.00 |
| 0 | 22,000 | 2052.17 | Byron Model | 0 | (100.00) |
| 0 | 1,000 | 2052.18 | Australia Day Branding | 0 | (100.00) |
| 0 | 20,000 | 2052.19 | Australia Day - Covid Safe Grants Prgm | 0 | (100.00) |
| | | | CONTINUED ON NEXT PAGE | | |

CORPORATE SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------------|
| | | | Risk Management | | |
| 0 | 0 | 2221.1 | Premium - Fidelity Guarantee | 0 | 0.00 |
| 548,000 | 602,800 | 2221.2 | Premium - Professional Indemnity/Public Liability | 678,200 | 12.51 |
| 69,666 | 76,600 | 2221.3 | Premium - Councillors / Staff Liability | 86,200 | 12.53 |
| 4,820 | 4,700 | 2221.4 | Premium - Personal Accident | 5,200 | 10.64 |
| 6,698 | 7,400 | 2221.5 | Premium - Casual Hirers Liability | 8,300 | 12.16 |
| 0 | 900 | 2221.7 | Premium - Marine | 0 | (100.00) |
| (37,932) | 0 | 2221.9 | Public Liability Audit Rebate | 0 | 0.00 |
| 0 | (28,600) | 2221.14 | Risk Management Incentive Dividend | 0 | (100.00) |
| 0 | (10,300) | 2221.17 | Accumulated Equity Rebate | 0 | (100.00) |
| 877 | 1,000 | 2221.18 | Premium - Carriers Liability | 1,100 | 10.00 |
| 23,102 | 22,100 | 2221.19 | Premium - Environmental Impairment Liability | 24,900 | 12.67 |
| 21,365 | 23,500 | 2221.21 | Premium - Crime | 25,900 | 10.21 |
| 0 | 2,200 | 2221.22 | Premium - IT Hardware | 0 | (100.00) |
| 7,882 | 5,000 | 2225.1 | Risk Mitigation Projects | 15,000 | 200.00 |
| 10,202 | 60,000 | 2225.3 | Insurance Claims | 60,000 | 0.00 |
| 19,013 | 0 | 2225.7 | Business Continuity Programs | 0 | 0.00 |
| | | | Strategic Procurement | | |
| 118,093 | 0 | 2054.1 | Salaries and Oncosts | 0 | 0.00 |
| 6,018 | 0 | 2054.2 | Sundry Procurement Expenses | 0 | 0.00 |
| 15,000 | 5,000 | 2054.3 | Staff Procurement Training | 5,000 | 0.00 |
| 440 | 10,000 | 2054.4 | Strategic Procurement Roadmap | 10,000 | 0.00 |
| 0 | 68,800 | 2054.7 | Electricity Contract | 68,000 | (1.16) |
| | | | Indirect Costs | | |
| 356,004 | 400,600 | 2189.91 | Support Services Allocated | 400,500 | (0.02) |
| (2,839,296) | (3,042,800) | 2189.910a | Support Services Reallocated | (3,242,000) | 6.55 |
| (33,977) | 164,700 | | Total Operating Expenses | 133,200 | (19.13) |
| 47,477 | (143,700) | | Operating Result - Surplus / (Deficit) | (133,200) | (7.31) |
| | | | <i>Add Back Depreciation</i> | | |
| 47,477 | (143,700) | | Cash Result - Surplus / (Deficit) | (133,200) | (7.31) |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 150,700 | 4109.001 | Less Transfer to Reserves | 60,000 | |
| | 165,600 | 4095.101 | Add Transfer from Reserves | 93,200 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Capital Works | 0 | |
| | 0 | 4094.101 | Add Section 94 Levies Applied | 0 | |
| (128,800) | | | Cash Result after Capital Movements | (100,000) | |

COMMUNITY SERVICES - Community Development

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------------|
| | | | OPERATING REVENUES | | |
| | | | Sec. 355 Committees - Fees and Charges | | |
| 32,545 | 9,100 | 1170.1 | Marvell Hall | 9,100 | 0.00 |
| 74,863 | 37,700 | 1171.1 | Mullum Civic Hall | 37,700 | 0.00 |
| 37,096 | 13,000 | 1173.1 | Brunswick Memorial Hall | 13,000 | 0.00 |
| 49,994 | 40,600 | 1175.1 | Brunswick Valley Community Centre | 40,600 | 0.00 |
| 13,309 | 15,200 | 1177.1 | Suffolk Park Community Hall | 15,200 | 0.00 |
| 29,219 | 11,200 | 1179.1 | South Golden Beach Community Centre | 11,200 | 0.00 |
| 19,744 | 42,400 | 1183.1 | Ocean Shores Community Centre | 42,400 | 0.00 |
| 27,842 | 11,100 | 1184.1 | Lone Goat Gallery | 11,100 | 0.00 |
| 0 | 3,200 | 1185.1 | Mullumbimby Pioneer Centre | 0 | (100.00) |
| 1,700 | 1,100 | 1187.1 | Bangalow Heritage House | 0 | (100.00) |
| | | | Community Development - Contributions | | |
| 10,000 | 0 | 1161.62 | Love Byron Halls | 0 | 0.00 |
| 115,412 | 0 | 1161.63 | FNC Fire Control Centre (Pioneer Centre) | 0 | 0.00 |
| 0 | 141,000 | 1161.66 | SCCF 3 - Ocean Shores Community Centre | 0 | (100.00) |
| 0 | 70,000 | 1161.67 | Tweed SC Portion of Resilience Position | 0 | (100.00) |
| 0 | 10,000 | 1161.68 | Arts Restart Grant, Arts Northern Rivers | 0 | (100.00) |
| 411,724 | 405,600 | | Total Operating Revenues | 180,300 | (55.55) |
| | | | OPERATING EXPENSES | | |
| | | | Community Development and Assistance | | |
| 474,771 | 801,500 | 2331.1 | Salaries and Oncosts - Community Services | 849,100 | 5.94 |
| 6,193 | 9,500 | 2331.8 | Sundry Expenses | 9,500 | 0.00 |
| 36 | 0 | 2331.52 | Advertising | 3,000 | New |
| 8,785 | 9,500 | 2331.53 | Aboriginal/Torres Strait Islander Projects | 9,500 | 0.00 |
| 1,582 | 18,400 | 2331.58 | Aboriginal Committee Management | 16,500 | (10.33) |
| 6,194 | 6,200 | 2331.65 | Reconciliation/NAIDOC Week | 2,000 | (67.74) |
| 0 | 3,000 | 2331.80 | Youth Week Expenses | 3,000 | 0.00 |
| 2,647 | 79,600 | 2331.82 | Community Development Projects | 15,000 | (81.16) |
| 0 | 5,500 | 2331.83 | Youth Small Change Grants | 3,000 | (45.45) |
| 2,000 | 2,000 | 2331.84 | Harmony Day | 3,000 | 50.00 |
| 6,866 | 0 | 2331.87 | Love Byron Halls | 0 | 0.00 |
| 0 | 3,000 | 2331.89 | Aboriginal Consultative Committee | 9,100 | 203.33 |
| 1,026 | 1,800 | 2331.101 | Mullumbimby Autumn Club/Senior Citizens | 1,800 | 0.00 |
| 0 | 15,000 | 2331.102 | Community Stakeholder Consultation | 0 | (100.00) |
| 0 | 51,700 | 2331.103 | Public Space Liaison | 0 | (100.00) |
| 0 | 61,100 | 2331.104 | Homelessness Projects | 30,000 | (50.90) |
| 0 | 3,000 | 2331.106 | Arts and Cultural Projects | 30,000 | 900.00 |
| 0 | 10,000 | 2331.107 | Arts Restart Grant, Arts Northern Rivers | 0 | (100.00) |
| 0 | 40,000 | 2331.109 | Consultants | 0 | (100.00) |
| 18,000 | 27,800 | 2331.92 | Motor Vehicles | 27,800 | 0.00 |
| | | | CONTINUED ON NEXT PAGE | | |

COMMUNITY SERVICES - Community Development

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|-------------------|----------------------|----------|---|----------------------|----------|
| | | | Community Wellbeing Projects | | |
| 5,338 | 19,400 | 2323.1 | Public Art | 16,900 | (12.89) |
| 5,253 | 8,200 | 2323.2 | Wellbeing Indicators | 8,200 | 0.00 |
| 4,213 | 36,000 | 2323.3 | Safety Projects | 36,000 | 0.00 |
| 153,032 | 150,800 | 2323.4 | New Years Eve | 150,800 | 0.00 |
| 25,000 | 0 | 2323.5 | Street Cruise Project | 0 | 0.00 |
| 10,261 | 11,100 | 2323.6 | Inclusion Projects | 11,100 | 0.00 |
| 4,905 | 3,600 | 2323.7 | Schoolies Approvals | 5,000 | 38.89 |
| 500 | 1,000 | 2323.8 | Seniors Week | 1,000 | 0.00 |
| 2,799 | 0 | 2323.9 | Community Conversations North Shire | 0 | 0.00 |
| 150 | 2,500 | 2323.11 | Community Resilience Network (Disaster Preparedness) | 2,500 | 0.00 |
| 0 | 10,000 | 2323.12 | Local Community Capacity Projects | 0 | (100.00) |
| 230,496 | 0 | | Community - Maintenance - Planned | 0 | |
| 0 | 9,000 | 2320.143 | Community Building BCA Compliance/Maintenance inspections | 0 | (100.00) |
| 0 | 13,600 | 2320.51 | Urgent Unplanned Community Building Maintenance response | 4,500 | (66.91) |
| 0 | 0 | 2320.146 | Suffolk Park Community Centre | 0 | 0.00 |
| 0 | 32,900 | 2320.151 | Asbestos Removal Programme | 0 | (100.00) |
| 0 | 526,000 | 2320.152 | Ocean Shores Community Centre | 0 | (100.00) |
| 0 | 31,400 | 2320.167 | Old RFS Area Refurbishment | 0 | (100.00) |
| 0 | 50,000 | 2320.168 | Repurposing of the Byron Countrylink Building | 0 | (100.00) |
| 0 | 57,500 | 2320.170 | Fletcher Street Hub Ramp | 0 | (100.00) |
| 0 | 0 | 2320.171 | Marvell Hall Renovation of Kitchen | 160,000 | New |
| 0 | 0 | 2320.172 | Marvell Hall Design new front access ramp. | 80,000 | New |
| 0 | 0 | 2320.173 | Council Chambers Upgrade of Air Conditioning | 60,000 | New |
| | | | Sec. 355 Committees | | |
| 2,404 | 3,000 | 2324.1 | S355 Administration | 0 | (100.00) |
| 5,511 | 1,100 | 2321 | Bangalow Heritage House | 0 | (100.00) |
| 19,868 | 42,400 | 2322 | Ocean Shores Community Centre | 42,400 | 0.00 |
| 12,286 | 9,100 | 2329 | Marvell Hall | 9,100 | 0.00 |
| 1,422 | 3,200 | 2332 | Mullumbimby Pioneer Centre | 0 | (100.00) |
| 68,512 | 11,100 | 2333 | Lone Goat Gallery | 11,100 | 0.00 |
| 60,664 | 37,700 | 2335 | Mullumbimby Civic Centre | 37,700 | 0.00 |
| 15,059 | 13,000 | 2336 | Brunswick Memorial Hall | 13,000 | 0.00 |
| 50,369 | 40,600 | 2337 | Brunswick Valley Community Centre | 40,600 | 0.00 |
| 22,464 | 15,200 | 2338 | Suffolk Park Community Hall | 15,200 | 0.00 |
| 30,992 | 11,200 | 2339 | South Golden Beach Community Centre | 11,200 | 0.00 |
| | | | CONTINUED ON NEXT PAGE | | |

COMMUNITY SERVICES - Community Development

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|--------------------|----------------------|-------------------|---|----------------------|----------------|
| | | | Section 356 Donations and Activities | | |
| 133 | 3,000 | 2341.239 | S356 Donation Administration | 3,000 | 0.00 |
| 13,475 | 13,500 | 2341.2 | Contribution - Staff Christmas Party | 13,500 | 0.00 |
| 2,001 | 2,000 | 2341.9 | Contribution - Community Facilities - Development Fees (Policy 5.2) | 2,000 | 0.00 |
| 1,000 | 0 | 2341.23 | Contribution - NAIDOC Week | 2,000 | New |
| 46,200 | 46,200 | 2341.42 | Contribution - Ocean Shores Pre-School Lease (Contra) | 46,200 | 0.00 |
| 14,900 | 14,900 | 2341.91 | Contribution - Mullumbimby Neighbourhood Centre (Contra) | 14,900 | 0.00 |
| 61,700 | 61,700 | 2341.92 | Contribution - Old Country Energy Bldg (Contra) | 61,700 | 0.00 |
| 90,900 | 90,900 | 2341.133 | Bangalow Community Childrens Ctre Contra | 90,900 | 0.00 |
| 71,500 | 71,500 | 2341.228 | BVC BB Old Station Masters Cottage (Contra) | 71,500 | 0.00 |
| 5,000 | 5,000 | 2341.230 | BYS Mullum War Widows Cottage (Contra) | 5,000 | 0.00 |
| 40,401 | 40,400 | 2341.231 | Lilly Pilly Community Pre-School (Contra) | 40,400 | 0.00 |
| 23,225 | 0 | 2341.233 | Unallocated S356 Donations | 0 | 0.00 |
| 29,900 | 29,900 | 2341.237 | Mullumbimby District Cultural Centre (Contra) | 29,900 | 0.00 |
| 0 | 59,500 | 2341.241 | Community Initiatives Program | 44,200 | (25.71) |
| | | | Building Community Resilience | | |
| 0 | 80,000 | 2430.1 | Upgrade to Disaster Dashboard | 0 | (100.00) |
| 0 | 20,000 | 2430.2 | IP for Climate Wise Community | 0 | (100.00) |
| 0 | 240,000 | 2430.3 | Community Development Officer | 0 | (100.00) |
| 0 | 20,000 | 2430.4 | Program Funds for Community Dev Officer | 0 | (100.00) |
| 0 | 10,000 | 2430.5 | Dev of Workshop Training Materials | 0 | (100.00) |
| 0 | 40,000 | 2430.6 | Stengthening Community Workshops | 0 | (100.00) |
| 0 | 35,000 | 2430.7 | Street Meets | 0 | (100.00) |
| 0 | 20,000 | 2430.8 | Extreme Weather Protocol | 0 | (100.00) |
| 0 | 5,000 | 2430.9 | Strengthening Business Cohesion Workshop | 0 | (100.00) |
| 0 | 10,000 | 2430.10 | Aboriginal Custodianship and C for C Dev | 0 | (100.00) |
| 0 | 70,000 | 2430.11 | Aboriginal Custodianship and C for C Wor | 0 | (100.00) |
| 0 | 150,000 | 2430.12 | Overall Program Manager | 0 | (100.00) |
| 0 | 75,000 | 2430.13 | Childrens Services Resilience Project | 0 | (100.00) |
| 0 | 60,000 | 2430.14 | Audit of Evacuation and Recovery Centres | 0 | (100.00) |
| 0 | 100,000 | 2430.15 | Feasibility Study Emergency Services Hub | 0 | (100.00) |
| 0 | 100,000 | 2430.16 | Develop an Asset Protection Zone | 0 | (100.00) |
| 0 | 100,000 | 2430.17 | Est a Local Emergency Ops Centre | 0 | (100.00) |
| 0 | 115,000 | 2430.18 | Flood Planning and Preparation | 0 | (100.00) |
| 0 | 20,000 | 2430.19 | Repairs to Upper Coopers Ck Rd | 0 | (100.00) |
| | | | Governance Contributions | | |
| 851 | 0 | 2368.1 | Contribution - ANZAC Day | 0 | 0.00 |
| 11,702 | 0 | 2368.2 | Contribution - Australia Day | 0 | 0.00 |
| | | | Indirect Costs | | |
| 240,300 | 265,000 | 2369.91 | Support Services Allocated | 286,500 | 8.11 |
| 1,912,789 | 4,272,700 | | Total Operating Expenses | 2,440,300 | (42.89) |
| (1,501,065) | (3,867,100) | | Operating Result - Surplus / (Deficit) | (2,260,000) | (41.56) |
| 0 | | | Add Back Depreciation | | |
| (1,501,065) | (3,867,100) | | Cash Result - Surplus / (Deficit) | (2,260,000) | (41.56) |
| | | | Capital Movements | | |
| | 0 | 4226.001 | Less Loan Principal Repayments | 0 | |
| | 354,500 | 4227.001 | Less Transfer to Reserves | 304,500 | |
| | 1,846,400 | 4025.101 | Add Transfer from Reserves | 304,500 | |
| | 0 | 4026 | Add Capital Income | 0 | |
| | 0 | 4228/29 | Less Capital Purchases | 0 | |
| | 151,400 | 4027.101 | Add Section 94 Levies Applied | 0 | |
| | (2,223,800) | | Cash Result after Capital Movements | (2,260,000) | |

| COMMUNITY SERVICES - Childrens Services - Sandhills | | | | | |
|---|----------------------|-------------------|---|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Operating Grants | | |
| | | | Sandhills Operating Grants | | |
| 42,849 | 62,000 | 1201.1 | Sandhills - Early Childhood Centre (DOCs) | 0 | (100.00) |
| 561,077 | 764,000 | 1201.2 | Sandhills - Fee Relief Grants | 768,400 | 0.58 |
| 1,880 | 0 | 1201.5 | Inclusion Support Subsidy | 0 | 0.00 |
| 1,500 | 0 | 1201.9 | DEET - Training Subsidy | 15,200 | New |
| 1,200 | 0 | 1201.23 | Parents Committee Contribution | 3,000 | New |
| 10,000 | 0 | 1201.24 | Community Grants Program | 0 | 0.00 |
| 9,293 | 0 | 1201.25 | Quality Learning Environments Program | 0 | 0.00 |
| | | | Sandhills Fees and Charges | | |
| 765,868 | 626,000 | 1221.1 | Sandhills - Early Childhood | 939,200 | 50.03 |
| 741 | 1,000 | 1221.2 | Sandhills - Staff Charges for Meals | 3,000 | 200.00 |
| 740 | 1,000 | 1221.3 | Inclusion and Fundraising Levies | 23,000 | 2,200.00 |
| 182,443 | 114,000 | 1221.4 | NSW Govt Jobkeeper Payment | 0 | (100.00) |
| 1,577,591 | 1,568,000 | | Total Operating Revenues | 1,751,800 | 11.72 |
| | | | OPERATING EXPENSES | | |
| 1,262,962 | 1,463,700 | 2401 | Employee Costs | 1,518,600 | 3.75 |
| 229 | 0 | 2395.1 | Sandhills Staff - Training | 5,000 | New |
| | | | Sandhills - Operating Expenses | | |
| 2,659 | 6,000 | 2401.11 | Electricity | 6,000 | 0.00 |
| 3,552 | 3,400 | 2401.12 | Printing and Stationery | 2,000 | (41.18) |
| 0 | 100 | 2401.14 | Postage | 100 | 0.00 |
| 15,350 | 22,000 | 2401.15 | General and Craft Consumables | 22,000 | 0.00 |
| 3,236 | 15,000 | 2401.16 | Equipment Purchases | 15,000 | 0.00 |
| 43,894 | 42,000 | 2401.17 | Food Drink & Consumables | 42,000 | 0.00 |
| 7,328 | 8,000 | 2401.19 | Sanitary/Garbage | 9,000 | 12.50 |
| 47,132 | 42,000 | 2401.21 | Cleaning | 48,000 | 14.29 |
| 5,150 | 4,600 | 2401.22 | Security | 5,000 | 8.70 |
| 5,254 | 2,500 | 2401.23 | Sundry Expenses | 5,000 | 100.00 |
| 0 | 4,000 | 2401.24 | Grounds Maintenance | 4,000 | 0.00 |
| 1,762 | 3,500 | 2401.26 | Telephone | 4,000 | 14.29 |
| 21,024 | 20,000 | 2401.27 | Building and Equipment Maintenance | 20,000 | 0.00 |
| 2,849 | 4,000 | 2401.33 | Insurance | 3,000 | (25.00) |
| 4,051 | 10,000 | 2401.37 | Prof Development | 10,000 | 0.00 |
| 18 | 0 | 2401.41 | Bank Fees | 0 | 0.00 |
| 1,430 | 0 | 2401.42 | Software and Licencing Fees | 1,600 | New |
| 145 | 0 | 2401.43 | First Aid Training/Supplies | 1,000 | New |
| 30,140 | 19,900 | 2401.45 | Childrens Services Review | 19,900 | 0.00 |
| 2,719 | 0 | 2401.46 | Excursions | 0 | 0.00 |
| 2,723 | 0 | 2401.48 | Quality Learning Environments Program | 0 | 0.00 |
| 6,243 | 7,800 | 2401.95 | Rates and Charges | 7,800 | 0.00 |
| 118,437 | 90,800 | 2999.33 | Depreciation | 118,400 | 30.40 |
| | | | Indirect Costs | | |
| 163,500 | 171,600 | 2459.91 | Support Services Allocated | 175,500 | 2.27 |
| 1,751,785 | 1,940,900 | | Total Operating Expenses | 2,042,900 | 5.26 |
| (174,194) | (372,900) | | Operating Result - Surplus / (Deficit) | (291,100) | (21.94) |
| 118,437 | 90,800 | | Add Back Depreciation | 118,400 | |
| (55,757) | (282,100) | | Cash Result - Surplus / (Deficit) | (172,700) | (38.78) |
| | | | Capital Movements | | |
| | 0 | 4238.001 | Less Loan Principal Repayments | 0 | |
| | 0 | 4239.001 | Less Transfer to Reserves | 2,800 | |
| | 190,500 | 4028.101 | Add Transfer from Reserves | 0 | |
| | 0 | 4029 | Add Capital Income | 0 | |
| | 80,000 | 4240 | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | (171,600) | | Cash Result after Capital Movements | (175,500) | |

| COMMUNITY SERVICES - Childrens Services - Other Childrens Services | | | | | |
|--|----------------------|-------------------|--|----------------------|---------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Operating Grants | | |
| | | | Grant Income - Byron Bay Services | | |
| 5,637 | 17,000 | 1209.1 | Dep Education Subsidy | 0 | (100.00) |
| 5,361 | 4,500 | 1209.2 | Inclusion Support Subsidy | 0 | (100.00) |
| 51,909 | 107,500 | 1209.3 | Fee Relief Grant | 115,300 | 7.26 |
| 28,649 | 0 | 1209.4 | NSW Govt Jobkeeper Payment | 0 | 0.00 |
| | | | Grant Income - Brunswick Heads Services | | |
| 11,422 | 19,800 | 1210.1 | Dep Education Subsidy | 0 | (100.00) |
| 3,616 | 6,000 | 1210.2 | Inclusion Support Subsidy | 0 | (100.00) |
| 60,553 | 66,400 | 1210.3 | Fee Relief Grant | 83,100 | 25.15 |
| 28,649 | 0 | 1210.4 | NSW Govt Jobkeeper Payment | 0 | 0.00 |
| | | | Grant Income - Mullumbimby | | |
| 0 | 10,000 | 1211.1 | Dep Education Subsidy | 0 | (100.00) |
| 2,231 | 2,000 | 1211.2 | Inclusion Support Subsidy | 0 | (100.00) |
| 28,156 | 42,800 | 1211.3 | Fee Relief Grant | 41,400 | (3.27) |
| 19,102 | 0 | 1211.18 | NSW Govt Jobkeeper Payment | 0 | 0.00 |
| | | | Fee Income | | |
| 106,722 | 103,100 | 1227.1 | Byron Bay | 94,400 | (8.44) |
| 56,353 | 49,500 | 1227.2 | Brunswick Heads | 68,000 | 37.37 |
| 42,498 | 32,000 | 1227.3 | Mullumbimby | 33,900 | 5.94 |
| 450,857 | 460,600 | | Total Operating Revenues | 436,100 | (5.32) |
| | | | OPERATING EXPENSES | | |
| | | | Outside of School Hours Care | | |
| 43,965 | 40,700 | 2383.1 | Administration Salaries | 43,200 | 6.14 |
| | | | Byron Bay OSHC | | |
| 130,248 | 125,300 | 2380.1 | Employee Costs | 150,800 | 20.35 |
| 5,009 | 10,000 | 2380.3 | General/Craft/Consumables | 6,000 | (40.00) |
| 3,643 | 4,500 | 2380.4 | Food/Drink | 4,500 | 0.00 |
| 11,407 | 10,900 | 2380.5 | Excursions | 12,000 | 10.09 |
| 6,742 | 5,500 | 2380.6 | Rent | 7,500 | 36.36 |
| | | | Brunswick Heads OSHC | | |
| 100,822 | 130,000 | 2382.1 | Employee Costs | 127,800 | (1.69) |
| 3,263 | 7,900 | 2382.3 | General/Craft/Consumables | 5,500 | (30.38) |
| 2,722 | 3,000 | 2382.4 | Food/Drink | 3,000 | 0.00 |
| 5,805 | 5,500 | 2382.5 | Excursions | 5,500 | 0.00 |
| 2,661 | 5,300 | 2382.6 | Rent | 6,300 | 18.87 |
| | | | Mullumbimby OSHC | | |
| 101,226 | 95,300 | 2384.1 | Employee Costs | 127,800 | 34.10 |
| 4,634 | 7,900 | 2384.3 | General/Craft/Consumables | 5,000 | (36.71) |
| 3,472 | 3,300 | 2384.4 | Food/Drink | 3,300 | 0.00 |
| 5,852 | 5,500 | 2384.5 | Excursions | 5,500 | 0.00 |
| | | | Indirect Costs | | |
| 89,304 | 86,800 | 2460.91 | Support Services | 94,700 | 9.10 |
| 520,776 | 547,400 | | Total Operating Expenses | 608,400 | 11.14 |
| (69,919) | (86,800) | | Operating Result - Surplus / (Deficit) | (172,300) | 98.50 |
| (69,919) | (86,800) | | Cash Result - Surplus / (Deficit) | (172,300) | 98.50 |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 0 | 4103.001 | Less Transfer to Reserves | 0 | |
| | 0 | 4104.101 | Add Transfer from Reserves | 77,600 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | (86,800) | | Cash Result after Capital Movements | (94,700) | |

| COMMUNITY SERVICES - Public Libraries | | | | | |
|---------------------------------------|----------------------|-------------------|---|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Operating Grants | | |
| 61,677 | 89,500 | 1251.1 | Library Per Capita | 84,000 | (6.15) |
| 0 | 57,700 | 1251.12 | Local Priority Grant | 30,000 | |
| 61,677 | 147,200 | | Total Operating Revenues | 114,000 | (22.55) |
| | | | OPERATING EXPENSES | | |
| | | | Administration Expenses | | |
| 1,309,500 | 1,463,000 | 2471.1 | Contribution to Richmond Tweed Library | 1,444,600 | (1.26) |
| 4,333 | 0 | 2471.4 | Share of interest in JV RTRL | 0 | 0.00 |
| | | | Expenses of Providing Assets | | |
| 56,659 | 51,500 | 2475.1 | Library Buildings Maint and Repair | 60,000 | 16.50 |
| 30,298 | 30,000 | 2475.2 | Library Lighting Power and Heating | 30,000 | 0.00 |
| 66,890 | 70,000 | 2475.3 | Library Cleaning Expenses | 100,000 | 42.86 |
| 10,688 | 10,800 | 2475.5 | Security | 10,800 | 0.00 |
| 1,273 | 2,900 | 2475.6 | Library Sundry Expenses | 1,500 | (48.28) |
| 0 | 57,700 | 2475.18 | Local Priorities Grants | 30,000 | (48.01) |
| 65,102 | 65,100 | 2999.71 | Depreciation | 79,000 | 21.35 |
| 26,242 | 26,500 | 2475.95 | Library Buildings Rates and Charges | 26,500 | 0.00 |
| | | | Debt Servicing | | |
| 303,021 | 286,400 | 2478.1 | Interest on Loans | 277,000 | (3.28) |
| | | | Indirect Costs | | |
| 87,700 | 105,400 | 2479.91 | Support Services Allocated | 110,300 | 4.65 |
| 1,961,705 | 2,169,300 | | Total Operating Expenses | 2,169,700 | 0.02 |
| (1,900,028) | (2,022,100) | | Operating Result - Surplus / (Deficit) | (2,055,700) | 1.66 |
| 65,102 | 65,100 | | Add Back Depreciation | 79,000 | |
| (1,834,926) | (1,957,000) | | Cash Result - Surplus / (Deficit) | (1,976,700) | 1.01 |
| | | | Capital Movements | | |
| | 112,200 | 4250 | Less Loan Principal Repayments | 121,600 | |
| | 0 | | Less Transfer to Reserves | 0 | |
| | 0 | 4031.101 | Add Transfer from Reserves | 0 | |
| | 0 | 4032 | Add Capital Income | 0 | |
| | 0 | 4252 | Less Capital Purchases | 0 | |
| | 0 | 4033 | Add Section 94 Levies Applied | 0 | |
| | (2,069,200) | | Cash Result after Capital Movements | (2,098,300) | |

| INFRASTRUCTURE SERVICES - SUPERVISION AND ADMINISTRATION | | | | | |
|--|----------------------|-------------------|---|----------------------|--------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING EXPENSES | | |
| | | | Directorate - Infrastructure Services | | |
| 678,474 | 578,100 | 3001.1 | Salaries and Oncosts | 592,100 | 2.42 |
| 15,270 | 14,000 | 3001.92 | Motor Vehicles | 14,000 | 0.00 |
| | | | Asset Management | | |
| 81,060 | 273,800 | 3005.5 | Salaries and Oncosts | 284,200 | 3.80 |
| 0 | 0 | 3005.92 | Motor Vehicles | 10,000 | New |
| | | | Open Space and Recreational Management | | |
| 485,444 | 523,100 | 3006.1 | Salaries and Oncosts | 646,400 | 23.57 |
| 14,496 | 22,500 | 3006.92 | Motor Vehicles | 22,500 | 0.00 |
| | | | Depot Services | | |
| 96,560 | 319,900 | 3008.1 | Salaries and Oncosts | 399,500 | 24.88 |
| 12,000 | 8,500 | 3008.92 | Motor Vehicles | 8,500 | 0.00 |
| | | | Design and Survey | | |
| 432,791 | 470,300 | 3015.1 | Salaries and Oncosts | 513,400 | 9.16 |
| 24,410 | 10,000 | 3015.2 | Survey and Resumption | 25,000 | 150.00 |
| 17,004 | 17,000 | 3015.92 | Motor Vehicles | 34,000 | 100.00 |
| | | | Other Operating Expenses | | |
| 29,641 | 22,000 | 3021.1 | Mobile Telephones | 25,000 | 13.64 |
| 7,345 | 4,000 | 3021.4 | Sundry Office Expenses | 6,000 | 50.00 |
| 24,522 | 30,000 | 3021.5 | Software Maintenance Agreements | 32,000 | 6.67 |
| 6,102 | 4,000 | 3021.7 | Engineering Instruments | 6,000 | 50.00 |
| 3,034 | 2,500 | 3021.8 | General Operating Expenses | 3,000 | 20.00 |
| 38,991 | 35,000 | 3021.12 | O/door Training Wages | 40,000 | 14.29 |
| 3,810 | 15,500 | 3021.15 | Work Health Safety Management | 16,000 | 3.23 |
| 59,339 | 45,000 | 3021.16 | Uniform Issues (PPE) | 50,000 | 11.11 |
| 0 | 0 | 3021.18 | Meetings | 5,000 | New |
| | | | Indirect Costs | | |
| 894,000 | 979,700 | 3029.91 | Support Services Allocated | 986,000 | 0.64 |
| (3,026,900) | (3,256,400) | 3029.910a | Support Services Reallocated | (3,485,000) | 7.02 |
| (102,608) | 118,500 | | Total Operating Expenses | 233,600 | |
| 102,608 | (118,500) | | Operating Result - Surplus / (Deficit) | (233,600) | |
| 102,608 | (118,500) | | Cash Result - Surplus / (Deficit) | (233,600) | |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 0 | 4329.101 | Less Transfer to Reserves | 0 | |
| | 118,500 | 4043.101 | Add Transfer from Reserves | 233,600 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

ASSET MANAGEMENT PLANNING

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|--------------|
| | | | OPERATING EXPENSES | | |
| | | | Asset Management Planning | | |
| 430,105 | 511,300 | 3032.1 | Salaries and Oncosts | 519,600 | 1.62 |
| 1,289 | 0 | 3032.2 | Sundry Expenses | 0 | 0.00 |
| 1,824 | 3,000 | 3032.3 | Asset Management Equipment Purchase and Hire | 3,000 | 0.00 |
| 15,681 | 14,400 | 3032.92 | Motor Vehicles | 14,200 | (1.39) |
| | | | Section 94 Expenses | | |
| 120,667 | 118,300 | 2208.1 | Salaries and Oncosts | 151,700 | 28.23 |
| 852 | 5,200 | 2208.2 | Section 94 - Administration Expenses | 3,000 | (42.31) |
| 596 | 2,000 | 2208.4 | Section 94 - Consultants | 4,200 | 110.00 |
| 8,496 | 8,500 | 2208.92 | Motor Vehicles | 8,500 | 0.00 |
| | | | Other Asset Management Planning Costs | | |
| 18,000 | 15,000 | 3031.1 | Asset Management Consultancy Services | 15,000 | 0.00 |
| 62,518 | 40,000 | 3031.2 | Asset Revaluation Services | 10,000 | (75.00) |
| 30,387 | 23,500 | 3031.3 | Specialist Condition Assessment Services | 40,600 | 72.77 |
| 18,084 | 10,000 | 3031.6 | Asset Management Plans | 20,000 | 100.00 |
| | | | Asset Management Software | | |
| 26,394 | 27,700 | 3033.1 | Software - Assetic Predictor | 30,500 | 10.11 |
| 4,278 | 4,400 | 3033.2 | Software - Assetic Reflect Asset Support | 5,800 | 31.82 |
| 17,112 | 15,500 | 3033.3 | Software - Assetic Reflect Road Asset Management | 18,400 | 18.71 |
| 4,278 | 5,000 | 3033.4 | Software - Assetic Reflect Parks Asset Management | 5,800 | 16.00 |
| 2,000 | 2,500 | 3033.5 | Software - Assetedge Recover Annual Fee | 0 | (100.00) |
| | | | Indirect Costs | | |
| 224,304 | 237,300 | 3039.91 | Support Services Allocated | 242,100 | 2.02 |
| (867,480) | (909,600) | 3039.910a | Support Services Reallocated | (925,000) | 1.69 |
| 119,386 | 134,000 | | Total Operating Expenses | 167,400 | |
| (119,386) | (134,000) | | Operating Result - Surplus / (Deficit) | (167,400) | 24.93 |
| 0 | 0 | | Add Back Depreciation | 0 | |
| (119,386) | (134,000) | | Cash Result - Surplus / (Deficit) | (167,400) | 24.93 |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 0 | 4641.001 | Less Transfer to Reserves | 0 | |
| | 0 | 4642.001 | Add Transfer from Reserves | 0 | |
| | 0 | 4643.001 | Add Capital Income | 0 | |
| | 0 | 4644 | Less Capital Purchases | 0 | |
| | 134,000 | 4645.001 | Add Section 94 Levies Applied | 167,400 | |
| 0 | | | Cash Result after Capital Movements | 0 | |

| PROJECTS & COMMERCIAL DEVELOPMENT | | | | | |
|-----------------------------------|----------------------|-------------------|---|----------------------|--------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING EXPENSES | | |
| | | | Projects & Commercial Development | | |
| 225,988 | 239,500 | 3009.1 | Salaries & Oncosts | 271,600 | 13.40 |
| 8,400 | 9,600 | 3009.92 | Motor Vehicles | 18,300 | 90.63 |
| | | | Other Expenses | | |
| 16,296 | 10,000 | 3012.1 | Property Consultancy Services | 10,000 | 0.00 |
| 8,000 | 8,000 | 3012.2 | Survey Services | 8,000 | 0.00 |
| 2,875 | 10,000 | 3012.3 | Property Maintenance Services | 10,000 | 0.00 |
| | | | Indirect Costs | | |
| 78,504 | 84,500 | 3019.91 | Support Services | 87,500 | 3.55 |
| 340,063 | 361,600 | | Total Operating Expenses | 405,400 | 12.11 |
| (340,063) | (361,600) | | Operating Result - Surplus / (Deficit) | (405,400) | 12.11 |
| 0 | 0 | | Add Back Depreciation | 0 | |
| (340,063) | (361,600) | | Cash Result - Surplus / (Deficit) | (405,400) | 12.11 |
| | | | Capital Movements | | |
| | 0 | 4740.001 | Less Loan Principal Repayments | 0 | |
| | 0 | | Less Transfer to Reserves | 0 | |
| | 115,500 | 4646.101 | Add Transfer from Reserves | 55,400 | |
| | 0 | 4047 | Add Capital Income | 0 | |
| | 115,500 | 4680 | Less Capital Purchases | 55,400 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | (361,600) | | Cash Result after Capital Movements | (405,400) | |

| EMERGENCY SERVICES AND FLOODS | | | | | |
|-------------------------------|----------------------|-------------------|--|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Operating Grants | | |
| 67,847 | 0 | 1771.17 | North Byron FRMS&P | 0 | 0.00 |
| 0 | 122,500 | 1771.18 | Emergency Service Levy Subsidy | 0 | (100.00) |
| | | | Rural Fire Service Operating Grants | | |
| 144,078 | 150,000 | 1651.1 | Bush Fire - Operations | 150,000 | 0.00 |
| | | | Rural Fire Service Other Income | | |
| 22,282 | 22,000 | 1652.1 | Donations | 22,000 | 0.00 |
| 23,047 | 23,000 | 1652.4 | RFS - Ballina | 23,000 | 0.00 |
| 16,950 | 17,000 | 1652.5 | RFS - Tweed | 17,000 | 0.00 |
| 274,204 | 334,500 | | Total Operating Revenues | 212,000 | (36.62) |
| | | | OPERATING EXPENSES | | |
| | | | Emergency Services | | |
| 1,446 | 10,800 | 2999.13 | Depreciation | 10,800 | 0.00 |
| | | | Rural Fire Service Contributions | | |
| 181,678 | 326,200 | 2831.1 | Contrib to Bush Fire Fighting Fund | 330,000 | 1.16 |
| 84,847 | 103,900 | 2831.2 | Contrib to NSW Fire Brigades | 105,000 | 1.06 |
| 44,488 | 66,800 | 2831.3 | Contrib to SES | 70,000 | 4.79 |
| | | | Rural Fire Service Operating Expenses | | |
| 5,280 | 6,000 | 2837.1 | Phone Calls Duty Officer | 6,000 | 0.00 |
| 0 | 6,000 | 2837.9 | Telephone Calls | 6,000 | 0.00 |
| 9,931 | 10,000 | 2838.22 | Immediate Reception/Despatch | 10,000 | 0.00 |
| 23,098 | 30,000 | 2839 | Petrol and Oil | 30,000 | 0.00 |
| 45,560 | 45,000 | 2840 | Bush Fire Vehicles Maint and Repair | 45,000 | 0.00 |
| 13,925 | 14,000 | 2841.1 | Electricity | 14,000 | 0.00 |
| 0 | 500 | 2841.3 | Freight | 500 | 0.00 |
| 15,335 | 16,000 | 2841.5 | Insurance | 16,000 | 0.00 |
| 0 | 1,000 | 2841.9 | Pumps Maint and Repair | 1,000 | 0.00 |
| 0 | 6,000 | 2841.11 | Bush Fire Radios Maint and Repair | 6,000 | 0.00 |
| 4,490 | 20,500 | 2841.13 | Stations/Sheds Maint and Repair | 20,500 | 0.00 |
| 27,572 | 25,000 | 2841.14 | Sundry Expenses Bushfire | 25,000 | 0.00 |
| 4,160 | 5,000 | 2841.19 | Office Maintenance | 5,000 | 0.00 |
| 25,395 | 23,000 | 2841.21 | RFS - Ballina | 23,000 | 0.00 |
| 16,879 | 17,000 | 2841.22 | RFS - Tweed | 17,000 | 0.00 |
| 22,147 | 22,000 | 2841.23 | Donations Dispersed to Various Brigades | 22,000 | 0.00 |
| 9,382 | 2,900 | 2999.10 | Depreciation | 10,100 | 248.28 |
| | | | Other Emergency Service Expenses | | |
| 30,359 | 32,000 | 2842.1 | Combined Local Emergency Management Committee (LEMC) | 32,000 | 0.00 |
| | | | Flood Management | | |
| 1,591 | 1,800 | 3045.1 | Floodplain Management Authority Membership | 2,000 | 11.11 |
| 15,837 | 16,000 | 3045.3 | Brunswick Rvier Flood Warning Telemetry | 20,000 | 25.00 |
| 1,923 | 5,200 | 3045.4 | Marshall's Creek Investigation | 0 | (100.00) |
| 0 | 0 | 3045.13 | Belongil Creek Floodplain Management Study | 30,000 | New |
| 101,771 | 33,100 | 3045.22 | North Byron FRMS&P | 0 | (100.00) |
| 0 | 30,000 | 3045.23 | Disaster Dashboard / Flood Warning Network Maintenance & C | 0 | (100.00) |
| 0 | 0 | 3045.24 | Disaster Dashboard Improvements and Training | 40,000 | New |
| 0 | 0 | 3045.25 | Flood Warning Network Gauge Improvements | 30,000 | New |
| | | | Indirect Costs | | |
| 154,700 | 169,300 | 3059.91 | Support Services Allocated | 177,900 | 5.08 |
| 845,540 | 1,045,000 | | Total Operating Expenses | 1,104,800 | 5.72 |
| (571,335) | (710,500) | | Operating Result - Surplus / (Deficit) | (892,800) | 25.66 |
| 9,382 | 13,700 | | Add Back Depreciation | 20,900 | |
| (561,954) | (696,800) | | Cash Result - Surplus / (Deficit) | (871,900) | 25.13 |
| | | | Capital Movements | | |
| | 0 | 4740.001 | Less Loan Principal Repayments | 0 | |
| | 0 | | Less Transfer to Reserves | 0 | |
| | 28,100 | 4046.101 | Add Transfer from Reserves | 0 | |
| | 79,100 | 4047 | Add Capital Income | 0 | |
| | 89,100 | 4742 | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | (678,700) | | Cash Result after Capital Movements | (871,900) | |

| DEPOT AND FLEET MANAGEMENT | | | | | |
|----------------------------|----------------------|-------------------|---|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Depot Services - Fees and Charges | | |
| 4,500 | 4,500 | 1701.2 | Photocopy Income | 4,500 | 0.00 |
| 2,139 | 1,100 | 1701.3 | Sundry Sale of Material | 1,100 | 0.00 |
| | | | Depot Services - Fees and Charges - Internal | | |
| 197,496 | 199,000 | 1703.2 | Stores Handling Charges | 210,000 | 5.53 |
| 52,296 | 54,000 | 1703.3 | Contribution to Depot from Water | 60,000 | 11.11 |
| 52,296 | 54,000 | 1703.4 | Contribution to Depot from Sewer | 60,000 | 11.11 |
| | | | Contributions | | |
| 276,347 | 270,000 | 1715.1 | Staff - Contributions to Vehicles | 280,000 | 3.70 |
| 585,075 | 582,600 | | Total Operating Revenues | 615,600 | 5.66 |
| | | | OPERATING EXPENSES | | |
| | | | Depot Operating Expenses | | |
| 317,238 | 340,000 | 3071.1 | Depot and Fleet Management - Wages and Oncosts | 390,000 | 14.71 |
| 16,399 | 0 | 3071.2 | Training Room Expenses | 5,000 | New |
| 7,255 | 5,000 | 3071.3 | Stores - Plant | 6,000 | 20.00 |
| 17,781 | 25,000 | 3071.4 | Store Operating Expenses | 27,000 | 8.00 |
| 9,344 | 9,000 | 3071.5 | Stores and Materials - Freight | 10,000 | 11.11 |
| 756 | 2,000 | 3071.6 | Two Way Radio Expenses | 5,000 | 150.00 |
| 154,930 | 120,000 | 3071.7 | Depot Sundry Expenses | 170,000 | 41.67 |
| 10,885 | 40,000 | 3071.8 | Depot Maintenance | 60,000 | 50.00 |
| 26,489 | 0 | 3071.11 | Workshop Operating Expenses | 30,000 | New |
| 3,205 | 0 | 3071.12 | Obsolete Stock Writeoff | 5,000 | New |
| 9,335 | 0 | 3071.13 | Stocktake Adjustment | 5,000 | New |
| | | | Workshop Operating Expenses | | |
| 51,041 | 50,000 | 3071.11 | Workshop Operating Expenses | 50,000 | 0.00 |
| 16,915 | 17,000 | 2999.5 | Depreciation | 18,700 | 10.00 |
| | | | Plant Operations | | |
| 1,549,432 | 1,750,000 | 3083.1 | Plant Running Expenses | 1,750,000 | 0.00 |
| (3,009,681) | (3,262,000) | 1705.1 | Internal Hire Charges | (3,200,000) | (1.90) |
| 941,892 | 1,015,000 | 2999.152 | Depreciation | 941,900 | (7.20) |
| | | | Other Expenses | | |
| 8,627 | 15,000 | 3081.3 | Fleet Management Costs | 25,000 | 66.67 |
| 36,862 | 55,000 | 3081.4 | Fringe Benefits Tax - Fleet | 55,000 | 0.00 |
| 16,686 | 22,600 | 3081.7 | CI - AusFleet | 24,000 | 6.19 |
| 0 | 0 | 3081.8 | Depot Operations Review | 10,000 | New |
| | | | Indirect Costs - Fleet and Depot | | |
| 419,400 | 498,800 | 3089.91 | Support Services Allocated | 576,400 | 15.56 |
| 604,791 | 702,400 | | Total Operating Expenses | 964,000 | 37.24 |
| (19,716) | (119,800) | | Operating Result - Surplus / (Deficit) | (348,400) | 190.82 |
| 958,807 | 1,032,000 | | Add Back Depreciation | 960,600 | |
| 135,214 | 912,200 | | Cash Result - Surplus / (Deficit) | 612,200 | (32.89) |
| | | | Capital Movements | | |
| | 0 | 4752.001 | Less Loan Principal Repayments | 0 | |
| | 912,200 | 4753.001 | Less Transfer to Reserves | 612,200 | |
| | 1,325,000 | 4049.101 | Add Transfer from Reserves | 1,014,000 | |
| | 0 | | Add Capital Income | 0 | |
| | 1,325,000 | 4754.001 | Less Capital Purchases | 1,014,000 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

LOCAL ROADS AND DRAINAGE

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|---------------|
| | | | OPERATING REVENUES | | |
| | | | Operating Grants | | |
| 55,000 | 54,400 | 1721.3 | Street Lighting Subsidy | 55,000 | 1.10 |
| 0 | 18,100 | 1721.19 | OEH Bypass Biobanking | 0 | (100.00) |
| | | | Annual Charges | | |
| 302,417 | 303,000 | 1723.1 | Stormwater Management Service Charge | 306,000 | 0.99 |
| | | | Fees and Charges | | |
| 3,007,405 | 3,295,400 | 1722.13 | Income Pay Parking - Off Street (Existing Meters) | 3,150,000 | (4.41) |
| 545,943 | 575,200 | 1724.1 | Income Coupon Pay Parking Resident Stickers | 560,000 | (2.64) |
| 2,575 | 1,200 | 1725.1 | Road Closures | 1,200 | 0.00 |
| 1,497 | 6,700 | 1725.2 | Sundry Income | 2,000 | (70.15) |
| 3,047 | 1,100 | 1725.9 | Hire of Banner Poles | 500 | (54.55) |
| 249,948 | 30,000 | 1726.1 | Private Works | 30,000 | 0.00 |
| 0 | 0 | 1728.1 | Pay Parking - Council/TfNSW | 65,000 | New |
| 4,167,831 | 4,285,100 | | Total Operating Revenues | 4,169,700 | (2.69) |
| | | | OPERATING EXPENSES | | |
| | | | Urban Drainage Maintenance | | |
| 122,037 | 357,600 | 3101.1 | North - Urban Drainage Maintenance | 375,000 | 4.87 |
| 154,375 | 277,500 | 3101.2 | South - Urban Drainage Maintenance | 300,000 | 8.11 |
| 56,178 | 10,800 | 3101.4 | Belongil Mouth Cleaning | 50,000 | 362.96 |
| 0 | 1,900 | 3101.5 | Clarkes Beach Cleaning | 2,000 | 5.26 |
| 4,288 | 0 | 3101.11 | SGB Flood Pump Maintenance 4.5 Planned | 2,000 | New |
| 732,848 | 719,600 | 2999.57 | Depreciation - Urban Stormwater Drainage | 732,900 | 1.85 |
| | | | Rural Drainage Maintenance | | |
| 285,199 | 314,200 | 3105.1 | Rural Drainage Maintenance | 320,000 | 1.85 |
| | | | Urban Roads Maintenance | | |
| 465,641 | 375,100 | 3111.1 | Patching Planned | 385,000 | 2.64 |
| 59,466 | 53,400 | 3111.3 | Heavy Patching Planned | 55,000 | 3.00 |
| 90,405 | 0 | 3111.5 | Shoulder Grading | 25,000 | New |
| 11,463 | 0 | 3111.7 | Urban Roads - Mowing With Slas Plan 24 | 0 | 0.00 |
| 0 | 10,800 | 3111.14 | Guardrail Repairs Plan | 12,000 | 11.11 |
| 31,091 | 15,000 | 3111.19 | Road Markings Planned | 18,000 | 20.00 |
| 108,961 | 20,000 | 3111.27 | Other Road Items | 20,000 | 0.00 |
| 24,491 | 6,600 | 3111.28 | Kerb and Gutter Maintenance | 7,000 | 6.06 |
| 1,430 | 21,400 | 3111.29 | Roadside Waste Removal | 22,000 | 2.80 |
| 54,480 | 0 | 3111.31 | Urban Roads - Cycleways Maint 36 Plan | 10,000 | New |
| 0 | 23,200 | 3111.32 | Lane Grading Planned | 24,000 | 3.45 |
| 2,083,571 | 1,928,000 | 2999.111 | Depreciation - Urban Roads Local | 2,083,600 | 8.07 |
| | | | Urban Roads Cleaning | | |
| 308,412 | 260,000 | 3115.1 | Streetsweeper - Early Morning Planned | 265,000 | 1.92 |
| 13,351 | 60,000 | 3115.2 | Streetsweeper - Normal Hours Planned | 65,000 | 8.33 |
| | | | CONTINUED ON NEXT PAGE | | |

LOCAL ROADS AND DRAINAGE (Cont'd)

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|--|------------------------------|----------|
| | | | Lighting | | |
| 330,267 | 355,000 | 3121.1 | Street Lighting Electricity Charges | 375,000 | 5.63 |
| 41,594 | 33,400 | 3121.5 | NSW Crime Prevention Grant 2018/19 | 0 | (100.00) |
| | | | CCTV | | |
| 25,052 | 26,000 | 3122.1 | CCTV Monitoring and Maintenance | 28,000 | 7.69 |
| | | | Sealed Rural Roads Maintenance | | |
| | | 3125 | | | |
| 575,131 | 591,000 | 3125.1 | Patching | 610,000 | 3.21 |
| 161,048 | 20,000 | 3125.3 | Heavy Patching | 22,000 | 10.00 |
| 40,252 | 100,000 | 3125.5 | Shoulder Grading Planned | 105,000 | 5.00 |
| 167,112 | 220,000 | 3125.7 | Mowing with Slasher Planned | 220,000 | 0.00 |
| 2,517 | 5,400 | 3125.8 | Vegetation Control by Hand Planned | 2,500 | (53.70) |
| 825 | 5,000 | 3125.9 | Vegetation Control by Chemical Planned | 2,500 | (50.00) |
| 107,374 | 161,000 | 3125.12 | Roadside Tree Maintenance Planned | 165,000 | 2.48 |
| 6,564 | 4,000 | 3125.13 | Guidepost Repairs Plan 38 | 4,000 | 0.00 |
| 15,348 | 20,400 | 3125.14 | Sealed Rural - Guardrail Repairs Plan 38 | 20,800 | 1.96 |
| (1,003) | 8,000 | 3125.19 | Sealed Rural - Road Markings Plan | 8,200 | 2.50 |
| 34,921 | 15,100 | 3125.27 | Sealed Rural - Other Road Items Plan 38 | 16,000 | 5.96 |
| 1,711 | 2,200 | 3125.29 | Roadside Waste Removal | 2,000 | (9.09) |
| 1,430,973 | 1,380,300 | 2999.113 | Depreciation - Sealed Rural Roads | 1,431,000 | 3.67 |
| | | | Unsealed Rural Roads Maintenance | | |
| | | 3131 | | | |
| 468,620 | 373,500 | 3131.5 | Unsealed Roads Maintenance | 400,000 | 7.10 |
| 19,145 | 10,800 | 3131.7 | Mowing with Slasher | 20,000 | 85.19 |
| 237 | 2,900 | 3131.9 | Vegetation Control by Chemical | 1,500 | (48.28) |
| 14,336 | 14,400 | 3131.12 | Roadside Tree Maintenance | 15,000 | 4.17 |
| 9,082 | 6,600 | 3131.13 | Guidepost Repairs | 5,000 | (24.24) |
| 0 | 14,900 | 3131.14 | Guardrail Repairs | 12,000 | (19.46) |
| 1,623 | 900 | 3131.15 | Unsealed Rural - Dead Animal Rem 41 Plan | 900 | 0.00 |
| 6,857 | 5,400 | 3131.27 | Other Road Items | 2,500 | (53.70) |
| 942 | 17,400 | 3131.29 | Unsealed Rural-R/side Waste Rem 43 Plan | 12,000 | (31.03) |
| 101,882 | 112,300 | 2999.115 | Depreciation - Unsealed Rural Roads | 101,900 | (9.26) |
| | | | Bridge Maintenance | | |
| 19,486 | 43,400 | 3135.25 | Timber Bridge Maintenance | 35,000 | (19.35) |
| 9,224 | 6,200 | 3135.26 | Concrete Bridges | 15,000 | 141.94 |
| 1,015 | 5,300 | 3135.28 | Helen Street Footbridge Annual Maintenance | 5,400 | 1.89 |
| 565,815 | 553,100 | 2999.117 | Depreciation - Bridges | 565,800 | 2.30 |
| | | | Footpath Maintenance | | |
| 39,639 | 77,900 | 3141.1 | Paved Footpath Maintenance | 80,000 | 2.70 |
| 169,323 | 149,800 | 2999.123 | Depreciation - Footpaths/Cycleways | 169,300 | 13.02 |
| | | | Sign Maintenance | | |
| 127,342 | 181,100 | 3145.17 | R & W Sign Maintenance | 185,000 | 2.15 |
| 6,056 | 29,200 | 3145.18 | General Sign Maintenance | 30,000 | 2.74 |
| | | | Private Works | | |
| 2,336,982 | 30,000 | 3155.1 | Various Jobs | 30,000 | 0.00 |
| | | | Pay Parking | | |
| 0 | 0 | 3160.1 | Paid Parking Expenditure | 480,000 | New |
| 541,264 | 500,000 | 3160.25 | Lease of Paid Parking Meters | 0 | (100.00) |
| 627 | 0 | 3160.26 | Implementation of Additional Pay Parking | 0 | 0.00 |
| 7,024 | 0 | 3160.27 | Pay Parking - Other Expenses | 8,000 | New |
| 17,082 | 500,000 | 3160.28 | Pay Parking - Maintenance | 20,000 | (96.00) |
| 127,975 | 200,000 | 3160.32 | Merchant Fees | 130,000 | (35.00) |
| 79,072 | 100,000 | 3160.33 | Transaction Fees | 80,000 | (20.00) |
| 103,379 | 40,000 | 3160.35 | Pay Parking - Cash Collection Expenses | 105,000 | 162.50 |
| 51,310 | 85,600 | 3160.36 | Pay Parking Employee Costs | 87,400 | 2.10 |
| 14,303 | 30,000 | 3160.37 | Pay Parking - Signs | 45,000 | 50.00 |
| 1,634 | 30,000 | 3160.38 | Line Marking | 45,000 | 50.00 |
| 0 | 20,000 | 3160.45 | Byron Bay Pay Parking Time Limit Review | 20,000 | 0.00 |

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LOCAL ROADS AND DRAINAGE (Cont'd)

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|--|------------------------------|---------------|
| 42,448 | 2,600 | 3176.1 | Brunswick Heads Pay Parking Brunswick Heads Paid Parking Strategy | 5,000 | 0.00 92.31 |
| 0 | 0 | 3178.1 | Pay Parking - Council/TfNSW Administration Cost | 65,000 | |
| 4,312 | 0 | 3161.1 | Other Expenses Bus Shelters | 3,000 | New |
| 23,288 | 30,000 | 3161.2 | Traffic Counts | 25,000 | (16.67) |
| 1,276 | 1,500 | 3161.3 | Traffic Accidents | 0 | (100.00) |
| 942 | 0 | 3161.12 | Flood & Storm Damage 47.5 Plan | 3,000 | New |
| 10,603 | 10,000 | 3161.13 | Community Bus & Life Education Van | 5,000 | (50.00) |
| 17,639 | 12,000 | 3161.36 | Survey Investigation | 15,000 | 25.00 |
| 236 | 500 | 3161.37 | Banner Installations | 500 | 0.00 |
| 4,568 | 0 | 3161.49 | Maintenance Town Clock | 1,500 | New |
| 11,050 | 14,000 | 3161.54 | Small Plant Annual Charge | 14,000 | 0.00 |
| 0 | 60,000 | 3161.69 | New Years Eve Traffic Control | 65,000 | 8.33 |
| 704 | 1,000 | 3161.70 | New Years Eve Brunswick Clean up | 1,000 | 0.00 |
| 4,762 | 0 | 3161.79 | Depot Comm Infrast. Store Issues 54.896 | 1,500 | New |
| 209,239 | 175,000 | 3161.80 | Local Rd - Side Arm Hire 24.5 | 195,000 | 11.43 |
| 5,997 | 0 | 3161.108 | Bangalow Wetland Maintenance | 1,500 | New |
| 0 | 0 | 3161.109 | Byron Graffiti Removal | 1,000 | New |
| 0 | 0 | 3161.112 | Traffic Study, Construction Priorities | 5,000 | New |
| 2,650 | 5,100 | 3161.113 | Drains Software Annual Maintenance | 4,000 | (21.57) |
| 116,569 | 50,000 | 3161.116 | Salaries not allocated to Projects | 80,000 | 60.00 |
| 1,054 | 0 | 3161.118 | Burns Street Open Drain Maintenance | 0 | 0.00 |
| 1,037 | 0 | 3161.119 | Lilly Pilly Drain Maintenance | 0 | 0.00 |
| 125 | 0 | 3161.124 | Blackbean Road Causeway | 0 | 0.00 |
| 1,619 | 0 | 3161.128 | Rural Co-Op Society Drought Relief | 0 | 0.00 |
| 12,545 | 5,000 | 3161.129 | Blackspot and Safer Roads Grant Applications | 5,000 | 0.00 |
| 2,392 | 0 | 3161.131 | Child Pedestrian Road Safety Signage Cam | 0 | 0.00 |
| 129,262 | 47,900 | 3161.132 | Integrated Transport Management Strategy | 5,000 | (89.56) |
| 0 | 50,000 | 3161.133 | Progression of Myocum Quarry as a RRC | 10,000 | (80.00) |
| 0 | 0 | 3161.134 | Byron Bay Drainage Upgrade Concept Study | 10,000 | New |
| 0 | 0 | 3161.136 | Movement & Place Study | 174,600 | New |
| 90,523 | 94,300 | 2999.125 | Depreciation - Parking Areas | 90,500 | (4.03) |
| 0 | 4,000 | 2999.126 | Depreciation - Bus Shelters & Services | 4,000 | 0.00 |
| 15,153 | 0 | 3173.1 | Byron Bay Stormwater Drainage Maintenance Tree Trimming, for street sweeper access | 10,000 | New |
| 0 | 0 | 3173.2 | Clearing Inlet Pits and Outlets | 10,000 | New |
| 0 | 0 | 3173.3 | Cleaning and Weed Spraying K & G | 5,000 | New |
| 0 | 0 | 3173.4 | Jet Cleaning Pipe Network | 10,000 | New |
| 0 | 26,000 | 3173.11 | Belongil Ck & Broken Hd to Cape ByronCMP | 15,000 | (42.31) |
| 0 | 1,650,500 | 2999.130 | Depreciation Depreciation | 1,811,300 | 9.74 |
| 284,825 | 287,400 | 3168.1 | Debt Servicing Interest on Loans | 309,100 | 7.55 |
| 2,418,300 | 2,496,800 | 3169.91 | Indirect Costs Support Services Allocated | 2,631,700 | 5.40 |
| 15,814,608 | 15,606,200 | | Total Operating Expenses | 16,084,400 | 3.06 |
| (11,646,777) | (11,321,100) | | Operating Result - Surplus / (Deficit) | (11,914,700) | 5.24 |
| 5,174,936 | 6,591,900 | | Add Back Depreciation | 6,990,300 | |
| (6,471,841) | (4,729,200) | | Cash Result - Surplus / (Deficit) | (4,924,400) | 4.13 |
| | | | Capital Movements | | |
| | 380,600 | 4764.001 | Less Loan Principal Repayments | 552,900 | |
| | 7,633,800 | 4765.001 | Less Transfer to Reserves | 5,973,000 | |
| | 11,988,200 | 4052.101 | Add Transfer from Reserves | 9,256,900 | |
| | 20,313,700 | 4053 | Add Capital Income | 22,958,700 | |
| | 33,562,700 | Misc | Less Capital Purchases | 29,556,200 | |
| | 7,104,500 | 4054.101 | Add Section 94 Levies Applied | 1,209,600 | |
| | (6,899,900) | | Cash Result after Capital Movements | (7,581,300) | |

| ROADS AND MARITIME SERVICES | | | | | |
|-----------------------------|----------------------|-------------------|---|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | External Contributions | | |
| 861,000 | 737,200 | 1745.1 | Regional Roads Block Grant | 861,000 | 16.79 |
| 962,797 | 500,000 | 1745.24 | Natural Disaster Feb 2020 à TNSW | 0 | (100.00) |
| 0 | 400,000 | 1745.26 | Natural Disaster Dec 2020 | 0 | (100.00) |
| 1,823,797 | 1,637,200 | | Total Operating Revenues | 861,000 | (47.41) |
| | | | OPERATING EXPENSES | | |
| | | | Planned Regional Roads 306 | | |
| 160,873 | 237,500 | 3211 | REG - Patching | 241,600 | 1.73 |
| 84,155 | 25,000 | 3211.1 | REG - Heavy Patching | 25,000 | 0.00 |
| 5,930 | 67,200 | 3211.3 | REG - Shoulder Grading | 73,000 | 8.63 |
| 17,124 | 15,000 | 3211.5 | REG - Roadside Slashing | 20,000 | 33.33 |
| 14,166 | 37,000 | 3211.7 | REG - Veg Control by Hand | 37,000 | 0.00 |
| 250 | 13,300 | 3211.8 | REG - Other Road Drainage Maintenance | 13,300 | 0.00 |
| 3,224 | 30,100 | 3211.11 | REG - Roadside Tree Maintenance | 30,100 | 0.00 |
| 2,653 | 21,000 | 3211.12 | Reg - 463 Guidepost Maint. Plan | 21,000 | 0.00 |
| 1,060 | 0 | 3211.13 | Reg - 306 Guardrail Rep & Install Plan | 0 | 0.00 |
| 0 | 100 | 3211.14 | REG - Regularly and Warning Sign Maintenance | 100 | 0.00 |
| 5,375 | 0 | 3211.17 | REG - Road Markings | 5,000 | New |
| 766 | 0 | 3211.19 | REG - Traffic Facilities | 1,000 | New |
| 783 | 13,900 | 3211.22 | REG - Concrete Bridge | 1,000 | (92.81) |
| 1,300 | 800 | 3211.26 | Regional Road 463 - Other Road Items | 1,000 | 25.00 |
| 24,087 | 14,100 | 3211.43 | | 14,100 | 0.00 |
| | | | Planned Regional Roads 545 | | |
| 305,449 | 411,300 | 3213 | REG 545 - Patching | 443,400 | |
| 12,624 | 24,400 | 3213.1 | REG 545 - Heavy Patching | 24,400 | 0.00 |
| 2,655 | 13,900 | 3213.3 | REG 545 - Shoulder Grading | 87,900 | 532.37 |
| 1,754 | 43,800 | 3213.5 | REG 545 - Roadside Slashing | 43,800 | 0.00 |
| 95,305 | 84,000 | 3213.7 | REG 545 - Veg Control by Hand | 95,000 | 13.10 |
| 90,939 | 82,500 | 3213.8 | REG 545 - Veg Control by Chemical | 82,500 | 0.00 |
| 1,717 | 0 | 3213.9 | REG 545 - Other Road Drainage Maintenanc | 0 | 0.00 |
| 5,091 | 3,300 | 3213.11 | REG 545 - Roadside Tree Maintenance | 3,300 | 0.00 |
| 12,525 | 18,700 | 3213.12 | REG 545 - Guidepost Maintenance | 18,700 | 0.00 |
| 1,060 | 1,000 | 3213.13 | REG 545 - Guiderepairs | 1,000 | 0.00 |
| 1,346 | 7,400 | 3213.14 | REG 545 - R & W Sign Maintenance | 7,400 | 0.00 |
| 10,734 | 67,900 | 3213.17 | REG 545 - Road Markings | 15,000 | (77.91) |
| 2,143 | 4,100 | 3213.19 | REG 545 - Traffic Facilities | 4,100 | 0.00 |
| 194 | 2,700 | 3213.22 | REG 545 - Bitumen Reseal | 2,700 | 0.00 |
| 2,151 | 0 | 3213.24 | REG 545 - Concrete Bridge Plan | 0 | 0.00 |
| 14,824 | 13,600 | 3213.26 | Regional Road 545 - Other Road Items | 13,600 | 0.00 |
| 50,387 | 44,000 | 3213.43 | | 44,000 | 0.00 |
| | | | Planned Regional Roads 679 | | |
| 103,378 | 61,300 | 3214 | REG 679 - Patching | 122,700 | 100.16 |
| 0 | 2,300 | 3214.1 | REG 679 - Shoulder Grading Plan | 2,300 | 0.00 |
| 4,017 | 0 | 3214.5 | REG 679 - Roadside Slashing | 5,000 | New |
| 37,822 | 12,500 | 3214.7 | REG 679 - Veg Control by Hand | 40,000 | 220.00 |
| 8,198 | 17,900 | 3214.8 | REG 679 - Veg Control by Chemical | 10,000 | (44.13) |
| 0 | 5,500 | 3214.9 | REG 679 - Other Road Drainage maintenance | 5,500 | 0.00 |
| 5,851 | 0 | 3214.11 | REG 679 - Roadside Tree Maint Plan | 5,000 | New |
| 2,084 | 1,800 | 3214.12 | REG 679 - Guidepost Maintenance Plan | 2,000 | 11.11 |
| 750 | 5,000 | 3214.13 | REG 679 - G/rail Rep & Installati Plan | 5,000 | 0.00 |
| 0 | 600 | 3214.14 | REG 679 - R & W Sign Maintenance | 600 | 0.00 |
| 3,291 | 1,000 | 3214.17 | REG 679 - Road Markings | 4,000 | 300.00 |
| 309 | 1,900 | 3214.19 | REG 679 - Traffic Facilities Plan | 1,900 | 0.00 |
| 1,245 | 1,400 | 3214.22 | Regional Road 679 - Other Road Items | 1,400 | 0.00 |
| 39,812 | 11,400 | 3214.43 | | 40,000 | 250.88 |
| | | | Planned Regional Roads 689 | | |
| 179,325 | 27,100 | 3216 | | 53,300 | 96.68 |
| | | | Flood Damage/Maintenance | | |
| 1,117,238 | 1,233,600 | Various | Support Services Allocated | 0 | (100.00) |
| | | | Indirect Costs | | |
| 404,796 | 506,300 | 3219.91 | | 529,900 | 4.66 |
| 2,271,060 | 2,477,100 | | Total Operating Expenses | 1,390,900 | (43.85) |
| (447,263) | (839,900) | | Operating Result - Surplus / (Deficit) | (529,900) | (36.91) |
| (447,263) | (839,900) | | Cash Result - Surplus / (Deficit) | (529,900) | (36.91) |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 0 | | Less Transfer to Reserves | 0 | |
| | 0 | 4055 | Add Transfer from Reserves | 0 | |
| | 212,900 | 4056 | Add Capital Income | 360,000 | |
| | 212,900 | Misc | Less Capital Purchases | 360,000 | |
| | 0 | 4057.101 | Add Section 94 Levies Applied | 0 | |
| | (839,900) | | Cash Result after Capital Movements | (529,900) | |

| OPEN SPACE AND RECREATION | | | | | |
|---|----------------------|-------------------|---|----------------------|---------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| OPERATING REVENUES | | | | | |
| Operating Grants | | | | | |
| 204,182 | 206,500 | 1755.8 | Department of Lands - cont to Crown Lands maintenance | 206,500 | 0.00 |
| 27,633 | 28,300 | 1755.9 | Department of Lands - cont to foreshores maintenance | 28,300 | 0.00 |
| 20,000 | 0 | 1755.40 | CRIF - Control of High Priority Weeds | 0 | 0.00 |
| 19,662 | 0 | 1755.41 | Natural Disaster Feb 2020 - PW | 0 | 0.00 |
| User Charges - Sportsfield Income | | | | | |
| 7,460 | 15,400 | 1758 | Sportsfield User Income | 10,900 | (29.22) |
| User Charges - Tennis Court Income | | | | | |
| 614 | 0 | 1759.1 | Suffolk Park Tennis Courts | 2,000 | New |
| Other Income | | | | | |
| 122,149 | 130,000 | 1760.4 | Surf Life Saving | 130,000 | 0.00 |
| Fees and Charges | | | | | |
| 233,829 | 240,000 | 1761.1 | Public Cemeteries Income | 245,000 | 2.08 |
| Community - Licence Fees - Temporary | | | | | |
| 0 | 2,200 | 1190.1 | Other Community | 0 | (100.00) |
| Operational - Licence Fees - Temporary | | | | | |
| 8,684 | 7,500 | 1193.1 | Use of Council Land - Events | 10,000 | 33.33 |
| Crown - Licence Fees Temporary Use | | | | | |
| 16,177 | 30,300 | 1197.1 | Use of Crown Reserve | 15,000 | (50.50) |
| Other - Licence Fees - Access | | | | | |
| 51,747 | 116,000 | 1200.1 | Commercial Activities | 58,000 | (50.00) |
| Tyagarah Aerodrome | | | | | |
| 33,017 | 24,000 | 1204.1 | Operational Leases | 33,000 | 0.00 |
| 3,101 | 5,000 | 1204.2 | User Charges | 8,000 | 0.00 |
| 20,378 | 10,000 | 1204.4 | Landing Fees | 30,000 | 200.00 |
| 14,392 | 10,000 | 1204.5 | Parking Fees | 12,000 | 20.00 |
| 783,026 | 825,200 | | Total Operating Revenues | 788,700 | (4.42) |
| OPERATING EXPENSES | | | | | |
| Operational Lease/Rental Contracts | | | | | |
| 13,462 | 13,700 | 2370.1 | Aerodrome Crown Lease | 13,700 | 0.00 |
| Planned Parks | | | | | |
| 433,596 | 397,000 | 3231.1 | Streets and Parks - Waste Collection and Disposal - Council | 397,000 | 0.00 |
| 0 | 36,600 | 3231.1 | Streets and Parks - Waste Collection and Disposal - Crown | 36,600 | 0.00 |
| (43,404) | (43,400) | 3231.3 | Subsidy from Waste Management | (43,400) | 0.00 |
| 23,954 | 21,300 | 3235.1 | Parks and Reserves Maint - Rural | 21,300 | 0.00 |
| 445,951 | 426,000 | 3235.2 | Parks and Reserves Maint - Byron Bay | 445,000 | 4.46 |
| 271,423 | 310,200 | 3235.3 | Parks and Reserves Maint - Mullumbimby | 310,200 | 0.00 |
| 195,249 | 163,400 | 3235.5 | Parks and Reserves Maint - Ocean Shores | 163,400 | 0.00 |
| 708 | 1,500 | 3235.6 | Parks and Reserves Maint - Suffolk Park | 0 | (100.00) |
| 140,058 | 130,200 | 3235.7 | Parks and Reserves Maint - Bangalow | 140,000 | 7.53 |
| 122,366 | 64,100 | 3235.8 | Parks and Reserves Maint - Brunswick Hd | 100,000 | 56.01 |
| 4,180 | 65,600 | 3235.9 | Parks and Reserves Maint - Illegal Waste Removal | 18,000 | (72.56) |
| 15,210 | 7,400 | 3235.17 | Small Plant Annual Charge | 11,000 | 48.65 |
| 38,151 | 35,300 | 3235.22 | School Leavers Clean Up | 35,300 | 0.00 |
| 258,484 | 260,000 | 3235.28 | Apex Park Maintenance | 260,000 | 0.00 |
| 52 | 0 | 3235.45 | Open Space - Notify Spraying | 0 | 0.00 |
| 127,970 | 70,500 | 3235.47 | Urban Roadside Veg Control by Hand | 100,000 | 41.84 |
| 16,216 | 20,200 | 3235.48 | Urban Roadside Veg Control by Chem | 16,000 | (20.79) |
| 138,937 | 203,500 | 3235.50 | Urban Roadside Tree Maintenance | 203,500 | 0.00 |
| 226,853 | 0 | 3236 | Parks and Reserves Maint - Crown | 0 | 0.00 |
| 6,949 | 7,500 | 3236.1 | Parks and Reserves Maint - Rural - Crown | 5,000 | (33.33) |
| 126,626 | 111,000 | 3236.2 | Parks and Reserves Maint - Byron Bay - Crown | 62,500 | (43.69) |
| 27,755 | 39,000 | 3236.3 | Parks and Reserves Maint - Mullumbimby - Crown | 30,000 | (23.08) |
| 9,275 | 10,500 | 3236.5 | Parks and Reserves Maint - Ocean Shores - Crown | 9,000 | (14.29) |
| 37,700 | 50,000 | 3236.8 | Parks and Reserves Maint - Brunswick Heads- Crown | 50,000 | 0.00 |
| 8,879 | 0 | 3236.9 | Parks-Illegal Waste Remo-Crown Plan 22 | 30,000 | New |
| 9,669 | 10,000 | 3238.1 | Tennis Court Maintenance | 1,800 | (82.00) |
| CONTINUED ON NEXT PAGE | | | | | |

| OPEN SPACE AND RECREATION (Cont'd) | | | | | |
|------------------------------------|----------------------|-------------------|---|----------------------|----------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | Sportsfields Maintenance | | |
| 64,036 | 75,000 | 3248.1 | Byron Bay Recreational Sports Fields - Council - Rev | 85,000 | 13.33 |
| 35,174 | 45,000 | 3248.6 | B/Bay - Rec Maint Upgrade - Council - Special Rate and Rev | 25,000 | (44.44) |
| 16,041 | 15,000 | 3250.1 | New Brighton Sports Fields - Council - Rev | 15,000 | 0.00 |
| 10,094 | 15,000 | 3250.3 | New Brighton - Maint Upgrade - Council - Special Rate | 7,500 | (50.00) |
| 34,272 | 25,200 | 3251.1 | Suffolk Park - Oval - Council | 40,000 | 58.73 |
| 1,150 | 10,100 | 3251.3 | Suffolk Park - Maint Upgrade Cncil | 6,000 | (40.59) |
| 73,991 | 60,000 | 3252.1 | Bangalow - Schultz - Council | 100,000 | 66.67 |
| 15,344 | 30,000 | 3252.6 | Bangalow - Maint Upgrade - Council | 15,000 | (50.00) |
| 26,790 | 30,000 | 3253.1 | Mullumbimby - Rec Barry Lom - Crown | 30,000 | 0.00 |
| 7,386 | 8,500 | 3253.4 | Mullum - Rec Maint Upgde - Crown | 7,000 | (17.65) |
| 24,094 | 27,000 | 3254.1 | Mullumbimby - Pine Soccer - Crown | 27,000 | 0.00 |
| 13,978 | 15,000 | 3254.3 | Mullum -Pine Maint Upgrade - Crown | 15,000 | 0.00 |
| 0 | 500 | 3255.1 | Eureka Sports Fields - Crown - Rev | 0 | (100.00) |
| 53,484 | 50,000 | 3256.1 | Brunswick Heads Sports Fields - Crown - Rev | 60,000 | 20.00 |
| 19,919 | 24,000 | 3256.6 | B/Heads Maint Upgrade - Crown - Special Rate | 20,000 | (16.67) |
| 58,098 | 60,000 | 3259 | Shara Boulevard Sportsfields | 45,000 | (25.00) |
| 190,339 | 145,300 | 3262.1 | Community Field Cavanbah | 49,200 | (66.14) |
| 0 | 0 | 3262.2 | Southwest Field Cavanbah | 32,800 | New |
| 0 | 0 | 3262.3 | Cornell Field Cavanbah | 32,800 | New |
| 0 | 0 | 3262.4 | Athletics Field Cavanbah | 49,200 | New |
| | | | Open Space & Recreation Projects | | |
| 6,410 | 0 | 3258.1 | Recreational Needs Assessment | 0 | 0.00 |
| 7,273 | 0 | 3258.6 | Ironbark Ave Reserve Rock Deterrant | 0 | 0.00 |
| 0 | 44,600 | 3258.14 | Plan of Management Bangalow Rec Grounds | 0 | (100.00) |
| 0 | 50,000 | 3258.17 | Concept plans for upgrade of Byron Bay Main Beach Foreshore | 0 | (100.00) |
| 0 | 30,000 | 3258.18 | Develop Concept Plans for Butler Street Reserve | 0 | (100.00) |
| 0 | 30,000 | 3258.21 | Landscaping works in the Byron Rail Corridor | 0 | (100.00) |
| 9,191 | 10,800 | 3258.22 | Byron Community Market Temp Relocation | 0 | (100.00) |
| 0 | 9,500 | 3258.23 | Integrated Weed & Pest Management Policy Implementation | 0 | (100.00) |
| | | | Above and Beyond Program | | |
| 0 | 0 | 3260.1 | Butler Street | 10,400 | New |
| 0 | 0 | 3260.2 | Sunrise Boulevard | 8,800 | New |
| 0 | 0 | 3260.3 | Midgen Park | 5,600 | New |
| | | | Planned Miscellaneous | | |
| 80,926 | 135,500 | 3263.1 | Continual Town/Reserves Cleaning | 135,500 | 0.00 |
| 36,657 | 60,500 | 3263.3 | Urban Tree Management | 65,000 | 7.44 |
| 114,385 | 100,900 | 3263.5 | Steam Weeding & Grafitti Removal Team | 110,000 | 9.02 |
| 24,295 | 25,500 | 3263.8 | Insurance | 31,000 | 21.57 |
| 11,615 | 32,800 | 3263.11 | Bush Regeneration Bio Banking | 0 | (100.00) |
| 7,999 | 0 | 3263.12 | Bangalow Historical Trail | 0 | New |
| 591 | 13,400 | 3263.14 | Crown Lease Costs | 0 | (100.00) |
| 29,505 | 2,300 | 3263.17 | Brunswick Heads Skate Park Renewal | 0 | (100.00) |
| 139,128 | 27,000 | 3263.18 | Mullumbimby Skate Park Renewal | 0 | (100.00) |
| 0 | 0 | 3263.19 | Public Art Maintenance | 10,000 | New |
| 0 | 45,000 | 3263.22 | Market Relocation DA | 0 | (100.00) |
| 15,679 | 33,000 | 3264.1 | Bushfire Hazard Reduction - Council Land | 33,000 | 0.00 |
| 583,930 | 580,000 | 3267.1 | Cont to Surf Life Saving - Non Income Crown Reserves | 600,000 | 3.45 |
| 538,569 | 548,900 | 2999.78 | Depreciation - Sporting Grounds | 538,600 | (1.88) |
| 472,182 | 434,900 | 2999.79 | Depreciation - Parks gardens & Lakes | 472,200 | 8.58 |
| | | | CONTINUED ON NEXT PAGE | | |

| OPEN SPACE AND RECREATION (Cont'd) | | | | | |
|------------------------------------|----------------------|-------------------|--|----------------------|---------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | Planned Beaches/Crown Reserves | | |
| 693 | 20,000 | 3285.1 | Foreshores Maintenance | 20,000 | 0.00 |
| 42,089 | 75,200 | 3285.2 | Beach Walkways Maintenance | 45,000 | (40.16) |
| 70,513 | 71,800 | 2999.12 | Depreciation - Beaches | 70,500 | (1.81) |
| | | | Planned Cemeteries | | |
| 8,793 | 16,100 | 3301.1 | Byron Bay Cemetery Interments | 16,100 | 0.00 |
| 14,485 | 30,300 | 3301.2 | Byron Bay Cemetery Maintenance | 30,300 | 0.00 |
| 1,910 | 2,800 | 3301.3 | Small Plant Annual Charge | 2,800 | 0.00 |
| 2,817 | 0 | 3301.4 | Payroll Tax 95.1 | 0 | 0.00 |
| 29,542 | 37,000 | 3305.1 | Mullumbimby Cemetery Interments | 37,000 | 0.00 |
| 113,415 | 109,000 | 3305.2 | Mullumbimby Cemetery Maintenance | 115,000 | 5.50 |
| 4,220 | 1,900 | 3311.1 | Clunes Cemetery Interments | 2,000 | 5.26 |
| 15,686 | 26,800 | 3311.2 | Clunes Cemetery Maintenance | 20,000 | (25.37) |
| 14,269 | 13,900 | 3315.1 | Bangalow Cemetery Interments | 13,900 | 0.00 |
| 56,304 | 40,400 | 3315.2 | Bangalow Cemetery Maintenance | 45,000 | 11.39 |
| | | | Aerodrome Costs | | |
| 17,770 | 15,800 | 3321.1 | Mowing | 15,800 | 0.00 |
| 0 | 1,100 | 3321.4 | Insurance | 1,100 | 0.00 |
| 0 | 5,500 | 3321.8 | Remedial Drainage Works | 5,500 | 0.00 |
| 9,137 | 9,100 | 3321.9 | Airstrip Levelling | 9,100 | 0.00 |
| 49,975 | 54,600 | 3321.11 | Airfield Inspections | 67,000 | 22.71 |
| 11,080 | 5,000 | 3321.95 | Rates & Water Charges | 5,000 | 0.00 |
| 6,430 | 2,800 | 2999.124 | Depreciation Aerodrome | 6,400 | 128.57 |
| | | | Bush Regeneration Team | | |
| 185,903 | 195,700 | 3323.1 | Bush Regeneration Team | 208,200 | 6.39 |
| 11,703 | 10,000 | 3323.2 | Op Costs - Bush Regeneration Team | 10,000 | 0.00 |
| 10,649 | 34,400 | 3323.3 | Bush Regeneration - Blindmouth | 0 | (100.00) |
| 1,132 | 23,800 | 3323.4 | Bush Regeneration à 5 Bridge Replaceme | 0 | (100.00) |
| 10,649 | 12,000 | 3323.5 | CRIF - Control of High Priority Weeds | 0 | (100.00) |
| 0 | 81,700 | 3323.6 | Bush Regeneration Sunrise Boulevard & Butler Street Reserve Bu | 0 | (100.00) |
| 1,132 | 10,000 | 3323.92 | Motor Vehicle | 10,000 | 0.00 |
| | | | Debt Servicing | | |
| 48,628 | 43,000 | 3318.1 | Interest on Loans | 36,900 | (14.19) |
| | | | Indirect Costs | | |
| 1,126,296 | 1,160,800 | 3319.91 | Support Services Allocated | 1,172,200 | 0.98 |
| 7,338,405 | 7,371,800 | | Total Operating Expenses | 7,062,300 | (4.20) |
| (6,555,379) | (6,546,600) | | Operating Result - Surplus / (Deficit) | (6,273,600) | (4.17) |
| 1,087,693 | 1,058,400 | | Add Back Depreciation | 1,087,700 | |
| (5,946,297) | (5,488,200) | | Cash Result - Surplus / (Deficit) | (5,185,900) | (5.51) |
| | | | Capital Movements | | |
| | 91,700 | 4833.001 | Less Loan Principal Repayments | 97,800 | |
| | 146,300 | 4834.001 | Less Transfer to Reserves | 75,000 | |
| | 2,769,000 | 4058.101 | Add Transfer from Reserves | 1,588,500 | |
| | 489,900 | 4059 | Add Capital Income | 950,000 | |
| | 3,380,800 | 4835/4841 | Less Capital Purchases | 1,880,200 | |
| | 1,540,000 | 4060.101 | Add Section 94 Levies Applied | 390,000 | |
| | (4,308,100) | | Cash Result after Capital Movements | (4,310,400) | |

QUARRIES

| QUARRIES | | | | | |
|---------------------------|------------------------------|---------------------------|---|------------------------------|-----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Fees and Charges | | |
| 3,364 | 125,000 | 1781.2 | Quarries and Gravel Pits | 0 | (100.00) |
| 3,364 | 125,000 | | Total Operating Revenues | 0 | (100.00) |
| | | | OPERATING EXPENSES | | |
| | | | Operating Expenses | | |
| 1,720 | 40,000 | 3341.1 | Extraction and Crushing | 0 | (100.00) |
| 15,123 | 20,000 | 3341.2 | Sundry Expenses | 0 | (100.00) |
| 32,012 | 0 | 3341.5 | Unwinding costs for quarry remediation | 0 | 0.00 |
| 9,802 | 0 | 3341.9 | Quarry Crushing | 0 | 0.00 |
| 151 | 0 | 3341.11 | Restoration of Lot 12 Bayshore Drive | 0 | 0.00 |
| 0 | 0 | 3341.12 | Ops, Mgmt, Rehab and Plan Reviews | 100,000 | New |
| 302,771 | 271,300 | 2999.103 | Depreciation | 302,800 | 11.61 |
| 361,580 | 331,300 | | Total Operating Expenses | 402,800 | 21.58 |
| (358,216) | (206,300) | | Operating Result - Surplus / (Deficit) | (402,800) | 95.25 |
| 302,771 | 271,300 | | Add Back Depreciation | 302,800 | |
| (55,445) | 65,000 | | Cash Result - Surplus / (Deficit) | (100,000) | (253.85) |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 65,000 | 4846.001 | Less Transfer to Reserves | 0 | |
| | 0 | 4061.101 | Add Transfer from Reserves | 100,000 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | | Add Section 94 Levies Applied | 0 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

| WASTE AND RECYCLING SERVICES | | | | | |
|-------------------------------------|------------------------------|---------------------------|---|------------------------------|--------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Collection & Disposal Charges - External Users | | |
| 911,859 | 1,056,200 | 1801.1 | Commercial - Annual Charges | 1,205,400 | 14.13 |
| 1,376,821 | 1,433,200 | 1801.3 | Annual Waste Operations Charge | 1,634,700 | 14.06 |
| 20,582 | 24,800 | 1801.4 | National Parks Public Bins | 24,800 | 0.00 |
| 6,422 | 7,000 | 1801.5 | Crown Bins Brunswick Hds Boat harbour | 3,900 | (44.29) |
| | | | Collection & Disposal Charges - Internal Users | | |
| 395,927 | 390,200 | 1805.2 | Streets and Parks (Bins) - Parks - Internal Charge | 390,200 | 0.00 |
| | | | Other Income | | |
| 19,996 | 21,000 | 1807.1 | Lease - 1 Dingo Lane East | 21,000 | 0.00 |
| 2,924 | 3,300 | 1807.2 | Myocum Land Agistment | 3,300 | 0.00 |
| 33,315 | 26,400 | 1807.3 | Manse Road Property | 26,400 | 0.00 |
| | | | Waste Disposal Charges - External Customers | | |
| 2,619,572 | 2,776,100 | 1811.1 | Waste Disposal Fees - Self haul | 3,651,300 | 31.53 |
| 12,568 | 0 | 1811.2 | Mulch Fees | 0 | 0.00 |
| 131,240 | 150,000 | 1811.3 | Sale of Scrap Metal | 150,000 | 0.00 |
| 141,391 | 160,000 | 1811.13 | Byron Shire Second Hand Shop | 160,000 | 0.00 |
| 25,813 | 7,500 | 1811.15 | Sale of Australian Carbon Credit Units | 7,500 | 0.00 |
| 74,586 | 75,000 | 1811.17 | Better Waste & Recycling Fund 2013-15 | 75,000 | 0.00 |
| 140,261 | 150,000 | 1811.24 | CDS Kerbside Refund Revenue | 180,000 | 20.00 |
| 3,708 | 1,000 | 1811.25 | Rebate and Removal of EWaste | 1,000 | 0.00 |
| 1,254 | 2,500 | 1811.26 | Rebate & Removal of Bulk Cardboard | 2,500 | 0.00 |
| 12,500 | 0 | 1811.27 | Own It & Act Grant | 0 | 0.00 |
| 27,500 | 0 | 1811.28 | Butt Free Byron Shire Phase 2 Grant | 0 | 0.00 |
| | | | Operating Grants | | |
| 58,066 | 58,700 | 1641.1 | Pensioner Subsidy | 55,500 | (5.45) |
| | | | Fees and Charges - Domestic | | |
| 4,855,121 | 5,024,900 | 1645.1 | Domestic Waste Management Charges | 5,720,700 | 13.85 |
| (105,573) | (104,800) | 1645.2 | Pensioner Abandonements | (102,100) | (2.58) |
| 131 | 0 | 1645.8 | Kitchen Caddie & Compost Bin Subsidy | 0 | 0.00 |
| 10,765,983 | 11,346,300 | | Total Operating Revenues | 13,211,100 | 16.44 |
| | | | OPERATING EXPENSES | | |
| | | | Myocum Landfill | | |
| 416,138 | 498,000 | 3413.1 | Management Costs | 450,000 | (9.64) |
| | | | Myocum Transfer Station | | |
| 1,214,281 | 1,372,000 | 3414.4 | Transfer Station Operations | 1,272,000 | (7.29) |
| 7,921 | 15,000 | 3414.7 | Waste Tyre Collection | 10,000 | (33.33) |
| (14,100) | 0 | 3414.14 | Green Waste Operations | 0 | 0.00 |
| 96,983 | 135,000 | 3414.17 | Second Hand Shop Operations | 140,000 | 3.70 |
| 2,712,688 | 2,929,600 | 3414.19 | Mixed Waste Transport & Disposal | 3,357,800 | 14.62 |
| 32,984 | 44,500 | 3414.22 | Recycling Transport and Disposal | 48,500 | 8.99 |
| | | | CONTINUED ON NEXT PAGE | | |

| WASTE AND RECYCLING SERVICES (Cont'd) | | | | | |
|---------------------------------------|----------------------|----------|--|----------------------|---------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | Kerbside Collection | | |
| 300,550 | 339,900 | 3415.1 | Management Costs | 363,000 | 6.80 |
| 460,365 | 490,000 | 3415.2 | Domestic Residual Collection | 475,100 | (3.04) |
| 452,271 | 480,000 | 3415.3 | Domestic Recycling Collection | 465,000 | (3.13) |
| 626,040 | 687,500 | 3415.4 | Recycling Transport and Disposal | 689,000 | 0.22 |
| 492,738 | 505,500 | 3415.5 | Domestic Organics Collection | 506,000 | 0.10 |
| 721,974 | 525,000 | 3415.6 | Organics Disposal | 585,100 | 11.45 |
| 159,657 | 165,000 | 3415.7 | Commerical Collection | 165,000 | 0.00 |
| 460,982 | 452,000 | 3415.8 | Council Street and Park Bins | 452,000 | 0.00 |
| 6,260 | 10,000 | 3415.11 | Special Event Recycling and Waste Collection | 10,000 | 0.00 |
| 11,865 | 0 | 3415.12 | Public Place Recycling Trial | 0 | 0.00 |
| 162,644 | 160,000 | 3415.21 | Public Place Bin Maintenance & Cleaning | 165,000 | 3.13 |
| 8,101 | 50,000 | 3415.22 | Dog Waste Bags and Dispensers | 60,000 | 20.00 |
| 14,072 | 18,500 | 3415.23 | Public Cigarette Bins | 18,500 | 0.00 |
| 0 | 216,700 | 3415.24 | Organics Transport | 216,000 | |
| | | | Other Expenditure | | |
| 364 | 1,000 | 3416.1 | Clean Up Australia Day | 1,000 | 0.00 |
| 114,921 | 145,000 | 3416.2 | Education and Promotion | 125,000 | (13.79) |
| 79,235 | 70,000 | 3416.3 | Waste Management Strategy (Implementation) | 140,000 | 100.00 |
| 31,836 | 32,000 | 3416.4 | Contribution to NEWF | 32,000 | 0.00 |
| 0 | 11,000 | 3416.5 | Dingo Lane East Property Maintenance/fee | 6,000 | (45.45) |
| 30,504 | 17,400 | 3416.7 | 3 & 29 Manse Road, Myocum Maintenance | 120,000 | 589.66 |
| 2,766 | 2,900 | 3416.14 | Insurance | 0 | (100.00) |
| 0 | 2,600 | 3416.17 | Waste Compliance Program | 0 | (100.00) |
| 78,321 | 80,000 | 3416.19 | Butler St Landfill Contamination Assessment | 20,000 | (75.00) |
| 56,147 | 93,300 | 3416.20 | Plastic Reduction Project | 0 | (100.00) |
| 120 | 0 | 3416.22 | Public Drinking Water Fountain | 0 | 0.00 |
| 26,820 | 11,400 | 3416.23 | Renewal of Weighbridge Software | 11,500 | 0.88 |
| 196,261 | 158,500 | 3416.24 | Illegal dumping and litter Education and Enforcement Program | 122,600 | (22.65) |
| 6,165 | 23,500 | 3416.26 | Own It & Act Grant | 0 | (100.00) |
| 0 | 55,000 | 3416.27 | Butt Free Byron Shire Phase 2 Grant | 0 | (100.00) |
| 3,186 | 30,000 | 3416.28 | Preliminary Investigations, Simpsons Ck | 20,000 | (33.33) |
| 10,000 | 10,000 | 3416.31 | Positive Change for Marine Life | 0 | (100.00) |
| 0 | 83,300 | 3416.33 | Illegal Dumping | 0 | (100.00) |
| 0 | 28,500 | 3416.92 | Motor Vehicles | 37,400 | 31.23 |
| 529,873 | 500,300 | 2999.54 | Depreciation - Other Waste Management | 529,900 | 5.92 |
| | | | Debt Servicing | | |
| 152,613 | 116,000 | 3418.1 | Interest on loans | 106,200 | (8.45) |
| | | | Indirect Costs | | |
| 419,796 | 447,900 | 3419.91 | Support Services Allocated | 482,600 | 7.75 |
| 300,396 | 355,600 | 2809.91 | DWM Support Services Allocated | 382,600 | 7.59 |
| 10,531,461 | 11,369,400 | | Total Operating Expenses | 11,584,800 | 1.89 |
| 234,522 | (23,100) | | Operating Result - Surplus / (Deficit) | 1,626,300 | ##### |
| 0 | 500,300 | | Add Back Depreciation | 529,900 | |
| 234,522 | 477,200 | | Cash Result - Surplus / (Deficit) | 2,156,200 | 351.84 |
| | | | Capital Movements | | |
| | 138,600 | 4961.101 | Less Loan Principal Repayments | 148,400 | |
| | 0 | 4962.101 | Less Transfer to Domestic Waste Reserves | 463,200 | |
| | 0 | 4962.101 | Less Transfer to Waste Management Reserve | 0 | |
| | 370,300 | 4963.101 | Add Transfer from Domestic Waste Reserve | 0 | |
| | 201,200 | 4963.101 | Add Transfer from Waste Management Reserve | 2,140,400 | |
| | 0 | 4964.101 | Add Capital Income | 0 | |
| | 910,100 | 4859 | Less Capital Purchases | 3,685,000 | |
| | 0 | 4965.101 | Add Section 94 Levies Applied | 0 | |
| | 0 | | Less Section 94 Works | 0 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

FIRST SUN HOLIDAY PARK

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------------|
| | | | OPERATING REVENUES | | |
| | | | Fees and Charges | | |
| 887,161 | 1,133,300 | 1261.1 | Cabin Accommodation | 1,133,300 | 0.00 |
| 1,295,080 | 1,339,400 | 1261.3 | Tourist - Sites | 1,339,400 | 0.00 |
| 13,411 | 0 | 1261.4 | Income Adjustment for Fees in Advance | 0 | 0.00 |
| 282,836 | 305,800 | 1261.5 | Lodgings | 412,100 | 34.76 |
| 187,766 | 235,900 | 1261.6 | Safari Tent Income | 154,600 | (34.46) |
| 15,160 | 2,600 | 1269.1 | Washing Machine | 21,100 | 711.54 |
| 2,137 | 1,600 | 1269.2 | Other Income | 0 | (100.00) |
| (1) | 0 | 1269.4 | Other Non-Commissionable Income | 0 | 0.00 |
| 6,303 | 4,500 | 1269.8 | Beautify Byron Contribution | 0 | (100.00) |
| 952 | 0 | 1269.9 | WI-FI Sales | 0 | 0.00 |
| 9,187 | 10,000 | 1269.11 | Merchant Fees Collected | 0 | (100.00) |
| 2,699,992 | 3,033,100 | | Total Operating Revenues | 3,060,500 | 0.90 |
| | | | OPERATING EXPENSES | | |
| 1,115 | 6,000 | 2511.1 | Advertising / Marketing / Sponsorships | 11,200 | 86.67 |
| 306 | 1,200 | 2511.3 | Conference & Seminar Cost | 2,400 | 100.00 |
| 748,431 | 811,300 | 2511.4 | Management Contract | 783,100 | (3.48) |
| 45,422 | 55,000 | 2511.5 | Electricity | 55,000 | 0.00 |
| 6,792 | 12,000 | 2511.6 | Gas | 12,000 | 0.00 |
| 5,140 | 5,600 | 2511.7 | Print, Photocopy & Publish | 9,400 | 67.86 |
| 7,234 | 4,000 | 2511.8 | License Fee | 4,000 | 0.00 |
| 50,302 | 58,600 | 2511.9 | General Maintenance | 59,600 | 1.71 |
| 60,003 | 63,700 | 2511.10 | Cabin and Lodging Maintenance | 63,700 | 0.00 |
| 1,895 | 2,500 | 2511.11 | Manager's Residence - Mtce. | 2,500 | 0.00 |
| 21,277 | 17,800 | 2511.12 | Maintenance Contractors | 17,800 | 0.00 |
| 11,459 | 10,400 | 2511.13 | Telephones | 10,400 | 0.00 |
| 30,557 | 34,500 | 2511.14 | Chemicals and Cleaning | 51,600 | 49.57 |
| 33,683 | 35,000 | 2511.15 | Rubbish Removal | 45,000 | 28.57 |
| 48,200 | 26,700 | 2511.16 | Sundry Expenses | 30,900 | 15.73 |
| 120,760 | 122,400 | 2511.17 | Lease payments - ARTC | 130,000 | 6.21 |
| 9,611 | 9,100 | 2511.21 | Computer system maintenance | 9,100 | 0.00 |
| 3,607 | 35,000 | 2511.22 | Council Administration wages | 1,000 | (97.14) |
| 125 | 0 | 2511.25 | RMS Computer System Licence | 0 | 0.00 |
| 163 | 0 | 2511.26 | Park Surveys | 10,000 | New |
| 0 | 15,000 | 2511.28 | Compliance Audit Report | 10,000 | (33.33) |
| 0 | 10,000 | 2511.29 | Business Plan | 10,000 | 0.00 |
| 103,316 | 92,700 | 2511.95 | Rates & Charges | 92,700 | 0.00 |
| 46,733 | 30,200 | 2511.96 | Water Charges | 57,200 | 89.40 |
| | | | Depreciation | | |
| 150,770 | 133,500 | 2999.142 | First Sun - Depreciation | 150,800 | 12.96 |
| | | | Indirect Costs | | |
| 862,777 | 1,162,700 | 2529.9 | NCP, Governance and Dividend | 1,162,700 | 0.00 |
| 204,204 | 228,900 | 2529.91 | Support Services Allocated | 238,900 | 4.37 |
| 2,573,882 | 2,983,800 | | Total Operating Expenses | 3,031,000 | 1.58 |
| 126,110 | 49,300 | | Operating Result - Surplus / (Deficit) | 29,500 | (40.16) |
| 264,900 | 133,500 | | Add Back Depreciation | 150,800 | |
| 391,010 | 182,800 | | Cash Result - Surplus / (Deficit) | 180,300 | (1.37) |
| | | | Capital Movements | | |
| | 0 | 4262.001 | Less Loan Principal Repayments | 0 | |
| | 182,800 | 4263.001 | Less Transfer to Reserves | 180,300 | |
| | 344,900 | 4034.101 | Add Transfer from Reserves | 286,000 | |
| | 0 | 4035 | Add Capital Income | 1,500,000 | |
| | 344,900 | 4264-4270 | Less Capital Purchases | 1,786,000 | |
| | 0 | 4036.101 | Add Section 94 Levies Applied | 0 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

SUFFOLK BEACHFRONT HOLIDAY PARK

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|-----------------|
| | | | OPERATING REVENUES | | |
| | | | Fees and Charges - Council Owned Parks | | |
| 102,043 | 120,900 | 1271.1 | Cabin Accommodation | 150,000 | 24.07 |
| 102,470 | 86,600 | 1271.2 | Permanent Income | 103,000 | 18.94 |
| 457,475 | 485,100 | 1271.3 | Tourist - Sites | 448,200 | (7.61) |
| 22 | 100 | 1271.4 | Income Adjustment for Fees in Advance | 0 | (100.00) |
| 17,193 | 17,400 | 1271.5 | On-site Van | 25,700 | 47.70 |
| 127,108 | 146,500 | 1271.6 | Safari Tents | 164,900 | 12.56 |
| 12,303 | 12,000 | 1279.1 | Washing Machine | 11,600 | (3.33) |
| 9,646 | 12,000 | 1279.2 | Other Income | 6,100 | (49.17) |
| 7,602 | 7,400 | 1279.3 | Electricity | 11,700 | 58.11 |
| 2,031 | 2,500 | 1279.4 | Public liability Insurance Contribution | 0 | (100.00) |
| 2,605 | 2,400 | 1279.6 | Beautify Byron Contribution | 0 | (100.00) |
| 23 | 0 | 1279.7 | WiFi - Permanents | 0 | - |
| 451 | 22,500 | 1279.8 | WiFi - Guests | 0 | (100.00) |
| 840,972 | 915,400 | | Total Operating Revenues | 921,200 | 0.63 |
| | | | OPERATING EXPENSES | | |
| 2,451 | 6,800 | 2521.1 | Advertising / Marketing / Sponsorships | 10,000 | 47.06 |
| 339,145 | 366,500 | 2521.4 | Management Contract | 406,000 | 10.78 |
| 1,937 | 2,600 | 2521.7 | Print, Photocopy & Publish | 4,600 | 76.92 |
| 0 | 0 | 2521.8 | License Fee | 1,000 | New |
| 9,335 | 10,700 | 2521.9 | General Maintenance | 10,700 | 0.00 |
| 5,683 | 8,300 | 2521.11 | Manager's Residence - Mtce. | 8,300 | 0.00 |
| 3,098 | 13,400 | 2521.13 | Telephone / Fax / Internet / Computers | 13,400 | 0.00 |
| 0 | 5,000 | 2521.14 | Chemicals and Cleaning | 5,000 | 0.00 |
| 13,850 | 10,000 | 2521.15 | Rubbish Removal | 16,900 | 69.00 |
| 35,861 | 18,400 | 2521.16 | Sundry Expenses | 18,400 | 0.00 |
| 31,066 | 47,800 | 2521.19 | Electricity and Gas | 47,800 | 0.00 |
| 11,385 | 18,500 | 2521.21 | Power / Water / Sewer / Stormwater Maintenance | 18,500 | 0.00 |
| 28,877 | 21,300 | 2521.22 | Amenities Maintenance - Laundry/BBQ's/Camp Kitchen/toilets/ | 21,300 | 0.00 |
| 13,878 | 21,300 | 2521.23 | Grounds Maintenance - Sites/roads/fencing/landscaping | 21,300 | 0.00 |
| 863 | 10,400 | 2521.24 | Security | 10,400 | 0.00 |
| 3,689 | 5,000 | 2521.25 | Computer system maintenance | 5,000 | 0.00 |
| 958 | 20,000 | 2521.26 | Council Administration Wages | 1,000 | (95.00) |
| 30,186 | 30,900 | 2521.27 | Cabin Maintenance | 30,900 | 0.00 |
| 4,303 | 0 | 2521.28 | RMS Computer System Licence | 0 | 0.00 |
| 590 | 3,600 | 2521.29 | On Site Van Maintenance | 3,600 | 0.00 |
| 18,834 | 10,000 | 2521.33 | Reclassification Planning | 10,000 | 0.00 |
| 357 | 15,000 | 2521.34 | Compliance Audit Report | 10,000 | (33.33) |
| 0 | 35,000 | 2521.35 | Business Plan | 20,000 | (42.86) |
| 130,000 | 0 | 2521.36 | Permanent Site Purchase | 0 | 0.00 |
| 39,072 | 34,100 | 2521.95 | Rates & Charges | 34,100 | 0.00 |
| 28,965 | 18,200 | 2521.96 | Water Charges | 34,100 | 87.36 |
| | | | Depreciation | | |
| 5,759 | 7,700 | 2999.143 | Suffolk Park - Depreciation | 5,800 | (24.68) |
| | | | Indirect Costs | | |
| 43,700 | 43,700 | 2530.90 | NCP, Governance and Dividend | 43,700 | 0.00 |
| 109,104 | 117,700 | 2530.91 | Support Services Allocated | 122,800 | 4.33 |
| 912,944 | 901,900 | | Total Operating Expenses | 934,600 | 3.63 |
| (71,972) | 13,500 | | Operating Result - Surplus / (Deficit) | (13,400) | (199.26) |
| 55,200 | 7,700 | | Add Back Depreciation | 5,800 | |
| (16,772) | 21,200 | | Cash Result - Surplus / (Deficit) | (7,600) | (135.85) |
| | | | Capital Movements | | |
| | 0 | | Less Loan Principal Repayments | 0 | |
| | 21,200 | 4271.001 | Less Transfer to Reserves | 0 | |
| | 109,000 | 4272.101 | Add Transfer from Reserves | 148,600 | |
| | 0 | 4273 | Add Capital Income | 0 | |
| | 109,000 | 4264-4270 | Less Capital Purchases | 141,000 | |
| | 0 | 4036.101 | Add Section 94 Levies Applied | 0 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

| CAVANBAH CENTRE | | | | | |
|-------------------|----------------------|-------------------|---|----------------------|--------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Multipurpose Centre Room Hire Charges | | |
| 10,801 | 13,600 | 1281.1 | Meeting Room - M1a | 15,000 | 10.29 |
| 8,408 | 11,000 | 1281.3 | Meeting Room - M2 | 11,000 | 0.00 |
| 28,548 | 31,700 | 1281.4 | Multi-Function Room - MF1 | 36,400 | 14.83 |
| 31,600 | 37,700 | 1281.5 | Multi-Function Room - MF2 | 41,500 | 10.08 |
| 37,081 | 45,400 | 1282 | Multipurpose Centre Court 1 Hire Charges | 46,400 | 2.20 |
| 31,143 | 38,100 | 1283 | Multipurpose Centre Court 2 Hire Charges | 39,700 | 4.20 |
| | | | Multipurpose Centre Other Income | | |
| 8,455 | 9,900 | 1284.1 | Food and Beverage Sales | 10,500 | 6.06 |
| 18,533 | 25,700 | 1284.2 | Kitchen | 26,000 | 1.17 |
| 187 | 200 | 1284.3 | Canteen | 200 | 0.00 |
| 327 | 100 | 1284.4 | External Netball Courts | 5,000 | 4,900.00 |
| 26,593 | 32,100 | 1284.8 | Total Complex Hire | 38,500 | 19.94 |
| 2,626 | 4,100 | 1284.9 | Storage Area - Large | 3,800 | (7.32) |
| 47 | 300 | 1284.13 | Photocopying | 200 | (33.33) |
| 8,115 | 8,600 | 1284.15 | AFL Lease | 14,700 | 70.93 |
| 10 | 100 | 1284.16 | EFT Fees Collected | 100 | 0.00 |
| 84 | 200 | 1284.17 | Internet Usage | 100 | (50.00) |
| 471 | 1,000 | 1284.18 | Table Tennis | 900 | (10.00) |
| 1,663 | 2,700 | 1284.19 | Memberships | 2,600 | (3.70) |
| 800 | 9,800 | 1284.21 | Car Park Hire | 9,000 | (8.16) |
| 1,211 | 1,200 | 1284.22 | Equipment Hire | 0 | (100.00) |
| 10,327 | 11,300 | 1284.24 | Social Sports | 9,500 | (15.93) |
| 5,143 | 5,100 | 1284.25 | Casual Use - Senior | 4,300 | (15.69) |
| 2,273 | 2,300 | 1284.26 | Casual Use - Junior | 2,000 | (13.04) |
| 55 | 100 | 1284.27 | Concession casuals | 100 | 0.00 |
| 819 | 0 | 1284.28 | Event Equipment/Staff Hire Income | 0 | 0.00 |
| 0 | 0 | 1284.29 | Mobile coffee/food cart rent | 40,000 | New |
| 0 | 0 | 1284.31 | Primitive Camping | 10,000 | New |
| 0 | 0 | 1284.32 | LED Signage | 4,000 | New |
| 235,318 | 292,300 | | Total Multipurpose Centre Income | 371,500 | 27.10 |
| 19,707 | 24,400 | 1762 | Total Sportsfields User Charges Income | 0 | (100.00) |
| 255,025 | 316,700 | | Total Operating Revenues | 371,500 | 17.30 |
| | | | OPERATING EXPENSES | | |
| | | | Multipurpose Centre Management Costs | | |
| 325,316 | 321,100 | 2431.1 | Salaries and Oncosts (Council & Temporary) | 364,800 | 13.61 |
| | | | Multipurpose Centre Building Maintenance | | |
| 1,958 | 1,000 | 2432.1 | Air Conditioning Maintenance | 1,000 | 0.00 |
| 2,531 | 11,100 | 2432.2 | Building Maintenance | 5,000 | (54.95) |
| 8,944 | 3,500 | 2432.3 | Furniture & Fittings Maintenance | 5,000 | 42.86 |
| 4,594 | 1,300 | 2432.4 | Electrical Maintenance | 1,300 | 0.00 |
| 1,615 | 600 | 2432.5 | Plumbing Maintenance | 1,000 | 66.67 |
| 9,305 | 4,000 | 2432.6 | Pest & Fire Inspections | 5,000 | 25.00 |
| 1,741 | 800 | 2432.7 | Sanitary Services | 3,000 | 275.00 |
| 960 | 1,000 | 2432.8 | Sport Equipment Maintenance | 1,000 | 0.00 |
| | | | Multipurpose Centre Operational Costs | | |
| 2,982 | 4,000 | 2433.1 | Advertising and Marketing | 2,000 | (50.00) |
| 21,352 | 18,500 | 2433.2 | Electricity | 18,500 | 0.00 |
| 11,688 | 13,900 | 2433.3 | Insurance | 13,900 | 0.00 |
| 28,345 | 22,000 | 2433.4 | Rates & Charges | 27,600 | 25.45 |
| 2,878 | 2,700 | 2433.5 | Telephone | 1,400 | (48.15) |
| 8,254 | 10,100 | 2433.6 | Security | 6,100 | (39.60) |

| CAVANBAH CENTRE | | | | | |
|-------------------|----------------------|-------------------|--|----------------------|-------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| 0 | 1,400 | 2433.7 | IT | 500 | (64.29) |
| 40,586 | 30,000 | 2433.8 | Cleaning | 32,000 | 6.67 |
| 613 | 600 | 2433.9 | Food and Beverage Supplies | 200 | (66.67) |
| 4,930 | 3,000 | 2433.11 | Approvals and Licences | 3,000 | 0.00 |
| 5,290 | 4,400 | 2433.12 | Sundry Expenses | 1,500 | (65.91) |
| 553 | 500 | 2433.16 | Bank Fees | 500 | 0.00 |
| 0 | 10,000 | 2433.18 | Marketing | 2,000 | (80.00) |
| 3,700 | 3,000 | 2433.19 | DA Activation | 0 | (100.00) |
| 89 | 0 | 2433.20 | Event Equipment Hire Expense | 0 | 0.00 |
| 6,816 | 0 | 2433.21 | Farmers Market Relocation Manager Costs | 0 | 0.00 |
| 26,574 | 0 | 2433.22 | Priava Booking System | 0 | 0.00 |
| 2,300 | 0 | 2433.23 | Cycle Club Grnt - Track Construction REF | 0 | 0.00 |
| 5,038 | 26,000 | 2433.24 | New Booking System | 0 | (100.00) |
| 0 | 60,300 | 2999.81 | Depreciation | 60,300 | 0.00 |
| | | | Debt Servicing | | |
| 58,449 | 61,500 | 2438.1 | Interest on Loans | 58,000 | (5.69) |
| | | | Indirect Costs | | |
| 165,096 | 164,700 | 2439.91 | Support Services Allocated | 179,700 | 9.11 |
| 752,499 | 781,000 | | Total Multipurpose Centre Expenditure | 794,300 | 1.70 |
| | 0 | | Cavanbah Sports Centre | | |
| 164,000 | 0 | 3249.1 | Sports Fields - Council - Rev | 0 | 0.00 |
| 260 | 0 | 3249.4 | General Purpose - Council | 0 | 0.00 |
| 26,079 | 0 | 3249.6 | Sports Fields Maintenance - Special Rate | 0 | 0.00 |
| 0 | 5,000 | 3249.7 | Outbuilding Maintenance | 5,000 | 0.00 |
| 2,288 | 1,500 | 3249.8 | Carpark Maintenance | 1,500 | 0.00 |
| 2,000 | 2,500 | 3249.9 | Lighting Maintenance | 2,500 | 0.00 |
| 194,628 | 9,000 | | Total Sportsfield Maintenance Expenditure | 9,000 | 0.00 |
| 947,127 | 790,000 | | Total Operating Expenses | 803,300 | 1.68 |
| | | | Multipurpose Centre | | |
| (517,180) | (488,700) | | Operating Result - Surplus / (Deficit) | (422,800) | |
| 0 | 60,300 | | Add Back Depreciation | 60,300 | |
| (517,180) | (428,400) | | Cash Result - Surplus / (Deficit) | (362,500) | |
| | | | Sportsfield Maintenance | | |
| (174,921) | 15,400 | | Operating Result - Surplus / (Deficit) | (9,000) | |
| 0 | 0 | | Add Back Depreciation | 0 | |
| (174,921) | 15,400 | | Cash Result - Surplus / (Deficit) | (9,000) | |
| | | | Overall | | |
| (692,101) | (473,300) | | Operating Result - Surplus / (Deficit) | (431,800) | (8.77) |
| 0 | 60,300 | | Add Back Depreciation | 60,300 | |
| (692,101) | (413,000) | | Cash Result - Surplus / (Deficit) | (371,500) | (10.05) |
| | | | Capital Movements | | |
| | 52,300 | 4120 | Less Loan Principal Repayments | 55,800 | |
| | 0 | 4121.001 | Less Transfer to Reserves | 0 | |
| | 126,000 | 4127.101 | Add Transfer from Reserves | 255,500 | |
| | 0 | 4128 | Add Capital Income | 0 | |
| | 193,200 | 4122 | Less Capital Purchases | 305,600 | |
| | 93,200 | 4129.101 | Add Section 94 Levies Applied | 50,100 | |
| | (439,300) | | Cash Result after Capital Movements | (427,300) | |

| FACILITIES MANAGEMENT | | | | | |
|-----------------------|----------------------|-------------------|--|----------------------|-------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Community - Lease/ Rental Agreements | | |
| 20,606 | 19,800 | 1188.1 | Byron Bay Tennis Courts | 19,800 | 0.00 |
| 71,500 | 71,500 | 1188.2 | Old Station Masters Cottage Byron Bay (Contra) | 71,500 | 0.00 |
| 5,438 | 8,400 | 1188.3 | Other Community | 8,400 | 0.00 |
| 90,900 | 90,900 | 1188.4 | Bangalow Community Childrens Ctre Contra | 90,900 | 0.00 |
| | | | Community - User Fees and Charges | | |
| 188,914 | 120,000 | 1189.1 | Byron Bay Swimming Pool | 121,200 | 1.00 |
| | | | Operational - Lease/ Rental Agreements | | |
| 11,910 | 11,000 | 1191.2 | Admininstration Building Ballina Shire RFS | 11,000 | 0.00 |
| 61,700 | 61,700 | 1191.4 | Old Country Energy Building (Contra) | 61,700 | 0.00 |
| 46,634 | 46,200 | 1191.5 | Ocean Shores (Billinudgel) Pre-School (Contra) | 46,200 | 0.00 |
| 20,652 | 16,200 | 1191.7 | Other Operational | 16,200 | 0.00 |
| 40,891 | 40,400 | 1191.9 | Lilly Pilly Community Pre-School | 40,400 | 0.00 |
| 29,900 | 29,900 | 1191.11 | Mullum District Cultural Ctre (Drill Hal | 29,900 | 0.00 |
| | | | Crown - Lease/ Rental Agreements | | |
| 142,556 | 187,900 | 1195.1 | Byron Bay Pool Café | 201,000 | 6.97 |
| 15,866 | 2,200 | 1195.2 | Other Crown Reserves | 2,200 | 0.00 |
| | | | Crown - User Fees and Charges | | |
| 108,678 | 120,000 | 1196.1 | Mullumbimby Swimming Pool | 121,200 | 1.00 |
| | | | Other - Lease/ Rental Agreements | | |
| 18,298 | 14,900 | 1198.2 | Mullumbimby Neighbourhood Centre (Contra) | 14,900 | 0.00 |
| 0 | 300 | 1198.4 | Other Crown Tenure | 0 | (100.00) |
| 5,000 | 5,000 | 1198.5 | Crown Lease Mullum War Widows Cottage | 5,000 | 0.00 |
| 4,091 | 0 | 1198.6 | Other Leases | 0 | 0.00 |
| 10,000 | 0 | 1198.7 | Catholic Healthcare Lease - Mullumbimby | 0 | 0.00 |
| 893,534 | 846,300 | | Total Operating Revenues | 861,500 | 1.80 |
| | | | CONTINUED ON NEXT PAGE | | |

| FACILITIES MANAGEMENT | | | | | |
|-----------------------|----------------------|-------------------|--|----------------------|----------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING EXPENSES | | |
| | | | Employee Costs | | |
| 14,849 | 30,000 | 2281.2 | Projects Officer/Coordinator | 30,000 | 0.00 |
| 95,303 | 0 | 2281.4 | Property Maintenance Co-Ordinator | 0 | 0.00 |
| 897 | 0 | 2281.5 | Telecommunications | 0 | 0.00 |
| 8,496 | 0 | 2281.92 | Motor Vehicles | 0 | 0.00 |
| | | | Council Administration Centre | | |
| | | | Maintenance - Preventative | | |
| 88,191 | 111,000 | 2291.1 | Cleaning Contract | 111,000 | 0.00 |
| 7,521 | 16,400 | 2291.4 | Security Services | 16,400 | 0.00 |
| 6,362 | 10,100 | 2291.6 | Lift Maintenance | 10,100 | 0.00 |
| 19,378 | 13,700 | 2291.12 | Cleaning Consumables | 13,700 | 0.00 |
| 8,336 | 13,100 | 2291.18 | Pest Control | 13,100 | 0.00 |
| | | | Maintenance - Unplanned | | |
| 39,388 | 32,800 | 2291.5 | Air-conditioning repairs | 32,800 | 0.00 |
| 39,979 | 40,400 | 2291.7 | Building Maintenance | 40,400 | 0.00 |
| 23,263 | 14,100 | 2291.15 | Electrical Repairs | 14,100 | 0.00 |
| 10,473 | 11,700 | 2291.17 | Plumbing | 11,700 | 0.00 |
| 5,760 | 9,400 | 2291.19 | Ground Works | 9,400 | 0.00 |
| | | | Maintenance - Planned | | |
| 0 | 23,200 | 2291.16 | Air-conditioning Replacement | 23,200 | 0.00 |
| | | | Services | | |
| 93,701 | 116,100 | 2291.2 | Electricity Supply | 116,100 | 0.00 |
| 20,789 | 16,400 | 2291.13 | Waste and Sanitation | 16,400 | 0.00 |
| 13,604 | 12,100 | 2291.21 | Indoor Plant Hire | 12,100 | 0.00 |
| | | | Fees and Charges | | |
| 27,659 | 38,100 | 2291.22 | Insurance | 38,100 | 0.00 |
| 29,724 | 19,800 | 2291.95 | Rates and Council Charges | 19,800 | 0.00 |
| | | | Other | | |
| 8,530 | 11,400 | 2291.3 | Furniture and Fittings | 11,400 | 0.00 |
| 276,312 | 353,800 | 2999.2 | Depreciation | 276,300 | (21.91) |
| | | | Operational - Byron Bay Swimming Pool | | |
| 23,733 | 78,100 | 2301.1 | Byron Bay Pool - Maintenance | 68,100 | (12.80) |
| 114,547 | 60,000 | 2301.2 | Byron Bay Pool - Council Rates and Charges | 60,000 | 0.00 |
| 21,819 | 18,900 | 2301.3 | Byron Bay Pool - Cleaning and Hygiene | 18,900 | 0.00 |
| 22,832 | 27,500 | 2301.4 | Byron Bay Pool - Electricity | 27,500 | 0.00 |
| 229,292 | 211,300 | 2301.5 | Byron Bay Pool - Contract | 238,000 | 12.64 |
| 14,017 | 7,800 | 2301.6 | Byron Bay Pool - Services | 7,800 | 0.00 |
| 3,150 | 0 | 2301.7 | Consulting/Approvals | 0 | 0.00 |
| 4,126 | 5,000 | 2301.8 | Byron Bay Pool - Insurance | 5,000 | 0.00 |
| | | | Crown - Mullumbimby Swimming Pool | | |
| 31,311 | 76,200 | 2305.1 | Mullumbimby Pool - Maintenance | 76,200 | 0.00 |
| 66,042 | 70,000 | 2305.2 | Mullumbimby Pool - Council Rates and Charges | 70,000 | 0.00 |
| 193 | 5,000 | 2305.3 | Mullumbimby Pool - Cleaning and Hygiene | 5,000 | 0.00 |
| 26,043 | 40,000 | 2305.4 | Mullumbimby Pool - Electricity | 40,000 | 0.00 |
| 221,223 | 212,600 | 2305.5 | Mullumbimby Pool - Contract | 232,000 | 9.13 |
| 5,264 | 6,200 | 2305.6 | Mullumbimby Pool - Services | 6,200 | 0.00 |
| 5,594 | 4,600 | 2305.8 | Mullumbimby Pool - Insurance | 4,600 | 0.00 |
| 0 | 50,000 | 2305.9 | Feasibility Study - Conv to Year Round | 0 | (100.00) |
| | | | Other Property Expenses | | |
| 10,764 | 6,300 | 2306.28 | Country Link Building Project Plan | 0 | (100.00) |
| 0 | 0 | 2306.33 | Countrylink Building Fit Out and EOI Process | 30,000 | New |

| FACILITIES MANAGEMENT | | | | | |
|-----------------------|----------------------|-------------------|--|----------------------|----------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| 5,745 | 0 | 2308 | Countrylink Building, Byron Bay | | |
| | | 2308.95 | Rates & Charges - Property | 0 | 0.00 |
| | | 2309 | Council Administration Building Mntnce Projects | | |
| 0 | 20,000 | 2309.1 | Rust Treatment for Walkway Awning at Chambers | 0 | (100.00) |
| 0 | 20,000 | 2309.2 | Repairs to Chambers Chiller Water Line | 0 | (100.00) |
| 67,399 | 12,600 | 2309.3 | Foyer Ergonomics & Security | 0 | (100.00) |
| 0 | 15,000 | 2309.4 | Removal of Rusted Steel Supports for Old Auto Blind System | 0 | (100.00) |
| 0 | 15,000 | 2309.5 | Replace Back Doors in Chambers | 0 | (100.00) |
| 8,080 | 0 | 2309.6 | Emergency Exit Gates for Rear Fence | 0 | 0.00 |
| 4,774 | 5,200 | 2309.7 | Shade Structure for CI Courtyard | 0 | (100.00) |
| | | | Community - Maintenance - Preventative | | |
| 6,780 | 9,100 | 2353.1 | Building Condition Assessments | 9,100 | 0.00 |
| 13,410 | 18,100 | 2353.2 | Pest Control | 18,100 | 0.00 |
| 9,244 | 23,200 | 2353.3 | Security | 23,200 | 0.00 |
| 14,726 | 8,100 | 2353.4 | Fire Safety | 8,100 | 0.00 |
| 10,451 | 0 | 2353.5 | Cleaning | 0 | 0.00 |
| | | | Community - Maintenance - Reactive | | |
| 4,628 | 6,100 | 2354.1 | Electrical Repairs | 6,100 | 0.00 |
| 15,577 | 23,200 | 2354.2 | Safety Works | 23,200 | 0.00 |
| 11,815 | 6,100 | 2354.3 | Plumbing | 6,100 | 0.00 |
| 13,479 | 24,000 | 2354.4 | General | 24,000 | 0.00 |
| 6,401 | 18,900 | 2354.5 | Vandal Damage | 18,900 | 0.00 |
| 70,455 | 32,800 | 2354.6 | Public Toilets | 32,800 | 0.00 |
| 12,365 | 0 | 2354.7 | Old Countrylink Building | 0 | 0.00 |
| | | | Community - Services | | |
| 9,264 | 22,900 | 2355.1 | Electricity Supply | 22,900 | 0.00 |
| 1,682 | 2,100 | 2355.2 | Hygiene Services | 2,100 | 0.00 |
| | | | Community - Fees and Charges | | |
| 0 | 5,800 | 2356.1 | Approvals | 5,800 | 0.00 |
| 18,845 | 150,000 | 2356.2 | s356 General Rates (Property Management) | 150,000 | 0.00 |
| 0 | 1,400 | 2356.3 | Rural Land Board Rates | 1,400 | 0.00 |
| 48,532 | 55,500 | 2356.4 | Insurance | 55,500 | 0.00 |
| | | | Operational - Maintenance - Preventative | | |
| 1,500 | 2,500 | 2371.1 | Building Condition Assessments | 2,500 | 0.00 |
| | | | Operational - Maintenance - Unplanned | | |
| 0 | 6,000 | 2372.2 | Other Operational | 6,000 | 0.00 |
| | | | Crown - Maintenance - Unplanned | | |
| 21,974 | 32,200 | 2375.2 | Public Toilet Crown | 32,200 | 0.00 |

| FACILITIES MANAGEMENT | | | | | |
|-----------------------|----------------------|-------------------|---|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | Other Tenure Lease/Rental Contracts | | |
| 4,208 | 3,500 | 2376.1 | Lease - ARTC | 3,500 | 0.00 |
| 0 | 2,500 | 2376.2 | Licence Agreement - Suffolk Park Public School Site | 2,500 | 0.00 |
| 16,567 | 16,300 | 2376.4 | Crown Lease - Mullum Neighbourhood Centre | 16,300 | 0.00 |
| 4,821 | 4,300 | 2376.5 | Crown Lease - Mullum War Widows Cottage | 4,300 | 0.00 |
| 3,270 | 0 | 2376.6 | Crown Lease - Sandhills Reserve | 0 | 0.00 |
| 1,905 | 0 | 2376.7 | South Golden Beach Community Centre | 0 | 0.00 |
| | | | Administration Costs | | |
| 0 | 3,400 | 2377.3 | Storage Sheds | 3,400 | 0.00 |
| | | | Former Mullumbimby Hospital | | |
| 1,073,230 | 254,300 | 2379.3 | Demolition Costs | 0 | (100.00) |
| 5,441 | 0 | 2379.6 | Independent Peer Review | 0 | 0.00 |
| 700 | 190,300 | 2379.8 | Maintenance | 100,000 | (47.45) |
| 3,585 | 0 | 2379.95 | Rates & Charges - Property | 0 | 0.00 |
| | | | Former Byron Hospital | | |
| 239,496 | 0 | 2390.1 | Assessment | 0 | 0.00 |
| 46,803 | 0 | 2390.3 | Administrative Establishment | 0 | 0.00 |
| 4,015 | 330,000 | 2390.4 | Maintenance | 0 | (100.00) |
| 67,651 | 0 | 2390.5 | Site Planning | 0 | 0.00 |
| | | | Planned Public Toilets | | |
| 404,242 | | 3283 | Council Land - Maintenance & Cleaning | | |
| 0 | 21,400 | 3283.1 | Public Toilets Council - Rural | 4,000 | (81.31) |
| 0 | 96,000 | 3283.2 | Public Toilets Council - Byron Bay | 56,300 | (41.35) |
| 0 | 45,000 | 3283.3 | Public Toilets Council - Mullumbimby | 73,400 | 63.11 |
| 0 | 46,000 | 3283.4 | Public Toilets Council - Ocean Shores | 64,900 | 41.09 |
| 0 | 22,000 | 3283.5 | Public Toilets Council - Suffolk Park | 21,500 | (2.27) |
| 0 | 57,000 | 3283.6 | Public Toilets Council - Bangalow | 84,600 | 48.42 |
| 0 | 14,500 | 3283.7 | Public Toilets Council - Brunswick Heads | 0 | (100.00) |
| 290,273 | | 3284 | Crown Land - Maintenance & Cleaning | | |
| 0 | 255,000 | 3284.2 | Public Toilets Crown - Byron Bay | 83,100 | (67.41) |
| 0 | 14,200 | 3284.3 | Public Toilets Crown - Mullumbimby | 0 | (100.00) |
| 0 | 78,000 | 3284.7 | Public Toilets Crown - Brunswick Heads | 155,100 | 98.85 |
| | | | Debt Servicing | | |
| 155,971 | 160,900 | 2318.1 | Interest on Loans | 152,200 | (5.41) |
| | | | Indirect Costs | | |
| 334,296 | 360,400 | 2319.91 | Support Services | 377,500 | 4.74 |
| (620,400) | (789,600) | 2319.97 | Admin Centre Recharged | (712,100) | (9.82) |
| | | | Depreciation | | |
| 429,983 | 350,800 | 2999.151 | Depreciation | 543,900 | 0.00 |
| 4,481,653 | 3,845,100 | | Total Operating Expenses | 3,187,800 | (17.09) |
| (3,588,119) | (2,998,800) | | Operating Result - Surplus / (Deficit) | (2,326,300) | (22.43) |
| 977,555 | 704,600 | | Add Back Depreciation | 820,200 | |
| (3,311,807) | (2,294,200) | | Cash Result - Surplus / (Deficit) | (1,506,100) | (34.35) |
| | | | Capital Movements | | |
| | 132,300 | 4184.001 | Less Loan Principal Repayments | 141,000 | |
| | 187,900 | 4185.001 | Less Transfer to Reserves | 201,000 | |
| | 2,260,400 | 4022.101 | Add Transfer from Reserves | 4,521,300 | |
| | 128,900 | 4023 | Add Capital Income | 0 | |
| | 1,317,200 | 4186 | Less Capital Purchases | 4,279,800 | |
| | 0 | 4024.101 | Add Section 94 Levies Applied | 0 | |
| | (1,542,300) | | Cash Result after Capital Movements | (1,606,600) | |

DEVELOPMENT AND CERTIFICATION

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|---------------|
| | | | OPERATING REVENUES | | |
| | | | Development Assessment - Fees and Charges | | |
| 112,578 | 100,000 | 1603.1 | Advertising Income | 100,000 | 0.00 |
| 29,665 | 41,900 | 1603.2 | Development Panel Advice | 40,000 | (4.53) |
| 0 | 2,000 | 1603.4 | Engineering Assessment Fees | 0 | (100.00) |
| 21,601 | 16,100 | 1603.8 | Eng. Plan Assessment Fees (Const. Cert) | 16,100 | 0.00 |
| 0 | 5,000 | 1603.17 | Structures Over or Within Council Road Reserves | 0 | (100.00) |
| 796 | 12,000 | 1603.18 | Flood Information Certificate | 12,000 | 0.00 |
| 765,464 | 770,000 | 1601.1 | Development Application Fees | 800,000 | 3.90 |
| | | | Operating Grants | | |
| 0 | 17,000 | 1604.1 | Heritage Advisor | 17,000 | 0.00 |
| | | | Certification - Fees and Charges - Regulated | | |
| 171,249 | 190,000 | 1611.2 | Certification Inspections | 150,000 | (21.05) |
| 16,871 | 15,100 | 1611.3 | Complying Development Certificate | 12,000 | (20.53) |
| 234,674 | 260,000 | 1611.4 | Construction Certificates | 180,000 | (30.77) |
| 76 | 0 | 1611.11 | Fire/Compliance Reports | 0 | 0.00 |
| 16,750 | 17,700 | 1611.16 | Building Certificates - 149D | 18,000 | 1.69 |
| 255,989 | 350,000 | 1611.17 | Section 68 Approvals and Inspection - Part B | 350,000 | 0.00 |
| 1,500 | 13,000 | 1611.24 | DEEWR Traineeship Incentives | 4,000 | (69.23) |
| 955 | 0 | 1611.26 | Pool Resuscitation Signs | 0 | 0.00 |
| 211,443 | 100,900 | 1611.28 | Information and Technology Service Fee | 110,000 | 9.02 |
| 455 | 0 | 1611.29 | Hoarding Fees | 0 | 0.00 |
| | | | Certification - Fees and Charges - Non-Regulated | | |
| 8,243 | 15,000 | 1611.1 | Certificate Registration Fee (Compliance Certificates) | 15,000 | 0.00 |
| 99,346 | 92,600 | 1611.18 | Applicaton and Inspection Fees Roads Act | 122,600 | 32.40 |
| 3,309 | 130,000 | 1611.23 | Income Activities over Road Reserve | 130,000 | 0.00 |
| | | | Certification - Commercial Property - Fees and Charges | | |
| 108,985 | | 1152 | Lease - Footpath Usage | | 0.00 |
| 0 | 5,800 | 1152 | Lease - Footpath Usage - Bangalow | 5,800 | 0.00 |
| 0 | 100 | 1152 | Lease - Footpath Usage - Billinudgel | 100 | 0.00 |
| 0 | 13,700 | 1152 | Lease - Footpath Usage - Brunswick Head | 13,700 | 0.00 |
| 0 | 10,700 | 1152 | Lease - Footpath Usage - Byron Bay | 10,700 | 0.00 |
| 0 | 24,300 | 1152 | Lease - Footpath Usage - Mullumbimby | 24,300 | 0.00 |
| 0 | 7,400 | 1152 | Lease - Footpath Usage - Other | 7,400 | 0.00 |
| | | | Certification - Miscellaneous Revenue | | |
| 2,217 | 2,300 | 1611.13 | Sundry Building Control Income | 2,300 | 0.00 |
| | | | Operating Grants | | |
| 6,000 | 6,500 | 1612.2 | Heritage Advisor | 6,500 | 0.00 |
| 5,500 | 6,500 | 1612.3 | Local Places | 6,500 | 0.00 |
| | | | Customer Service | | |
| 88 | 1,000 | 1613.1 | Sundry Administrative Sales | 1,000 | 0.00 |
| 1,537 | 2,000 | 1613.2 | Commission on Long Service Levy | 2,000 | 0.00 |
| 2,075,292 | 2,228,600 | | Total Operating Revenues | 2,157,000 | (3.21) |

DEVELOPMENT AND CERTIFICATION

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|--|------------------------------|--------------|
| | | | OPERATING EXPENSES | | |
| | | | Directorate & Managers - SEE | | |
| 641,109 | 751,900 | 2701.1 | Salaries and Oncosts | 765,800 | 1.85 |
| 3,904 | 5,000 | 2701.5 | Sundry Expenses | 5,000 | 0.00 |
| 36,689 | 42,000 | 2701.92 | Motor Vehicles | 50,500 | 20.24 |
| | | | Planning Services | | |
| 871,068 | 784,600 | 2705.1 | Salaries and Oncosts | 917,200 | 16.90 |
| 8,633 | 9,300 | 2705.92 | Motor Vehicles | 9,300 | 0.00 |
| | | | Development Assessment - Planning Team | | |
| 34,421 | 100,000 | 2711.3 | Temporary Resourcing / Overtime / Expert Advice | 100,000 | 0.00 |
| | | | Certification Services | | |
| 964,765 | 999,400 | 2751.1 | Salaries and Oncosts | 1,049,200 | 4.98 |
| 3,744 | 31,000 | 2751.4 | Overtime | 31,000 | 0.00 |
| 23,268 | 17,000 | 2751.5 | Heritage Advisor | 17,000 | 0.00 |
| 20 | 17,000 | 2751.6 | Local Places Grant | 17,000 | 0.00 |
| 83,101 | 68,800 | 2751.92 | Motor Vehicles | 68,800 | 0.00 |
| | | | Development Support & Administration | | |
| 791,822 | 799,800 | 2754.1 | Salaries and Oncosts | 858,500 | 7.34 |
| | | | Other Expenses | | |
| 11,685 | 25,000 | 2715.1 | Advertising | 25,000 | 0.00 |
| 10,365 | 13,000 | 2715.2 | Telecommunications | 13,000 | 0.00 |
| 13,848 | 20,000 | 2715.4 | Sundry Office Expenses | 20,000 | 0.00 |
| 0 | 46,000 | 2715.11 | Online Applications | 46,000 | 0.00 |
| 87,212 | 76,300 | 2715.13 | Information and Technology Service Fee Expenditure | 78,000 | 2.23 |
| 1,546 | 2,000 | 2715.14 | National Seachange Taskforce | 2,000 | 0.00 |
| | | | Commercial Property | | |
| 3,129 | 16,000 | 2753.1 | Footpath Dining | 57,600 | 260.00 |
| | | | Indirect Costs | | |
| 1,296,300 | 1,388,700 | 2729.91 | Support Services Allocated | 1,406,700 | 1.30 |
| 4,886,631 | 5,212,800 | | Total Operating Expenses | 5,537,600 | 6.23 |
| (2,811,339) | (2,984,200) | | Operating Result - Surplus / (Deficit) | (3,380,600) | 13.28 |
| (2,811,339) | (2,984,200) | | Cash Result - Surplus / (Deficit) | (3,380,600) | 13.28 |
| | | | Capital Movements | | |
| | 0 | | Less Principal Repayments | 0 | |
| | 1,132,000 | 4870.001 | Less Transfer to Reserves | 1,141,100 | |
| | 92,300 | 4067.101 | Add Transfer from Reserves | 501,400 | |
| | 969,100 | 4068.301 | Add Capital Income | 969,100 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | 4069.101 | Add Section 94 Levies Applied | 0 | |
| | 0 | 4876.1 | Less Section 94 Works | 0 | |
| | (3,054,800) | | Cash Result after Capital Movements | (3,051,200) | |

| PLANNING POLICY & NATURAL ENVIRONMENT | | | | | |
|---------------------------------------|----------------------|-------------------|---|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Operating Grants | | |
| 9,566 | 0 | 1501.59 | OEH New Brighton Beach Scraping | 0 | 0.00 |
| 34,150 | 0 | 1501.66 | OEH Flying Foxes Program | 0 | 0.00 |
| 17,025 | 0 | 1501.68 | Byron Habitat Corridors | 0 | 0.00 |
| 11,008 | 0 | 1501.72 | CMP Scoping Studies | 0 | 0.00 |
| 26,525 | 18,400 | 1501.73 | Flying Fox Improvement Grant | 0 | (100.00) |
| 20,000 | 32,700 | 1501.74 | Develop Governance Models for the Facilitation of Housing | 0 | (100.00) |
| 7,000 | 0 | 1501.75 | 2019 Flying Fox Grant Pgm, Paddys Ck Yr1 | 0 | 0.00 |
| 45,000 | 0 | 1501.76 | NE Hinterland Koala Conservation Project | 0 | 0.00 |
| 19,091 | 0 | 1501.77 | Integrated Flood Study Landowner Contrib | 0 | 0.00 |
| 15,932 | 0 | 1501.78 | Habitat Actions Grants 2019 | 0 | 0.00 |
| 18,750 | 0 | 1501.79 | Byron Shire Koala Habitat Planting | 0 | 0.00 |
| 0 | 51,500 | 1501.81 | Coastline & Belongil Est Scoping Study | 51,500 | 0.00 |
| 44,877 | 44,900 | 1501.82 | SCCF3 - Byron A & I Estate Pocket Park | 0 | (100.00) |
| 39,890 | 20,000 | 1501.83 | Leash-Up Pilot Communication Project | 0 | (100.00) |
| 0 | 299,700 | 1501.84 | Communities Combating Pests and Weeds | | |
| 0 | 250,000 | 1501.85 | Streets as Shared Spaces Grant | | |
| 51,304 | 0 | | Applicant Funded DCP's/LEP's | 0 | 0.00 |
| | | | Fees and Charges | | |
| 103,692 | 111,600 | 1505.43 | Section 149 Certificates | 116,600 | 4.48 |
| 41,600 | 40,800 | 1505.46 | Sewer Location Plan Fees | 48,800 | 19.61 |
| 0 | 19,700 | 1505.52 | Revolving Energy Fund | 19,700 | 0.00 |
| 505,410 | 889,300 | | Total Operating Revenues | 236,600 | (73.39) |
| | | | OPERATING EXPENSES | | |
| | | | Employee Expenses | | |
| 1,140,386 | 1,153,200 | 2601.1 | Salaries and Oncosts | 1,409,700 | 22.24 |
| 25,500 | 17,800 | 2601.92 | Motor Vehicles | 31,800 | 78.65 |
| | | | Office Expenses | | |
| 4,696 | 7,500 | 2601.3 | Advertising | 7,500 | 0.00 |
| 1,356 | 1,500 | 2601.4 | Printing and Stationery | 1,700 | 13.33 |
| 14,751 | 13,000 | 2601.6 | Sundry Office Expenses | 13,000 | 0.00 |
| 0 | 10,800 | 2601.14 | Azility Subscription | 12,000 | 11.11 |
| | | | Environmental Strategic Studies/Plans | | |
| 44,120 | 66,200 | 2605.4 | Rural Land Strategy | 50,000 | (24.47) |
| 10,954 | 10,200 | 2605.32 | Studies and Plans | 10,200 | 0.00 |
| 8,543 | 9,400 | 2605.42 | Planning Studies | 9,400 | 0.00 |
| 16,469 | 27,400 | 2605.63 | Sustainability Program | 20,000 | (27.01) |
| 0 | 22,400 | 2605.65 | Revolving Energy Fund | 22,400 | 0.00 |
| 18,400 | 14,100 | 2605.74 | Comprehensive Koala Plan of Management | 18,400 | 30.50 |
| 0 | 70,000 | 2605.83 | CZMP for Byron Bay Embayment | 0 | (100.00) |
| 7,690 | 5,300 | 2605.101 | Coastal Hazard Monitoring | 5,000 | (5.66) |
| 17,488 | 4,000 | 2605.104 | CZMP for New Brighton and SGB Embayments | 0 | (100.00) |
| 22,729 | 2,700 | 2605.106 | Employment Land Strategy | 0 | (100.00) |
| 34,313 | 2,300 | 2605.107 | Residential Land Strategy | 0 | (100.00) |
| 2,534 | 47,500 | 2605.108 | LEP and DCP Review | 0 | (100.00) |
| 4,428 | 45,000 | 2605.112 | Mullumbimby Masterplan Project Plan | 0 | (100.00) |
| 2,201 | 43,500 | 2605.113 | Bangalow Village Plan | 0 | (100.00) |
| 30,308 | 49,700 | 2605.114 | Shirewide Flying Fox Management Plan | 20,800 | (58.15) |
| 9,920 | 16,900 | 2605.115 | Byron Habitat Corridors | 0 | (100.00) |
| 11,259 | 0 | 2605.116 | Integrated Weed Management Strategy | 0 | 0.00 |
| 8,834 | 0 | 2605.117 | OEH Saving our Species Iconic Koala | 0 | 0.00 |
| 45,000 | 0 | 2605.119 | E-Zones Planning Proposals | 0 | 0.00 |
| 53,683 | 0 | 2605.121 | Planning Reforms | 0 | 0.00 |
| 72,302 | 80,000 | 2605.122 | Jonson Street Protection Works Stage 1:Design & CBA | 0 | 100.00 |
| 18 | 0 | 2605.124 | Affordable Housing | 0 | 0.00 |

| PLANNING POLICY & NATURAL ENVIRONMENT | | | | | |
|---------------------------------------|----------------------|-------------------|---|----------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| 15,500 | 22,500 | 2605.127 | Brunswick Valley Landcare Land for Wildlife Program | 20,000 | (11.11) |
| 23,224 | 37,600 | 2605.131 | Flying Fox Improvement Grant | 0 | (100.00) |
| 2,199 | 0 | 2605.132 | Byron Hospital LEP Amendment | 0 | 0.00 |
| 0 | 70,500 | 2605.133 | Mullum Hospital LEP Amendment | 0 | (100.00) |
| 54,611 | 65,400 | 2605.134 | Develop Governance Models for the Facilitation of Housing | 0 | (100.00) |
| 56,119 | 0 | 2605.135 | Integrated Flood Study - Sth Mullum Accessible Housing Precinct | 0 | 0.00 |
| 9,220 | 70,500 | 2605.136 | Lot 22 Masterplan | 17,100 | (75.74) |
| 41,854 | 53,500 | 2605.137 | Lot 12 and Lot 107 Bayshore Dr | 0 | (100.00) |
| 5,000 | 40,000 | 2605.138 | NE Hinterland Koala Conservation Project | 0 | (100.00) |
| 35,000 | 0 | 2605.140 | 2019 Flying Fox Grant Pgm, Paddys Ck Yr1 | 0 | 0.00 |
| 84 | 24,000 | 2605.143 | DCP Character Design Guidelines for Low Rise Medium Density Coc | 0 | (100.00) |
| 18,111 | 15,100 | 2605.145 | Affordable Housing Contribution Scheme | 6,000 | (60.26) |
| 41,735 | 0 | 2605.146 | Local Strategic Planning Statements | 0 | 0.00 |
| 29,381 | 0 | 2605.147 | Community Participation Plan | 0 | 0.00 |
| 9,595 | 0 | 2605.148 | Climate Change Emergency Action Plan | 0 | 0.00 |
| 1,640 | 7,000 | 2605.151 | Lot 22 Mullumbimby - Policy, PoM, Update | 0 | (100.00) |
| 7,707 | 38,800 | 2605.152 | Centennial Circuit One-Way Trial | 0 | (100.00) |
| 26,494 | 44,500 | 2605.153 | Action Tank Workshop & Climate Change Adaptation | 0 | (100.00) |
| 0 | 15,900 | 2605.154 | Habitat Actions Grant 2019 | 0 | (100.00) |
| 0 | 18,800 | 2605.155 | Byron Shire Koala Habitat Planting | 0 | (100.00) |
| 0 | 145,500 | 2605.156 | Coastline & Belongil Est Scoping Study | 78,000 | (46.39) |
| 556 | 59,300 | 2605.157 | Leash-Up Pilot Communication Project | 0 | (100.00) |
| 0 | 299,700 | 2605.158 | Communities Combating Pests and Weeds | 0 | (100.00) |
| 0 | 25,000 | 2605.159 | Biodiversity DCP | 0 | (100.00) |
| 0 | 60,000 | 2605.160 | Biodiversity Conservation Strategy | 40,400 | (32.67) |
| 0 | 250,000 | 2605.161 | Streets as Shared Spaces Grant | 0 | (100.00) |
| 0 | 15,500 | 2605.164 | Federal Community Led Masterplan | 73,500 | 374.19 |
| 63,992 | 60,300 | 2605.166 | Sustainable Agriculture & Agribusiness Project | 0 | (100.00) |
| | | | Environmental Levy | | |
| | 4,000 | 2606.18 | Unallocated | 0 | (100.00) |
| 0 | 10,000 | 2606.24 | CZMP for Byron Bay Embayment (Council Share) | 0 | (100.00) |
| 16,388 | 28,600 | 2606.25 | Wild Dog, Fox and Feral control Program | 10,400 | (63.64) |
| 29,529 | 700 | 2606.27 | Biodiversity Conservation Strategy | 0 | (100.00) |
| 13,599 | 20,100 | 2606.34 | Emissions Reduction Strategy | 10,000 | (50.25) |
| 5,019 | 13,000 | 2606.36 | NE Hinterland Koala Project | 13,000 | 0.00 |
| 0 | 30,400 | 2606.37 | Wildlife Corridor Mapping | 0 | (100.00) |
| | | | Other Projects | | |
| 0 | 44,900 | 2608.5 | SCCF3 - Byron A & I Estate Pocket Park | | |
| 31,327 | 0 | 2615 | Applicant Funded Local Environment Plans | 0 | |
| | | | Indirect Costs | | |
| 472,296 | 505,100 | 2619.91 | Support Services Allocated | 552,800 | 9.44 |
| 2,618,066 | 3,816,600 | | Total Operating Expenses | 2,453,100 | (35.73) |
| (2,112,656) | (2,927,300) | | Operating Result - Surplus / (Deficit) | (2,216,500) | (24.28) |
| (2,112,656) | (2,927,300) | | Cash Result - Surplus / (Deficit) | (2,216,500) | (24.28) |
| | | | Capital Movements | | |
| | 0 | | Less Principal Repayments | 0 | |
| | 0 | 4113.001 | Less Transfer to Reserves | 0 | |
| | 1,004,500 | 4004.101 | Add Transfer from Reserves | 234,100 | |
| | 0 | 4005 | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 14,900 | 4006.101 | Add Section 94 Levies Applied | 0 | |
| | 0 | | Less Section 94 Works | 0 | |
| | (1,907,900) | | Cash Result after Capital Movements | (1,982,400) | |

| ENVIRONMENT & COMPLIANCE SERVICES | | | | | |
|-----------------------------------|----------------------|-------------------|--|----------------------|-------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Environment - Fees and Charges | | |
| 10,927 | 20,200 | 1625.1 | Caravan Parks Inspection Fees | 20,200 | 0.00 |
| 38,003 | 52,500 | 1625.3 | Itinerant Vendors / Market Stall Permits | 52,500 | 0.00 |
| 180 | 2,800 | 1625.4 | Market Inspection Fees | 2,800 | 0.00 |
| 69,162 | 77,800 | 1625.7 | Food/Health Inspection Fees | 77,800 | 0.00 |
| 360 | 500 | 1625.8 | Other Local Government Act Approvals | 500 | 0.00 |
| 120,905 | 116,600 | 1625.19 | Food Administration Fee | 116,600 | 0.00 |
| | | | Environment - Miscellaneous Revenues | | |
| 2,200 | 5,000 | 1629.3 | Administration Fees | 5,000 | 0.00 |
| 4,000 | 0 | 1629.8 | Animal Pound Grant | 0 | 0.00 |
| | | | Environment - On-Site Sewage Fees and Charges | | |
| 106,878 | 68,300 | 1625.5 | On-Site Sewage - Operation and Installation Applications | 30,000 | (56.08) |
| 182,802 | 194,800 | 1625.23 | On Site Sewerage Management | 209,700 | 7.65 |
| | | | Compliance - Fees & Charges | | |
| 24,627 | 30,500 | 1631.2 | Section 735A Certificates | 30,500 | 0.00 |
| 2,165 | 0 | 1675.1 | Animal Impounding Fees | 0 | 0.00 |
| 575 | 0 | 1675.2 | Sale Of Animals | 0 | 0.00 |
| (584) | 200 | 1675.3 | Permits - Beaches | 200 | 0.00 |
| 4,810 | 4,500 | 1675.4 | Permits - Buskers | 4,500 | 0.00 |
| 1,155 | 500 | 1675.6 | Release and Maintenance Fees - Dogs/Cats | 500 | 0.00 |
| 0 | 500 | 1675.9 | Land Clearing Inspection Fees (Overgrown) | 500 | 0.00 |
| 16,105 | 8,500 | 1675.13 | Compliance Inspections | 8,500 | 0.00 |
| 17,500 | 20,500 | 1675.16 | Swimming Pool Inspections | 20,500 | 0.00 |
| | | | Fees and Charges - Animals | | |
| 19,307 | 12,500 | 1671.3 | Dog Registrations | 12,500 | 0.00 |
| 720 | 0 | 1671.4 | Microchip Implant Fees - Dogs and Cats | 0 | 0.00 |
| | | | Fines and Other Revenues | | |
| 1,300,156 | 1,459,800 | 1681.1 | Infringement Revenue - Parking and Other | 1,609,800 | 10.28 |
| 22,981 | 0 | 1681.3 | Companion Animals Rebate | 0 | 0.00 |
| 230,722 | 179,200 | 1681.7 | Environmental Enforcement Levy | 179,200 | 0.00 |
| | | | Miscellaneous Revenues | | |
| 11,415 | 15,100 | 1633.1 | Administrative Fees - Notice & Orders | 15,100 | 0.00 |
| 2,187,070 | 2,270,300 | | Total Operating Revenues | 2,396,900 | 5.58 |

| ENVIRONMENT & COMPLIANCE SERVICES | | | | | |
|-----------------------------------|----------------------|-------------------|---|----------------------|--------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | OPERATING EXPENSES | | |
| | | | Environmental Health | | |
| 525,480 | 478,700 | 2781.1 | Salaries and Oncosts | 559,500 | 16.88 |
| 7,349 | 5,000 | 2781.2 | Overtime | 12,000 | 140.00 |
| 17,796 | 24,000 | 2781.92 | Motor Vehicles | 33,300 | 38.75 |
| | | | Compliance | | |
| 589,605 | 649,400 | 2783.1 | Salaries and Oncosts | 672,900 | 3.62 |
| 10,635 | 7,000 | 2783.2 | Overtime | 52,000 | 642.86 |
| 18,600 | 24,000 | 2783.92 | Motor Vehicles | 24,000 | 0.00 |
| | | | Infringement Processing | | |
| 409,690 | 345,000 | 2861.1 | Salaries and Oncosts | 359,200 | 4.12 |
| 39,639 | 22,000 | 2861.3 | Overtime | 52,000 | 136.36 |
| 36,300 | 35,500 | 2861.92 | Motor Vehicles | 36,300 | 2.25 |
| | | | Miscellaneous Expenses | | |
| 173,164 | 162,200 | 2871.1 | Collection Fees on Fine Income | 162,200 | 0.00 |
| 60,895 | 27,000 | 2871.2 | Hand held Infringing Devices Support & Maintenance | 27,000 | 0.00 |
| 0 | 24,000 | 2871.3 | Licence Plate Recognition Support & Maintenance | 24,000 | 0.00 |
| 2,200 | 2,000 | 2871.5 | Sundry Expenses | 10,000 | 400.00 |
| 15,890 | 29,000 | 2785.1 | Environmental Monitoring | 29,000 | 0.00 |
| 0 | 0 | 2785.2 | Advertising | 2,000 | New |
| 17,839 | 15,000 | 2785.5 | Telecommunications | 15,000 | 0.00 |
| 2,164 | 3,000 | 2785.11 | Minor Equipment | 3,000 | 0.00 |
| 7,497 | 4,000 | 2785.12 | Sundry Expenses | 10,000 | 150.00 |
| 115,335 | 166,000 | 2785.29 | On Site Sewerage Management | 166,000 | 0.00 |
| 139,831 | 179,000 | 2785.31 | Environment Enforcement Levy Expenditure | 179,000 | 0.00 |
| 0 | 4,000 | 2785.33 | Animal Pound Grant | 0 | (100.00) |
| | | | Public Order and Safety Expenses | | |
| 5,128 | 2,000 | 2865.1 | Abandoned Vehicle Disposal | 6,000 | 200.00 |
| 10,046 | 15,000 | 2865.2 | Advertising / Postage / Printing / Unforms | 15,000 | 0.00 |
| 0 | 1,500 | 2865.4 | Impounding Expenses | 5,000 | 233.33 |
| 13,998 | 2,500 | 2865.9 | Signage | 8,000 | 220.00 |
| 1,452 | 1,000 | 2865.11 | Vet Fees | 2,000 | 100.00 |
| 5,294 | 10,000 | 2865.12 | Sundry Expenses | 10,000 | 0.00 |
| 20,545 | 0 | 2865.16 | Companion Animal Fees | 0 | 0.00 |
| 2,035 | 10,000 | 2865.19 | Local Court Prosecution Costs | 10,000 | 0.00 |
| 4,645 | 0 | 2865.20 | Public Education (Including Pet Awareness Expenses) | 4,000 | New |
| 4,584 | 10,000 | 2865.28 | Investigation Consultants | 10,000 | 0.00 |
| 24,534 | 0 | 2865.29 | Management Program, Cavanbah Street Reserve | 0 | 0.00 |
| 3,866 | 0 | 2865.31 | Impounding Expenses | 0 | 0.00 |
| 3,588 | 1,300 | 2999.11 | Depreciation - Animal Control | 3,600 | 176.92 |
| 2,148 | 2,100 | 2999.14 | Depreciation - Ranger Services | 2,100 | 0.00 |
| | | | Indirect Costs | | |
| 591,900 | 649,200 | 2799.91 | Support Services Allocated | 667,100 | 2.76 |
| 2,883,671 | 2,910,400 | | Total Operating Expenses | 3,171,200 | 8.96 |
| (696,601) | (640,100) | | Operating Result - Surplus / (Deficit) | (774,300) | 20.97 |
| | 3,400 | | Add Back Depreciation | 5,700 | |
| (696,601) | (636,700) | | Cash Result - Surplus / (Deficit) | (768,600) | 20.72 |
| | | | Capital Movements | | |
| | 0 | | Less Principal Repayments | 0 | |
| | 374,000 | 4894.1 | Less Transfer to Reserves | 388,900 | |
| | 349,000 | 4073.101 | Add Transfer from Reserves | 556,800 | |
| | 0 | | Add Capital Income | 0 | |
| | 0 | 4895 | Less Capital Purchases | 0 | |
| | 0 | | Less Section 94 Works | 0 | |
| | (661,700) | | Cash Result after Capital Movements | (600,700) | |

ECONOMIC DEVELOPMENT

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------------|
| | | | OPERATING REVENUES | | |
| | | | Other Revenue | | |
| 100 | 0 | 1004.1 | Locker Income Byron Surf Club | 0 | 0.00 |
| 3,335 | 2,500 | 1004.2 | Film Applications | 2,500 | 0.00 |
| 267 | 2,500 | 1004.3 | Event Applications | 2,500 | 0.00 |
| 1,394 | 3,300 | 1004.4 | Temp Lic – Activities on Council Land | 3,300 | 0.00 |
| 4 | 2,500 | 1004.5 | Temp Lic – Activities on Crown Land | 2,500 | 0.00 |
| | | | Operating Grants | | |
| 0 | 2,000 | 1006.4 | Small Business Month | 0 | (100.00) |
| 5,101 | 12,800 | | Total Operating Revenues | 10,800 | (15.63) |
| | | | OPERATING EXPENSES | | |
| | | | Economic Development | | |
| 3,088 | 3,000 | 2343.1 | Sundry Expenses | 3,000 | 0.00 |
| 10,028 | 15,000 | 2343.13 | Industry Plans | 0 | (100.00) |
| 1,299 | 11,100 | 2343.14 | Sector Capacity Building | 10,000 | (9.91) |
| 708 | 0 | 2343.22 | Annual Business Survey | 0 | 0.00 |
| 14,100 | 0 | 2343.26 | Smart Farms, Small Grants | 0 | 0.00 |
| | | | Tourism | | |
| 102,195 | 37,800 | 2011.1 | Salaries and on-costs | 94,100 | 148.94 |
| 46,609 | 5,000 | 2011.2 | Tourism Management Plan | 0 | (100.00) |
| 543 | 700 | 2011.19 | Telecommunications | 700 | 0.00 |
| 15,775 | 17,000 | 2011.27 | Tourism Memberships and Projects | 11,600 | (31.76) |
| 672 | 0 | 2011.29 | Voluntary Visitor Fund | 0 | 0.00 |
| | | | Economic Development and Tourism | | |
| 78,676 | 118,300 | 2014.1 | Salaries and on-costs | 105,600 | (10.74) |
| 3,179 | 0 | 2014.3 | Bay Lane Enhancement Project | 0 | 0.00 |
| 12,000 | 15,800 | 2014.17 | Billinudgel is Back in Business | 0 | (100.00) |
| 4,697 | 2,600 | 2014.25 | BBEB EO & Trademarking | 0 | (100.00) |
| 633 | 35,900 | 2014.28 | Small Farms, Small Grants | 0 | (100.00) |
| 0 | 2,000 | 2014.29 | Small Business Month | 0 | (100.00) |
| 8,500 | 14,000 | 2014.92 | Motor Vehicle Running Expenses | 14,000 | 0.00 |
| | | | Events | | |
| 164,234 | 165,700 | 2017.1 | Events Officers | 176,200 | 6.34 |
| 4,085 | 16,000 | 2017.2 | Events Plan | 10,000 | (37.50) |
| 708 | 100 | 2017.3 | Events communications and application | 10,000 | 9,900.00 |
| 7,637 | 22,000 | 2017.4 | Festival Funding Support | 10,000 | (54.55) |
| 0 | 2,000 | 2017.6 | Mullum Music Festival | 1,000 | (50.00) |
| 0 | 10,000 | 2017.7 | Byron Writers Festival | 5,000 | (50.00) |
| | | | Indirect Costs | | |
| 192,396 | 188,400 | 2013.91 | Support Services Allocated | 190,800 | 1.27 |
| 671,763 | 683,400 | | Total Operating Expenses | 642,000 | (6.06) |
| (666,662) | (670,600) | | Operating Result - Surplus / (Deficit) | (631,200) | (5.88) |
| (666,662) | (670,600) | | Cash Result - Surplus / (Deficit) | (631,200) | (5.88) |
| | | | Capital Movements | | |
| | 0 | | Less Principal Repayments | 0 | |
| | 10,000 | 4935.001 | Less Transfer to Reserves | 0 | |
| | 154,400 | 4096.101 | Add Transfer from Reserves | 0 | |
| | 0 | 4097 | Add Capital Income | 0 | |
| | 0 | | Less Capital Purchases | 0 | |
| | 0 | 4098 | Add Section 94 Levies Applied | 0 | |
| | (526,200) | | Cash Result after Capital Movements | (631,200) | |

| WATER SUPPLIES | | | | | |
|-----------------------|-------------------|----------------|---|-------------------|-------------|
| ACTUAL | ESTIMATED | LEDGER | BUDGET ITEMS | ESTIMATED | |
| 2019/20 | 2020/21 | ACCOUNT | | 2021/22 | % |
| | | | OPERATING REVENUES | | |
| | | | Rates and Service Availability Charges | | |
| 2,083,083 | 2,113,900 | 6011.1 | Residential | 2,214,700 | 4.77 |
| 526,974 | 524,200 | 6011.2 | Non-Residential | 546,200 | 4.20 |
| (135,975) | (161,200) | 6011.3 | Pensioner Adandonments | (161,200) | 0.00 |
| | | | Water Consumption Charges | | |
| 4,911,373 | 5,391,600 | 6021.1 | Water Consumption Charges - Residential | 5,531,000 | 2.59 |
| 2,013,009 | 2,471,500 | 6021.2 | Water Consumption Charges - Non-Residential | 2,295,000 | (7.14) |
| | | | Grants | | |
| 74,746 | 88,000 | 6001.1 | Pensioners Subsidy | 88,000 | 0.00 |
| | | | Fees | | |
| -1,209 | 1,700 | 6031.1 | Lighthouse Road Tower Site | 1,800 | 5.88 |
| 29,514 | 30,000 | 6031.2 | Rental of 18 Fletcher St | 30,900 | 3.00 |
| 51,389 | 60,000 | 6031.3 | Byron Library Rental from Water Fund | 61,800 | 3.00 |
| 115,720 | 110,000 | 6031.4 | Connection / Tapping Fees | 113,300 | 3.00 |
| 14,329 | 12,000 | 6031.5 | Sales of Water - Standpipes | 12,400 | 3.33 |
| 13,518 | 11,500 | 6031.6 | Sundry Income (Includes Meter Test) | 11,800 | 2.61 |
| 12,635 | 12,000 | 6031.13 | Lease - Patterson St Water Reservoir | 12,400 | 3.33 |
| 0 | 5,000 | 6031.14 | Rainwater Tank Rebate from Rous | 5,200 | 4.00 |
| 17,364 | 15,000 | 6031.15 | Wategoes Water Reservoir - Lease Optus | 15,500 | 3.33 |
| 2,068 | 4,500 | 6031.18 | Optus Lease - Tongarra Rd Reservoir | 4,600 | 2.22 |
| 48,846 | 45,000 | 6031.19 | Peterson St Water Res - Telstra | 46,400 | 3.11 |
| | | | Other Revenues | | |
| 8,803 | 3,100 | 6041.1 | Extra Charges | 6,100 | 96.77 |
| 21,078 | 5,600 | 6041.3 | Interest on Consumption Charges | 11,200 | 100.00 |
| 27,520 | 10,400 | 6051.1 | Interest on Investments | 113,700 | 993.27 |
| 9,834,786 | 10,753,800 | | Total Operating Revenues | 10,960,800 | 1.92 |

WATER SUPPLIES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------|
| | | | OPERATING EXPENSES | | |
| | | | Water & Waste - Management & Admin | | |
| 367 | 0 | 6101.1 | Salaries and Oncosts | 0 | 0.00 |
| | | | Employee Costs - Engineering & Supervision | | |
| 154,871 | 126,900 | 6105.1 | Salaries and Oncosts | 241,700 | 90.46 |
| 5,300 | 14,000 | 6105.92 | Motor Vehicle Running Expenses | 23,400 | 67.14 |
| | | | Employee Costs - Engineering S64 Assessment | | |
| 104,088 | 46,000 | 6107 | Salaries and Oncosts | 47,100 | 2.39 |
| | | | Employee Costs - Compliance | | |
| 5,083 | 165,300 | 6111.1 | Salaries and Oncosts | 224,900 | 36.06 |
| 2,700 | 0 | 6111.92 | Motor Vehicle Running Expenses | 0 | 0.00 |
| | | | Employee Costs - Administration and Education | | |
| 183,835 | 156,000 | 6115.1 | Salaries and Oncosts | 151,800 | (2.69) |
| | | | Meter Reading Contract | | |
| 38,009 | 37,500 | 6121.2 | Payment to AMRS | 39,500 | 5.33 |
| | | | Training and Recruitment | | |
| 0 | 10,000 | 6125.3 | Technical Skills | 20,000 | 100.00 |
| | | | Administration Expenses | | |
| 450 | 1,500 | 6141.1 | Printing & Stationery | 2,000 | 33.33 |
| 8,241 | 22,000 | 6141.2 | Communication Systems | 15,000 | (31.82) |
| 18,152 | 22,000 | 6141.6 | Misc Equip/Expenses | 23,000 | 4.55 |
| 9,952 | 10,000 | 6141.9 | s356 Water Supplies Management (Community Bu | 10,500 | 5.00 |
| 0 | 20,000 | 6141.11 | Fletcher St Property Expenses | 21,000 | 5.00 |
| 1,364 | 6,500 | 6141.12 | Books/Journals | 5,000 | (23.08) |
| 60,310 | 93,300 | 6141.14 | Payroll Tax | 95,000 | 1.82 |
| 17,682 | 6,500 | 6141.25 | Rainwater Tank Rebate | 6,600 | 1.54 |
| 28,200 | 28,700 | 6141.27 | Tax Equivalent Payments to General Fund | 28,700 | 0.00 |
| 1,898 | 10,000 | 6141.32 | Audit of Best Practice Management Compliance | 25,000 | 150.00 |
| 0 | 3,100 | 6141.33 | Telecommunications Lease Expenses | 0 | (100.00) |
| 10,669 | 50,000 | 6141.38 | Water Directorate | 75,000 | 50.00 |
| 0 | 2,200 | 6141.39 | Rent Donation -18 Fletcher Street | 2,300 | 4.55 |
| 13,555 | 25,000 | 6141.45 | Asset Mgmt Technology, Resources and Equip | 70,000 | 180.00 |
| 39,814 | 40,000 | 6141.47 | Building and Property Insurance | 45,000 | 12.50 |
| 0 | 10,000 | 6141.48 | Procurement Consultant | 40,000 | 300.00 |
| 0 | 25,000 | 6141.56 | Byron Bay Drainage Upgrade Concept Study | | |
| | | | Abandonments | | |
| 7,201 | 5,300 | 6145.2 | Rates Abandoned | 5,300 | 0.00 |
| 0 | 5,300 | 6145.3 | Bad Debts Abandoned - Water | 5,300 | 0.00 |

| WATER SUPPLIES | | | | | |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------------|
| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
| | | | General Operation & Maintenance | | |
| 544,008 | 525,000 | 6205.6 | Water Mains Maintenance | 550,000 | 4.76 |
| 700,310 | 870,000 | 6205.7 | Water Mains Operation | 910,000 | 4.60 |
| 229,876 | 250,000 | 6205.11 | Reservoir Operation | 300,000 | 20.00 |
| 43,314 | 55,000 | 6205.12 | Reservoir Maintenance | 50,000 | (9.09) |
| 298,467 | 350,000 | 6205.15 | Other Operation | 370,000 | 5.71 |
| 6,449 | 10,000 | 6205.16 | Other Maintenance | 12,000 | 20.00 |
| 4,278,517 | 4,479,300 | 6205.22 | Purchase of Water | 4,861,500 | 8.53 |
| 1,504,108 | 1,416,000 | 6211.93 | Depreciation | 1,504,100 | 6.22 |
| | | | Mullumbimby | | |
| 28,440 | 50,000 | 6235.1 | WTW Planned Maintenance | 55,000 | 10.00 |
| 68,072 | 70,000 | 6235.6 | WTW Chemicals | 90,000 | 28.57 |
| 324,116 | 320,000 | 6235.7 | WTW Operation | 340,000 | 6.25 |
| | | | Water System Support Services | | |
| 0 | 0 | 6244.1 | IT/Hardware | 50,000 | New |
| 0 | 0 | 6244.2 | SCADA | 75,000 | New |
| 0 | 0 | 6244.3 | Software/Applications/Licences | 50,000 | New |
| 0 | 0 | 6244.4 | Asset Management | 50,000 | New |
| | | | Indirect Costs | | |
| 52,296 | 54,000 | 6159.1 | Contribution to Depot - General Fund | 60,000 | 11.11 |
| 109,404 | 1,253,700 | 6159.91 | Support Services | 1,317,900 | 5.12 |
| 1,137,696 | 109,400 | 6159.90 | NCP/Governance | 559,400 | 411.33 |
| 10,036,811 | 10,754,500 | | Total Operating Expenses | 12,428,000 | 15.56 |
| (202,025) | (700) | | Operating Result - Surplus / (Deficit) | (1,467,200) | ##### |
| | 1,416,000 | | <i>Add Back Depreciation</i> | 1,504,100 | |
| (202,025) | 1,415,300 | | Cash Result - Surplus / (Deficit) | 36,900 | (97.39) |
| | | | Capital Movements | | |
| | 0 | 6,424 | Less Loan Principal Repayments | 0 | |
| | 1,665,300 | 6437.001 | Less Transfer to Reserves | 286,900 | |
| | 2,150,000 | | Add Transfer from Reserves | 2,977,500 | |
| | 250,000 | 6404.301 | Add Capital Income | 250,000 | |
| | 2,842,500 | | Less Capital Purchases | 4,014,500 | |
| | 692,500 | | Add Section 64 Levies Applied | 1,037,000 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

SEWERAGE SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|-------------|
| | | | OPERATING REVENUES | | |
| | | | Rates and Service Availability Charges | | |
| 9,040,838 | 13,243,200 | 7011.1 | Residential | 13,906,600 | 5.01 |
| 2,099,382 | 2,112,600 | 7011.2 | Non-Residential | 2,208,600 | 4.54 |
| 74,512 | 75,300 | 7011.3 | Trade Waste Fixed Charges | 78,300 | 3.98 |
| (131,384) | (135,000) | 7011.4 | Pensioner Adandonments | (135,000) | 0.00 |
| | | | User Charges | | |
| 3,115,151 | 0 | 7021.1 | Residential | 0 | 0.00 |
| 1,554,959 | 1,803,000 | 7021.2 | Non-Residential | 1,912,800 | 6.09 |
| 255,802 | 275,400 | 7021.3 | Liquid Trade Waste Charges | 292,200 | 6.10 |
| | | | Grants | | |
| 72,199 | 74,300 | 7001.1 | Pensioners Subsidy | 74,300 | 0.00 |
| | | | Fees | | |
| 150 | 0 | 7031.6 | Property Rental Income | 0 | 0.00 |
| 23,091 | 3,000 | 7031.9 | Sundry Income | 3,000 | 0.00 |
| 89,565 | 90,000 | 7031.14 | Trade Waste Processing Fees | 95,000 | 5.56 |
| 140,249 | 100,000 | 7031.15 | Plant Income | 103,000 | 3.00 |
| 22,298 | 30,000 | 7031.19 | Lease - 125 Vallances Rd | 30,000 | 0.00 |
| 3,733 | 0 | 7031.21 | Agistment - Vallances Rd House | 20,000 | New |
| 480 | 0 | 7031.24 | Agistment - Pony Paddock | 0 | 0.00 |
| 16,642 | 15,000 | 7031.25 | Vallance Road STP Optus Tower | 15,000 | 0.00 |
| 13,443 | 40,000 | 7031.26 | Application - Dispose of Waste to Sewer | 40,000 | 0.00 |
| | | | Other Revenues | | |
| 40,254 | 13,400 | 7041.1 | Extra Charges | 28,000 | 108.96 |
| 16,536 | 0 | 7041.3 | Interest on Res Consumption Charges | 13,000 | New |
| 333 | 100 | 7041.5 | Interest on Trade Waste Consumption | 300 | 200.00 |
| 2,945 | 1,000 | 7041.7 | Interest on Non-Res Consumption Charges | 2,000 | 100.00 |
| 150,570 | 53,800 | 7051.1 | Interest on Investments | 162,200 | 201.49 |
| 16,601,749 | 17,795,100 | | Total Operating Revenues | 18,849,300 | 5.92 |

SEWERAGE SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|----------|
| | | | OPERATING EXPENSES | | |
| | | | Employee Costs - Management & Admin | | |
| 7,165 | 0 | 7101.1 | Salaries and Oncosts | 0 | 0.00 |
| | | | Employee Costs - Engineering & Supervision | | |
| 163,637 | 126,900 | 7105.1 | Salaries and Oncosts | 241,700 | 90.46 |
| 5,304 | 14,000 | 7105.92 | Motor Vehicle Running Expenses | 23,400 | 67.14 |
| | | | Employee Costs - Engineering S64 Assessment | | |
| 106,212 | 46,000 | 7106.1 | Salaries and Oncosts | 47,100 | 0.00 |
| | | | Employee Costs - Compliance | | |
| 6,932 | 165,300 | 7111.1 | Salaries and Oncosts | 224,900 | 36.06 |
| 2,700 | 0 | 7111.92 | Motor Vehicle Running Expenses | 0 | 0.00 |
| | | | Employee Costs - Administration and Education | | |
| 183,380 | 175,000 | 7115.1 | Salaries and Oncosts | 171,500 | (2.00) |
| 2,796 | 0 | 7115.92 | Motor Vehicles | 0 | 0.00 |
| | | | Meter Reading Contract | | |
| 34,774 | 34,500 | 7121.2 | Payment to AMRS | 36,000 | 4.35 |
| | | | Training and Recruitment | | |
| 0 | 22,300 | 7125.3 | Technical Skills | 24,000 | 7.62 |
| | | | Administration Expenses | | |
| 450 | 1,000 | 7141.1 | Printing & Stationery | 1,100 | 10.00 |
| 18,919 | 36,500 | 7141.2 | Communication Systems | 38,000 | 4.11 |
| 18,500 | 36,500 | 7141.6 | Misc Equip/Expenses | 38,000 | 4.11 |
| 0 | 0 | 7141.8 | Laundry | 3,000 | New |
| 42,259 | 42,000 | 7141.9 | Community Buildings - Sewer Charge | 44,000 | 4.76 |
| 0 | 5,500 | 7141.12 | Books/Journals | 5,500 | 0.00 |
| 60,310 | 90,000 | 7141.14 | Payroll Tax | 90,000 | 0.00 |
| 28,200 | 30,000 | 7141.19 | Taxation Equivalent Payments | 30,000 | 0.00 |
| 24,253 | 10,000 | 7141.24 | Maintenance Lease - Vallances Rd | 10,000 | 0.00 |
| 44,119 | 44,000 | 7141.38 | Property Insurance | 45,000 | 2.27 |
| | | | Abandonments | | |
| 131,123 | 50,000 | 7151.2 | Other Rates Abandoned | 52,000 | 4.00 |
| 0 | 5,000 | 7151.3 | Bad Debts Abandoned - Sewer | 5,000 | 0.00 |

SEWERAGE SERVICES

| ACTUAL 2019/20 | ESTIMATED 2020/21 | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED 2021/22 | % |
|---------------------------|------------------------------|---------------------------|---|------------------------------|-------------|
| | | | Other Expenses | | |
| 6,880 | 2,200 | 7155.1 | Property Maintenance Costs | 2,500 | 13.64 |
| 15,455 | 0 | 7155.3 | Belongil Catchment Issues Study | 0 | 0.00 |
| | | | General Operation | | |
| 0 | 294,000 | 7201.14 | Plant Purchases | 0 | (100.00) |
| | | | Plant Running Expenses | | |
| 3,445 | 70,000 | 7203.1 | Fuel and Oil | 72,000 | 2.86 |
| 949 | 0 | 7203.2 | Parts and Materials | 0 | 0.00 |
| 573 | 0 | 7203.3 | Tyres | 0 | 0.00 |
| 1,132 | 0 | 7203.4 | Contract Repairs | 0 | 0.00 |
| 8,215 | 0 | 7203.6 | Labour | 0 | 0.00 |
| 3,143 | 0 | 7203.7 | Insurance and Registration | 0 | 0.00 |
| 299,549 | 200,000 | 7205.5 | Gravity Mains Operation | 220,000 | 10.00 |
| 309,116 | 450,000 | 7205.6 | Gravity Mains Maintenance | 430,000 | (4.44) |
| 0 | 18,000 | 7205.8 | LPPS Maintenance | 20,000 | 11.11 |
| 703,485 | 410,000 | 7205.9 | SPS Operation | 460,000 | 12.20 |
| 460,877 | 500,000 | 7205.11 | SPS Maintenance | 460,000 | (8.00) |
| 307,942 | 350,000 | 7205.12 | SPS Power | 320,000 | (8.57) |
| 1,417,796 | 1,465,000 | 7205.21 | Treatment Operations Expenses | 1,550,000 | 5.80 |
| 474,294 | 480,000 | 7205.22 | Chemical Costs | 510,000 | 6.25 |
| 381,035 | 550,000 | 7205.23 | Energy Costs | 420,000 | (23.64) |
| 724,630 | 450,000 | 7205.24 | Treatment Effluent Management | 490,000 | 8.89 |
| 139,854 | 200,000 | 7205.25 | Treatment Biosolids Management | 240,000 | 20.00 |
| 650,033 | 700,000 | 7205.26 | Treatment Maintenance | 730,000 | 4.29 |
| 895,919 | 850,000 | 7205.27 | Other Operations Expenses | 895,000 | 5.29 |
| 272,638 | 100,000 | 7205.28 | Other Maintenance | 160,000 | 60.00 |
| 3,143,357 | 3,080,000 | 7209.93 | Depreciation | 3,143,400 | 2.06 |
| | | | Sewer System Support Services | | |
| 0 | 0 | 7244.1 | IT/Hardware | 50,000 | New |
| 0 | 0 | 7244.2 | SCADA | 75,000 | New |
| 0 | 0 | 7244.3 | Software/Applications/Licences | 50,000 | New |
| 0 | 0 | 7244.4 | Asset Management | 50,000 | New |
| | | | Indirect Costs | | |
| 1,511,400 | 1,612,500 | 7169.91 | Support Services | 1,697,300 | 5.26 |
| 109,300 | 109,300 | 7169.90 | NCP/Governance | 559,300 | 411.71 |
| 52,296 | 54,000 | 7169.2 | Contribution to Depot Cost Sewer | 60,000 | 11.11 |
| | | | Debt Servicing | | |
| 2,591,089 | 2,075,300 | 7161.1 | Interest on Loans | 1,946,700 | (6.20) |
| 15,365,435 | 14,965,800 | | Total Operating Expenses | 15,741,400 | 5.18 |
| 1,236,314 | 2,829,300 | | Operating Result - Surplus / (Deficit) | 3,107,900 | 9.85 |
| 3,143,357 | 3,080,000 | | Add Back Depreciation | 3,143,400 | 2.06 |
| 4,379,671 | 5,909,300 | | Cash Result - Surplus / (Deficit) | 6,251,300 | 5.79 |
| | | | Capital Movements | | |
| | 2,363,900 | 7430.1 | Less Loan Principal Repayments | 2,492,400 | |
| | 4,295,400 | 7437.1 | Less Transfer to Reserves | 4,508,900 | |
| | 6,834,600 | 7403.101 | Add Transfer from Reserves | 4,185,400 | |
| | 750,000 | 7401.301 | Add Capital Income | 12,750,000 | |
| | 9,605,900 | | Less Capital Purchases | 19,365,400 | |
| | 2,771,300 | 7405.101 | Add Section 64 Levies Applied | 3,180,000 | |
| | 0 | | Cash Result after Capital Movements | 0 | |

GENERAL FUND CAPITAL WORKS

| Project Description | Budget | Grants / Contribs | Section 94 Plan | Catchment/ Purpose | Loans | Reserves | Reserve Description | 2017/18 Special Rate Funding | Council Revenue |
|--|------------------|----------------------|--------------------|-----------------------|-------|------------------|---|---------------------------------|--------------------|
| Projects & Commercial Development | | | | | | | | | |
| Lot 22 Mullumbimby | 40,500 | | | | | 40,500 | Property Development | | |
| Lot 102 Depot Relocation | 5,000 | | | | | 5,000 | Property Development | | |
| Lot 12 Bayshore Drive Byron Bay Remediat | 9,900 | | | | | 9,900 | Property Development | | |
| Projects & Commercial Development - Total | 55,400 | 0 | 0 | | | 55,400 | | 0 | 0 |
| Depot Services & Fleet Management | | | | | | | | | |
| Scania R420 6x4 Tipper | 200,000 | | | | | 200,000 | Plant | | |
| KX41-3 Excavator | 50,000 | | | | | 50,000 | Plant | | |
| JCB 3CX4 4x4 BACKHOE LOADER | 170,000 | | | | | 170,000 | Plant | | |
| Kubota F3690 Outfront Mower | 30,000 | | | | | 30,000 | Plant | | |
| HOWARD SLASHER EHD180 - OFFSET | 10,000 | | | | | 10,000 | Plant | | |
| Small Plant Replacements | 54,000 | | | | | 54,000 | Plant | | |
| Motor Vehicle Replacements | 500,000 | | | | | 500,000 | Plant | | |
| Depot Services & Fleet Management - Total | 1,014,000 | 0 | 0 | | | 1,014,000 | | 0 | 0 |
| Local Roads & Drainage | | | | | | | | | |
| Bridges | | | | | | | | | |
| Bridge works subject to future bridge inspections | 150,000 | | | | | | | 150,000 | |
| Upper Main Arm Bridge - Main Arm Road | 347,500 | 347,500 | | | | | | | |
| Sherringtons Bridge - Sherringtons Lane | 444,000 | 444,000 | | | | | | | |
| Englshes Bridge - Englshes Road | 600,200 | 600,200 | | | | | | | |
| Johnston Lane Causeway - Private Works | 139,900 | 19,500 | | | | 120,400 | \$55,400 Unexpended Loan \$65,000 Unexpended Grant | | |
| Footpaths, Kerb & Gutter | | | | | | | | | |
| Access ramps and footpaths Works | 62,000 | | | | | | | 18,000 | 44,000 |
| Replacement of damaged Kerb and Gutter Shire Wide as per inspection Report | 40,000 | | | | | | | 16,000 | 24,000 |
| Replacement of damaged Footpaths Shire Wide as per inspection Report | 107,500 | | | | | | | | 107,500 |
| Kolora Way Footpath and Bridge Upgrade - Design | 100,000 | | 80,000 | OS Cycleway | | | | | 20,000 |
| Drainage | | | | | | | | | |
| Rajah Road Flood Flow Path - construction | 60,000 | 60,000 | | | | | | | |
| SGB Street Drainage Upgrade - Clifford Street - Construction | 120,000 | 120,000 | | | | | | | |
| SGB Street Drainage Upgrade - Gloria Street (east) - Design | 25,000 | 15,000 | | | | | Stormwater | | |
| Kingsley Lane - Kerb and Gutter Improvements | 150,000 | | | | | | Stormwater | | |
| Lighthouse Rd / Reflections Stormwater Diversion Upgrade - Construction | 1,408,000 | 1,408,000 | | | | | | | |
| New Brighton Overland Flow and Drainage Upgrade Study | 150,000 | 100,000 | | | | | Stormwater | | |
| Road Works | | | | | | | | | |
| Heavy Patching | 500,000 | | | | | | | 500,000 | |
| Reseals | 1,192,600 | | | | | | | 1,192,600 | |
| Gravel Resheeting | 340,000 | | | | | | | 340,000 | |
| Renewal of Roads Side Barriers Program - Shire Wide | 200,000 | | | | | | | 200,000 | |
| Balemo Drive Shared Path (Stage 2) (Balance from 2020/21) | 867,700 | 867,700 | | | | | | | |
| Broken Head Reserve Road Traffic Control Works | 265,000 | 265,000 | | | | | | | |
| Seven Mile Beach Road Traffic Control Works Stage 1 | 120,000 | 120,000 | | | | | | | |

GENERAL FUND CAPITAL WORKS

| Project Description | Budget | Grants / Contribs | Section 94 Plan | Catchment/ Purpose | Loans | Reserves | Reserve Description | 2017/18 Special Rate Funding | Council Revenue |
|--|-------------------|----------------------|--------------------|--|----------|------------------|--|---------------------------------|--------------------|
| Middle Pocket Road Upgrade - Section 1 | 150,000 | 150,000 | | | | | | | |
| Major Patching Program - Impacts of Tourism Fund | 600,000 | 600,000 | | | | | | | |
| Pavement Asphalt Overlay Program - Impacts of Tourism Fun | 1,000,000 | 1,000,000 | | | | | | | |
| Reseal Program - Impacts of Tourism Fund | 1,000,000 | 1,000,000 | | | | | | | |
| Stuart Street Renewal - Mullumbimby - Construction | 1,260,000 | 1,060,000 | 200,000 | \$95,000 MB - Civic \$62,000 MB - Cycle \$43,000 MB - Open | | | | | |
| Tincogan Street - Intersection Priority Change at Stuart Street - Mullumbimby - Construction | 350,000 | 350,000 | | | | | | | |
| Tincogan Street - Intersection Priority Change at Dalley Street - Mullumbimby - Construction | 350,000 | 350,000 | | | | | | | |
| Lawson Street Renewal - Jonson to Fletcher - Byron Bay - Design | 50,000 | 50,000 | | | | | | | |
| Kingsley Street Renewal - Byron Bay - Design | 70,000 | 70,000 | | | | | | | |
| Fern Street Renewal - Station to Dalley - Mullumbimb | 600,000 | 600,000 | | | | | | | |
| Carlyle Street Renewal - Section 1 - Byron Bay - Construction | 600,000 | 600,000 | | | | | | | |
| Main Arm Road Renewal - Construction Stage 1 | 600,000 | 600,000 | | | | | | | |
| Bayshore Drive Renewal - Byron Arts and Industrial Estate - Byron Bay - Construction Stage 2 | 800,000 | 800,000 | | | | | | | |
| Bangalow Road Onroad Cycleway - Suffolk Park to Byron Bay | 720,000 | 720,000 | | | | | | | |
| South Arm Car Park Upgrade - Brunswick Heads | 870,400 | 870,400 | | | | | | | |
| Bus Stop Accessibility Upgrade Program | 500,000 | 500,000 | | | | 500,000 | Infrastructure Renewal - Non Byron | | |
| Federation Bridge Debris Deflectors - Mullumbimby - Design | 300,000 | 300,000 | | | | 100,000 | Unexpended Loan | | |
| National Parks Access Rd Sealing (Balance from 2020/21) | 1,202,000 | 887,000 | 315,000 | Rural Roads | | | | | |
| Rifle Range Rd Upgrade (Balance from 2020/21) | 903,100 | 903,100 | | | | | | | |
| Marshalls Creek Foreshore & Roadside Erosion Improvements - New Brighton - Design | 40,000 | 40,000 | | | | 40,000 | Infrastructure Renewal Reserve - Byron Bay | | |
| Mullumbimby to Brunswick Heads - On Road Cycleway | 140,000 | 140,000 | 140,000 | MB Cycleway | | | | | |
| Ewingsdale Road Shared Path Missing Link Upgrade - Byron Bay | 160,000 | 160,000 | | | | 160,000 | Infrastructure Renewal Reserve - Byron Bay | | |
| Main Arm Causeway No.2 Upgrade | 706,200 | 402,700 | | | | 303,500 | Infrastructure Renewal - Non Byron | 100,000 | |
| Stormwater Capital Renewal Works Program | 100,000 | 100,000 | | | | | | | |
| The Pocket Road | 1,250,000 | 1,250,000 | | | | | | | |
| Safer Roads Program - Main Arm - Main Ar | 750,000 | 750,000 | | | | | | | |
| Fixing Country Roads - Myocum Rd Upgrade | 1,244,700 | 944,700 | 300,000 | Rural Roads | | | | | |
| Byron Bay Drainage Upgrade | 333,000 | 333,000 | | | | 333,000 | Infrastructure Renewal Reserve - Byron Bay | | |
| Stuart Street Green Spine | 200,000 | 200,000 | | | | 200,000 | Infrastructure Renewal - Non Byron | | |
| Fixing Local Roads - Ocean Shores Resurfacing | 3,174,900 | 3,174,900 | | | | | | | |
| Safer Roads Program - Myocum - Myocum Rd | 1,259,000 | 1,259,000 | | | | | | | |
| Local Roads & Drainage - Total | 28,672,700 | 22,958,700 | 1,035,000 | | 0 | 1,966,900 | | 2,516,600 | 195,500 |

| | | | | | | | | | |
|------------------------------------|----------------|----------------|----------|--|----------|----------|--|----------|----------|
| RMS | | | | | | | | | |
| REPAIR Projects TBD | 310,000 | 310,000 | - | | | | | | |
| Speed Radar Sign Trial as per Reso | 50,000 | 50,000 | | | | | | | |
| RMS - Total | 360,000 | 360,000 | 0 | | 0 | 0 | | 0 | 0 |

GENERAL FUND CAPITAL WORKS

| Project Description | Budget | Grants / Contribs | Section 94 Plan | Catchment/ Purpose | Loans | Reserves | Reserve Description | 2017/18 Special Rate Funding | Council Revenue |
|---|------------------|----------------------|--------------------|--|----------|----------------|--|---------------------------------|--------------------|
| Open Space and Recreation | | | | | | | | | |
| Locality: Byron Bay | | | | | | | | | |
| Byron Skate Park | 660,000 | 550,000 | 110,000 | BB - Open Space | | | | | |
| Suffolk Park Recreation Grounds POM activation | 100,000 | | 100,000 | SP - Open Space | | | | | |
| Heritage Park northern boat ramp construct | 80,000 | | | | | 80,000 | Infrastructure Renewal - Non Byron | - | 0 |
| Park furniture renewal (Shire Wide) | 50,000 | | | | | | | 50,000 | 0 |
| Renewal of playground equipment (Shire wide - emergent) | 50,000 | | | | | | | 50,000 | 0 |
| Main Beach Byron Bay - Amenities | 400,000 | 400,000 | | | | 100,000 | Crown Pay Parking | | |
| Beach Access Renewals - Main Beach to Clarkes Beach | 100,000 | | | | | 70,000 | Infrastructure Renewal Reserve - Byron Bay | 40,200 | |
| Bangalow Skate Park | 40,200 | | | | | 70,000 | Infrastructure Renewal - Non Byron | 20,000 | |
| Byron Bay Recreation Grounds Playground Renewal | 90,000 | | | | | 60,000 | Crown Pay Parking | | |
| Pathway Bangalow Pool Park | 70,000 | | | | | | | | |
| Butler Street Concept Plans | 60,000 | | | | | | | | |
| Sandhills Wetlands Project | 180,000 | | 180,000 | \$40,000 BB - Open Space \$140,000 S94A | | | | | |
| Open Space and Recreation - Total | 1,880,200 | 950,000 | 390,000 | | 0 | 380,000 | | 160,200 | 0 |

| | | | | | | | | | |
|---|------------------|----------|----------|--|----------|------------------|---------------------------|----------|----------|
| Waste Disposal Facility | | | | | | | | | |
| Upgrade and renewal at the BRRC + MQRRC | 200,000 | | | | | 200,000 | Waste Management Facility | | |
| Public Place Bin Sensor Trial | 25,000 | | | | | 25,000 | Waste Management Facility | | |
| Rehabilitation of Myocum Landfill | 3,000,000 | | | | | 3,000,000 | Waste Management Facility | | |
| On-Site Leachate Management Project | 400,000 | | | | | 400,000 | Waste Management Facility | | |
| Development of Myocum Quarry Resource | 60,000 | | | | | 60,000 | Waste Management Facility | | |
| Waste Disposal Facility - Total | 3,685,000 | 0 | 0 | | 0 | 3,685,000 | | 0 | 0 |

| | | | | | | | | | |
|--|----------------|----------|---------------|-----------------|----------|----------|--|----------------|----------|
| Cavanbah Centre | | | | | | | | | |
| Installation of 4 x Grandstands 5 Tiers - 50-60 adult capacity for each - including concrete slabs and Shelter | 50,100 | | 50,100 | BB - Open Space | | | | 255,500 | |
| Cavanbah Centre Building Renewals | 255,500 | | | | | | | | |
| Cavanbah Centre - Total | 305,600 | 0 | 50,100 | | 0 | 0 | | 255,500 | 0 |

GENERAL FUND CAPITAL WORKS

| Project Description | Budget | Grants / Contribs | Section 94 Plan | Catchment/ Purpose | Loans | Reserves | Reserve Description | 2017/18 Special Rate Funding | Council Revenue |
|-------------------------------|------------------|----------------------|--------------------|-----------------------|------------------|----------------|---------------------|---------------------------------|--------------------|
| Holiday Parks | | | | | | | | | |
| First Sun | | | | | | | | | |
| Cabins | 150,000 | | | | | 150,000 | | | |
| Painting | 20,000 | | | | | 20,000 | | | |
| Lodgings | 10,000 | | | | | 10,000 | | | |
| Safari Tents | 20,000 | | | | | 20,000 | | | |
| Compliance Works Program | 50,000 | | | | | 50,000 | | | |
| Land Purchase - Rail Corridor | 1,500,000 | | | | 1,500,000 | | | | |
| Bbqs, Signs, Minor works | 36,000 | | | | | 36,000 | | | |
| Sub Total | 1,786,000 | 0 | 0 | | 1,500,000 | 286,000 | | 0 | 0 |
| Suffolk Park | | | | | | | | | |
| Painting | 20,000 | | | | | 20,000 | | | |
| Bbqs, Signs, Minor works | 26,000 | | | | | 26,000 | | | |
| Safari Tents | 25,000 | | | | | 25,000 | | | |
| Cabins | 20,000 | | | | | 20,000 | | | |
| Compliance Works | 50,000 | | | | | 50,000 | | | |
| Sub Total | 141,000 | 0 | 0 | | 0 | 141,000 | | 0 | 0 |
| Total Council Parks | 1,927,000 | 0 | 0 | | 1,500,000 | 427,000 | | 0 | 0 |

| | | | | | | | | | |
|--|------------------|----------|----------|--|----------|------------------|--------------------------------|----------------|----------------|
| Facilities Management | | | | | | | | | |
| Sporting Infrastructure Renewal (Shire wide) | 50,000 | | | | | | | 50,000 | |
| Public Toilets Special Rate Variation | 132,000 | | | | | | | | 132,000 |
| Community Buildings Renewals | 21,000 | | | | | | | 21,000 | |
| Brunswick Valley Community Centre Roof replacement. | 80,000 | | | | | | | 80,000 | |
| Brunswick Memorial Hall Ramp upgrade. | 80,000 | | | | | | | 80,000 | |
| Neighbourhood Centre Spalling repairs to brickwork and parapet walls | 125,000 | | | | | | | 125,000 | |
| Swimming Pool Building Renewals | 40,000 | | | | | | | 40,000 | |
| Airfield Building Renewals | 132,000 | | | | | | | 132,000 | |
| Public Amenities | 119,800 | | | | | | | 119,800 | |
| Former Byron Bay Hospital | 3,500,000 | | | | | 3,500,000 | Byron Bay Hospital Development | | |
| Facilities Management - Total | 4,279,800 | 0 | 0 | | 0 | 3,500,000 | | 647,800 | 132,000 |

| | | | | | | | | | |
|---------------------------|-------------------|-------------------|------------------|--|------------------|-------------------|--|------------------|----------------|
| Total General Fund | 42,179,700 | 24,268,700 | 1,475,100 | | 1,500,000 | 11,028,300 | | 3,580,100 | 327,500 |
|---------------------------|-------------------|-------------------|------------------|--|------------------|-------------------|--|------------------|----------------|

WATER FUND - CAPITAL WORKS PROGRAM AND FUNDING

| Description | 2021/22 Budget | Funding Source | | | |
|---|------------------|----------------|------------------|----------|------------------|
| | | Grants | S64 | Loans | Reserves |
| MULLUMBIMBY | | | | | |
| Mullumbimby WTP - Renewals | 360,000 | | | | 360,000 |
| New Tuckerroo supply main from Scott Woods Res | 350,000 | | 350,000 | | |
| Mullumbimby water reticulation analysis - Laurel Avenue | 10,000 | | 10,000 | | |
| Old Mullumbimby Site - relocation of water main | 200,000 | | | | 200,000 |
| Cultural Heritage study of WTP and Race infrastructure | 25,000 | | 25,000 | | |
| Sub Total | 945,000 | 0 | 385,000 | 0 | 560,000 |
| OCEAN SHORES | | | | | |
| Yamble WPS - Renewal of pump and electrical. | 6,500 | | | | 6,500 |
| Casons Lane, New Brighton (W-OSH-RMN-0624) | 150,000 | | | | 150,000 |
| Yamble Reservoir - Roof Renewals | 426,000 | | | | 426,000 |
| Sub Total | 582,500 | 0 | 0 | 0 | 582,500 |
| BYRON BAY | | | | | |
| Bangalow Road upgrade - 710m DN100 - DN200 | 417,000 | | 417,000 | | |
| Carlyle Street Watermain Renewal - Tennyson to Massinger. | 225,000 | | | | 225,000 |
| Coopers Shoot Reservoir - Roof & Valve R | 430,000 | | | | 430,000 |
| Fletcher Street Watermain Renewal | 160,000 | | | | 160,000 |
| Watego Roof Replacement | 160,000 | | | | 160,000 |
| Paterson Street Reservoir Roof Replaceme | 185,000 | | | | 185,000 |
| Sub Total | 1,577,000 | 0 | 417,000 | 0 | 1,160,000 |
| MISCELLANEOUS | | | | | |
| Meter Replacement Program | 100,000 | | | | 100,000 |
| Misc Safety Upgrades | 50,000 | | 50,000 | | |
| Contingency Works | 100,000 | | | | 100,000 |
| Energy Efficiency Improvements | 20,000 | | 20,000 | | |
| Fire Hydrant renewals | 100,000 | | | | 100,000 |
| Telemetry System | 80,000 | | 40,000 | | 40,000 |
| Drinking Water Management Strategy Review | 5,000 | | | | 5,000 |
| IWCM/SBP Review | 50,000 | | | | 50,000 |
| Smart Metering Implementation | 100,000 | | 100,000 | | |
| Building Maintenance | 30,000 | | | | 30,000 |
| Asset Management | 100,000 | | | | 100,000 |
| SCADA Strategic Improvement Plan | 50,000 | | | | 50,000 |
| Utilities sites fence/line replacement | 100,000 | | | | 100,000 |
| Environmental Compliance / Management System | 25,000 | | 25,000 | | |
| Sub Total | 910,000 | 0 | 235,000 | 0 | 675,000 |
| TOTAL CAPITAL WORKS | 4,014,500 | 0 | 1,037,000 | 0 | 2,977,500 |

SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING

| Description | 2021/22 Budget | Funding Source | | | |
|--|-------------------|----------------|------------------|-------------------|------------------|
| | | Grants | S64 | Loans | Reserves |
| BANGALOW | | | | | |
| Citric Acid Storage | 60,000 | | 60,000 | | 7,500 |
| Reuse Irrigation Line - Condition assessment | 7,500 | | | | |
| Sub Total | 67,500 | 0 | 60,000 | 0 | 7,500 |
| BYRON BAY | | | | | |
| Gravity main - Byron Bay CBD upgrade 73m DN 150 to DN300 - Investigation | 10,000 | | 10,000 | | |
| Inflow/infiltration reduction | 650,000 | | 650,000 | | 65,000 |
| SPS 3007 | 65,000 | | | | 80,000 |
| SPS 3012 | 80,000 | | | | 200,000 |
| SPS 3018 | 200,000 | | | | 100,000 |
| SPS 3020 | 100,000 | | | | 300,000 |
| SPS 3023 | 300,000 | | | | 62,200 |
| Chemical Dosing Pumps for Alum, Caustic, Ferric, Hypo, Magnesium, Polymer | 62,200 | | | | 25,900 |
| Inlet works - Odour Control: Mechanical /GAC Filter | 25,900 | | | | 10,000 |
| Vac Ex waste drying bay option assessment | 10,000 | | 10,000 | | 60,000 |
| Renewal to Biosolids shed roof | 60,000 | | | | 50,000 |
| Dewatering (Belt press/screw press) - options assessment | 50,000 | | 50,000 | | 25,000 |
| Implement realtime (SCADA) monitoring of nutrient loads at both inlet/outlet | 25,000 | | 25,000 | | 60,000 |
| Upgrade EPA 4 flow monitoring | 60,000 | | 60,000 | | 35,300 |
| South Byron STP Remediation | 35,300 | | | | 5,000 |
| South Byron STP Redevelopment | 5,000 | | | | 1,000,000 |
| Alternative Flow Path Byron Bay STP | 1,000,000 | | 500,000 | | 12,000,000 |
| Bioenergy Facility | 12,000,000 | | | | 320,000 |
| Byron STP - Replacement Blowers | 320,000 | | | | 40,000 |
| Sandhills Wetlands Project | 40,000 | | | | |
| Sub Total | 15,098,400 | 0 | 1,305,000 | 12,000,000 | 1,793,400 |
| BRUNSWICK HEADS | | | | | |
| SPS 2002 | 65,000 | | | | 65,000 |
| SPS 2003 | 250,000 | | | | 250,000 |
| SPS 2004 | 250,000 | | | | 250,000 |
| Odour control - replace biomedica and construct roof | 50,000 | | 25,000 | | 25,000 |
| Dewatering (Belt press/screw press) - options assessment | 50,000 | | 50,000 | | 25,000 |
| Structural assessment of essential plant items | 25,000 | | | | 25,000 |
| Implement realtime (SCADA) monitoring of nutrient loads at both inlet/outlet | 25,000 | | 25,000 | | 75,300 |
| STP - Detailed Site Contamination Study | 75,300 | | | | |
| Sub Total | 790,300 | 0 | 100,000 | 0 | 690,300 |

SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING

| Description | 2021/22 Budget | Funding Source | | | |
|---|-------------------|----------------|------------------|-------------------|------------------|
| | | Grants | S64 | Loans | Reserves |
| MULLUMBIMBY | | | | | |
| Mullumbimby Inflow/Infiltration Reduction | 575,000 | | 575,000 | | 15,000 |
| Brunswick Valley Sustainability Centre | 15,000 | | | | |
| Mullumbimby Inflow/infiltration - Assessment of 6.9km of pipeline including man | 140,000 | | 140,000 | | |
| Lot 4 Mullumbimby Access Upgrade | 180,000 | | | | 180,000 |
| Mullumbimby STP Site Remediation | 76,000 | | | | 76,000 |
| Sub Total | 986,000 | 0 | 715,000 | 0 | 271,000 |
| OCEAN SHORES | | | | | |
| SPS5017 Rising Main | 30,200 | | | | 30,200 |
| Inflow/infiltration reduction | 150,000 | | 150,000 | | |
| SPS 5009 | 120,000 | | | | 120,000 |
| SPS 5015 | 200,000 | | | | 200,000 |
| SPS 5018 | 250,000 | | | | 250,000 |
| SPS 5019 | 100,000 | | | | 100,000 |
| Ocean Shores to BVSTP transfer pump station and rising main - design | 100,000 | | 100,000 | | |
| Ocean Shores transfer to BVSTP Option 4 - design | 250,000 | | 250,000 | | |
| Essential plant item renewals | 50,000 | | | | 50,000 |
| Sub Total | 1,250,200 | 0 | 500,000 | 0 | 750,200 |
| MISCELLANEOUS | | | | | |
| Misc Safety Upgrades | 50,000 | | 50,000 | | 100,000 |
| Contingency Works | 100,000 | | | | |
| Energy Efficiency Improvements | 25,000 | | 25,000 | | |
| Telemetry System | 153,000 | | 75,000 | | 78,000 |
| Drinking Water Management Strategy Review | 5,000 | | | | 5,000 |
| IWCM/SBP Review | 50,000 | | | | 50,000 |
| Smart Metering Implementation | 100,000 | | 100,000 | | |
| Building Maintenance | 90,000 | | | | 90,000 |
| Asset Management | 100,000 | | | | 100,000 |
| SCADA Statigic Improvement Plan | 50,000 | | | | 50,000 |
| Utilities sites fenceline replacement | 200,000 | | | | 200,000 |
| Manage implementation of revised recycled water strategic direction | 100,000 | | 100,000 | | |
| Environmental Compliance / Management System | 25,000 | | 25,000 | | |
| Address findings from 2020 operational audit of BBURWS | 25,000 | | 25,000 | | |
| Wastewater and Effluent Management Plan | 60,000 | | 60,000 | | |
| Biosolids Management Plan | 40,000 | | 40,000 | | |
| Sub Total | 1,173,000 | 0 | 500,000 | 0 | 673,000 |
| TOTAL CAPITAL WORKS | 19,365,400 | 0 | 3,180,000 | 12,000,000 | 4,185,400 |